ANALYSIS

AND

UPDATE

Market Analysis

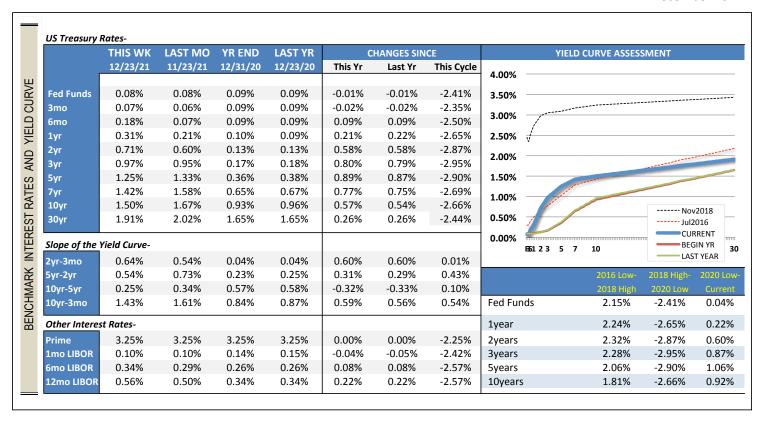
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24 December 2021



ECONOMY GREW A REVISED 2.3% PACE DURING THIRD QUARTER

The U.S. economy expanded at an annual 2.3% pace in the third quarter, up from the prior estimate of 2.1%, according to updated data released by the Commerce Department. Growth in the first half of the year averaged a 6.5% annual rate. The economy slowed in the third quarter as a result of the delta variant of the coronavirus that causes COVI-19.

Consumer spending was revised to a gain of 2.0% annual rate in the second quarter from the prior estimate of 1.7%. That was the slowest since the depths of the pandemic in the same quarter of 2020.

Household spending is expected to pick up sharply. GDP data for the fourth quarter won't be released until the end of January. But the big unanswered question is how much the rapid spread of the omicron variant will slow the economy in the final weeks of December and into the first quarter.

The economic recovery remains viable but we may still see more volatility in the first quarter as businesses and consumers contend with the impact of the omicron variant. We forecast fourth quarter growth to rise between 4.2% to 4.5%

Key Economic Indicator	s for Banks, 1	hrifts & Cred	it Unions-	
		LATEST	CURRENT	PREV
GDP	QoQ	Q3-Final	2.3%	6.7%
GDP - YTD	Annl	Q3-Final	5.1%	6.5%
Consumer Spending	QoQ	Q3-Final	2.0%	12.0%
Consumer Spending	Annl	Q3-Final	8.5%	11.7%
Unemployment	Мо	November	4.2%	4.6%
Consumer Inflation	YoY	November	6.8%	6.2%
Core Inflation	YoY	November	4.9%	4.6%
Consumer Credit	Annual	October	4.6%	7.7%
Retail Sales	YoY	October	19.6%	20.2%
Vehicle Sales	Annl (Mil)	November	13.3	13.4
Home Sales	Annl (Mil)	November	7.205	7.140
Home Prices	YoY	September	19.5%	19.8%

	THIS WK	YR END	PCT CI	HANGES
	12/23/21	12/31/20	YTD	12Mos
DJIA	35,951	30,606	17.5%	19.0%
S&P 500	4,726	3,756	25.8%	27.6%
NASDAQ	15,653	12,888	21.5%	22.2%
Crude Oil	73.79	48.52	52.1%	52.7%
Avg Gasoline	3.30	2.24	46.9%	48.2%
Gold	1,812	1,895	-4.4%	-3.8%



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AVERAGE CREDIT UNION RATES AND RATE SENSITIVITY

	THIS WK	YTD C	hange	Chg in Curr	ent Cycle*	Rate S	ensitivity
	12/23/21	Rate	Benchmark	Rate	Benchmark	YTD	Cycle
Classic CC	10.96%	0.13%	0.00%	-0.73%	-2.25%	0%	32%
Platinum CC	9.29%	0.19%	0.00%	-0.98%	-2.25%	0%	44%
48mo Veh	2.68%	-0.30%	0.58%	-0.98%	-2.27%	-52%	43%
60mo Veh	2.78%	-0.30%	0.80%	-0.99%	-2.08%	-38%	48%
72mo Veh	3.10%	-0.31%	0.85%	-1.02%	-1.96%	-37%	52%
HE LOC	3.76%	-0.07%	0.00%	-1.80%	-2.25%	0%	80%
10yr HE	4.60%	0.22%	0.89%	-0.92%	-1.98%	25%	46%
15yr FRM	2.74%	-0.10%	0.73%	-1.84%	-1.83%	-14%	101%
30yr FRM	3.26%	0.08%	0.57%	-1.80%	-1.74%	14%	103%
Sh Drafts	0.05%	-0.04%	-0.01%	-0.09%	-2.37%	400%	4%
Reg Svgs	0.09%	-0.05%	-0.01%	-0.10%	-2.37%	500%	4%
MMkt-10k	0.15%	-0.04%	-0.01%	-0.33%	-2.37%	400%	14%
MMkt-50k	0.22%	-0.05%	-0.01%	-0.43%	-2.37%	500%	18%
6mo CD	0.24%	-0.06%	0.09%	-0.79%	-2.34%	-67%	34%
1yr CD	0.35%	-0.09%	0.21%	-1.16%	-2.43%	-43%	48%
2yr CD	0.47%	-0.10%	0.58%	-1.38%	-2.27%	-17%	61%
3yr CD	0.57%	-0.10%	0.80%	-1.49%	-2.08%	-13%	72%

Bmk Begin	Mkt Begin	Last Top	Last Bottom
12/31/20	12/31/20	Nov-18	Jul-16
3.25%	10.83%	11.69%	11.39%
3.25%	9.10%	10.27%	9.09%
0.13%	2.98%	3.66%	2.58%
0.17%	3.08%	3.77%	2.68%
0.27%	3.41%	4.12%	3.05%
3.25%	3.83%	5.56%	4.01%
0.36%	4.38%	5.52%	4.45%
0.65%	2.84%	4.58%	3.14%
0.93%	3.18%	5.06%	3.69%
0.09%	0.09%	0.14%	0.11%
0.09%	0.14%	0.19%	0.14%
0.09%	0.19%	0.48%	0.22%
0.09%	0.27%	0.65%	0.31%
0.09%	0.30%	1.03%	0.34%
0.10%	0.44%	1.51%	0.53%
0.13%	0.57%	1.85%	0.78%
0.17%	0.67%	2.06%	1.04%

STRATEGICALLY FOR CREDIT UNIONS

The second half of this year especially has seen an economy grappling with supply-side constraints and rising price pressures. Trillion dollar injections into the US economy, lingering virus concerns and volatile consumer demand have collectively put upward pressure on already historically high levels of inflation.

We don't believe these pressures - especially inflation's impact on consumers' purchasing power - will ease significantly next year. We expect annual growth in 2022 will average 4.3% with inflation advancing 6.5%.

As for economic growth, all eyes are on the omicron virus and its potential to disrupt activities - either by its capability to impact reopening and recovery, exacerbate supply shortages of goods and the possibility of delaying any timeline for portions of the nation's labor force returning to work.

This would contribute to variations in member demand for products and services during 2022 as consumer concerns for the future offset any pent-up demand.

As for inflation, while reduced demand for virus-sensitive services such as travel could have a disinflationary impact in the near term, further supply chain disruptions or further delays in the recovery of labor supply could have a more lasting impact on inflation.

