



# ITSSD

INSTITUTE FOR TRADE, STANDARDS,  
AND SUSTAINABLE DEVELOPMENT

January 10, 2006

His Excellency, Mr. John R. Bolton  
United States Representative to the United Nations  
140 East 45<sup>th</sup> Street, 7<sup>th</sup> FL  
New York, NY 10017

Re: Meeting Request

BY: Mail and Facsimile

Dear Ambassador Bolton:

We recently met, on January 4th, 2006, at the U.S. State Department with Dr. Mark Lagon, Deputy Assistant Secretary (BIOA), and Ms. Travis Horel, Minister Counselor of the US-UN. Our meetings focused on the urgent need for UN reform on both the administrative/management and substantive policy levels. We also explored how the Institute for Trade, Standards, and Sustainable Development (ITSSD) could possibly assist the State Department and the Mission in this regard. At the conclusion of these discussions, it was strongly recommended that we prepare this formal request to secure a meeting with you at your earliest convenience.

We have undertaken in-depth international trade, regulatory, standards and intellectual property-related project work during the past three years. We have found that certain member states are utilizing the ostensible international legitimacy of various United Nations agencies and offices as political platforms to propagate new global regulatory and 'soft' law norms that are inimical to U.S. national security interests. Although such activities have long been pursued in the political realm during the post-World War II and -Cold War eras, they have since been aggressively extended into the economic realm as well.

In particular, we have discerned a patterned practice of 'legal regime shifting' promoted by particular UN member states in the spheres of science (health and environment), technology and intellectual property policy. We believe that the underlying purpose of these efforts is to establish a new 'consensus-based' supranational global governance paradigm premised on an anti-growth, state-centralized notion of 'sustainable development'. This paradigm is propagated through the use of customary international law and subsequent treaty practice with the intent of subjugating the United States and its free enterprise system to international rule, with or without its express (treaty-making) consent.

As the result of our work, we have been able to identify and track many of the ways in which the United Nations organization is currently being used to achieve this objective. We are deeply



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concerned that unless a proactive U.S. strategy of administrative/management AND substantive policy-focused UN reform is immediately developed and implemented it will become increasingly difficult to 'take back' the UN from those nations that have hijacked its founding ideals and seek to embarrass and constrain the United States. As you are well aware, these strong American-conceived ideals include respect for individual human rights, political democracy, *and* economic freedom.

We cannot overemphasize that the administrative/management reform of the UN is only one part of the problem, i.e., it is only the tip of the proverbial iceberg. The UN budget is undeniably an important and effective tool (means) to achieve the goal (the ends) of creating an efficient and cost-effective UN organization, by reviewing, evaluating, and terminating costly, redundant, and superfluous UN activities and/or limiting the scope and operations of specific internationally funded agencies and offices deemed to compromise important U.S. national interests. However, the ITSSD believes that the battle for UN reform must also be waged along the much deeper, broader, and influential substantive policy and public diplomacy fronts, especially where UN agencies and offices are being funded primarily by individual member states and other sources. And, this will require new resources, fresh thinking and different mechanisms to succeed. The ITSSD would like to play an active role as a third-party adviser and interlocutor in such an effort.

Given your extremely busy schedule, we would be pleased to travel either to New York City or to Washington D.C. to meet with you, at your earliest possible convenience.

We thank you in advance for your interest in and serious consideration of our request.

Sincerely,

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Slavi Paehovski, President

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Lawrence Kogan, CEO

cc. Mark Lagon, Deputy Assistant Secretary, Bureau of International Organization Affairs,  
U.S. Department of State  
Travis Horel, Minister Counselor, U.S. Mission to the United Nations