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                                                                                             2 NAME OF WITNESS
                                                                                                                                                               PAGE
                                                                                                   KENNETH MOORE
     IN THE MATTER OF:
                                                                                                    BY MR. MICHELINI
                                                                                                                                                               5
      SOUTH SEASIDE PARK HOMEOWNERS
AND VOTERS ASSOCIATION
DE-ANNEXATION PETITION HEARING
  5
  6
                                    Pinewald Keswick Road
Bayville, New Jersey
Thursday, December 3, 2015
7:50 p.m.
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                                                                                             9
                                                                                                                          EXHIBITS
10 BEFORE:
                                                                                           10
     Robert Winward, Chairman
Brian Gingrich, Member
Frederick Bell, Member
Richard Callahan, Member
Nick Mackres, Member
Jack Wiegartner, Member
                                                                                                                          DESCRIPTION
                                                                                           11 NUMBER
                                                                                                                                                               PAGE
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12
                                                                                           12 A-48
                                                                                                                         Mr. Moore's Financial
Impact Study
13
                                                                                           13 A-49
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                   LINDA SULLIVAN-HILL & ASSOCIATES
CERTIFIED COURT REPORTERS
46 SOUTH LAKEVIEW DRIVE
JACKSON, NEW JERSEY, 08527
(732) 833-0001
                                                                                           24
25
                                                                                           25
                                                                        2
                                                                                                                     MR. WINWARD: We'd like to start with
 1
                                                                                            1
 2 APPEARANCES:
                                                                                            2 our continuing ongoing discussion, the de-annexation
               DASTI, MURPHY, MCGUCKIN, ULAKY,
CHERKOS & CONNORS, ESQS.
620 W. Lacey Road
Forked River, New Jersey 08731
BY: CHRISTOPHER K. KOUTSOURIS, ESQ.
Attorneys for the Board
 3
                                                                                            3 of South Seaside Park. You may proceed.
                                                                                            4
                                                                                                                      (The CV was marked as A-48 in
  4
 5
                                                                                            5 evidence.)
                                                                                            6
                                                                                                                      (The Mr. Moore's Financial Impact
 6
              O'MALLEY, SURMAN & MICHELINI, ESQS.
17 Beaverson Blvd.
Brick, New Jersey 08723
BY: JOSEPH MICHELINI, ESQ.
Attorneys for the Petitioners
                                                                                            7 Study was marked as A-49 for identification.)
 8
                                                                                                                     MR. MICHELINI: Good evening. Joseph
 9
                                                                                            9 Michelini from O'Malley, Surman & Michelini on
10
                                                                                           10 behalf of the petitioner signers for the South
11 ALSO PRESENT:
                                                                                           11 Seaside Park Homeowners and Voters Association.
        Kelly Hugg, Secretary
Stuart B. Wiser, Planner
Nicholas Dickerson, Planner
Rodney Haines, CPA
                                                                                                                     Tonight I'm calling Ken Moore, our
12
13
                                                                                           13 municipal accountant. As represented last time,
                                                                                           14 it's our hope and expectation to hopefully get his
14
                                                                                           15 direct testimony in tonight. We will actually come
15
16
                                                                                           16 back for cross-examination, unless everybody wants
17
                                                                                           17 to go home in five minutes, which it's possible.
                                                                                                                     MR. GINGRICH: Don't tell on us.
18
                                                                                           18
19
                                                                                                                     MR. MICHELINI: So, Mr. Moore, why
                                                                                           19
                                                                                           20 don't you come up and be sworn and we'll start with
20
21
                                                                                           21 you.
22
                                                                                           22
23
                                                                                           23
24
                                                                                           24
25
                                                                                           25
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1 KENNETH MOORE, having been duly sworn, according to 2 law, upon his oath, testified as follows:
```

- 3 EXAMINATION BY MR. MICHELINI:
- 4 Q Okay. Mr. Moore, could you give the
- 5 board the benefit of your occupation.
- 6 A I am a certified public accountant
- 7 and a registered municipal accountant.
- 8 Q And what is your educational
- 9 background?
- 10 A I've a BS degree from LaSalle
- 11 University.
- 12 Q When did you get that?
- 13 A In 1970. Couple years ago.
- 14 Q Just a few. And are you licensed?
- 15 Do you have accreditations?
- 16 A I have a -- I'm a CPA. I'm an RMA.
- 17 I'm a certified municipal finance officer. I'm a
- 18 licensed public school accountant. I have a CFP
- 19 license.
- Q Are those licenses in the State of
- 21 New Jersey or are they beyond the State of
- 22 New Jersey?
- 23 A They're all in the State of
- 24 New Jersey except the CFP and, you know, the CPA
- 25 license is a nationwide license.

- 1 be an interesting development, to say the least.
- 2 Q How many public entities have you
- 3 performed financial statement audit for, audits of?

8

- 4 A Roughly, 75 different municipalities
- 5 over my career.
- 6 Q And are they all in the State of
- 7 New Jersey?
- 8 A Yes.
- 9 Q And you -- have you assisted in the
- 10 preparation, I take it, of the annual budgets; is
- 11 that correct?
- 12 A Yes.
- 13 Q In those municipalities?
- 14 A Yes
- 15 Q And how about debt statements, do you
- 16 do those, too?
- 17 A Annual debt statements, supplemental
- 18 debt statements, yes.
- 19 Q Do you get involved in debt and
- 20 refinancing projects for the municipalities?
- 21 A Yes.
- 22 Q What is arbitrage? When you said
- 23 you're involved in calculation of arbitrage, what is
- 24 that?
- 25 A Well, years ago, when interest rates

6

5

- 1 Q The CFP, for the benefit of those who 2 don't know, is certified financial planner; is that 3 correct?
- 4 A Yes.
- 5 Q Just give the board the benefit, if 6 you would, of your professional experience.
- 7 A Well, I've been practicing as a
- 8 public accountant since 1970. I've been in various
- 9 accounting firms since that time. My main focus in
- 10 the last 25 years has been as a municipal auditor.
- 11 And that is where most of my function is. I do
- 12 authorities. I do school audits, utilities. So,
- 13 that's really where my main activity is at this
- 14 point.
- 15 Q Okay. Do you have any areas of
- 16 special competence within your field?
- 17 A Special competence. Well, as I said,
- 18 I've been doing the municipal accountant for 25
- 19 years, prepared budgets, do audits, do numerous
- 20 different projects for municipalities, do arbitrage
- 21 calculations, do rate studies. Have done internal
- 22 control evaluations in a lot of municipalities.
- 23 Currently, I mentioned to my colleague over here
- 24 that I have spent almost my entire year in Atlantic
- 25 City working for the emergency managers, which has

1 were extremely high, municipalities had -- or not

- 2 just municipalities -- but bonds were issued in
- 3 excess of their real needs. And municipalities were
- 4 making a huge amount of interest on the arbitrage.
- 5 And the government woke up one day and said that
- 6 they shouldn't be doing that. We should get some of
- 7 that. So, there's calculations done that if you
- 8 earn more than debt structure, then you have to pay
- 9 the federal government. In the last five to ten
- 10 years, that has not been the case because --
 - Q The interest rates --
- 12 A -- there's no interest rates,
- 13 correct.

11

- 14 Q Have you assisted in the preparation
- 15 of grant applications for any municipalities?
 - A In some instances, yes.
- 17 Q Have you been involved in conducting,
- 18 let's say, fraud investigations for municipalities
- 19 and various departments?
- 20 A As a normal course, you know, of an
- 21 audit where, you know, we're required to look to see
- 22 if fraud has been committed. If it has, we have,
- 23 you know, in many instances, expanded the scope of
- 24 the audit and done special assignments to uncover
- 25 the fraud and determine the amount that was lost.

```
1
         Q
                 You, I take it as a municipal
2 accountant, you've assisted in long-term planning
3 for the municipality, both in terms of debt and
4 capital assets?
                 Yes. You know, and each municipality
6 has different needs. So, you know, the larger ones
```

7 have more planning needs and more long-term 8 structure than, you know, smaller municipalities that sometimes go in a year to year basis. 10 I understand that you were involved 11 in the only phase-in tax payment subsequent to 12 revaluation in New Jersey; is that correct?

13 Ά Yes.

Can you tell us about that?

14 15 Atlantic City hadn't been revalued 16 since 1991. They were asked or forced out of 17 revaluation in 2006. And there was a law that was 18 enacted years ago for Newark to do this phasing. 19 What it encompasses is, certain pieces of property 20 are excluded from the phase-in. They would be 21 exempt properties. And then there's criteria that

22 were used to determine who could qualify to, instead

23 of paying 100 percent of their new assessment, 25,

24 20 percent over the next five years, that

25 municipality was not able to do it. But Atlantic

1 from down south. This is a different area.

All right. So, and, obviously, in this case, 3 you've prepared a feasibility study regarding the 4 de-annexation, correct?

5 Α An impact study, yes. 6

Have you done that before?

A I helped prepare them and review them with different firms and different partners, yes.

g Now, with regard to authorities and

10 utilities, can you tell us what kinds of things

11 you've done for them and whether or not they're more

12 or less the same as what you've done for

13 municipalities and counties, as you've just

14 testified to, or if they're different?

Well, there's, you know, we have 15 Α 16 utilities that are part of the municipality.

17 Right. Q

18 Α They're included in the municipal

19 finances. They're in their budget. They have a 20 separate fund, but they are part of the

21 municipality.

22 Authorities are a separate entity, you know,

23 as a component unit of a municipality. And

24 utilities and authorities are somewhat the same.

25 The accounting is different in an authority than the

10

- 1 City, because they were able to carve out the 2 casinos, were able to use this plan. So, all of the 3 residential and smaller commercial properties phased 4 their taxes in over five years. So, it was very 5 interesting to do something different.
- 6 Q Can you tell us whether or not you've 7 ever developed any tests for things like ghost 8 employees? Can you tell us what that is?
- A We've done payouts over the years in 10 different places. The school boards now require it 11 on a regular basis. We just conducted one in

12 Atlantic City. And the idea is that you ask each

13 employee has to appear, two forms of identification,

14 sign to get their check before they're allowed to 15 get it.

16 Ō What's the purpose of that?

17 To see if there's any people that 18 really don't exist that are getting payroll checks.

19 Q That actually happens in

20 municipalities?

21 Α Yeah.

22 Q I'm sure it doesn't happen in

23 Berkeley.

24 A Oh, I'm positive.

25 We got good people up here. You're Q

1 utility, but the authorities are under

2 GAAP accounting. Utilities are under regulatory

3 basis of accounting. So, it is different but, you

4 know, the whole purpose of the utility is to serve

5 clients, set rates, pay bills. And so, in that

sense, they're somewhat the same.

And you've also, I take it, done the 8 same kinds of things like preparing the -- assist in

9 the preparation of annual budget for utilities and

10 authorities?

11

Yes.

12 Okay. How many utilities and/or

13 authorities have you been involved with, let's say,

14 doing financial audits? Where you said you did 75

15 in municipalities, how many in utilities and

16 authorities?

17 If you count utilities, maybe 40.

18 0 Okay. And you also assist in

19 long-term planning of debt and capital assets and

things of that nature?

21 You know, it's the same general idea.

22 I think the utilities because of the infrastructure

23 is a little bit different because their life

24 expectancy is so much longer than in a municipality.

25 We're talking buildings versus pipes in the ground.