ECONOMIC RELEASES			
RELEASES THIS WEEK:	Current	Projected	Previous
Leading Indicators (Nov, MoM)	1.1%	1.1%	0.9%
GDP (Q3, QoQ, Final)	2.3%	2.3%	6.7%
New Home Sales (Nov, Annl)	744k	770k	745k
Existing Home Sales (Nov, Annl)	6.46M	6.45M	6.35M

LLLASES FOR OF COMING WEEK.	Frojecteu	rievious
Home Prices (Oct, YoY)	18.7%	19.1%

EASES EOD LIDCOMING WEEK



^{*}Since Nov 2018





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ECONOMIC CALENDAR

MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
Nov 22 Exist Home Sales 6.34M	23	Durable Goods -0.5% GDP (Q3-2nd) 2.1% New Home Sales 800k FOMC Minutes	25 THANKSGIVING DAY HOLIDAY	Jobless Claims 199k Cont'd Claims 2.05M	27
29	Home Prices 19.1% Cons Confidence 109.5	Dec 1 Constr Spending 0.2%	Jobless Claims 222k Cont'd Claims 1.956k	3 Unemployment 4.2% Nonfarm Payrolls 210k Private Payrolls 235k	4
6	7 Consumer Credit \$16.9B	8	Jobless Claims 184k Cont'd Claims 1.99M	10 Consumer Inflation 6.8%	11
13	14 Whis Inflation 9.6%	15 FOMC Announcement	Jobless Claims 206k Cont'd Claims 1.85M Ind Production 5.3% Cap Utilization 76.8%	17 Leading Indicators 1.1%	18
Leading Indicators 1.1%	21	GDP (Q3-Final) 2.3% Exist Home Sales 6.46M	Jobless Claims 205k Cont'd Claims 1.86M Personal Income 0.4% Personal Spending 0.6%	24 New Home Sales 744k	25 CHRISTMAS DAY
27	Home Prices Consumer Confidence	29	Jobless Claims Cont'd Claims	31	Jan 1 NEW YEAR'S DAY
3 Construction Spending		5 FOMC Minutes	Jobless Claims Cont'd Claims	7 Unemployment Nonfarm Payrolls Private Payrolls	8
10	11	12 Consumer Inflation	Jobless Claims Cont'd Claims Wholesale Inflation	14 Retail Sales Industrial Production Capacity Utilization	15
17	18	19	Jobless Claims Cont'd Claims Existing Home Sales	21 Leading Indicators	22





