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The Honorable Gerald Connolly  
Ranking Member, House Committee on Oversight and Government Reform  
1511 Longworth H.O.B.  
Washington, D.C. 20515

Subj: Unfinished Business with Henry Waxman and Current Colleagues to Reduce DOD Wasteful Spending and Inefficiencies (and IT Spending)

Dear Hon. Representative Connolly:

I request your help to implement acquisition reforms that are needed for defense weapons systems as well as IT systems. I have been advocating these reforms since 2007, starting with your predecessor, Henry Waxman. Currently, I have been informing your colleagues Glenn Grothman and Ro Khana of these issues.

For background, please read the letters to then-Chairman Henry Waxman:

Subject: Award Fees and Contract Oversight, June 22, 2007

Excerpt: Award fee criteria must be revised to ensure that fee shall be paid based on the contractor meeting cost, schedule, and performance goals.

Subject: Award Fees, Contract Oversight and Lockheed Martin, March 10, 2008,  
Excerpts:

- Both DoD and the U.S. Navy issued policy memoranda which disclose that earned value management (EVM) is not working for acquisition management. The DoD memorandum states that:
  1. EVM is not serving its intended function in the internal control process
  2. DoD is committed to resolve systemic, DoD-wide weaknesses
- The Navy memo is explicit regarding contractor issues. It states that reviews have found broad deficiencies across multiple contractor sites including intentionally masking cost and schedule variances and failure to document and manage changes to the baseline.

Sen. Susan Collins proposed legislation regarding IT systems in 2009. It didn't work. Per the Congressional Record, May 6, 2009, Sen. Collins stated that the GAO observed that contractor EVM reporting lacks consistency and leads to inaccurate data and faulty application of the EVM metric. "In other words, garbage in, garbage out." Collins stated that "With improved EVM data quality, both the government and the contractor will be able to improve program oversight, leading to better acquisition outcomes." She concluded that "I believe this amendment (regarding EVM), Senator McCaskill, and I offer

would help to strengthen the Department's acquisition planning, increase and improve program oversight, and help to prevent contracting waste, fraud, and mismanagement."

My most recent letter was sent today to your colleague, Hon. Glenn Grothman, Subj: Unfinished Business to Reduce DOD Wasteful Spending and Inefficiencies, Vs. 2.

Excerpts:

My solutions also address the following elements of the Congressional DOGE Platform:

- Government agencies, programs, rules, regulations, and employees must demonstrate effectiveness for and responsiveness to taxpayers while also not creating unnecessary costs or burdens.
- Existing federal agencies, programs, rules, regulations, or functions that do not provide value to taxpayers must be reformed or eliminated.

This letter and cited documents may be downloaded from [www.pb-ev.com](http://www.pb-ev.com) at the Acquisition Reform and White Paper tabs.

Yours truly,



Paul J. Solomon

CC:

Hon. Bill LaPlante (USD)	Hon. Andrew Hunter, AF Asst. Sec. for AT&L
Hon. Adam Smith, HASC	Hon. Carlos Del Toro, Secretary of the Navy
Nickolas Guertin (ASN RD&A)	Honorable David L. Norquist, NDIA
Hon. Robert J. Wittman, HASC	Hon. Heidi Shyu, (USD(R&E))
Hon. Donald Norcross, HASC	Hon. Rep. Julia Brownley
Hon. Ro Khana, HASC	
Anthony Capaccio, Bloomberg News	
Shelby Oakley, GAO	Jon Ludwigson, GAO