```
13
 1 So 40 years, 25 years. So, it's a little more
                                                                 1
                                                                          Α
                                                                                  I was the PAC chairman, chapter
 2 long-term. Their maintenance issues, I think, are a
                                                                 2 chairman, you know, numerous committees.
 3 little bit different than most municipalities as far
                                                                                  I know you have various civic
 4 as utilities.
                                                                 4 associations on your curriculum vitae. I'm not
 5
          Q
                  You testified before the BPU?
                                                                 5 going to ask you about those. Have you testified
 6
          Α
                  Yes.
                                                                 6 before boards such as this, planning boards, zoning
                  Have you ever been appointed by a
                                                                 7 boards, councils, things of that nature?
 8 bankruptcy court to be a receiver to oversee a
                                                                          Α
                                                                                  Yes, you know, in different
 9 utility or an authority?
                                                                   occasions, you have to present different opinions
                  Yes, I was appointed to oversee the
                                                                   and in front of the municipalities, utilities. I've
11 Strathmere Utility when it was privately owned. It
                                                                11 testified at grand juries, federal courts, superior
12 was in the midst of bankruptcy. And eventually ran
                                                                12 courts for either an expert or fact witness.
13 the utility. Had a rate increase that was accepted.
                                                                13
                                                                          Q
                                                                                  Okay. And in those capacities where
14 And then we sold it to a large entity.
                                                                14 you were an expert, were you an expert as a
          Q
                  Okay. Do you belong to any
                                                                15 certified public accountant, a municipal accountant?
16 professional associations?
                                                                16
                                                                                  Certified public accountant and
17
                  I'm a member of the AICPA, New Jersey
                                                                17 registered municipal accountant, yes.
18 Society of Public Accountants, yes. Certified
                                                                18
                                                                          Q
                                                                                  This is your CV that's been marked
   Public Accountants.
                                                                19
                                                                  A-48, correct?
20
                  How long have you been a member?
                                                                20
                                                                          Α
                                                                                  Yes.
21
          A
                  Since I've been a CPA.
                                                                21
                                                                                  And with the exception of the
                                                                          Q
22
          0
                  Since 1977?
                                                                22 reference to being appointed by the state bankruptcy
23
                  '73.
                                                                23 court -- bankruptcy courts are federal -- as far as
                  And do you serve in a position as a
                                                                24 you know, is it otherwise accurate?
25 officer or committee person or have you so served
                                                                          Α
                                                                                  Yes.
```

24

25

Q

A

Yes.

14 16

1 for any -- for the New Jersey CPAs? I was involved quite a bit with the 3 New Jersey CPAs and/or in 1997/'98, I was president 4 for the state society. And that's a society, I mean, just 6 what it says, NJCPAs, right? Α Yeah, 15,000 members. 8 Q And you have to be a certified public 9 accountant --10 A Yes. 11 0 -- to be part of that, correct? 12 13 You were the president for the entire 14 state? 15 A Yes. 16 Have you also, before that, I take it 17 you were the president elect, vice president, 18 trustee, all those things that they make you go 19 through before you --20 Α Many, many things, yes. 21 Q Be better if you could just run for

Or do accounting work.

And also, you served on several

22 president and be president?

25 committees within the NJCPA?

Α

23

24

I have some of these that we can 2 offer up. And basically, you testified to the 3 information in there, although there's certainly 4 more information in the CV itself, correct? A Correct. MR. MICHELINI: I would offer 6 7 Mr. Moore as an expert in municipal accounting. I'm sure there's not going to be any objection to that. 8 9 MR. WINWARD: No objection. 10 MR. McGUCKIN: Mr. Michelini, are we 11 marking this as an exhibit? 12 MR. MICHELINI: I think it was marked as an exhibit. I gave the original to Kelly. 13 MR. McGUCKIN: A-48. Here you go, 14 15 Kelly. I don't want to keep yours. 16 BY MR. MICHELINI: Q Mr. Moore, did you have occasion to 17 prepare a report in this situation? 19 Α Yes. 20 And is it your report or did you have 21 people in your office do all the work and then put 22 your name on the bottom line? 23 A No, I did all the work.

You did all the work?

17 And can you tell us, that report was 1 And they're set forth in here? Q 2 at our request, correct? Α Yes. Α 0 What I'm going to have for ease of 4 Q That's at my request and the 4 having the public or have the board follow along, I 5 petitioner signers --5 think we'll hand out the reports now. Because the Α Correct. 6 financial information is a little bit more 0 -- in this case? All right. 7 complicated than planning type information, it's And can you tell us generally what the 8 hard to follow without having numbers in front of 9 subject of your report was? In other words, what 9 vou. 10 was it that you were tasked to do? 10 So, with the board's permission, we've had 11 Α I was asked to prepare a report that 11 this marked A-49. I'll give that to Kelly. We have 12 would show the impact on the de-annexation from 12 some more that we can give out. 13 South Seaside Park from Berkeley Township. 13 MR. McGUCKIN: Is that the only one Did you only focus on municipal Q 14 you have? 15 accounting issues within your general knowledge and 15 MR. MICHELINI: No, no, no. We're 16 expertise? going to hand out some more. 17 Α 17 Yes. So, Mr. Moore, showing you what's 18 0 Just in a general way, because we're 18 been marked A-49, take us through the first couple 19 going to go over your report in some detail, can you 19 of pages, which I believe are marked Financial 20 tell us what the process was? Did you look at 20 Impact Summary. And then I believe that starts on 21 documents? Did you talk to people? Did you gather 21 page one, correct? 22 information? What did you do? 22 Α That's correct. Α Well, this, I guess, matter has been 23 Okay. First of all, before we get 24 going on for a while. So, you know, I think I was 24 going, these numbers that are shown on page one, 25 just out of high school when I started this, to tell 25 what -- I know you talked about having looked at

18

1 you the truth. But a couple years ago when I was 2 asked to do the report, I contacted the 3 municipality. I spoke to the CFO, asked him if I 4 could gather some information. Talked to the 5 assessor, same thing. Talked to the clerk, same 6 thing. We did file OPRA requests just as a matter of 8 course, which, you know, they wanted us to do and 9 that was fine with us. So, we obtained numerous 10 documents, both for the year 2013 and 2014. Edmunds 11 documents, which are the financial records, are 12 maintained by the township. We obtained police 13 reports, road information, call information that 14 would go from the public works department. We 15 obtained budgets, audits, debt statements. All 16 types of financial information that I thought would 17 be necessary to prepare, you know, this impact study 18 and get as much information to this board as we 19 could gather. 20 You've reduced that to a written 21 report that's been marked A-49, correct? 22 A Correct.

As a result of that report, you came

23

25

24 to some conclusions, correct?

Correct.

À

1 numbers from 2013 to 2014. Which year does this 2 reflect? This is 2014 year. 4 Q Okay. So, this is the most current 5 information? Α 6 Right. 0 Because now, 2015 is not fully 8 available, I take it? 9 A That's correct. 10 0 So, take us through your summary. 11 And since numbers are not my thing and they're your 12 thing, I'm going to let you pretty much tell the 13 board what's in your report. I'll interrupt you 14 when I think that I need to understand something or 15 the board needs to understand something, okay? Go 16 ahead. A And if the board wants to ask a 18 question, would they --19 They can. I would ask that questions 20 be held mainly to the end, if possible. Because, 21 otherwise, this direct could end up going a very 22 long time. We know he's coming back for another 23 time, so I would prefer the questions be held to the 24 end. 25 They can make clarification on a term

```
1 or something, okay.
                                                                1 de-annexation, thereby leaving a net result loss of
 2
                  Clarification. So, go ahead. Start
                                                                2 tax, total tax revenue of a million, six, which
 3 with the South Seaside Park Financial Impact
                                                                3 represents 5.2 percent.
 4 Summary, page one, and tell us what you found.
                                                                                 MR. WISER: If I may --
          Α
                  Well, you know, my approach on
                                                                                 MR. MOORE: Go ahead.
 6 preparing this report was to take information that
                                                                                 MR. WISER: -- I have to interrupt,
 7 has -- would be used to determine if this impact
                                                                7 just to clarify. You go from local, under number
 8 study was, you know, going to, in any way, hurt
                                                                  two, local purpose.
 9 Berkeley Township or enhance South Seaside Park.
                                                                9
                                                                                 MR. MOORE: Go ahead. Yes.
10 And that's kind of what I was trying to do here.
                                                               10
                                                                                 MR. WISER: Down to total.
          One of the first criterias that I think
                                                                                 MR. MOORE: Okay. Local purpose,
                                                               11
12 everybody looks at is the assessed values. The
                                                               12 31 million.
13 assessed values for Berkeley Township, based on the
                                                               13
                                                                                 MR. WISER: Right.
14 2014 abstractive ratables, are $5,094,000,000. You
                                                               14
                                                                                 MR. MOORE: Got you.
15 don't mind if I just round some of these numbers.
                                                               15
                                                                                 MR. WISER: And then as we go down
          The net valuation for South Seaside Park is
                                                               16 that section there, up to the 5.2 percent, is that
17 $543 million. That $543 million represents
                                                               17 only local purpose or does that include the school
18 10.68 percent of the township. So, that was an
                                                               18 and other --
19 important piece of information that we should have.
                                                               19
                                                                                 MR. MOORE: Local purpose.
                  And that, just for clarification,
                                                               20
                                                                                 MR. WISER: Locally only?
21 that just means it's not including exempt
                                                                                 MR. MOORE: Yeah. We're going to get
                                                               21
22 properties?
                                                               22 into the tax with all the tax --
                  That's correct. Net valuation
                                                               23
                                                                                 MR. WISER: Okay. I'm sorry.
24 taxable is how we determine what the tax levy is
                                                               24
                                                                                 MR. MOORE: No, no, that's what I
25 going to be. If it's an exempt property, we're not
                                                               25 said to Joe and said, you know, if you have some
```

1 sending out a tax bill. So, there's no sense 2 bringing that into the discussion.

22

Q Go ahead.

A The second part of the exhibit has to do with the dollars, the total tax dollars. So, Berkeley Township in 2015 had a total levy of just under \$100 million, ninety-nine -- I mean, just, yeah, a hundred million dollars, 99 million. The South Seaside Park portion of that was 10,600,000.

The tax for just local purpose tax was \$31 million. That portion of South Seaside Park was \$3,300,000.

Q So, let me stop you there. The total tax includes things other than the local tax, correct?

A The total tax would include the

16 county, the district school, the regional school.
17 So, they're all part of the hundred million dollars.

18 Whereas, the 31 million is just what's used in

19 Berkeley Township to maintain their budget.

20 Q Okay. Go ahead.

21 A The next portion, if you look at the 22 3,300,000, is what we're going to -- I'm going to

23 get into it in a lot more detail as we go through

24 this. \$1,689,000, is what I've determined that the

25 savings would be by Berkeley Township with

1 question that clarifies it, maybe other people have

2 the same question. So, it's a good question.

3 So, the loss, the total loss for

4 Berkeley based on these, you know, this information

5 would be 5.2 percent.

The next three pieces represent what the taxes are. The total tax for Berkeley Township

8 in 2014 was one dollar and 955 per \$100 assessment.

9 And after the de-annexation, it would be \$2 point

10 57. So, a total increase of ten cents. The local

11 purpose would be a total increase of three, five,

12 3.5 cents.

13 Q That's per hundred of assessed

14 value --

15 A Yeah.

16 Q -- correct?

17 A Correct. So, what does that mean?

18 On the average home, and I'm taking the average home

19 from what Mr. Berman presented, 180 --

20 MR. MICHELINI: Mr. Bauman.

21 MR. MOORE: Bauman. Sorry.

22 MR. MICHELINI: That's okay.

23 MR. MOORE: I've always called him

24 Berman. Bauman.

25 A I used his number as to what the

```
1 average value was in the township. And I think he
                                                                1 to the 51 cents? Because you're table only
 2 believed, he used $183,000, which then would equate
                                                                2 refers --
 3 to 51 cents a day, on the total taxes. The local
                                                                                 MR. MOORE: Well -- I'm sorry. I'm
 4 person would be 18 cents. So, you know, it's less
                                                                4 sorry.
 5 than significant. It's fairly insignificant when
                                                                5
                                                                                 MR. McGUCKIN: -- only refers to the
 6 you break it down that way.
                                                                6 municipal rates. And that's everything below first
                  If somebody had a house that was
                                                                7 section two, exhibit two. Everything then goes to
 8 worth half that, let's say, of Holiday City or
                                                                8 the local municipal rate. There's no calculations
 9 Silver Ridge Park or one of those, the tax would
                                                                9 for the schools.
10 be --
                                                               10
                                                                                 MR. MOORE: Right. And that's why
11
          Α
                  Half, would be half of it.
                                                               11 this is called the summary. We're going to get
12
                  It would be actually half of that?
          Q
                                                               12 into --
13
                  Right.
                                                               13
                                                                                 MR. McGUCKIN: Okay.
14
                  MR. McGUCKIN: Just a question.
                                                                                 MR. MOORE: -- those details as we go
                                                               14
15
                  MR. GINGRICH: Say it again.
                                                               15 back. But thank you.
16
                  MR. McGUCKIN: I'm sorry. Go ahead.
                                                                                 MR. McGUCKIN: Do you have the
                                                               16
17
                  MR. GINGRICH: I'm sorry. Would you
                                                               17 summary that addresses the school impact?
18 repeat what you just said?
                                                               18
                                                                                 MR. MOORE: Yes.
19
                  If someone had a house in
                                                                                 MR. McGUCKIN: Okay. Thank you.
                                                               19
20 Holiday City or Silver Ridge Park that was worth
                                                               20 BY MR. MICHELINI:
21 half of $183,000, you know, because those homes tend
                                                               21
                                                                                 Just to clarify. The numbers on the
22 to be worth less, the annual tax would be half of
                                                               22 bottom where it says, the average taxpayer's total
23 the numbers that are set forth on the bottom of page
                                                               23 tax will only increase $179 or $15 a month or 51
24 one, correct?
                                                               24 cents per day, that's taking into account the
25
          Α
                  Correct.
                                                               25 average homeowner who has a house worth $183,000,
```

26 28

1 correct?