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		202	1			20	22			2023	
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3
ECONOMIC OUTLOOK											
Economic Growth-											
GDP - (QoQ)	6.3%	6.7%	2.3%	4.5%	5.4%	4.9%	4.3%	2.7%	2.2%	2.1%	2.2%
GDP - (YTD)	6.3%	6.5%	5.1%	5.0%	5.4%	5.2%	4.9%	4.3%	2.2%	2.2%	2.2%
Consumer Spending - (QoQ)	11.4%	12.0%	1.6%	4.5%	3.0%	2.2%	2.0%	1.4%	1.7%	2.3%	2.5%
Consumer Spending - (YTD)	11.4%	11.7%	8.3%	7.4%	3.0%	2.6%	2.4%	2.2%	1.7%	2.0%	2.2%
Goverment Spending - (QoQ)	4.2%	-2.0%	0.8%	0.1%	5.0%	2.6%	2.2%	1.2%	1.3%	1.0%	0.9%
Government Spending - (YTD)	4.2%	1.1%	1.0%	0.8%	5.0%	3.8%	3.3%	2.8%	1.3%	1.2%	1.1%
, ,											
Consumer Wealth-											
Unemployment Rate	6.2%	5.9%	5.1%	4.2%	4.2%	3.8%	3.6%	3.5%	3.5%	3.5%	3.5%
Consumer Inflation	1.9%	4.8%	5.3%	6.8%	7.0%	6.8%	6.5%	6.3%	6.0%	5.5%	5.3%
Home Prices	10.8%	15.2%	19.7%	16.5%	16.3%	16.0%	15.7%	15.5%	15.5%	15.3%	15.29
	CLE LOAN N	// ARKETS									
	CLE LOAN N	// ARKETS									
Consumer Demand- Total Home Sales (Mil)	7.199	6.370	6.795	7.002	7.137	7.288	7.391	7.540	7.622	7.651	
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil)	7.199 6.303	6.370 5.633	6.057	6.197	6.296	6.377	6.439	6.557	6.610	6.606	6.59
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil)	7.199	6.370									6.592
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils)	7.199 6.303	6.370 5.633	6.057	6.197	6.296	6.377	6.439	6.557	6.610	6.606	6.593 1.053
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil)	7.199 6.303 0.896	6.370 5.633 0.737	6.057 0.738	6.197 0.805	6.296 0.841	6.377 0.911	6.439 0.952	6.557 0.983	6.610 1.012	6.606 1.045	6.593 1.053 1.705
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils)	7.199 6.303 0.896 3.146	6.370 5.633 0.737	6.057 0.738 2.714	6.197 0.805 2.325	6.296 0.841 1.807	6.377 0.911 1.880	6.439 0.952 1.755	6.557 0.983 1.714	6.610 1.012 1.500	6.606 1.045 1.867	7.642 6.591 1.052 1.705 1.243 0.462
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils)	7.199 6.303 0.896 3.146 0.974	6.370 5.633 0.737 2.926 1.341	6.057 0.738 2.714 1.302	6.197 0.805 2.325 1.124	6.296 0.841 1.807 1.006	6.377 0.911 1.880 1.302	6.439 0.952 1.755 1.254	6.557 0.983 1.714 1.264	6.610 1.012 1.500 1.043	6.606 1.045 1.867 1.402	1.705 1.243 0.462
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils)	7.199 6.303 0.896 3.146 0.974 2.172	6.370 5.633 0.737 2.926 1.341 1.585	6.057 0.738 2.714 1.302 1.412	6.197 0.805 2.325 1.124 1.201	6.296 0.841 1.807 1.006 0.801	6.377 0.911 1.880 1.302 0.578	6.439 0.952 1.755 1.254 0.501	6.557 0.983 1.714 1.264 0.450	6.610 1.012 1.500 1.043 0.457	6.606 1.045 1.867 1.402 0.465	6.591 1.051 1.705 1.243
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share	7.199 6.303 0.896 3.146 0.974 2.172 69%	6.370 5.633 0.737 2.926 1.341 1.585 54%	6.057 0.738 2.714 1.302 1.412 52%	6.197 0.805 2.325 1.124 1.201 52%	6.296 0.841 1.807 1.006 0.801 44%	6.377 0.911 1.880 1.302 0.578 31%	6.439 0.952 1.755 1.254 0.501 29%	6.557 0.983 1.714 1.264 0.450 26%	6.610 1.012 1.500 1.043 0.457 30%	6.606 1.045 1.867 1.402 0.465 25%	1.709 1.243 0.465 27%
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share	7.199 6.303 0.896 3.146 0.974 2.172 69%	6.370 5.633 0.737 2.926 1.341 1.585 54%	6.057 0.738 2.714 1.302 1.412 52%	6.197 0.805 2.325 1.124 1.201 52%	6.296 0.841 1.807 1.006 0.801 44%	6.377 0.911 1.880 1.302 0.578 31%	6.439 0.952 1.755 1.254 0.501 29%	6.557 0.983 1.714 1.264 0.450 26%	6.610 1.012 1.500 1.043 0.457 30%	6.606 1.045 1.867 1.402 0.465 25%	1.709 1.243 0.465 27%
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share Vehicle Sales (Mil) MARKET RATE OUTLOOK Benchmark Rates-	7.199 6.303 0.896 3.146 0.974 2.172 69% 16.7	6.370 5.633 0.737 2.926 1.341 1.585 54% 16.2	6.057 0.738 2.714 1.302 1.412 52% 12.5	6.197 0.805 2.325 1.124 1.201 52% 10.3	6.296 0.841 1.807 1.006 0.801 44% 9.4	6.377 0.911 1.880 1.302 0.578 31% 10.7	6.439 0.952 1.755 1.254 0.501 29% 11.2	6.557 0.983 1.714 1.264 0.450 26% 13.5	6.610 1.012 1.500 1.043 0.457 30% 14.6	6.606 1.045 1.867 1.402 0.465 25% 16.8	6.59 1.05 1.70 1.24 0.46 27% 17.5
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share Vehicle Sales (Mil) MARKET RATE OUTLOOK Benchmark Rates- Prime	7.199 6.303 0.896 3.146 0.974 2.172 69% 16.7	6.370 5.633 0.737 2.926 1.341 1.585 54% 16.2	6.057 0.738 2.714 1.302 1.412 52% 12.5	6.197 0.805 2.325 1.124 1.201 52% 10.3	6.296 0.841 1.807 1.006 0.801 44% 9.4	6.377 0.911 1.880 1.302 0.578 31% 10.7	6.439 0.952 1.755 1.254 0.501 29% 11.2	6.557 0.983 1.714 1.264 0.450 26% 13.5	6.610 1.012 1.500 1.043 0.457 30% 14.6	6.606 1.045 1.867 1.402 0.465 25% 16.8	6.59 1.05: 1.70! 1.24: 0.46: 27% 17.5
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share Vehicle Sales (Mil) MARKET RATE OUTLOOK Benchmark Rates- Prime Fed Funds	7.199 6.303 0.896 3.146 0.974 2.172 69% 16.7	6.370 5.633 0.737 2.926 1.341 1.585 54% 16.2	6.057 0.738 2.714 1.302 1.412 52% 12.5	6.197 0.805 2.325 1.124 1.201 52% 10.3	6.296 0.841 1.807 1.006 0.801 44% 9.4	6.377 0.911 1.880 1.302 0.578 31% 10.7	6.439 0.952 1.755 1.254 0.501 29% 11.2	6.557 0.983 1.714 1.264 0.450 26% 13.5	6.610 1.012 1.500 1.043 0.457 30% 14.6	6.606 1.045 1.867 1.402 0.465 25% 16.8	6.59 1.05: 1.70! 1.24: 0.46: 27% 17.5
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Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share Vehicle Sales (Mil) MARKET RATE OUTLOOK Benchmark Rates-	7.199 6.303 0.896 3.146 0.974 2.172 69% 16.7	6.370 5.633 0.737 2.926 1.341 1.585 54% 16.2	6.057 0.738 2.714 1.302 1.412 52% 12.5	6.197 0.805 2.325 1.124 1.201 52% 10.3	6.296 0.841 1.807 1.006 0.801 44% 9.4	6.377 0.911 1.880 1.302 0.578 31% 10.7	6.439 0.952 1.755 1.254 0.501 29% 11.2	6.557 0.983 1.714 1.264 0.450 26% 13.5	6.610 1.012 1.500 1.043 0.457 30% 14.6	6.606 1.045 1.867 1.402 0.465 25% 16.8	6.59 1.05: 1.70! 1.24: 0.46: 27% 17.5
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share Vehicle Sales (Mil) MARKET RATE OUTLOOK Benchmark Rates- Prime Fed Funds Byr UST 10yr UST	7.199 6.303 0.896 3.146 0.974 2.172 69% 16.7	6.370 5.633 0.737 2.926 1.341 1.585 54% 16.2	6.057 0.738 2.714 1.302 1.412 52% 12.5	6.197 0.805 2.325 1.124 1.201 52% 10.3	6.296 0.841 1.807 1.006 0.801 44% 9.4 3.3% 0.1% 0.9%	6.377 0.911 1.880 1.302 0.578 31% 10.7	6.439 0.952 1.755 1.254 0.501 29% 11.2	6.557 0.983 1.714 1.264 0.450 26% 13.5	6.610 1.012 1.500 1.043 0.457 30% 14.6	6.606 1.045 1.867 1.402 0.465 25% 16.8	6.59 1.05: 1.70! 1.24: 0.46: 27% 17.5
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share Vehicle Sales (Mil) MARKET RATE OUTLOOK Benchmark Rates- Prime Fed Funds Byr UST 10yr UST Market Rates-	7.199 6.303 0.896 3.146 0.974 2.172 69% 16.7	6.370 5.633 0.737 2.926 1.341 1.585 54% 16.2 3.3% 0.1% 0.5% 1.6%	6.057 0.738 2.714 1.302 1.412 52% 12.5	6.197 0.805 2.325 1.124 1.201 52% 10.3	6.296 0.841 1.807 1.006 0.801 44% 9.4 3.3% 0.1% 0.9%	6.377 0.911 1.880 1.302 0.578 31% 10.7	6.439 0.952 1.755 1.254 0.501 29% 11.2	6.557 0.983 1.714 1.264 0.450 26% 13.5	6.610 1.012 1.500 1.043 0.457 30% 14.6	6.606 1.045 1.867 1.402 0.465 25% 16.8	6.59 1.05: 1.70! 1.24: 0.46: 27% 17.5
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share Vehicle Sales (Mil) MARKET RATE OUTLOOK Benchmark Rates- Prime Fed Funds Byr UST	7.199 6.303 0.896 3.146 0.974 2.172 69% 16.7	6.370 5.633 0.737 2.926 1.341 1.585 54% 16.2	6.057 0.738 2.714 1.302 1.412 52% 12.5 3.3% 0.1% 0.6% 1.3%	6.197 0.805 2.325 1.124 1.201 52% 10.3 3.3% 0.1% 0.8% 1.6%	6.296 0.841 1.807 1.006 0.801 44% 9.4 3.3% 0.1% 0.9% 1.8%	6.377 0.911 1.880 1.302 0.578 31% 10.7	6.439 0.952 1.755 1.254 0.501 29% 11.2 3.3% 0.4% 1.0% 2.1%	6.557 0.983 1.714 1.264 0.450 26% 13.5	6.610 1.012 1.500 1.043 0.457 30% 14.6	6.606 1.045 1.867 1.402 0.465 25% 16.8	1.70! 1.24: 0.46: 27% 17.5 3.3% 0.9% 1.3% 2.5%





