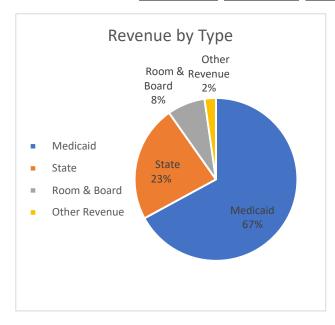
Community Connections, Inc. Statement of Financial Position As of 11/30/2020

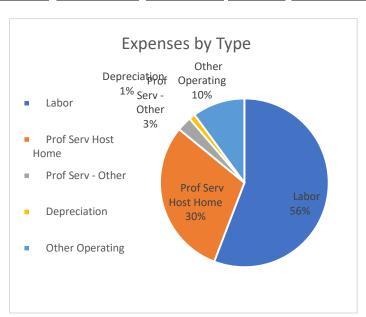
	Current Year	Beginning Year		YTD %
_	Balance	Balance	YTD Change	Change
Assets				
Current Assets				
Operating Cash-Checking	1,653,110	1,800,674	(147,564)	-8%
Cash-Board Operating	210,918	163,935	46,983	29%
CDs-Board Operating	744,627	743,179	1,449	0%
Reserves				
Accounts Receivable	352,280	422,201	(69,921)	-17%
Prepaid Expenses	57,109	56,301	808	1%
Other Current Assets	9,250	9,250		<u>0</u> %
Total Current Assets	3,027,294	3,195,540	(168,245)	-5%
Long-term Assets				
Property & Equipment	747,607	773,802	(26,194)	-3%
Long-term Investments	509,562	467,297	42,265	9%
Other Long-term Assets	23,896	27,750	(3,854)	- <u>14</u> %
Total Long-term Assets	1,281,065	1,268,849	12,217	1%
Total Assets	4,308,360	4,464,388	(156,029)	-3%
Liabilities				
Short-term Liabilities				
Accounts Payable	471,680	605,976	(134,296)	-22%
Deferred Revenue	137,454	35,973	101,481	282%
Other Short-term Debt	8,842	8,842	-	0%
PPP Loan Payable	560,400	560,400		<u>0</u> %
Total Short-term	1,178,376	1,211,191	(32,815)	-3%
Long-term Liabilities				
Long-term Debt	79,862	83,265	(3,403)	- <u>4</u> %
Total Liabilities	1,258,238	1,294,456	(36,218)	-3%
Net Assets				
Unresticted	2,988,571	3,108,382	(119,811)	-4%
Temporarily	61,551	61,551		<u>0</u> %
Total Net Assets	3,050,122	3,169,933	(119,811)	- <u>4</u> %
	_	_	_	
Total Liabilities and Net Assets	4,308,360	4,464,388	(156,029)	-3%

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As of 11/30/2020

	Current	Current			YTD	Variance	
	Period	Period	Year to Date	Year to Date	Variance of	of	Total Annual
Revenue	Actual	Budget	Actual	Budget	Budget	Budget	Budget
Medicaid	\$ 263,076	\$ 274,280	\$1,381,204	\$ 1,380,894	\$ 310	0%	\$ 3,299,357
State	94,865	116,010	476,864	575,667	(98,803)	-17%	1,387,737
Room & Board	31,720	33,350	154,159	161,850	(7,691)	-5%	391,100
Other Revenue	14,034	11,557	46,817	46,673	144	0%	150,075
Total Revenue	403,696	435,197	2,059,044	2,165,084	(106,040)	-5%	5,228,269
•							
Expenses							
Labor	240,176	278,948	1,241,039	1,348,113	107,075	8%	3,273,820
Prof Serv Host Home	133,806	140,400	668,764	678,189	9,425	1%	1,642,508
Prof Serv - Other	14,127	13,901	62,421	79,103	16,682	21%	161,808
Depreciation	5,208	5,848	26,194	29,238	3,043	10%	70,170
Other Operating	41,402	53,890	224,053	295,944	71,891	24%	670,984
Total Expenses	434,719	492,986	2,222,470	2,430,586	208,116	9%	5,819,290
•							
Operating Net Surplus							
(Deficit)	\$ (31,023)	\$ (57,788)	\$ (163,426)	\$ (265,502)	\$ 102,076	-38%	\$ (591,021)
•							
Non-Operating Income							
Unrealized Gain / Los	23,647	-	42,265	-	42,265	0%	-
PPP Loan Forgiveness						0%	560,400
Interest Income	349	667	1,350	3,333	(1,983)	-59%	8,000
Total Non-Operating				<u> </u>			
Income	23,996	667	43,615	3,333	40,282	1208%	568,400
•	· ·			· · · · · · · · · · · · · · · · · · ·	<u> </u>		<u> </u>
Net Surplus (Deficit)	\$ (7,027)	\$ (57,122)	\$ (119,811)	\$ (262,169)	\$ 142,358	-54%	\$ (22,621)