```
1
                  In terms of the increase to Berkeley
 2 mainland owners in that situation, if de-annexation
 3 is granted, this is if de-annexation is granted,
 4 correct?
 5
          Α
                  Correct.
                  MR. McGUCKIN: Back to --
 6
                  MR. MACKRES: That was for an average
 8 home of --
 Q
                  MR. MOORE: Yes.
                  MR. MACKRES: -- 183?
10
11
                  MR. MOORE: Yes.
12
                  MR. MACKRES: 183,000. Thank you.
13
                  MR. MOORE: I believe that is what
14 was in the report.
15
                  MR. McGUCKIN: I'm sorry. My
16 question. That savings is only on the municipal
17 rate? That has nothing to do with school rates, the
18 regional school district or the local school
19 district?
                  MR. MOORE: No, but I'll get -- we'll
21 get into that also. Well, no, the $51 represents
22 the entire rate -- 51 cents. That's the entire
23 rate, tax rate. The 18 cents is just the local
24 purpose tax.
```

MR. McGUCKIN: Well, how do you get

25

```
2
           Ά
                   Correct.
 3
           0
                   And that takes into account all the
 4 taxes --
 5
           A
                   Correct.
 6
           0
                   -- on the assessment, not just the
 7 local purpose tax?
          A
                   Correct.
 9
                   Okay. And, obviously, to go to
10 Mr. Gingrich, what he had me repeat, is if you have
11 a house in Holiday City, which is worth half of
12 that, let's say $91,500, it would be $7.50 a month
13 or roughly 25 cents a day, correct?
14
          Α
                  Correct.
15
                  All right. Go ahead, if you would.
16
                  Page two, we talk about the municipal
17 budget. Municipal budget for the year 2014 was
18 $44 million. They spent 42.7 million. Of that, if
19 you took the 10.68 percent, the amount that should
20 have been spent for services in South Seaside Park
21 would be approximately $4.6 million. Based on --
                  MR. McGUCKIN: I'm sorry.
                  MR. MOORE: Okay. Go ahead.
23
24
                  MR. McGUCKIN: That's, you're just
```

25 using an estimate, using the same percentage?

32

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1 That's not actual expenditure?
                  MR. MOORE: Wait a minute. I'm not
 3 sure I understand your question.
 4
                  MR. McGUCKIN: Well, if you calculate
 5 the four point -- four million, six forty five
 6 representing 10.678 percent, which you said it
 7 should have been spent on South Seaside Park?
                  MR. MOORE: Based on their
 9
   assessments.
10
                  MR. McGUCKIN: So, you're taking,
11 just using the same percentage of assessments for
12 purposes of determining what should have been spent
13 there?
14
                  MR. MOORE: Correct. It's just a
15 number that appears on this report.
                  MR. McGUCKIN: Okay. It's not what
16
17 was actually spent?
18
                  MR. MOORE: We'll get into that.
19
                  MR. McGUCKIN: Okay. Thank you.
                  MR. MOORE: And I hesitate to give
21 you the next number then. Because the million, six
22 sixty is what I'm determining was spent in South
23 Seaside Park. And the second number, the 190,000 --
24 you know, please realize this is the summary. We're
25 going to get into the details of this as we go
```

```
1
                  MR. MOORE: Okay. I'm hoping my math
 2 is somewhat accurate.
                  MR. HAINES: So do we.
 4
                  MR. GINGRICH: Why didn't they do
 5
   that?
 6
                  MR. MOORE: What's that, sir?
                  MR. GINGRICH: What you're just
 8 saying. Why didn't they just go ahead and do that?
 9 Instead of you doing math standing there, how
10 much --
11
                  MR. MOORE: It is here. I wrote it.
12 It's here. He was making reference that, where it
13 appeared on page one and --
14
                  MR. GINGRICH: So, why didn't they
15 just put it where he's suggesting where it should
16 be?
17
                  MR. MOORE: I'd be putting this --
18 this is the summary. I'd be putting it in four and
19 five times --
20
                  MR. GINGRICH: Okay.
21
                  MR. MOORE: -- the same numbers. I'm
22 with you. And, you know, as you go through these
23 reports, sometimes you get ideas from other
24 professionals that would enhance the report. And I
25 try to do that, try to make it somewhat readable.
```

1 forward. So, 190,000 represents the savings that 2 I'm determining would be your reduction in reserve 3 or uncollected taxes, and we'll get into that. And 4 the -- if we have a savings in expenses, we also 5 have a loss of revenue. The 161,000 represents the loss of 7 revenue caused by the de-annexation. So, the net 8 savings is the 1,689,000 that reflects back to the 9 other page before this that we talked about. The other two numbers I just 11 explained, the 190,000 and the 161,000, have 12 schedules that we're going to go over in detail. 13 MR. WISER: That 161,968? 14 MR. MOORE: Yes. 15 MR. WISER: Is that on page one 16 anywhere? 17 MR. MOORE: Yes, it was on page one. 18 It's part of the 1,689 number. 19 MR. WISER: So, it's part of that? MR. MOORE: Yes. So, if you took --21 if you took the 1,851 on page two, page two. 22 MR. WISER: All right. 1,851. Okay. 23 MR. MOORE: Less the 161, gives you

MR. WISER: Okay.

24 1,689.

25

1 Although, you know, I do this every day. And to me, 2 it's sometimes understandable, sometimes not. So, we go on page two, up to 4 page two. Page three was, is just something that 5 Mr. Michelini alluded to. What are these things 6 that are included in the tax levy. So, we have four 7 different elements in Berkeley Township. We have 8 the county, which has four elements in and of 9 itself. We have the district tax, which is your 10 local schools. We have regional tax, which is 11 middle and high schools here. And we have the local 12 purpose tax. And that's just some kind of 13 clarification. I'm sure everybody already knew all 14 that. But I did that more for Mr. Michelini's 15 satisfaction than anything. 16 On page four, these are some of the 17 considerations that I used to come to the final 18 numbers and the summary page. First of all, I did 19 use the year 2014. I had prepared this report based 20 on 2013, but with the delay, it was my opinion that 21 I should try to get the most current information to 22 make this as relevant as I could. We cannot use 23 2015. The year's not done yet, so we don't know the 24 outcome of 2015. We won't -- I mean, a month, but 25 we don't at this point. So, that is, this is the

33 1 most current information I could use for you. Yes, I did try. I contacted the The net valuation taxable for 3 Berkeley Township is from the abstract of ratables 4 of Ocean County. That's where that number comes 5 from. The net valuation taxable for South Seaside 6 Park comes from the Ocean County Board of Taxation 7 segregating by the tax map page 137 and 138. That 0 8 represents South Seaside Park. That information, as 9 I said, came from the Ocean County Board of analysis, correct? 10 Taxation. That is, when you asked to get that 10 Α 11 information, it is constantly being updated. So, 12 that is the most current valuation as of a month ago 13 that -- I couldn't obtain it any other way. That's 14 the way I had to obtain it. I take it that's constantly being 0 16 updated because there's tax appeals. 17 Well, tax appeals. There's sales. 18 There's all those things. And they are constantly 19 updating that. So, if you went to their records, 20 the Ocean County Board of Taxation, and said, I want 20 21 your mod four disk, that would not agree to the 21 22 abstractive ratable on the current basis. And 23 that's -- you need to understand that, because I 24 tried to get that as current as I could. And in

2 Department of Education. And they are the ones that 3 have the formula to calculate the state aid that 4 goes to a municipality. Their comment to me was, 5 you're not Berkeley Township, we're not giving it to 6 you. So, you know, my thought would be, is that --Well, if Berkeley Township obtained that information, you would crank into your And I think for a fair presentation, 11 whether it raises it, lowers it, the board should 12 have all the information they can to make the 13 decision. I mean, that would be my thought. So, 14 maybe somebody from, you know, Berkeley can get 15 ahold of the Department of Education. I have the 16 name of the person. I have his phone number. I 17 have what I sent him. He refused to do anything. MR. McGUCKIN: Oh, on that issue, Mr. 19 Moore. You audited school boards, you said? MR. MOORE: Yes. Yes. MR. McGUCKIN: Does any school 22 district know what they're going to get in state MR. MOORE: No. 25 MR. McGUCKIN: So, Berkeley couldn't

34

25

1 get it either, could they? MR. MOORE: Well, they will run a 3 calculation for it and we've had it done in --MR. McGUCKIN: That assumes, that 5 assumes there's a budget that approves a certain 6 amount of money in June 30 of 2016, correct? MR. MOORE: Very interesting point. 8 But if we're doing this as of '14, maybe they would 9 rerun it based on these calculations. I don't know, 10 to tell you the truth. 11 12 what '14 was? 13 14 run the calculation based on the de-annexation. 15 That's what I'm saying. 17 the money -- what we got in 2014 for the school 18 district? 10 20 of Berkeley Township. MR. McGUCKIN: Okay. 22

1 Seaside Park, which, because they seem to have a few 2 more properties being added on. Trailer parks and 3 trailer lots were added during the year. So, that 4 is as current as I could get that. The, as I say, 5 when you do that, the tax valuation is 6 10.68 percent. That's going to be used throughout 7 this. Some of this other information we went over 9 in the summary already. So that, I'm not going to 10 go over number three. Number four, why that's 11 important, you know, you have a local school. They 12 have their own levy. The loss of South Seaside Park 13 will not affect their levy, so that the burden of 14 that tax would still be placed on the Berkeley 15 Township taxpayers. 16 Now, are there things that could lower that 17 levy? There's probably one or two things. One, I 18 understand there's a bus route that goes over there. 19 Well, they would not have to have a bus route 20 anymore. There's also state aid that's involved in 21 a local school district. 22 Q Did you attempt to find out what the 23 state aid, how that would change and whether or not

24 Berkeley would get more state aid in the event of

25 de-annexation?

25 that case, it even increased the value of South

36

35

MR. McGUCKIN: Well, don't we know MR. MOORE: Yeah, but we're saying MR. McGUCKIN: But don't we know what MR. MOORE: But that's based on all MR. MOORE: I'm saying, if there was 23 a de-annexation, and \$500 million of ratables left, 24 does the school get more money. MR. MICHELINI: They said that they

39

```
1 would answer that for Berkeley Township, correct?
                                                                 1 Is that okay?
 2
                  MR. MOORE: Right.
                                                                 2
                                                                          Page six. Also, I took a look at the six
 3
                  MR. WISER: Although it's speculation
                                                                 3 years of ordinances that Berkeley Township passed.
 4 at best because they don't follow the formula and
                                                                 4 That was over $30 million. I have the schedule
 5 year to year it's different?
                                                                 5 prepared in the back. You know, we reviewed these
 6
                  MR. MOORE: I couldn't agree more.
                                                                 6 ordinances for any reference to South Seaside Park
 7 It's kind of like municipal aid.
                                                                 7 and there was a minimal reference at best.
                  MR. McGUCKIN: I understand. All
                                                                          The number nine, we're understanding that the
 9 right. I got it.
                                                                9 debt of Berkeley Township, that percentage would
                  MR. MOORE: Yeah. But it was, you
10
                                                               10 follow the de-annexation. At this point, the debt
11 know, a consideration that if somebody else asked me
                                                               11 at the end of '14 was almost $38 million.
12 that, did I look at that, I'd have to say yes, I did
                                                               12
                                                                                  So, 10.68 percent of that would be
                                                                          Q
13 look at it. And that's why I did it.
                                                               13 assumed by --
14
                  The regional school, those taxes are
                                                               14
                                                                                  Somehow, we would have to work that
                                                                          Α
15 going to follow the assessments, so that would not
                                                               15 out. I mean, that's part of the de-annexation --
16 have any effect, would lower Berkeley Township's
                                                               16
                                                                          Q
                                                                                  So, even --
17 overall tax. But it's almost a zero tradeoff. And
                                                               17
                                                                          A
                                                                                  -- as far as I know.
18 the same with the county. And even though there's,
                                                               18
                                                                                  Even though the expenses that you've
19 you know, possible equalization calculation that
                                                               19 calculated that Berkeley is spending over there is
20 would have to be involved, Berkeley Township was at
                                                               20 only what, one --
21 99 percent and South Seaside Park was at 95,
                                                               21
                                                                                  I don't even know.
                                                                          Α
22 so there could be --
                                                               22
                                                                          0
                                                                                  Okav. It's far less than
                  MR. MICHELINI: You mean
                                                               23 10.68 percent. They would, nevertheless, be
24 Seaside Park?
                                                               24 assuming 10.68 percent in debt, should de-annexation
25
                  MR. MOORE: Seaside Park, sorry, was
                                                               25 occur?
```

40

Go ahead.

Α

0

2

```
38
 1 at 95. So, it would have some bearing but not very
 2 much on Berkeley Township.
 3
                  MR. McGUCKIN: Well, on that issue.
                  MR. MOORE: Yeah.
                  MR. McGUCKIN: Does your report,
 6 because we haven't come through it all yet, does
 7 your report address the impact upon the residents of
 8 South Seaside Park and what their school taxes will
 9 be if they are no longer part of Berkeley Township?
10
                  MR. MOORE: Yes.
11
                  MR. McGUCKIN: Okay. Thank you.
12 BY MR. MICHELINI:
13
          0
                  Go ahead and continue, Mr. Moore, if
14 you would.
15
                  Page five. These were some
16 additional considerations. And the significance of
17 this page is going to be explained on another on a
18 schedule where percentages are calculated. But
19 these are the facts that I used to do the percentage
20 calculations, so. And there's, you know, five
21 criteria here, population, houses, improved roads,
22 assessments, and the number of line items in the tax
23 book. And I'm not sure we want to go through these
24 right now. I think when we get to that page, it
```

25 would make a little more sense when we get there.