Market Analysis

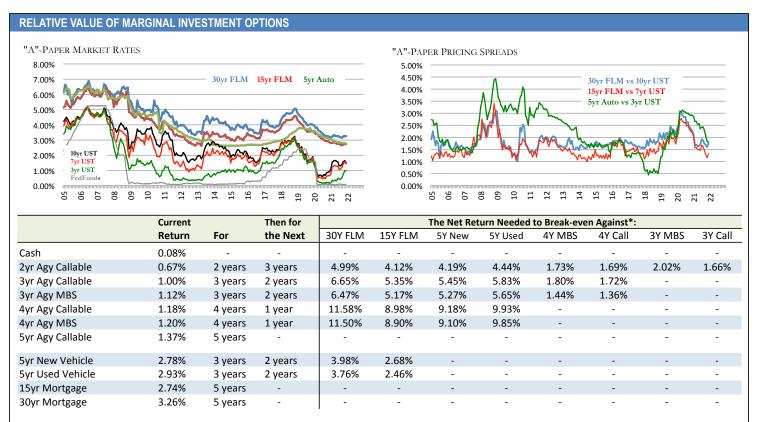
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STRATEGIC ASSESSMENT OF RELATIVE VALUE INVESTMENT AND FUNDING OPTIONS



^{*} Best relative value noted by probabilites of achieving "break-even" returns

RELATIVE VALUE OF MARGINAL FUNDING OPTIONS

	Current		Then for	The Net Co	st Needed to	Break-even	Against*:
	Cost	For	the Next	3Y CD	3Y FHLB	2Y CD	2Y FHLB
Share Draft	0.05%	1 year	2 years	0.83%	1.36%	0.89%	1.27%
Regular Savings	0.09%	1 year	2 years	0.81%	1.34%	0.85%	1.23%
Money Market	0.15%	1 year	2 years	0.78%	1.31%	0.79%	1.17%
FHLB Overnight	0.26%	1 year	2 years	0.73%	1.25%	0.68%	1.06%
Catalyst Settlement	1.25%	1 year	2 years	0.23%	0.76%	-0.16%	0.07%
6mo Term CD	0.24%	6 mos	2.5 yrs	0.64%	1.06%	0.55%	0.80%
6mo FHLB Term	0.35%	6 mos	2.5 yrs	0.61%	1.03%	0.51%	0.76%
6mo Catalyst Term	0.53%	6 mos	2.5 yrs	0.58%	1.00%	0.45%	0.70%
1yr Term CD	0.35%	1 year	2 years	0.68%	1.21%	0.59%	0.97%
1yr FHLB Term	0.31%	1 year	2 years	0.70%	1.23%	0.63%	1.01%
2yr Term CD	0.47%	2 years	1 year	0.77%	1.82%	-	-
2yr FHLB Term	0.66%	2 years	1 year	0.39%	1.44%	-	-
3yr Term CD	0.57%	3 years	-	-	-	-	-
3yr FHLB Term	0.92%	3 years	-	-	-	-	-

^{*} Highest relative value noted by highest differentials and volatility projections



RESOURCESTM

Business & Industry Consulting Market Analysis Strategic Solutions Financial Investments Risk Management Regulatory Expert

02 2021	<\$2	\$2-10 Million	\$10-50	\$50-100 Million	\$100-500	\$500>	TOTAL	<\$10 Million	<\$50	<\$100	<\$500
Q3-2021	Million	IVIIIIION	<million< th=""><th>IVIIIIION</th><th>Million</th><th>Million</th><th>TOTAL</th><th>IVIIIION</th><th>Million</th><th>Million</th><th>Million</th></million<>	IVIIIIION	Million	Million	TOTAL	IVIIIION	Million	Million	Million
DEMOGRAPHICS											
Number of Credit Unions	331	737	1,467	687	1,083	685	4,990	1,068	2,535	3,222	4,305
Average Assets (\$Mil)	\$0.9	\$5.6	\$25.9	\$72.3	\$226.2	\$2,454.0	\$404.4	\$4.2	\$16.7	\$28.6	\$78.3
Pct of Credit Unions	7%	15%	29%	14%	22%	14%	100%	21%	51%	65%	86%
Pct of Industry Assets	0%	0%	2%	2%	12%	83%	100%	0%	2%	5%	17%
GROWTH RATES (YTD)											
Total Assets	-6.0%	-9.8%	-5.3%	0.6%	4.2%	14.8%	12.5%	-9.5%	-5.7%	-2.4%	2.3%
Total Loans	-13.0%	-16.6%	-11.3%	-4.8%	-1.7%	8.8%	6.9%	-16.4%	-11.8%	-7.9%	-3.2%
Total Shares	-5.2%	-7.9%	-4.1%	1.0%	4.3%	13.6%	11.6%	-7.7%	-4.5%	-1.6%	2.6%
Net Worth	-5.1%	-12.9%	-9.0%	-2.3%	1.2%	14.2%	11.4%	-12.3%	-9.4%	-5.8%	-1.0%
BALANCE SHEET ALLOCATION											
Net Worth-to-Total Assets	18.3%	15.1%	11.7%	11.1%	10.2%	10.2%	10.2%	15.3%	12.1%	11.6%	10.6%
Cash & Inv-to-Total Assets	60%	56%	53%	47%	38%	34%	35%	56%	54%	50%	41%
Loans-to-Total Assets	39%	43%	44%	49%	57%	62%	61%	43%	44%	47%	54%
Vehicle-to-Total Loans	61%	65%	50%	43%	38%	31%	33%	65%	52%	47%	40%
REL-to-Total Loans	1%	7%	29%	40%	47%	53%	52%	6%	27%	34%	44%
REL-to-Net Worth	2%	19%	109%	176%	262%	325%	308%	17%	96%	137%	225%
Indirect-to-Total Loans	0%	0%	4%	10%	17%	21%	20%	0%	3%	7%	14%
Loans-to-Total Shares	49%	51%	50%	56%	64%	72%	70%	51%	50%	53%	61%
Chkg & Svgs-to-Total Shares	92%	85%	77%	73%	66%	55%	57%	85%	78%	75%	68%
Nonterm-to-Total Shares	92%	86%	84%	83%	81%	79%	79%	87%	84%	84%	82%
Term CDs-to-Total Shares	5%	10%	10%	11%	13%	15%	14%	10%	10%	11%	12%
Short-term Funding Ratio	51.7%	39.2%	31.3%	25.8%	20.0%	17.0%	17.9%	32.1%	28.8%	22.5%	18.0%
Net Long-term Asset Ratio	3.3%	8.5%	20.1%	27.3%	34.6%	40.1%	38.7%	18.9%	23.3%	31.4%	38.5%
LOAN QUALITY											
Loan Delinquency Ratio	2.91%	1.22%	0.72%	0.56%	0.45%	0.45%	0.46%	0.77%	0.65%	0.50%	0.46%
Net Charge-off Ratio	0.38%	0.29%	0.22%	0.19%	0.17%	0.27%	0.26%	0.23%	0.21%	0.18%	0.26%
"Misery" Index	3.29%	1.51%	0.94%	0.75%	0.62%	0.72%	0.72%	1.00%	0.86%	0.68%	0.71%
RE Loan Delinquency	0.55%	1.49%	0.73%	0.50%	0.41%	0.43%	0.43%	1.48%	0.75%	0.58%	0.44%
Vehicle Loan Delinguency	2.41%	1.07%	0.64%	0.48%	0.40%	0.33%	0.35%	1.15%	0.71%	0.59%	0.45%
Direct Loans	2.41%	1.07%	0.61%	0.46%	0.40%	0.35%	0.30%	1.15%	0.69%	0.58%	0.43%
Indirect Loans	0.00%	0.25%	0.96%	0.54%	0.47%	0.37%	0.38%	0.25%	0.95%	0.62%	0.49%
Loss Allow as % of Loans	3.20%	1.39%	0.83%	0.77%	0.71%	0.98%	0.94%	1.50%	0.90%	0.83%	0.74%
Current Loss Exposure	1.40%	0.60%	0.40%	0.77%	0.71%	0.28%	0.29%	0.65%	0.42%	0.37%	0.74%
Coverage Ratio (Adequacy)	2.3	2.3	2.1	2.4	2.5	3.5	3.3	2.3	2.1	2.2	2.4
EARNINGS								•			
Gross Asset Yield	2.97%	2.85%	2.65%	2.76%	2.86%	3.07%	3.03%	2.85%	2.67%	2.72%	2.82%
Cost of Funds	0.30%	0.29%	0.25%	0.26%	0.32%	0.47%	0.44%	0.29%	0.25%	0.25%	0.30%
Gross Interest Margin	2.67%	2.56%	2.40%	2.51%	2.54%	2.60%	2.59%	2.56%	2.42%	2.47%	2.52%
Provision Expense	0.17%	0.08%	0.07%	0.08%	0.06%	0.06%	0.06%	0.09%	0.07%	0.07%	0.06%
Net Interest Margin	2.50%	2.47%	2.34%	2.43%	2.48%	2.54%	2.52%	2.47%	2.35%	2.39%	2.46%
Non-Interest Income	0.52%	0.66%	0.97%	1.18%	1.34%	1.32%	1.31%	0.65%	0.93%	1.07%	1.26%
Non-Interest Expense	3.28%	3.07%	2.94%	3.07%	3.15%	2.73%	2.80%	3.09%	2.96%	3.02%	3.11%
Net Operating Expense	2.77%	2.41%	1.97%	1.89%	1.81%	1.41%	1.49%	2.44%	2.02%	1.95%	1.85%
Net Operating Return	-0.27%	0.06%	0.36%	0.54%	0.67%	1.13%	1.04%	0.04%	0.33%	0.44%	0.60%
Non-recurring Inc(Exp)	0.71%	0.11%	0.09%	0.09%	0.07%	0.05%	0.06%	0.15%	0.09%	0.09%	0.08%
Net Income	0.44%	0.17%	0.45%	0.63%	0.74%	1.18%	1.10%	0.19%	0.42%	0.53%	0.68%
Return on Net Worth	-1.5%	0.4%	3.1%	4.8%	6.5%	11.1%	10.1%	0.3%	2.7%	3.8%	5.6%