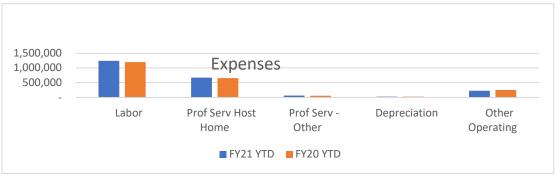


Community Connections, Inc. Year to Date Revenue and Expenses Comparison to Prior Fiscal Year

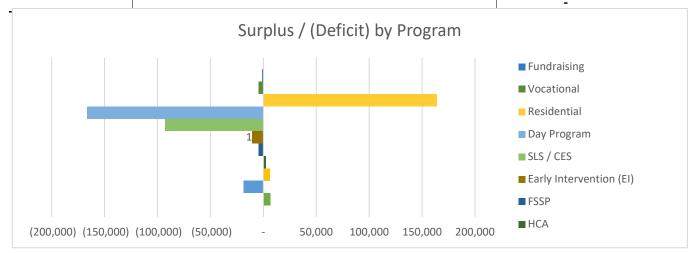
As of 11/30/20

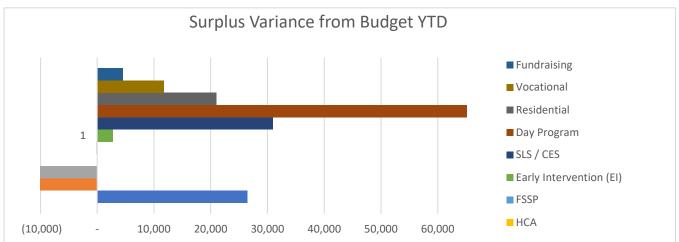
	Year to Date	Prior Fiscal	Increase	Percent
Revenue	Actual	Year to Date	(Decrease)	Change
Medicaid	\$ 1,381,204	\$ 1,748,645	\$ (367,441)	-21.0%
State	476,864	321,159	155,704	48.5%
Room & Board	154,159	158,461	(4,302)	-2.7%
Other Revenue	46,817	45,653	1,164	2.5%
Total Revenue	2,059,044	2,273,919	(214,875)	-9.4%
Expenses				
Labor	1,241,039	1,195,735	45,304	3.8%
Prof Serv Host Home	668,764	651,834	16,930	2.6%
Prof Serv - Other	62,421	55,611	6,810	12.2%
Depreciation	26,194	26,350	(155)	-0.6%
Other Operating	224,053	252,233	(28,180)	-11.2%
Total Expenses	2,222,470	2,181,762	40,708	1.9%
Operating Net Surplus				
(Deficit)	\$ (163,426)	\$ 92,157	\$ (255,583)	-277.3%
Non-Operating Income				
Unrealized Gain / Loss	42,265	10,927	31,338	286.8%
Interest Income	1,350	3,805	(2,454)	-64.5%
Total Non-Operating Income	43,615	14,732	28,883	196.1%
Net Surplus (Deficit)	\$ (119,811)	\$ 106,889	\$ (226,700)	-212.09%





YTD		ACTUAL			BUDGET COMPARISON	
Dept	Revenue	Outside Contributions or extra funding	Expenses (Program and Mandated Admin. Costs)	Surplus/ Deficit	Budgeted Surplus (Deficit) YTD	Surplus Variance from Budget YTD
Administration/	1101011010		,,		(= ======	8
Development	-	47,155	40,331	6,825	(19,595)	26,420
Case Management	123,194	-	142,075	(18,882)	(8,090)	(10,791)
SEP	52,083		240,860	6,391	28,075	(21,685)
HCA	2,891		96	2,401	2,413	(12)
FSSP	57,353	2,000	64,048	(4,696)	(4,566)	(130)
Early Intervention (EI)	146,856	-	157,489	(10,633)	(13,390)	2,757
SLS / CES	154,202	-	247,226	(93,025)	(123,975)	30,950
Day Program	72,634	-	239,041	(166,406)	(244,034)	77,628
Residential	1,195,466	-	1,031,486	163,980	142,997	20,983
Vocational	27,531	-	32,029	(4,498)	(16,225)	11,727
Fundraising	-	25,883	27,395	(1,268)	(5,779)	4,511
Total	1,832,209	75,039	2,222,076	(119,811)	(262,169)	142,358





^{*} The surplus or deficit in Dept 400 Administration includes Mandated Administration Fee charged to the departments.

The "fee" is in the sum of all the administration charges to the departments. The fee is in the calculation and not in the revenue column for Dept 400 because this calculation is for internal budgeting purposes only and not financial reporting.