3 Also, we reviewed the revenues. And Α 4 once again, there'll be a much more detailed 5 schedule on the revenues as we go forward. Because 6 as there's cost savings, there's also revenue 7 losses. I think I mentioned that already. So, we 8 will go through that. Number 11, I know the beach is a concern of 10 everybody. We looked at the revenue of the beach. 11 We looked at the direct cost of the beach, not 12 indirect cost, which are almost impossible to 13 determine. And though both of those numbers were 14 taken out in total when we did this calculation, we 15 looked at -- we're going to go through all the 16 budget lines line by line, which would be very 17 exciting, to look at what the cost, potential cost 18 savings will be upon de-annexation. So, I think 19 that will be good. The one problem you have, and I'm sure we're

21 all aware of that, I think Stuart mentioned it a

23 are no cost studies done in these municipalities

25 and I spend X dollars for some other portion of

22 little bit, is where we got these costs from. There

24 that says, I spend X dollars for South Seaside Park

That's my understanding, yes.

```
1 Berkeley Township, Bayville, or what's the other?
 2
                  Holiday City.
 3
           A
                  Holiday City. No one tracks that.
 4 To some extent, there might be some tracking. We
 5 obtained police call records. That's a tracking.
 6 How do you quantify it? Don't know if you can. How
 7 do you say what does it cost me to do a road here
 8 versus over there? Don't know if you can. How much
 9 time does the clerk spend to derive the costs spent
10 for South Seaside Park? Does she maintain a -- if
11 you come in from South Seaside Park, write your name
12 down, spend ten minutes, South Seaside Park 14
13 minute -- it's not done. So, how do we determine
14 what the costs are? That's what we're going to get
15 into. But just to know, there are no reports that
16 are generated by anybody that determines this
17 amount. If there are, we should use them.
          Also, the last is, there's no quantification
19 for effort and time that employees spend in any
20 direction. I can't determine that. We talked about
21 what's going to happen in Seaside Park -- I mean,
22 Seaside Borough, Seaside Park Borough. And we
23 did --
24
          Q
                  Page seven?
25
          Α
                  Seven, sorry. We did -- I didn't
```

```
1 Board of Taxation. So, it's not exactly apples and
 2 apples. But, you know, the percentages are so
 3 minute in the change, in my opinion, that it's not
 4 significant. That's the way I've looked at this.
          I've looked at three years of taxes. The
 6 percentages don't change that much in any way,
 7 either Berkeley going up or South Seaside Park going
 8 up or down. They are insignificant overall. The
 9 one reason and -- that I could not use the Ocean
10 County taxation mod four was when I looked at what
11 the exempt properties were, which are a billion,
12 two, if you added up what was in the mod four,
13 somehow they truncated columns and their exempt
14 properties only totaled 500 million. So, I said, I
15 can't use this. It's just, for whatever reason,
16 they did not have those columns updated. So, that
17 was my other concern. That I can't back out apples
18 and apples. I had to go to sources that we could
19 rely on. So, I hope you understand that.
20
          Seaside Park, their net valuation is just
21 over a billion dollars. If we were to add in South
22 Seaside Park's 500 million, their net valuation
23 would increase to $1.6 billion, which is a
24 48 percent increase. So, of course, that's
25 significant. Good? Go ahead.
```

```
1 spend a lot of time on Seaside Park Borough because
 2 I think it's premature to do that. But just for the
 3 board to gather some information, I think it's
 4 worthwhile to see a few things. The number two,
 5 their increase in their regional school tax would be
 6 what your decrease is. We're trading assessments
 7 here. Their county tax, we're trading assessments
 8 on the county tax so that what you lose, they gain.
          Their operating budget I had not reviewed in
10 any way. I'm not trying to determine what it cost
11 saving or cost increase would be for them. You
12 know, they're spending much less than you. But at
13 some point that would have to be done, but not, I
14 don't think, at this proceeding.
                  That would be done when an
16 application is made to Seaside Park to become part
17 of Seaside Park?
18
          Α
                  I would believe that is true, yes.
19
          Okay. Now, page eight, we're going to start
20 to get into some of the more details. Some of these
21 we've already gone over. You know, we've talked
22 about the assessments. I think it's important to,
23 once again, for me to emphasize the total Berkeley
24 assessments from the abstractive ratables. The
25 South Seaside Park assessment is from Ocean County
```

```
1
                  MR. WISER: If I may.
                  MR. MOORE: Yeah, go ahead.
 2
 3
                  MR. WISER: Obviously, we're going to
 4 sit down and digest this over the next month. But
 5 you have under Berkeley total net valuation taxable
   for South Seaside Park, you have the 543 number --
 7
                  MR. MOORE: Yeah.
 8
                  MR. WISER: -- and the -- I'm sorry.
 9 Above that. I'm sorry. Total net valuation
10 taxable, the 5.094. And then you have a
11 hundred percent.
                  MR. MOORE: Yeah.
12
13
                  MR. WISER: The percentage is what?
14
                  MR. MOORE: All the property of
15 Berkeley Township.
16
                  MR. WISER: Okay. Then going down to
17
   Seaside Park, you have total net valuation taxable,
18
   the 1.118 and you have 67.29.
19
                  MR. MOORE: If the de-annexation were
20 to take place. In other words, if South Seaside
21 Park -- yes.
22
                  MR. WISER: Sixty seven and the 32
23 add up to a hundred. Okay. Understood.
                  MR. MOORE: Yes. Good question.
24
25 That's why I said, some of these numbers to me make
```

```
1 sense. And it's good to have somebody else kind of
                                                                1 Would they issue their own debt? Would they pay you
                                                                2 on an annual basis what the debt service is? I
                  Page nine. This is where we get into
                                                                3 mean, that's some matter that I don't think we're
 4 some of the tax levy information that we were
                                                                4 going to get into here. That's just -- so that's
 5 talking about earlier. Are we showing what the
                                                                5 how I had to handle. I had to try to treat it, you
 6 taxes will be, total taxes, and what the changes
                                                                6 know, dollar for dollar. Because you wouldn't throw
 7 are. That's what this page does.
                                                                7 the total debt into the tax levy in one year.
                  Starting on the first group, Berkeley
                                                                                 MR. McGUCKIN: On this page ten.
 9 Township, the first column on the left, first two
                                                                9
                                                                                 MR. MOORE: Yep.
10 columns represent the rates, net valuation taxable
                                                               10
                                                                                 MR. McGUCKIN: You have, this would
11 and the tax levies for 2014.
                                                               11 be what the cost -- this would be what the rates
                  MR. MICHELINI: Is that the total of
                                                               12 would be in Seaside Park with the de-annexed portion
13 Berkeley, all of Berkeley Township?
                                                               13 of South Seaside Park?
14
                 MR. MOORE: Yes.
                                                                                 MR. MOORE: Yes, on the far -- the
15
                  MR. MICHELINI: Because underneath,
                                                               15 middle two columns and the far right column, two
16 you have South Seaside Park?
                                                               16 columns.
17
                 MR. MOORE: Right.
                                                               17
                                                                                 MR. McGUCKIN: I'm sorry. I'm on
18
                 MR. MICHELINI: That's included,
                                                               18 page ten.
19 actually, in those numbers above?
                                                               19
                                                                                 MR. MOORE: Page ten. There's one,
20
                 MR. MOORE: Yeah. Yes.
                                                               20
                                                                  two, three -- six columns with numbers.
21
                 The next two columns would represent
                                                               21
                                                                                 MR. McGUCKIN: Okay. All right.
22 the de-annexation without any cost savings, which
                                                               22 Okay. And you have on the top, before
23 would really be a shift in the taxes. The last two
                                                               23 de-annexation. After de-annexation before cost
24 columns represent the de-annexation with the cost
                                                               24 savings. After de-annexation and cost savings,
25 savings.
                                                               25 correct?
```

46 48

```
1
                  The second group, South Seaside Park,
                                                                                  MR. MOORE: Right. It really
 2 that represents their share of Berkeley Township's
                                                                2 shouldn't be cost savings. It should be cost
 3 total tax dollars. Some of these numbers we've
                                                                3 increase but --
 4 already seen. So, you know, if you have a question,
 5 but this just breaks down the detail which was asked
                                                                5 increase in cost.
 6 about earlier. Also, you're going to find that
 7 whatever the decrease of South Seaside Park is,
 8 would then be reflected in what the increase would
                                                                8 catch.
 9 be on the next page, Seaside Park Borough. I think
                                                                9
10 that was also asked.
                                                               10 numbers?
11
                                                               11
                  So, the only -- let's just go to
12 page ten for just a second. The only change on the
13 last two columns for Seaside Park Borough are going
14 to represent the debt that they are forced to
15 absorb, about 300 and -- or $400,000, somewhere in
                                                               15
16 that range. So, that is the only cost that I knew
                                                               16 taxes for --
17 would flow over there. And that's the only one I
                                                               17
18 could really reflect.
                                                               18
19
                  MR. McGUCKIN: You said 400. You
                                                               19
20 mean four million?
                                                               20 go to 11.
                  MR. MOORE: I only put in the debt
                                                               21
22 service because I'm going to have to deal with the
                                                               23 debt service.
23 budget. The budget only reflects the debt service,
24 not the total debt. How, you know, how Seaside Park
                                                               24
25 would handle that, would they redeem the debt?
                                                               25
                                                                                 MR. McGUCKIN: I understand what
```

MR. McGUCKIN: That's what I thought, MR. MOORE: Oh, yeah, there's some 7 increase, but -- yeah, I'll go with that. Good MR. MICHELINI: Doesn't change the MR. MOORE: Doesn't change the 12 numbers. Just the heading. A lot of numbers here. 13 That's why I thought that, you know, once we got done, this would be accepted and we'd move on. We go to ten. Eleven, 11 shows the MR. McGUCKIN: I'm sorry. MR. MOORE: I'm sorry. Go ahead. MR. McGUCKIN: I'm sorry, before we MR. MOORE: Yeah, go ahead. MR. McGUCKIN: Your answer about the MR. MOORE: Yes.

```
1 you're saying.
 2
                  MR. MOORE: Okay.
                  MR. McGUCKIN: Do we know what the
 4 current debt of South Seaside Park -- excuse me --
 5 of Seaside Park Borough is and what percentage of
 6 that would be whatever debt is transferred to
 7 Berkeley Township?
                  MR. MOORE: No, and --
                  MR. McGUCKIN: Can you provide that
 9
10 to us?
11
                  MR. MOORE: I can get that, sure.
12 Once again, I'm not sure that we can answer that
13 question. Are they going to assume the debt? Are
14 they going to have a contract with Berkeley Township
15 to reimburse them for the annual debt they pay? I
16 understand what you're saying. Are we --
17
                  MR. McGUCKIN: Well, they would have
18 to include it on their financial statements as their
19 debt one way or the other if this were to occur,
20 would they not?
                  MR. MOORE: Possibly. Maybe not.
22 You know, without --
23
                  MR. McGUCKIN: Okay.
24
                  MR. MOORE: -- if they're not going
25 to issue debt, they're not going to include the
```

1 residents. 2 MR. McGUCKIN: Well, if they become 3 Seaside Park residents, yes. But our obligation is 4 also to determine if this is in the best interest of 5 the residents of South Seaside Park to do this. And 6 I think that's an important factor for us to weigh when that determination recommendation is made. MR. MOORE: I'm not sure I follow 9 you. 10 MR. McGUCKIN: If Seaside Park 11 Borough debt is going to jump, I say jump, let's 12 assume it's a doubling, that will have an impact on 13 our residents who are now currently Berkeley 14 residents. May become part of Seaside Park in the 15 future. Whereas, in Berkeley Township, their debt 16 represents ten percent, but if in Seaside Park it 17 represents that higher percentage, I think that's 18 something this board needs to weigh and I think the 19 residents of that portion of the municipality, it 20 could have an impact on them. And that's why I was 21 asking, is there a way to determine that? Maybe, 22 maybe not. Maybe it will have no impact. 23 MR. MOORE: Well, I think it has been

24 determined in that we've included that portion,

25 those dollars in the cost of, you know, Seaside Park

50

52

```
1 debt. If they're going to --
                  MR. McGUCKIN: If they're assuming
 3 the debt --
                  MR. MOORE: If they're going --
                  MR. McGUCKIN: -- you don't think DCA
 6 is not going to make them put that in their debt
 7 statements?
                  MR. MOORE: Then there's not going to
 9 be any money coming back to you in that regard.
10
                  MR. McGUCKIN: I understand. I think
11 what's important for us to know --
12
                  MR. MOORE: Yeah.
                  MR. McGUCKIN: -- is what is going to
13
14 be the impact in Seaside Park Borough, because that
15 will have a direct impact on what our residents from
16 South Seaside Park will also be part of. So, is
17 that -- if it's four million dollars, let's assume
18 for a minute that's what it is, and if the debt of
19 South Seaside Park is eight million dollars, I think
20 that's important for the residents of South Seaside
21 Park to understand and for this town to understand
22 and for this board to understand, the impact that
23 might have on South Seaside Park residents in the
24 future.
25
                  MR. MOORE: Or Seaside Park
```

1 Borough. MR. McGUCKIN: You're just talking 3 about the debt service. You're not talking about 4 the overall debt. You're talking about the annual 5 budget. MR. MOORE: That's all I'm dealing 7 with. I'm dealing with the annual debt service, not 8 the overall debt. The overall debt's going to still 9 be paid over a number of years. And maybe if they 10 went out and refinanced, it would be lower. And 11 maybe I'd get better terms. I mean, these, some of 12 these --13 MR. McGUCKIN: All of those are true. 14 But I think we would want that number. If there's a 15 way to do it. If you can't --16 MR. MOORE: I don't know if there is. 17 MR. MICHELINI: We'll figure it out 18 between this meeting and the next meeting --19 MR. McGUCKIN: Thank you. MR. MICHELINI: -- as to whether or 20 21 not it can be done. 22 MR. McGUCKIN: Okay. 23 MR. MOORE: Good up to ten. Eleven?