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	√¢2	\$2-10	\$10 F0	\$E0 100	\$100 E00	¢E00>		∠¢10	∠¢E0	∠¢100	∠¢E00
Q3-2021	<\$2 Million	\$2-10 Million	\$10-50 <million< th=""><th>\$50-100 Million</th><th>\$100-500 Million</th><th>\$500> Million</th><th>TOTAL</th><th><\$10 Million</th><th><\$50 Million</th><th><\$100 Million</th><th><\$500 Million</th></million<>	\$50-100 Million	\$100-500 Million	\$500> Million	TOTAL	<\$10 Million	<\$50 Million	<\$100 Million	<\$500 Million
OPERATING EFFICIENCIES:											
Loans & Shares-											
Avg Loan Balance	\$5,594	\$7,325	\$5,140	\$7,611	\$11,651	\$18,293	\$16,187	\$7,220	\$5,362	\$6,608	\$10,415
Avg Loan Rate	6.61%	5.62%	4.98%	4.76%	4.43%	4.42%	4.44%	5.68%	5.05%	4.89%	4.54%
Avg Loan Yield, net	6.19%	5.43%	4.83%	4.61%	4.33%	4.32%	4.34%	5.47%	4.90%	4.74%	4.43%
Avg Share Balance	\$2,600	\$5,509	\$9,058	\$10,311	\$11,999	\$14,236	\$13,592	\$5,134	\$8,408	\$9,341	\$11,13
Avg Share Rate	0.37%	0.34%	0.28%	0.29%	0.36%	0.55%	0.51%	0.35%	0.29%	0.29%	0.34%
Non-Member Deposit Ratio	1.2%	0.9%	0.6%	0.6%	0.6%	0.6%	0.6%	0.9%	0.6%	0.6%	0.6%
Net Operating Profitability-											
Earning Asset/Funding	123%	117%	111%	109%	107%	111%	111%	118%	111%	110%	108%
Fee Inc-to-Total Revenue	15%	19%	27%	30%	32%	30%	30%	19%	26%	28%	31%
Net Operating Return per FTE											
Interest Income per FTE	\$36,220	\$80,148	\$117,346	\$127,471	\$131,776	\$199,362	\$182,948	\$73,913	\$109,964	\$118,803	\$128,02
Avg Interest & Prov per FTE	\$5,774	\$10,507	\$13,806	\$15,276	\$17,330	\$34,678	\$30,479	\$9,835	\$13,131	\$14,214	\$16,42
Net Interest Income per FTE	\$30,446	\$69,641	\$103,539	\$112,196	\$114,446	\$164,684	\$152,469	\$64,077	\$96,833	\$104,589	\$111,59
Non-Interest Income per FTE	\$6,299	\$18,669	\$42,906	\$54,570	\$61,636	\$85,721	\$79,180	\$16,913	\$38,489	\$46,608	\$57,29
				\$141,853	\$145,286	\$177,229	\$168,992	\$79,971	\$121,754		\$141,43
·	\$40,058	\$86,573	\$130,309								
Avg Ops Expense per FTE Net Op Expense per FTE	\$40,058 \$33,759	\$86,573 \$67,904	\$130,309 \$87,403	\$87,283	\$83,650	\$91,509	\$89,812	\$63,057	\$83,265	\$85,293	\$84,12
Avg Ops Expense per FTE Net Op Expense per FTE	\$33,759	\$67,904	\$87,403	\$87,283	\$83,650	\$91,509	\$89,812	\$63,057			\$84,125 \$27.47
Avg Ops Expense per FTE		\$67,904							\$83,265 \$ 13,567	\$85,293 \$19,295	
Avg Ops Expense per FTE Net Op Expense per FTE	\$33,759 \$ (3,312)	\$67,904 \$ 1,737	\$87,403	\$87,283	\$83,650	\$91,509	\$89,812	\$63,057			\$84,129 \$27,47
Avg Ops Expense per FTE Net Op Expense per FTE Avg Net Op Return per FTE	\$33,759 \$ (3,312)	\$67,904 \$ 1,737	\$87,403	\$87,283	\$83,650	\$91,509	\$89,812	\$63,057			
Avg Ops Expense per FTE Net Op Expense per FTE Avg Net Op Return per FTE Revenue/Operating Expense	\$33,759 \$ (3,312)	\$67,904 \$ 1,737	\$87,403	\$87,283	\$83,650	\$91,509	\$89,812	\$63,057			\$27,47
Avg Ops Expense per FTE Net Op Expense per FTE Avg Net Op Return per FTE Revenue/Operating Expense Revenue-	\$33,759 \$ (3,312) e Assessme	\$67,904 \$ 1,737	\$87,403 \$ 16,137	\$87,283 \$ 24,913	\$83,650 \$ 30,797	\$91,509 \$73,176	\$89,812 \$62,657	\$63,057 \$ 1,020	\$ 13,567	\$ 19,295	\$27,47 \$185,31
Avg Ops Expense per FTE Net Op Expense per FTE Avg Net Op Return per FTE Revenue/Operating Expense Revenue- Avg Revenue per FTE - Total Revenue Ratio	\$33,759 \$ (3,312) e Assessme \$42,520	\$67,904 \$ 1,737 Int \$98,817	\$87,403 \$ 16,137 \$160,252	\$87,283 \$ 24,913 \$182,042	\$83,650 \$ 30,797 	\$91,509 \$73,176 \$285,083	\$89,812 \$62,657 \$262,128	\$63,057 \$ 1,020 \$ 90,826	\$ 13,567 \$ 148,453	\$ 19,295 \$165,410	\$27,47 \$185,31
Avg Ops Expense per FTE Net Op Expense per FTE Avg Net Op Return per FTE Revenue/Operating Expense Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses-	\$33,759 \$ (3,312) e Assessme \$42,520	\$67,904 \$ 1,737 Int \$98,817	\$87,403 \$ 16,137 \$160,252	\$87,283 \$ 24,913 \$182,042	\$83,650 \$ 30,797 	\$91,509 \$73,176 \$285,083	\$89,812 \$62,657 \$262,128	\$63,057 \$ 1,020 \$ 90,826	\$ 13,567 \$ 148,453	\$ 19,295 \$165,410	\$27,47 \$185,33 4.08%
Avg Ops Expense per FTE Net Op Expense per FTE Avg Net Op Return per FTE Revenue/Operating Expense Revenue- Avg Revenue per FTE	\$33,759 \$ (3,312) e Assessme \$42,520 3.48%	\$67,904 \$ 1,737	\$87,403 \$ 16,137 \$160,252 3.61%	\$87,283 \$ 24,913 \$182,042 3.95%	\$83,650 \$ 30,797 \$193,412 4.19%	\$91,509 \$73,176 \$285,083 4.39%	\$89,812 \$62,657 \$262,128 4.34%	\$63,057 \$ 1,020 \$90,826 3.51%	\$ 13,567 \$148,453 3.60%	\$19,295 \$165,410 3.79%	\$27,47 \$185,3: 4.08% \$70,32
