



## OFFICE OF THE UNDER SECRETARY OF DEFENSE

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WASHINGTON, DC 20301-3000

ACQUISITION  
AND SUSTAINMENT

Mr. Paul Solomon  
3307 Meadow Oak Drive  
Westlake Village, CA 91361-3921

Dear Mr. Solomon

Thank you for your March 7, 2025 letter and your suggestions for Earned Value Management System (EVMS) policy and practice. Your feedback informs our activity.

Secretary Hegseth's memo, "Directing Modern Software Acquisition to Maximize Lethality," emphasizes using the Software Acquisition Pathway (SWP) with flexible, competitive contracting. Coupled with the upcoming implementation of Section 827 of the FY 24 National Defense Authorization Act (removing EVMS requirements for software programs and raising the reporting threshold), these initiatives will reduce bureaucracy, accelerate development, and strengthen partnerships with innovative commercial contractors.

As Secretary Hegseth emphasized, the threats we face are evolving rapidly. Our adversaries are leveraging technology to adapt faster than ever before. We must do the same. Software is no longer a secondary component—it is now central to both combat and business operations. To maintain battlefield dominance, we need acquisition processes that match the speed of modern technological innovation.

The Department encourages you to share your valuable insights and recommendations with relevant industry organizations. Your active participation in these forums can contribute significantly to the ongoing effort to identify best practices and propose impactful updates to acquisition policy. Thank you again for your letter and your commitment to strengthening our national defense.

Sincerely,

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Steven J. Morani  
Performing the Duties of the Under Secretary of  
Defense for Acquisition and Sustainment