24 Eleven is the tax rates, which are derivatives of

25 the assessments and what the costs are. So, you

```
1 know, we can study them and say, here's the tax rate
                                                                                 The second one is number of tax lines
 2 for this year. Here's what the tax rate's going to
                                                                2 in the tax duplicate. It's 28,000 lines, 1,300 of
 3 be if there's a de-annexation. And here's what the
                                                                3 which are Berkeley -- South Seaside Park,
 4 tax rate's going to be with the savings after the
                                                                4 4.85 percent.
   de-annexation.
                                                                                 MR. McGUCKIN: I'm sorry. What does
 6
                  I've also shown those same tax rates
                                                                6 that have to do with the financial impact, how many
 7 for Seaside Park Borough as a comparison.
                                                                7 line items there are?
                  MR. WISER: The first column.
                                                                                 MR. MOORE: Well, we're going to get
9
                  MR. MOORE: Yeah, go ahead.
                                                                9 to that. The next is the improvements, improved
10
                  MR. WISER:
                             That's various housing
                                                               10 roads. So, in Berkeley Township -- and this was
11 costs?
                                                               11 obtained from the road department or public works --
                  MR. MOORE: That's assessments.
12
                                                               12 163.51 miles. The improved roads in South Seaside
                                                               13 Park are 4.3 percent.
13
                  MR. WISER: Assessments, rather?
                  MR. MOORE: Yes. Yeah. And there on
                                                               14
                                                                                 MR. WISER: Is that municipal roads?
15 the second line, Stuart, is the 183 that we talked
                                                               15 Does it include county?
16 about.
                                                               16
                                                                                 MR. MOORE: Just municipal.
17
                  MR. WISER: Okay. That's --
                                                               17
                                                                                 MR. WISER: And this actually, the
18
                  MR. MOORE: Yeah.
                                                               18 question I'm going to ask occurred in a different
                  MR. WISER: I just wanted to clear
                                                              19 de-annexation situation. Is it per lane going one
20 that up.
                                                               20 way and coming back the other? Do you know how that
21
                  MR. MOORE: Yeah. I think, yeah, it
                                                               21 was calculated?
22 says that.
                                                              22
                                                                                 MR. MOORE: What I did was, the
                                                               23 public works sent me a copy from, it seemed like it
                 MR. HAINES: It's not necessarily a
24 tax rate? It's the average -- it's the tax on that
                                                              24 was from an assessment book where they circled where
25 average home?
                                                              25 each road was listed and they had the linear feet.
```

56

Population 41,000 for Berkeley, 490 year

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1
                  MR. MOORE: Correct, yes. But I've
                                                                1
                                                                                 MR. WISER: Oh, okay.
 2 given various assessments from 100,000 to a million.
                                                                2
                                                                                 MR. MOORE: Linear feet of the road.
 3 But I specifically wanted to put that in because
                                                                3 I have a copy of that.
 4 that was referenced in other reports.
                                                                4
                                                                                 MR. WISER: Not a tax assessment --
                  Okay. Do we have any questions on
                                                                5
                                                                                 MR. MOORE: You had --
                                                                6
                                                                                 MR. WISER: -- but an evaluation?
 6 that page? No. Okay.
                  Let's, before we go to page 12, what
                                                                7
                                                                                 MR. MOORE: Something.
 8 I'd like to do is take you back to page 18, because
                                                                8
                                                                                 MR. WISER: All right.
 9 this is kind of a relevant page that drives page --
                                                                9
                                                                                 MR. MOORE: But it came from the road
10 the budgets and the revenues.
                                                               10 department. So, that's what I used as my standard.
11
                  Remember we talked about how are we
                                                               11 Was I trying to get width? I don't have width. I
12 going to determine the cost savings and that there's
                                                               12 have linear feet.
13 no studies. There's no indirect cost reports.
                                                               13
                                                                                 MR. WISER: Understood.
14 There's none of that. So, we had to determine some
                                                               14
                                                                                 MR. MOORE: Okay. So, I had to use
15 calculation that would give some, you know, give us
                                                               15 one thing or the other. So, that's where I came up
16 the credibility to say these things can be saved.
                                                               16 with the 4.3 percent.
17
                 MR. MICHELINI: And that's, in the
                                                               17
                                                                                 Population, little more calculation
18 event of de-annexation, we're talking about cost
                                                               18 in the population. And a lot of these numbers were
19 savings to mainland Berkeley Township, correct?
                                                               19 from Scott's report.
                  MR. MOORE: Correct.
20
                                                               20 BY MR. MICHELINI:
21
                  MR. MICHELINI: Go ahead.
                                                               21
                                                                         0
                                                                                 Which were from the census, as you
                 MR. MOORE: So, the first one is
                                                               22 understood?
23 pretty obvious. That's the assessments. We've
                                                               23
                                                                                 Yes. Yes. So, I used those because
24 already discussed that the assessments are worth
                                                              24 you're already familiar with those numbers.
```

25

25 10.68 percent.

```
1 round for South Seaside Park. There had to be some
 2 consideration for the summer population. So, there
 3 are X amount of houses that are housed all year,
 4 307. X amount of houses all the time. And what I
 5 did was said, okay, the summer houses have four
 6 people in them, which I think is low. Scott wanted
 7 me to use six. I thought four was a low number.
 8 But I said that's probably fair. And I said they
 9 lived there a third of the year. So, extrapolate
10 that out to give me a summer population of 1,471. I
11 then added that to the total population for Berkeley
12 and the total population for South Seaside Park and
13 then came up with the 4.62 percent. Interesting,
14 but -- there had to be some weight given to the
15 summer population.
16
          The last was the houses. And this
17 information is, you know, based on the report that
18 Scott had given me. Now, with that said, we'll get
19 back to the budget page and why any of these numbers
20 mean anything. On page 12, you're going to see
21 across the top -- and this is the budget for 2014,
22 we went over that, $44 million. Also included the
23 expended amount which I did not use as any
24 calculation. I used budget amount. And then I
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25 applied these percentage criteria going down against

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1 statistics. She does wills. You know, she does
 2 birth certificates. She sells dog licenses. So,
 3 what criteria can you use? I use population. I
 4 feel that's a realistic number to be able to apply
 5 that against the clerk. The calculation with using
 6 4.62 percent of the clerk's budget would be 8,995.
   Her overtime --
 8
          Q
                  So, that's under the population --
 9
          Α
                  Column, right.
10
                  -- column? That would be the fourth
          0
11 number down, correct?
                  Fourth number down. Does everybody
12
    see that? Am I going too fast? Okay.
14
                  So, you've assigned that amount of
  the clerk's cost as a savings in the event of
16 de-annexation because the clerk deals with people,
   there's people over in South Seaside Park, correct?
18
          Α
                  Right.
19
                  Instead of 10.68, just to get
20 everybody onboard so they follow, you didn't just
21 take 10.68 percent, which is the amount of
22 assessment, you tried to come up with a rational
23 basis for assigning cost savings to, in this case,
24 the clerk, which ends up being 4.62 percent, based
25 upon the relative population that South Seaside Park
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1 the budget line. Not every budget line has a dollar 2 cost savings. For instance, the administrator, 3 okay, does he have a cost associated with South 4 Seaside Park? I believe absolutely. Would the 5 administrator in a de-annexation be paid any less? 6 Would there be any less people there? In my 7 determination, that was no. So, I did not attribute 8 any amount to cost savings for the administrator. 9 I'm not going to go through every line. I was 10 kidding on that. 11 0 So, you took, would it be safe to say 12 in that situation, you took a conservative approach, 13 because even though there is some cost associated 14 with every employee in regard to South Seaside Park, 15 you didn't assign any cost savings to Berkeley 16 Township in that situation of the administrator's 17 salary, correct? 18 A In that situation. And as we go down 19 each and every one of these salaries, there are no 20 employees eliminated in any of this cost savings. 21 No employees are eliminated. What was eliminated, and let's go to an 23 example, would be the clerk. Based on what work 24 does the clerk do. In my opinion, it's based on

25 population. She deals with people. She does vital

60 1 is to the entire township? Α Correct. 3 0 Go ahead. A So, based on the 4.62 percent, that 5 the savings would be 8,995. I took that a step 6 further and said, what was the overtime in the 7 clerk's office. And that is what I'm saying the 8 savings would be. 9 Q The savings is not the 8,996.56? 10 A No, it would be the \$6,000. 11 So, it's even less than the 12 population correlation --13 A Yeah. 14 Q -- of 4.6 percent? 15 A In almost all cases. In this one it 16 is not because I used 8,000. But in all the other 17 cases, it will be. 18 Okay. Go ahead. 19 A So, that was my rationale. How do we 20 have cost savings without eliminating people,

21 because even though it might be worthwhile for the

24 opportunity to have cost savings, I could not do

25 that. I could not say, I'm going to eliminate

23 of the employees and say maybe there is an

22 township if there was a de-annexation to look at all

```
1 anybody. I tried to take a very conservative
                                                                 1 planning and the planning board.
 2 approach in this and not overstep any bounds to
                                                                 2
                                                                                  MR. MOORE: Yes.
 3 arrive at what we think the savings are going to be.
                                                                                  MR. WISER: But the planning board is
                                                                 3
 4 And I took that approach and, you know, going down,
                                                                 4 funded through application fees.
 5 down this page, that's how I did this.
                                                                 5
                                                                                  MR. MOORE: We're going to use --
          And getting back to the question of why a
                                                                 6
                                                                                  MR. WISER: You lose --
 7 certain percentage was relevant, does it make sense
                                                                7
                                                                                  MR. MOORE: Oh, yeah. We're going to
   to you now why I did these percentages?
                                                                8
                                                                  take off application fees as revenue.
 9
          Q
                  Why don't you take us through each
                                                                9
                                                                                 MR. WISER: Okay.
10 category? In other words --
                                                                                  MR. MOORE: Yeah. Yeah. I agree.
                                                               10
11
          Α
                  We could go down each line now.
                                                               11
                                                                                 MR. WISER: Okay.
                  Well, use an example from each
                                                               12
                                                                                 MR. MOORE: Yeah. And once again,
13 category.
                                                               13 I'm not -- I'm only taking off if there's overtime.
14
                  Well, okay. So, housing, you know,
                                                               14 not -- you know, no employees have been eliminated
15 if we're dealing with a planning board, there's a
                                                               15 from this impact study.
16 planning board. What do you deal with? Number of
                                                               16
                                                                                 MR. McGUCKIN: Again, if we're on
17 houses. Not number of people. Not assessments.
                                                               17 12 ---
18 Houses, block and lots. I mean, lots and houses.
                                                               18
                                                                                 MR. MOORE: 12, go ahead.
19 So, based on the housing, I used that percentage for
                                                               19
                                                                                 MR. McGUCKIN: -- I'm just a little
20 categories that related to housing.
                                                               20
                                                                  confused --
21
                  MR. MICHELINI: Okay.
                                                               21
                                                                                 MR. MOORE: Yep.
                  MR. GINGRICH: What's planning board
                                                               22
                                                                                 MR. McGUCKIN: -- about some of this.
23 salary in rate?
                                                               23 Let's go under tax assessment, tax collection.
24
                  MR. MOORE: Planning board salary is
                                                               24
                                                                                 MR. MOORE: Okay.
25 $9100.
                                                               25
                                                                                 MR. McGUCKIN: Is that where you came
```

```
1
                  MR. GINGRICH: For who?
                                                                1 up with a line item --
                  MR. MOORE: The secretary. Planning
                                                                                 MR. MOORE: Yes.
 3 board secretary.
                                                                                 MR. McGUCKIN: -- differentiation?
                                                                3
                  MR. GINGRICH: Oh, okay. I thought
                                                                4
                                                                                 MR. MOORE: Yes.
 5 maybe we were making some money we didn't know
                                                                5
                                                                                 MR. McGUCKIN: So, because there's --
 6 about.
                                                                6 I forget what percent -- about 4.85 percent less
                  MR. MOORE: The chairman made 9,000.
                                                                7 line items, that the township will save because
 8 The secretary got 100. You didn't know that.
                                                                8 there won't be as much work involved?
 9
                  MR. GINGRICH: Just, you know --
                                                                9
                                                                                 MR. MOORE: Not sending out bills.
10
                  MR. MOORE: I read the details.
                                                               10 The mod four has less lines to process. The, you
11
                  MR. GINGRICH: I got a check laying
                                                               11 know, software could be decreased. There's numerous
12 somewhere.
                                                               12 areas that are associated with every department in
13
                  MR. MACKRES: Uncollected checks.
                                                               13 the township.
14
                  MR. MOORE: So, any -- you know, I
                                                               14
                                                                                 MR. McGUCKIN: So, we can reduce the
15 tried to determine what related to housing. What
                                                               15 salary of the tax assessor by that percentage?
16 related to roads. What related to people. And
                                                               16 That's a savings that we adopt?
17 applied those percentages against those things.
                                                               17
                                                                                 MR. MOORE: The tax assessor had
18 Also, if we were to go to page 13, at the very top,
                                                               18 19 -- had $13,000 in overtime in that department.
19 you're going to see another column called direct.
                                                               19 I'm only saying we're reducing it up to this
20
                  MR. WISER: Before we go on.
                                                               20 $10,000. If there's less line items and less cost
21
                  MR. MOORE: I'm sorry. Yeah, go
                                                               21 associated with the removal of South Seaside Park,
22 ahead.
                                                               22 there has to be less work.
23
                  MR. WISER: I apologize.
                                                                                 MR. McGUCKIN: Well, if it's a
24
                  MR. MOORE: No, that's okay.
                                                               24 tenured employee, we can't reduce their salary.
25
                  MR. WISER: You had talked about
                                                              25
                                                                                 MR. MOORE: I didn't reduce their
```