Avg Ops Expense per FTE Net Op Expense per FTE Avg Net Op Return per FTE Revenue/Operating Expense Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE	\$33,759 \$ (3,312) e Assessme \$42,520 3.48% \$18,688	\$67,904 \$ 1,737 Int \$98,817 3.51%	\$87,403 \$ 16,137 \$160,252 3.61%	\$87,283 \$ 24,913 \$182,042 3.95%	\$83,650 \$ 30,797 \$193,412 4.19% \$73,302	\$91,509 \$73,176 \$285,083 4.39% \$93,588	\$89,812 \$62,657 \$262,128 4.34% \$88,237	\$63,057 \$ 1,020 \$90,826 3.51% \$41,621	\$ 13,567 \$148,453 3.60% \$58,902	\$19,295 \$165,410 3.79% \$63,023	\$27,47 \$185,3: 4.08% \$70,32
Avg Ops Expense per FTE Net Op Expense per FTE Avg Net Op Return per FTE Revenue/Operating Expense Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp	\$33,759 \$ (3,312) e Assessme \$42,520 3.48% \$18,688 1.53% 47%	\$67,904 \$ 1,737 Int \$98,817 3.51% \$45,414 1.61% 52%	\$87,403 \$ 16,137 \$160,252 3.61% \$62,441 1.41% 48%	\$87,283 \$24,913 \$182,042 3.95% \$67,064 1.45% 47%	\$83,650 \$ 30,797 \$193,412 4.19% \$73,302 1.59% 50%	\$91,509 \$ 73,176 \$285,083 4.39% \$93,588 1.44% 53%	\$89,812 \$62,657 \$262,128 4.34% \$88,237 1.46% 52%	\$63,057 \$ 1,020 \$90,826 3.51% \$41,621 1.61% 52%	\$ 13,567 \$148,453 3.60% \$58,902 1.43% 48%	\$19,295 \$165,410 3.79% \$63,023 1.44% 48%	\$27,47 \$185,3: 4.08% \$70,32 1.55% 50%
Avg Ops Expense per FTE Net Op Expense per FTE Avg Net Op Return per FTE Revenue/Operating Expense Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing)	\$33,759 \$ (3,312) e Assessme \$42,520 3.48% \$18,688 1.53% 47% 2.12	\$67,904 \$ 1,737 Int \$98,817 3.51% \$45,414 1.61% 52% 0.77	\$87,403 \$ 16,137 \$160,252 3.61% \$62,441 1.41% 48% 0.40	\$87,283 \$24,913 \$182,042 3.95% \$67,064 1.45% 47% 0.33	\$83,650 \$ 30,797 \$193,412 4.19% \$73,302 1.59% 50% 0.28	\$91,509 \$ 73,176 \$285,083 4.39% \$93,588 1.44% 53% 0.18	\$89,812 \$62,657 \$262,128 4.34% \$88,237 1.46% 52% 0.20	\$63,057 \$ 1,020 \$90,826 3.51% \$41,621 1.61% 52% 0.85	\$ 13,567 \$148,453 3.60% \$58,902 1.43% 48% 0.44	\$19,295 \$165,410 3.79% \$63,023 1.44% 48% 0.37	\$27,47 \$185,3: 4.08% \$70,32 1.55% 50% 0.30
Avg Ops Expense per FTE Net Op Expense per FTE Avg Net Op Return per FTE Revenue/Operating Expense Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp	\$33,759 \$ (3,312) e Assessme \$42,520 3.48% \$18,688 1.53% 47%	\$67,904 \$ 1,737 Int \$98,817 3.51% \$45,414 1.61% 52%	\$87,403 \$ 16,137 \$160,252 3.61% \$62,441 1.41% 48%	\$87,283 \$24,913 \$182,042 3.95% \$67,064 1.45% 47%	\$83,650 \$ 30,797 \$193,412 4.19% \$73,302 1.59% 50%	\$91,509 \$ 73,176 \$285,083 4.39% \$93,588 1.44% 53%	\$89,812 \$62,657 \$262,128 4.34% \$88,237 1.46% 52%	\$63,057 \$ 1,020 \$90,826 3.51% \$41,621 1.61% 52%	\$ 13,567 \$148,453 3.60% \$58,902 1.43% 48%	\$19,295 \$165,410 3.79% \$63,023 1.44% 48%	\$27,47 \$185,3: 4.08% \$70,32 1.55% 50% 0.30 73,538
Avg Ops Expense per FTE Net Op Expense per FTE Avg Net Op Return per FTE Revenue/Operating Expense Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees	\$33,759 \$ (3,312) e Assessme \$42,520 3.48% \$18,688 1.53% 47% 2.12 254 80%	\$67,904 \$ 1,737 Int \$98,817 3.51% \$45,414 1.61% 52% 0.77 1,536 46%	\$87,403 \$ 16,137 \$160,252 3.61% \$62,441 1.41% 48% 0.40 8,740 16%	\$87,283 \$24,913 \$182,042 3.95% \$67,064 1.45% 47% 0.33 10,736 10%	\$83,650 \$ 30,797 \$193,412 4.19% \$73,302 1.59% 50% 0.28 52,273	\$91,509 \$73,176 \$285,083 4.39% \$93,588 1.44% 53% 0.18 246,094 5%	\$89,812 \$62,657 \$262,128 4.34% \$88,237 1.46% 52% 0.20 319,632	\$63,057 \$ 1,020 \$90,826 3.51% \$41,621 1.61% 52% 0.85 1,790 52%	\$13,567 \$148,453 3.60% \$58,902 1.43% 48% 0.44 10,530 23%	\$19,295 \$165,410 3.79% \$63,023 1.44% 48% 0.37 21,266 16%	\$185,31 4.08% \$70,32 1.55% 50% 0.30 73,538 10%
Avg Ops Expense per FTE Net Op Expense per FTE Avg Net Op Return per FTE Revenue/Operating Expense Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp per FTE	\$33,759 \$ (3,312) e Assessme \$42,520 3.48% \$18,688 1.53% 47% 2.12 254 80% \$13,123	\$67,904 \$ 1,737 Int \$98,817 3.51% \$45,414 1.61% 52% 0.77 1,536 46% \$23,185	\$87,403 \$ 16,137 \$160,252 3.61% \$62,441 1.41% 48% 0.40 8,740 16% \$35,545	\$87,283 \$24,913 \$182,042 3.95% \$67,064 1.45% 47% 0.33 10,736 10% \$37,370	\$83,650 \$ 30,797 \$193,412 4.19% \$73,302 1.59% 50% 0.28 52,273 7% \$37,361	\$91,509 \$73,176 \$285,083 4.39% \$93,588 1.44% 53% 0.18 246,094 5% \$43,382	\$89,812 \$62,657 \$262,128 4.34% \$88,237 1.46% 52% 0.20 319,632 6% \$41,861	\$63,057 \$ 1,020 \$90,826 3.51% \$41,621 1.61% 52% 0.85 1,790 52% \$21,757	\$ 13,567 \$148,453 3.60% \$58,902 1.43% 48% 0.44 10,530 23% \$33,202	\$19,295 \$165,410 3.79% \$63,023 1.44% 48% 0.37 21,266 16% \$35,306	\$27,47 \$185,3: 4.08% \$70,32 1.55% 50% 0.30 73,538 10% \$36,76
Avg Ops Expense per FTE Net Op Expense per FTE Avg Net Op Return per FTE Revenue/Operating Expense Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents	\$33,759 \$ (3,312) e Assessme \$42,520 3.48% \$18,688 1.53% 47% 2.12 254 80% \$13,123	\$67,904 \$ 1,737 Int \$98,817 3.51% \$45,414 1.61% 52% 0.77 1,536 46%	\$87,403 \$ 16,137 \$160,252 3.61% \$62,441 1.41% 48% 0.40 8,740 16%	\$87,283 \$24,913 \$182,042 3.95% \$67,064 1.45% 47% 0.33 10,736 10%	\$83,650 \$ 30,797 \$193,412 4.19% \$73,302 1.59% 50% 0.28 52,273 7%	\$91,509 \$73,176 \$285,083 4.39% \$93,588 1.44% 53% 0.18 246,094 5%	\$89,812 \$62,657 \$262,128 4.34% \$88,237 1.46% 52% 0.20 319,632 6%	\$63,057 \$ 1,020 \$90,826 3.51% \$41,621 1.61% 52% 0.85 1,790 52%	\$13,567 \$148,453 3.60% \$58,902 1.43% 48% 0.44 10,530 23%	\$19,295 \$165,410 3.79% \$63,023 1.44% 48% 0.37 21,266 16%	\$185,3: 4.08% \$70,32 1.55% 50% 0.30 73,538 10% \$36,76 0.81%
Avg Ops Expense per FTE Net Op Expense per FTE Avg Net Op Return per FTE Revenue/Operating Expense Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp per FTE - Occupancy & Ops Expense - Pct of Total Op Expense	\$33,759 \$ (3,312) e Assessme \$42,520 3.48% \$18,688 1.53% 47% 2.12 254 80% \$13,123 1.08% 33%	\$67,904 \$ 1,737 Int \$98,817 3.51% \$45,414 1.61% 52% 0.77 1,536 46% \$23,185 0.82% 27%	\$87,403 \$ 16,137 \$160,252 3.61% \$62,441 1.41% 48% 0.40 8,740 16% \$35,545 0.80% 27%	\$87,283 \$24,913 \$182,042 3.95% \$67,064 1.45% 47% 0.33 10,736 10% \$37,370 0.81% 26%	\$83,650 \$ 30,797 \$193,412 4.19% \$73,302 1.59% 50% 0.28 52,273 7% \$37,361 0.81% 26%	\$91,509 \$73,176 \$285,083 4.39% \$93,588 1.44% 53% 0.18 246,094 5% \$43,382 0.67% 24%	\$89,812 \$62,657 \$262,128 4.34% \$88,237 1.46% 52% 0.20 319,632 6% \$41,861 0.69% 25%	\$63,057 \$ 1,020 \$90,826 3.51% \$41,621 1.61% 52% 0.85 1,790 52% \$21,757 0.84% 27%	\$148,453 3.60% \$58,902 1.43% 48% 0.44 10,530 23% \$33,202 0.81% 27%	\$19,295 \$165,410 3.79% \$63,023 1.44% 48% 0.37 21,266 16% \$35,306 0.81%	\$185,3: 4.08% \$70,32 1.55% 50% 0.30 73,538 10% \$36,76 0.81% 26%
Avg Ops Expense per FTE Net Op Expense per FTE Avg Net Op Return per FTE Revenue/Operating Expense Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp per FTE - Occupancy & Ops Expense - Pct of Total Op Expense	\$33,759 \$ (3,312) e Assessme \$42,520 3.48% \$18,688 1.53% 47% 2.12 254 80% \$13,123 1.08% 33% \$8,247	\$67,904 \$ 1,737 Int \$98,817 3.51% \$45,414 1.61% 52% 0.77 1,536 46% \$23,185 0.82%	\$87,403 \$ 16,137 \$160,252 3.61% \$62,441 1.41% 48% 0.40 8,740 16% \$35,545 0.80%	\$87,283 \$24,913 \$182,042 3.95% \$67,064 1.45% 47% 0.33 10,736 10% \$37,370 0.81% 26% \$37,419	\$83,650 \$ 30,797 \$193,412 4.19% \$73,302 1.59% 50% 0.28 52,273 7% \$37,361 0.81% 26% \$34,623	\$91,509 \$73,176 \$285,083 4.39% \$93,588 1.44% 53% 0.18 246,094 5% \$43,382 0.67% 24% \$40,259	\$89,812 \$62,657 \$262,128 4.34% \$88,237 1.46% 52% 0.20 319,632 6% \$41,861 0.69% 25% \$38,894	\$63,057 \$ 1,020 \$ 1,020 \$90,826 3.51% \$41,621 1.61% 52% 0.85 1,790 52% \$21,757 0.84% 27% \$16,594	\$ 13,567 \$148,453 3.60% \$58,902 1.43% 48% 0.44 10,530 23% \$33,202 0.81%	\$19,295 \$165,410 3.79% \$63,023 1.44% 48% 0.37 21,266 16% \$35,306 0.81% 27%	\$185,31 4.08% \$70,32 1.55% 50% 0.30 73,538 10% \$36,76 0.81% 26% \$34,31
Avg Ops Expense per FTE Net Op Expense per FTE Avg Net Op Return per FTE Revenue/Operating Expense Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp per FTE - Occupancy & Ops Expense - Pct of Total Op Expense - Pct of Total Op Expense	\$33,759 \$ (3,312) e Assessme \$42,520 3.48% \$18,688 1.53% 47% 2.12 254 80% \$13,123 1.08% 33%	\$67,904 \$ 1,737 Int \$98,817 3.51% \$45,414 1.61% 52% 0.77 1,536 46% \$23,185 0.82% 27% \$17,975	\$87,403 \$ 16,137 \$160,252 3.61% \$62,441 1.41% 48% 0.40 8,740 16% \$35,545 0.80% 27% \$32,323	\$87,283 \$24,913 \$182,042 3.95% \$67,064 1.45% 47% 0.33 10,736 10% \$37,370 0.81% 26%	\$83,650 \$ 30,797 \$193,412 4.19% \$73,302 1.59% 50% 0.28 52,273 7% \$37,361 0.81% 26%	\$91,509 \$73,176 \$285,083 4.39% \$93,588 1.44% 53% 0.18 246,094 5% \$43,382 0.67% 24%	\$89,812 \$62,657 \$262,128 4.34% \$88,237 1.46% 52% 0.20 319,632 6% \$41,861 0.69% 25%	\$63,057 \$ 1,020 \$90,826 3.51% \$41,621 1.61% 52% 0.85 1,790 52% \$21,757 0.84% 27%	\$13,567 \$148,453 3.60% \$58,902 1.43% 48% 0.44 10,530 23% \$33,202 0.81% 27% \$29,650	\$19,295 \$165,410 3.79% \$63,023 1.44% 48% 0.37 21,266 16% \$35,306 0.81% 27% \$33,572	\$185,31 4.08% \$70,32 1.55% 50% 0.30 73,538 10% \$36,76 0.81% 26% \$34,31