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1 salary. I reduced the overtime.
                                                                1 to on the mainland.
  2
                  MR. McGUCKIN: The line item?
                                                                2
                                                                                 MR. MOORE: Yeah, I do, based on this
  3
                  MR. MOORE: Of overtime.
                                                                3 percentage.
  4
                  MR. McGUCKIN: Well, can we reduce
                                                                                 MR. McGUCKIN: Okay. Based on the
  5 their overtime either at the moment?
                                                                5 number of houses?
                  MR. MOORE: Well, if they're not
                                                                                 MR. MOORE: Or line items.
 7 dealing with, you know, that many more line items,
                                                                7
                                                                                 MR. McGUCKIN: Okay. That's how
 8 1,300 line items, maybe they don't need the overtime
                                                                8 that's calculated?
 9 to do that.
                                                                Q
                                                                                MR. MOORE: Yes.
10
                  MR. McGUCKIN: Okay.
                                                               10
                                                                                 MR. McGUCKIN: Okay. And on the
11
                  MR. MOORE: That is my opinion.
                                                               11 police salary and wage.
                  MR. McGUCKIN: And legal services,
                                                               12
                                                                                 MR. MOORE: Right.
13 you had -- do you want to --
                                                               13
                                                                                MR. McGUCKIN: Just explain that for
14
                  MR. MOORE: I can't talk about legal
                                                               14 me, if you could.
15 service.
                                                                                MR. MOORE: Police, once again, based
16
                  MR. McGUCKIN: I don't blame you.
                                                               16 on population, police deal with number of people,
                  MR. MOORE: Yeah, no. That's out. I
                                                              17 arrests, you know, burglaries, speeding. So, that
18 should have increased that. I'm sorry.
                                                               18 percentage is based on the number of people. Once
19
                  (Off the record.)
                                                              19 again, their overtime was $421,000. If they are not
                  MR. McGUCKIN: I just want to make
                                                               20 sending patrols and police over to South Seaside
21 sure. Just go back to -- so, for workers' comp. and
                                                               21 Park, then there's going to be a savings.
22 general liability.
                                                               22
                                                                                MR. McGUCKIN: Did you compare it
                  MR. MOORE: Well, the workers' comp.,
                                                              23 based upon actual calls in South Seaside Park?
24 you know, if we're going to have less people doing
                                                                                MR. MOORE: I did not. Because I
                                                              24
25 work because of the overtime, some of the workers'
                                                              25 can't tell, based on the call record, if the police
```

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1 comp. calculations are based on dollars of salaries.
                                                                1 actually went to South Seaside Park. The call
  2 And there's, you know --
                                                                2 record indicates calls were made. How they were
                  MR. McGUCKIN: It's not based --
                                                                3 handled, I can't tell.
                  MR. MOORE: -- is there a lag -- a
                                                                4
                                                                                 MR. McGUCKIN: For every call,
 5 lag in years, but there could be a reduction.
                                                                5 there's a record of what happened?
                  MR. McGUCKIN: It's not based on the
                                                                                 MR. MOORE: There was. But it
 7 number of employees?
                                                                7 doesn't -- it doesn't determine that they actually
                  MR. MOORE: It's based on employees
                                                                8 went to South Seaside Park.
 9 and what their job titles are.
                                                                9
                                                                                 MR. McGUCKIN: Well, I guess my
                  MR. McGUCKIN: Okay. Well, you said
10
                                                               10 question is, you're saying it would be a savings of
11 nobody is losing their job.
                                                               11 368,000 some odd dollars?
12
                  MR. MOORE: Right.
                                                               12
                                                                                 MR. MOORE: Yes.
13
                  MR. McGUCKIN: So, we're not changing
                                                               13
                                                                                 MR. McGUCKIN: But you don't know how
14 any job titles?
                                                               14 many times officers had went on call there or how
15
                  MR. MOORE: Well --
                                                               15 much time was involved --
16
                  MR. McGUCKIN: We're not losing any
                                                               16
                                                                                 MR. MOORE: Correct.
17 job titles?
                                                                                 MR. McGUCKIN: -- on those calls?
                                                               17
                  MR. MOORE: But the salaries are
                                                               18
                                                                                 MR. MOORE: Correct.
19 still going down. They come in and do an annual
                                                                                 MR. McGUCKIN: So, you're just basing
                                                               19
20 audit based on salaries.
                                                               20 that on population and not actual call volume for
21
                  MR. McGUCKIN: I'm sorry. The
                                                               21 those officers?
22 salaries are going down? I'm not sure I understand.
                                                               22
                                                                                 MR. MOORE: Correct.
23
                  MR. MOORE: No overtime.
                                                               23
                                                                                 MR. McGUCKIN: Okay.
24
                  MR. McGUCKIN: But you don't know how
                                                               24
                                                                                 MR. MOORE: And maybe they have a
25 much overtime is spent on back over there as opposed
                                                               25 cost study that determines how much it cost them to
```

- 69 1 service South Seaside Park. MR. WISER: So, the incident reports 3 from the police don't indicate that they went out to 4 South Seaside Park? MR. MOORE: I couldn't glean that 6 information from the reports. Very, you know -- the 7 nomenclature in there that it was difficult to 8 understand. There was over 2,500 calls that were 9 related to South Seaside Park. MR. WISER: There was no -- in the 11 documents that you got, it never said, arrived on 12 scene or words to that effect? MR. MOORE: Once again, and if they 14 did, I did not analyze them to that extent. And the
- 15 reason was, I'm basing every other number on a
- 16 percentage. I cannot then, am I going to change the
- 17 method for the police? If I had detailed records
- 18 and the police could say, here's what it cost me and
- 19 here's the overtime, here's the class two officers
- 20 that were over there, I think, you know, if we could
- 21 get that information, once again, that would be
- 22 valuable to give to the board. I'm all for that,
- 23 yeah. But I did not do that.
- MR. WISER: Okay.
- 25 BY MR. MICHELINI:

1 officers in South Seaside Park on a regular basis

71

72

- 2 that are, you know, stationed there, it would
- 3 absolutely affect these numbers.
- 0 And which way would that affect them?
- Well, if there's a de-annexation and
- 6 the officers stationed there, they wouldn't need those officers any longer.
- 0 So, that would change these numbers to increase --
- 10 Α The savings.
- 11 -- the savings? Thank you.
- 12 MR. WISER: Just in terms of the way
- 13 you laid out your spreadsheet, there are a number of
- 14 numbers under line items population, housing, roads,
- 15 that don't have a corresponding number in the last
- 16 column, salary saved?
- 17 MR. MOORE: And then I took no cost
- 18 for the salaries.
- 19 MR. WISER: So, just -- and I think I
- 20 understand it. I just want to make sure I
- 21 understand it. About two thirds, maybe a little
- 22 more of the way down, workers' compensation and
- 23 other expenses, you have \$22,600 and change under
- 24 housing. But you, since there's nothing in that
- 25 last column, that did not calculate into the

- 1 Let me just ask you a follow-up 2 question. Did you make any assumptions about how 3 many officers might have been over there or what is 4 your understanding?
- My understanding when I prepared this 6 was that officers are on a place called Pelican
- 7 Island and that they dispatch from there to
- 8 South Seaside Park.
- And let's say if there's -- you have
- 10 no officers actually being cut, according to your
- 11 analysis, correct?
- 12 A That's correct.
- So, this is maintaining the entirety
- 14 of the force that currently exists in the event of
- 15 de-annexation?
- 16 A That's correct.
- So, you're only dealing with a
- 18 percentage of the overtime as being associated with
- 19 the cost in South Seaside Park?
- 20 Δ Correct
- 21 0 And if it turns out that there's more
- 22 officers over there recently, in the last six
- 23 months, than were there in the past, would that
- 24 affect your numbers or could it affect your numbers?
- A I would think if there's permanent

1 savings --

MR. MOORE: That does calculate into

3 the savings, yes.

4 MR. WISER: Okay. So --

- 5 MR. MOORE: And I'm not sure that it
- 6 belongs -- it could belong in housing, but it could
- 7 belong to salary, population. I just wasn't sure
- 8 where I was going to derive that, put that number
- 9 in. Certainly, the general liability could relate
- 10 to housing. But it could also relate to lawsuits.
- 11 It could also relate to the buildings here in
- 12 Berkeley. So, that, some of those insurance ones
- 13 have to be --
- 14 MR. WISER: I understand the judgment
- 15 call.
- 16 MR. MOORE: Yeah.
- 17 MR. WISER: But just in terms of the
- 18 spreadsheet --
- 19 MR. MOORE: Yes.
- MR. WISER: -- as we look at it and 20
- 21 try to digest it --
- MR. MOORE: Uh-huh. 22
- 23 MR. WISER: -- how do we know which
- 24 numbers are included in the savings and which one
- 25 aren't?

```
1
                  MR. MOORE: Okay. If you go to
                                                                1 the overtime. You have to focus on the $8 million.
 2 page 14. So, you have line items, population,
                                                                2
                                                                                 MR. McGUCKIN: Okay. I got it.
 3 housing, roads and direct, they would equal the
                                                                3
                                                                                 MR. WISER: So, there were certain
 4 $1.6 million that's highlighted at the bottom.
                                                                4 instances where you applied it to the overtime and
                  MR. WISER: So, okay, I get it. I
                                                                5 certain instances where you applied it to the base
 6 get it.
 7
                  MR. MOORE: We can get to that in a
                                                                                 MR. MOORE: No, I never applied it --
 8 second. And then I'll just --
                                                                8 I applied it against the budget. Percentages are
                  MR. WISER: I don't mean to jump
                                                                9 applied against the budget.
10 ahead.
                                                               10
                                                                                 MR. WISER: That's what I meant.
11
                  MR. MOORE: No, no, no. That's --
                                                               11
                                                                                 MR. MOORE: All percentages are
12 it's a good point. There's lot of numbers here and
                                                               12 against the budget. What I said was, if the savings
13 it's -- it can be confusing. And, you know, for
                                                               13 was more than the overtime, I used --
14 people that don't do numbers every day, I can see,
                                                               14
                                                                                MR. WISER: Oh, okay.
15 you know.
                                                               15
                                                                                 MR. MOORE: Yeah. So, all -- I never
16
                 MR. WISER: Or choose not to.
                                                               16 eliminated a person. But we're dealing with the
17
                  MR. MOORE: People wouldn't want to
                                                               17 $8 million, not the 368.
18 do this, right.
                                                               18
                                                                                 Just jumping to page 13 for a second.
19
                 MR. HAINES: Let me ask you a
                                                              19 The one column we haven't talked about, direct.
20 question.
                                                               20 They're dollars that were identified as 100 percent
                 MR. MOORE: Yeah. Go ahead.
                                                               21 related to South Seaside Park. For instance, the
22
                  MR. HAINES: So, back to your police
                                                               22 volunteer fire company, we pay out $208,000. 39,000
23 salary and wages.
                                                               23 goes to Seaside Park. We pay out money to the first
                                                              24 aid. Whatever that number is. 12 -- my eyes are
24
                 MR. MOORE: Yes.
25
                 MR. HAINES: So, your savings of
                                                              25 getting bleary -- is paid to Tri --
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76

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1 368,043, you're basically saying that you're going
                                                                1
                                                                                 MR. MICHELINI: Tri-Borough.
 2 to save 87 percent of your total overtime in police
                                                                                 MR. MOORE: -- Borough. So, in any
 3 because you're saying the total overtime for the
                                                                3 place I could identify direct cost, I used them,
 4 police was 421,306, am I correct?
                                                                4 because that is a real number.
                  That is correct. Now, why, why --
                                                                                  The next three down relate to the
 6 once again, I've used the same standard going down
                                                                6 beach and the beach and boardwalk. And then we have
 7 every line. I'm saying that there has to be a cost
                                                                7 hydrants. You know, in the records, there's a
 8 associated with police in South Seaside Park. Can
                                                                8 direct bill to hydrants over there. And so, that
 9 we determine that directly? Doubtful. So, I'm
                                                                9 was a direct number.
10 saying if we don't have those officers, whatever the
                                                               10
                                                                                  On page 14 --
11 presence is over there, and all we have to do is
                                                               11
                                                                                 MR. McGUCKIN: Before we go there.
12 eliminate overtime, did the overtime create? Was it
                                                               12 On the beach and boardwalk --
                                                                                 MR. MOORE: Oh, yeah.
13 created because of South Seaside Park? Were any of
                                                               13
14 these overtimes created because of South Seaside
                                                               14
                                                                                 MR. McGUCKIN: -- there's an open
15 Park? Yes. No. Could be. If we eliminate South
                                                                  question on Mr. Michelini's recent correspondence on
16 Seaside Park, there's going to be cost savings.
                                                               16 this. That assumes that the beach and boardwalk go
                  MR. HAINES: Okay.
17
                                                               17 with the petitioners; is that correct?
18
                  MR. McGUCKIN: But that savings would
                                                                                 MR. MOORE: Yes.
                                                               18
19 be 80 some percent of the total overtime budget for
                                                               19
                                                                                 MR. McGUCKIN: And if the beach and
20 the police department?
                                                               20 boardwalk were actually owned by the municipality
21
                  MR. MOORE: It would -- well, the
                                                               21 and remained part of Berkeley Township, that would
22 total police budget is $8 million. This is 360,000.
                                                               22 not be included in the savings, correct?
23
                  MR. McGUCKIN: But of the overtime --
                                                               23
                                                                                 MR. MOORE: No.
24
                  MR. MOORE: No, no. 360,000 of the
                                                                                 MR. McGUCKIN: And you still have
                                                               24
25 total police budget. So, you can't focus on just
                                                               25 that cost?
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1
                  MR. MOORE: Absolutely. And, of
 2 course, the revenue would also be included.
                  MR. McGUCKIN: Correct.
 4
                  MR. MOORE: So, you're gaining money
 5 by getting rid of the beach.
                  On page 14, this is where the debt
 7 service is. That those four numbers represent what
 8 the debt service was. And that those are the
 9 numbers that I used as a cost addition to
10 Seaside Park. And this is the debt service. So.
11 that's how, you know, I had to use the same numbers
12 in all the places. I couldn't just pull out the
13 debt. Because there's nowhere in this report that
14 just reflects on the assets and liabilities of
15 Berkeley Township.
16
                  MR. WISER: What is the highlighted?
17
                  MR. MOORE: I had -- I based that
18 30 -- 333,000 on the budget number. Not the actual
19 payment number.
20
                  MR. MICHELINI: Why did you do that?
21
                  MR. MOORE: I couldn't find a
22 rationale why we paid, you know, $800,000 less in
23 bond principal.
24
                  So, bottom lines, columns, line
25 items, population, housing, roads and direct equal
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```
79
 1 1.85 million?
 2
                  MR. MOORE: In cost. Cost savings,
 3 yes. That's what I'm saying. And that's going to
 4 be reduced on the next -- within the next two
 5 schedules.
                  MR. WISER: Okay.
 7
                  MR. MOORE: Okay. Not the next
 8
   schedule but the following one.
 9
                  The next schedule represents the
10 reserve, savings in reserve for uncollected taxes.
11 And that's a result of, we're going to pay lower
12 county tax. We're going to pay lower regional
13 school tax. And we're going to pay, you know, a
14 decrease in our levy also. So, those calculations
15 allow us to decrease the budget by $190,000. And at
16 some point, I'm sure you're going to ask your
17 accountant to explain that to you. Yeah. There's
18 no -- there's no reason for me to do that at this
19 point, I don't think. Unless somebody has a direct
20 question on that. But I think it's a budget
21 savings.
22
                  The next two page represents the loss
```

23 that Berkeley Township will have on revenue. Use

24 the same percentages, use the same criterias, to

25 arrive at this. And, you know, you can -- we can go

78 1 the 1,000,609 -- 605, sorry. MR. MICHELINI: 652, right? Pretty 3 small numbers. MR. MOORE: No, 100 -- 1,605,800. 5 MR. MICHELINI: Eight? 6 MR. MOORE: Right? 7 MR. HAINES: Yes. 8 MR. MOORE: Somebody's eyes are still 9 working. Okay. Good. 10 The 54 represents the social security 11 savings on not paying overtime. The 190,000 is 12 savings from the reserve for uncollected taxes. And 13 I will be going over that in great detail because 14 that's so interesting. And, yeah. 15 MR. HAINES: I'll be the only person 16 in here that will understand. 17 MR. MOORE: I un -- I said that to 18 Joe. I said, there's only one other person that 19 will understand it.

MR. MICHELINI: He actually did say

MR. MOORE: So, any more questions on

MR. WISER: So, what you're saying

25 is, there is a total savings post de-annexation of

20

22

24

21 that.

23 the budget? Go ahead.

1 down the lines if you want, but that is the In some cases, they were immaterial. 6 regarding South Seaside Park. There certainly could And the higher this one, the more 9 detrimental -- the higher that the loss, the loss in MR. MICHELINI: So, for instance, MR. MOORE: Correct. One line, a MR. WISER: Beach administration MR. MOORE: Yes. So, I took a

80

2 procedure I used. 4 I did not use them because I didn't know if there 5 was any relationship to some of these lines 7 be, but I couldn't discern it, so I ignored it. 10 savings went would be -- would lower the percentage 11 of cost on de-annexation. 12 13 there are several items on here where there's no 14 potential loss or no potential revenue loss, 15 correct? 16 17 limo license, I don't know if there's any limos in 18 South Seaside Park. 19 20 fees, that's beach badges? 21 22 hundred percent of that out. Correct. I took out

23 the alcoholic beverages. I believe there's three

24 licenses associated with South Seaside Park. So,

25 that was somewhat of realistic number. Water and

```
1 cable franchise, that is a number that we, you know,
 2 is an absolute number. And as you can see, when you
 3 get to page 17, it only equates to $161,000 of lost
 4 revenue.
                  Now, that's what I -- that's the way
 6 I did this. Then, and once again, this revenue ties
 7 into the Edmunds revenue status report, so --
                  What is that? What is the Edmunds
 9
   revenue status report?
10
                  I said that for their expert.
                  MR. WISER: On page 17, middle of the
11
12 page.
13
                  MR. MOORE: Yep.
14
                  MR. WISER: Interlocal, gas, Berkeley
15 BOE?
16
                  MR. MOORE: Yeah, Board of Education.
17 You have an interlocal agreement where they pay you
18 for their gasoline. I'm not -- there's no way or
19 there's nothing that I could see that that would be
20 any lower. And that has a direct budget cost
21 associated with it. In other words, the revenue and
22 the cost are the same in the budget.
                  MR. WISER: But that's not, just so I
24 understand, and it's getting late, that's not being
25 taken out, correct?
```

83 1 Now, I'm not an engineer but --2 MR. MICHELINI: So for instance, 3 21st Avenue, you had 1950 feet. 22nd Second was 4 missing, you put 1950 feet. MR. MOORE: Because it looked the 6 same. 7 MR. MICHELINI: Okay. 8 MR. WISER: Understood. MR. MOORE: I mean, it's not a great 10 detailed map, but I did the best I could. MR. WISER: For an accountant. 11 12 MR. MOORE: Thank you. The last --13 the next two pages represent the ordinances. 14 BY MR. MICHELINI: 15 Q What pages are these? 16 Α Twenty-two and 23. I think we 17 mentioned that we spent, we had ordinances in the 18 last six years of \$30 million. And in the far right 19 column, I indicated what roads were referenced in 20 the ordinance. And you can see, and in the 2012 21 ordinance one road. In the 2011 ordinance one road. 22 In the 2010 ordinance two roads. So, just as a 23 point of reference that, you know we should -- you

What does that mean? Why did you put

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24 should have available.

0

25

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MR. MOORE: No. I'm saying you're 2 still going to get \$111,000. MR. WISER: Okay. Okay. MR. MOORE: Yeah. Now, the only 5 things that -- does that make sense? Some sense? Okay. We've already discussed 7 page 18. Page 19, 20 and 21 are the detail on where 8 the roads came from. I'm not going to go over 9 those. But that, if, you know -- somebody can 10 analyze that and determine that. This information 11 was obtained from your public works department. MR. MICHELINI: And those are all 13 municipal roads as indicated, correct? 14 MR. MOORE: Yes. 15 MR. WISER: Can you just tell us what 16 the word missing means. MR. MOORE: Yeah. When I told you I 18 received those documents, these documents I never

19 got. But I did get the map, you know, on page 21.

20 So, if I had a road indicated on the map, which I

21 also obtained from, you know, the township, that I

MR. WISER: How did you do that?

MR. MOORE: I kind of measured it.

22 did not get one of these slips for, I had to

23 estimate what the linear feet would be.

24

25

1 that in your schedule as a point of reference? Α Because I believe some of the 3 discussion was, you know, very little was spent in 4 South Seaside Park. And these ordinances somewhat 5 bear that out. 0 Good. And the last page, page 24, is just $\ensuremath{\mathtt{8}}$ budgets for the last six years. In the first -- the 9 second column is the total budget. The second, the 10 change in dollars, change in percents. The last 11 three columns are the levies and how they changed in 12 the last six years. So, from 2010 to 2015, the 13 budget went up \$6 million and the levy went up 4.7. Q And in two years, there was hardly any movement, correct? 16 A In the levy, there was no increase in 17 2011 or '15. Minor in '15. 18 0 So, what did you ultimately --19 this -- well, let me ask you a couple questions. 20 This methodology that you came up with to try to 21 determine the cost savings, that's something that 22 you developed, correct? 23 A 24 Q It's not something that you had seen 25 somewhere else? I take it this is not an area that

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85 1 is well booked, that there's treatises on in your 2 field to tell you how to do de-annexation analysis 3 in terms of cost savings? 4 Α That's correct. So, would it be safe to say that you applied your years of experience as a CPA for the 6 7 last 40 -- how many years is it? A Forty, 45 years. 9 Forty-five years, roughly, of doing 10 municipal accounting to come up with this? You know, my goal, of course, was to 12 try to present a fair estimate of what the savings 13 should be to the board. Try to use the most 14 conservative approach that I thought I could use. 15 And that is the method I had. The -- you know, as 16 we already talked about, there are no cost studies. 17 We can't walk into any department and say, what did 18 you spend in South Seaside Park or Bayville or --19 so, there has to be a savings. This is the method 20 that I determined was a, you know, adequate and 21 acceptable method to try to determine what the 22 savings are.

24 10.68 percent of the budget, which would have been a

25 much higher number, correct?

1

8

9

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22

25

A

Loser.

1 Q The beach is a loser for whom? 2 Α Berkeley. So, if they get rid of the beach 4 through de-annexation, that would actually benefit 5 the township in your opinion? Based on their -- their financial 6 Α 7 records. And would -- there was a lot of discussion in prior hearings about Island Beach 10 State Park. Did you run across Island Beach State 11 Park at all in the records that you reviewed? 12 The place I ran across it was when I, 13 you know, obtained the assessments from the Ocean 14 County Board of Taxation that, that is listed in 15 there in tax map 138 at \$660 million. 16 Obviously, no taxes are collected? 17 Α Oh, no. 18 It's exempt but there's a value 19 associated with it? 20 Α Correct. 21 0 And it's, obviously, within the 22 Township of Berkeley. Otherwise, it wouldn't be on their rolls. 24 Α Correct. 25 0 The 2000 -- I think you said that you

86

Α Right. That would be 4.6 million. And does the savings in any way 0 3 support the -- did you read the testimony of the 4 people who testified here, the petitioners who 5 signed the petition about their complaints of lack 6 of services and things of that nature? Or if you 7 didn't, that's okay. A I did not. Did you read the --Ă I read the testimonies but I did not 11 use that as an influence to do this report. Is it consistent? Is the information 13 in your report consistent with the lack of services 14 that they complained of? A This report can't address that. I 16 mean, I think the two pages that maybe allude to that are the ordinances. 17 0 But beyond that, this was strictly a 20 determination of what the cost -- the impact would 21 be on the de-annexation. 21 Now, you mentioned something that the 22 23 beach is actually a -- they'll save -- I forget 23 24 exactly the terminology you used. 24 only?

And, obviously, it's far less than

1 also analyzed 2013 numbers. Are they -- 2013, 2 without going into the detail, you did the same 3 thing for 2013, basically, correct? Α Yes. 0 Were those numbers more favorable to the petition signers, less favorable or about the same? 8 Α About the same. 0 Okay. Did you take a look at 10 residential properties over in Berkeley Township in 11 the South Seaside Park section and determine whether 12 or not the township would be losing a lot of high 13 end assessed properties? In terms of the 14 improvements only. Not talking about the land. 15 We're talking about whether there's mcmansions or 16 big buildings built over in South Seaside Park. The only -- I did an analysis of the 18 assessments just on the improvements. And there's 19 only three properties in South Seaside Park over 20 \$500,000. Q We're talking about residential? Resident, just residential. Α

Okay. In terms of the improvements

Q

Ã

Yes.

1 Q Are there more in mainland Berkeley Is it -- I know that you have an 2 Township --2 analysis in your report about the savings in taxes Α Yes. 3 that would occur, I think it's on the schedule, 4 -- than three? 4 where you have all the values of the homes. You 5 Α 5 start at 100,000 and you go to 183,600, et cetera. 6 Q You looked at a lot of beach towns in 6 down to 500,000. And then you compare those homes 7 your career, correct? 7 to what happens if those homes are in -- become part 8 A 8 of Seaside Park. 9 What -- name some of those towns. So, would there be a tax savings to the 10 people who live in South Seaside Park if they become 10 Well, I was raised in Ocean City, so 11 I'm very familiar with Ocean City. Have audited 11 part of Seaside Park and is it reflected in that 12 Cape May, Stone Harbor, Avalon, Longport, Margate, 12 schedule? 13 Ventnor, Atlantic City, brigantine. So --13 A Yes, it is. 14 Q Any --14 Q Is there a savings then --15 -- very familiar with the towns. Α 15 Α Yes. 16 Any towns in Ocean County that you've 16 Q -- to those people? 17 audited or been --17 A 18 Little Egg Harbor I audited. 18 Q So, there is a tax savings benefit? 19 All right. In terms of a beach town, 19 Α 20 is this the -- is this kind of -- have you been over 20 From what you can tell, is this -- to Q there, actually? 21 the best that you're able to tell -- you may not be Α 22 I was, yes. 22 able to tell -- is this a case about tax shopping or 23 Q Okay. You've actually been to --23 not, in your opinion? 24 Α Yes. Α Based on the dollars, it doesn't, 25 Q -- South Seaside Park? 25 it --

90 92

1 Α Yes. You've been to mainland Berkeley 3 Township besides here? Yes, I had dinner tonight in Berkeley Α 5 Township. 6 0 Where? 7 Α Some Shady place. 8 Shady Rest? Q A Shady Rest. It was very good. It 10 was very good. Too much food. 11 In terms of other beach towns, is 0 12 this area similar to the other beach towns further 13 south that you're familiar with in terms of the 14 types of assessments it has? Is it different? Is 15 it the same? Can you draw any distinctions or not?

16 A I think the distinction that I saw 17 was that the houses don't appear to be very lavish

18 in South Seaside Park and versus, you know, and I 19 know there was testimony about Vent -- I mean,

20 Ventnor and Avalon and Stone Harbor. Those

20 Ventnor and Avalon and Stone Harbor. Those

21 communities have, you know, gone through the 22 teardown, duplicate -- duplex buildings. Have built

 $23\,$ out everything to the maximum that they can.

24 Whereas, South Seaside Park, you know, based on what

25 I'm seeing, hasn't changed in 30, 40 years.

MR. McGUCKIN: Hold on one second.

2 On what basis is he an expert in that field?

3 MR. MICHELINI: He's going to say

4 based on the dollars.

5 MR. McGUCKIN: How can he give his 6 opinion on tax shopping, the motivation of other

7 individuals?

8 MR. MICHELINI: Well, let him testify

9 and you can question him.

10 A I mean, based on the dollars there -11 it's certainly not a significant amount of savings

12 by de-annexation and going to Seaside Park.

13 Q There is some? There's some benefit,

14 correct?

15 A The big benefit is for Seaside Park,

16 in my opinion.

17 Q But in terms of the residents of

18 South Seaside Park will become part of Seaside Park

19 in the event of de-annexation, the benefit is?

20 A Not significant.

21 Q There has been some testimony by the

22 planner about what is anticipated as future

23 development in mainland Berkeley Township. Did you

24 read that testimony?

25 A Yes, some of it, yes.

```
Okay. So, there's going to be,
 2 hopefully, with this new TDR plan a town center, two
 3 town centers, in fact, and then some other nodes,
 4 including a light industrial node and so forth, that
 5 will add, according to those reports, substantial
 6 numbers in terms of, when I say substantial, I'm
 7 talking 500,000 plus, in terms of square footage of
 8 commercial space, for instance, according to the
 9 township's own reports. Have you taken that into
10 account?
11
12
                  If you took that into account and you
13 had more specific numbers than I'm giving you in my
14 questions and a time frame for applying them, in
15 other words, that's going to be done within three
16 years or five years or something, how would -- could
17 that be cranked into your numbers and what effect
18 would it have one way or the other?
          Α
                  Well, I mean, if you were going to
```

22 lower the percentage that's associated with South 23 Seaside Park. So, that would lower the impact 25 overall --

20 add, you know, a large number of assessments that

21 are on the mainland, then that, of course, would

- 1 asked to do it because he didn't have the
- 2 information in front of him.
- MR. McGUCKIN: And I asked him and he
- 4 said I was correct.
- 5 BY MR. MICHELINI:
- 0 Okay. Do you think you can rely upon
- 7 the mayor when he says that the Beachwood Shopping
- 8 Center is going to be redeveloped and that's going
- 9 to lower the tax burden for everybody in
- 10 Berkeley Township?
- 11 Α I think you absolutely would have to
- 12 rely on the mayor for that.
- 13 And that's actually in your Berkeley
- 14 Times today. You read that, didn't you?
- 15 Α I saw that, yes.
- 16 MR. GINGRICH: How many years away?
- 17 You forgot that one. How many years down the road?
- MR. MICHELINI: Are you asking me?
- 19 I'm not testifying.
- 20 MR. GINGRICH: Well, you've thrown
- 21 that number in there. You got to have something.
- 22 MR. MICHELINI: We would love to know
- 23 that. Maybe we'll have it next time.
- 24 MR. GINGRICH: Could be ten years
- 25 from now. Am I wrong?

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96

1 A Yes. 2 Q -- of de-annexation --3 Α Yes 4 Q -- correct? 5 Α 6 Q But you didn't consider that? 7 A No. 8 Q But you --9 MR. McGUCKIN: Why didn't you 10 consider it? 11 MR. MOORE: Because it wasn't a 12 factual thing that I had in front of me. 13 MR. McGUCKIN: Speculative? 14 MR. MOORE: I didn't have -- I wasn't 15 asked to do that. 16 MR. McGUCKIN: It may happen? It may 17 not happen? 18 MR. MOORE: Correct. 19 MR. McGUCKIN: Thank you. 20 MR. MICHELINI: I'm going to object 21 to that. You put words in his mouth. May happen,

MR. McGUCKIN: He said it correct. I

MR. MICHELINI: He said he wasn't

22 may not happen.

24 thought that --

23

25

2 years? I would hope it's not ten years. I would 3 think the mayor would probably disagree with you on 4 that. MR. GINGRICH: Took him ten years 6 to -- yeah, took him ten years to get to tear it 7 down. 8 MR. MICHELINI: I can assure you -- I 9 can assure you --10 MR. GINGRICH: They're going to build 11 it up and make a lot of money in the next six 12 months. MR. MICHELINI: -- I can assure you

MR. MICHELINI: Could it be ten

- 13 14 that the mayor would not agree with you on that.
- 15 MR. GINGRICH: I'm sure he wouldn't,
- 16 but that's why they make Coke and Pepsi.
- 17 BY MR. MICHELINI:
- 18 In regard to capital expenditures, Q
- 19 did you happen to look at what the borough projects
- 20 or the township, rather, projects? I'm talking
- 21 about Berkeley Township in terms of future capital
- 22 expenditures.
- 23 A For next, 2016, they are projecting
- 24 \$550,000.
- And did you look beyond that as well? 25 0

Α I did. You know, based on their 2 budget document, goes 750, a million. But nowhere 3 near the six and a half that they've been spending. 4 So, therefore, if their projections 5 are accurate, would it be safe to say that there will be little or no impact to those future capital expenditures as a result of de-annexation? Α Correct. 9 MR. MICHELINI: I think what we'll do 10 is halt it right there. Been just about two hours. 11 And it's about time. So we'll finish up next time 12 with any additional questions and then let you go to 13 cross. 14 Thank you very much for your 15 patience. 16 MR. WINWARD: Thank you for your --17 MR. MOORE: Thank you. 18 (Matter adjourned.) 19 20 21 22 23 24 25 98 1 2 CERTIFICATE 3 I, LINDA SULLIVAN-HILL, a Notary 5 Public and Certified Court Reporter of the State of 6 New Jersey, do hereby certify that the foregoing is $7\,$ a true and accurate transcript of the proceedings as 8 taken stenographically by and before me at the time, place and on the date hereinbefore set forth. 10 11 Linda Sullivan Hell 12 13 Notary Public of the State of New Jersey 14 My Commission expires January 26, 2016 15 16 Dated: December 30, 2015 17 18 19 20 21

^	7 85/24	
\$	100 [2] 62/8 78/4	4
\$1,689,000 [1] 22/24	100 percent [2] 9/23 75/20	4.3 [1] 56/16
\$1.6 [2] 43/23 73/4	100,000 [2] 54/2 91/5	4.3 percent [1] 55/13
\$1.6 million [1] 73/4 \$10,000 [1] 64/20	11 [3] 40/9 48/15 48/20	4.6 million [1] 86/1
\$100 [2] 22/7 24/8	12 [5] 54/7 57/20 63/17 63/18 75/24	4.6 percent [1] 60/14
\$100 million [1] 22/7	13 [2] 62/18 75/18	4.62 [1] 59/24 4.62 percent [3] 57/13 59/6
\$111,000 [1] 82/2	137 [1] 33/7	60/4
\$13,000 [1] 64/18	138 [2] 33/7 87/15	4.7 [1] 84/13
\$15 [1] 27/23	14 [4] 41/12 73/2 76/10 77/6	4.85 percent [2] 55/4 64/6
\$161,000 [1] 81/3	15,000 [1] 14/7	40 [4] 12/17 13/1 85/7 90/25
\$179 [1] 27/23	161 [1] 30/23	400 [1] 46/19
\$183,000 [3] 25/2 25/21 27/25 \$190,000 [1] 79/15	161,000 [2] 30/6 30/11	41,000 [1] 56/25
\$2 [1] 24/9	161,968 [1] 30/13 163.51 miles [1] 55/12	42.7 [1] 28/18 421,306 [1] 74/4
\$208,000 [1] 75/22	17 [3] 2/7 81/3 81/11	45 [1] 85/8
\$22,600 [1] 71/23	18 [4] 25/4 26/23 54/8 82/7	46 [1] 1/24
\$3,300,000 [1] 22/11	180 [1] 24/19	48 [3] 4/4 15/19 16/14
\$30 [2] 39/4 83/18	183 [2] 26/10 53/15	48 percent [1] 43/24
\$31 [1] 22/10 \$31 million [1] 22/10	183,000 [1] 26/12 183,600 [1] 91/5	49 [4]
\$38 [1] 39/11	183,600 [1] 91/5 19 [2] 64/18 82/7	
\$38 million [1] 39/11	190,000 [4] 29/23 30/1 30/11	5
\$4.6 [1] 28/21	78/11	5.094 [1] 44/10
\$4.6 million [1] 28/21	1950 [1] 83/3	5.2 [1] 23/3
\$400,000 [1] 46/15	1950 feet [1] 83/4	5.2 percent [2] 23/16 24/5
\$421,000 [1] 67/19	1970 [2] 5/13 6/8	500 million [2] 43/14 43/22
\$44 [2] 28/18 57/22 \$44 million [2] 28/18 57/22	1977 [1] 13/22	500,000 [2] 91/6 93/7 51 [4] 25/3 26/22 27/1 27/23
\$5,094,000,000 [1] 21/14	1991 [1] 9/16 1997/'98 [1] 14/3	51 [4] 25/3 26/22 21/1 21/23 54 [1] 78/10
\$500 [1] 36/23		543 [1] 44/6
\$500 million [1] 36/23	2	57 [1] 24/10
\$500,000 [1] 88/20	2,500 [1] 69/8	6
\$51 [1] 26/21	20 [1] 82/7	
\$543 [2] 21/17 21/17	20 percent [1] 9/24	605 [1] 78/1
\$550,000 [1] 96/24 \$6 [1] 84/13	2000 [1] 87/25 2006 [1] 9/17	620 [1] 2/4 652 [1] 78/2
\$6,000 [1] 60/10	2010 [2] 83/22 84/12	67.29 [1] 44/18
\$660 [1] 87/15	2011 [2] 83/21 84/17	7
\$7.50 [1] 28/12	2012 [1] 83/20	
\$8 [3] 74/22 75/1 75/17	2013 [6] 18/10 20/1 32/20 88/1	
\$8 million [1] 75/17	88/1 88/3	75 [2] 7/4 12/14
\$800,000 [1] 77/22 \$91,500 [1] 28/12	2014 [10] 18/10 20/1 20/3	750 [1] 97/2 7:50 [1] 1/9
\$9100 [1] 61/25	21/14 24/8 28/17 32/19 36/17 45/11 57/21	
1	2015 [7] 1/8 20/7 22/6 32/23	8
	32/24 84/12 98/16	8,000 [1] 60/16
14 [3] 36/8 36/12 39/11	2016 [3] 36/6 96/23 98/14	8,995 [2] 59/6 60/5
'15 [2] 84/17 84/17	21 [2] 82/7 82/19	8,996.56 [1] 60/9
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