Avg Ops Expense per FTE Net Op Expense per FTE Avg Net Op Return per FTE Revenue/Operating Expense Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp per FTE - Occupancy & Ops Expense - Pct of Total Op Expense - Pct of Total Op Expense Avg All Other Expense Ratio - Pct of Total Ops Expense	\$33,759 \$ (3,312) e Assessme \$42,520 3.48% \$18,688 1.53% 47% 2.12 254 80% \$13,123 1.08% 33% \$8,247 0.68%	\$67,904 \$ 1,737 Int \$98,817 3.51% \$45,414 1.61% 52% 0.77 1,536 46% \$23,185 0.82% 27% \$17,975 0.64%	\$87,403 \$ 16,137 \$160,252 3.61% \$62,441 1.41% 48% 0.40 8,740 16% \$35,545 0.80% 27% \$32,323 0.73%	\$87,283 \$24,913 \$182,042 3.95% \$67,064 1.45% 47% 0.33 10,736 10% \$37,370 0.81% 26% \$37,419 0.81%	\$83,650 \$ 30,797 \$193,412 4.19% \$73,302 1.59% 50% 0.28 52,273 7% \$37,361 0.81% 26% \$34,623 0.75%	\$91,509 \$73,176 \$285,083 4.39% \$93,588 1.44% 53% 0.18 246,094 5% \$43,382 0.67% 24% \$40,259 0.62%	\$89,812 \$62,657 \$262,128 4.34% \$88,237 1.46% 52% 0.20 319,632 6% \$41,861 0.69% 25% \$38,894 0.64%	\$63,057 \$ 1,020 \$ 1,020 \$90,826 3.51% \$41,621 1.61% 52% 0.85 1,790 52% \$21,757 0.84% 27% \$16,594 0.64%	\$13,567 \$148,453 3.60% \$58,902 1.43% 48% 0.44 10,530 23% \$33,202 0.81% 27% \$29,650 0.72%	\$19,295 \$165,410 3.79% \$63,023 1.44% 48% 0.37 21,266 16% \$35,306 0.81% 27% \$33,572 0.77%	\$185,31 4.08% \$70,32 1.55% 50% 0.30 73,538 10% \$36,76 0.81% 26% \$34,31 0.76%
Avg Ops Expense per FTE Net Op Expense per FTE Avg Net Op Return per FTE Revenue/Operating Expense Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp per FTE - Occupancy & Ops Expense - Pct of Total Op Expense - Pct of Total Op Expense - Pct of Total Op Expense Avg All Other Expense Per FTE - All Other Expense Ratio	\$33,759 \$ (3,312) e Assessme \$42,520 3.48% \$18,688 1.53% 47% 2.12 254 80% \$13,123 1.08% 33% \$8,247 0.68%	\$67,904 \$ 1,737 Int \$98,817 3.51% \$45,414 1.61% 52% 0.77 1,536 46% \$23,185 0.82% 27% \$17,975 0.64%	\$87,403 \$ 16,137 \$160,252 3.61% \$62,441 1.41% 48% 0.40 8,740 16% \$35,545 0.80% 27% \$32,323 0.73%	\$87,283 \$24,913 \$182,042 3.95% \$67,064 1.45% 47% 0.33 10,736 10% \$37,370 0.81% 26% \$37,419 0.81%	\$83,650 \$ 30,797 \$193,412 4.19% \$73,302 1.59% 50% 0.28 52,273 7% \$37,361 0.81% 26% \$34,623 0.75%	\$91,509 \$73,176 \$285,083 4.39% \$93,588 1.44% 53% 0.18 246,094 5% \$43,382 0.67% 24% \$40,259 0.62%	\$89,812 \$62,657 \$262,128 4.34% \$88,237 1.46% 52% 0.20 319,632 6% \$41,861 0.69% 25% \$38,894 0.64%	\$63,057 \$ 1,020 \$ 1,020 \$90,826 3.51% \$41,621 1.61% 52% 0.85 1,790 52% \$21,757 0.84% 27% \$16,594 0.64%	\$13,567 \$148,453 3.60% \$58,902 1.43% 48% 0.44 10,530 23% \$33,202 0.81% 27% \$29,650 0.72%	\$19,295 \$165,410 3.79% \$63,023 1.44% 48% 0.37 21,266 16% \$35,306 0.81% 27% \$33,572 0.77%	\$185,31 4.08% \$70,32 1.55% 50% 0.30 73,538 10% \$36,76 0.81% 26% \$34,31 0.76%
Avg Ops Expense per FTE Net Op Expense per FTE Avg Net Op Return per FTE Revenue/Operating Expense Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp per FTE - Occupancy & Ops Expense - Pct of Total Op Expense - Pct of Total Op Expense Avg All Other Expense Per FTE - All Other Expense Ratio - Pct of Total Ops Expense	\$33,759 \$ (3,312) e Assessme \$42,520 3.48% \$18,688 1.53% 47% 2.12 254 80% \$13,123 1.08% 33% \$8,247 0.68% 21%	\$67,904 \$ 1,737 Int \$98,817 3.51% \$45,414 1.61% 52% 0.77 1,536 46% \$23,185 0.82% 27% \$17,975 0.64% 21%	\$87,403 \$ 16,137 \$160,252 3.61% \$62,441 1.41% 48% 0.40 8,740 16% \$35,545 0.80% 27% \$32,323 0.73% 25%	\$87,283 \$24,913 \$182,042 3.95% \$67,064 1.45% 47% 0.33 10,736 10% \$37,370 0.81% 26% \$37,419 0.81% 26%	\$83,650 \$ 30,797 \$193,412 4.19% \$73,302 1.59% 50% 0.28 52,273 7% \$37,361 0.81% 26% \$34,623 0.75% 24%	\$91,509 \$73,176 \$285,083 4.39% \$93,588 1.44% 53% 0.18 246,094 5% \$43,382 0.67% 24% \$40,259 0.62% 23%	\$89,812 \$62,657 \$262,128 4.34% \$88,237 1.46% 52% 0.20 319,632 6% \$41,861 0.69% 25% \$38,894 0.64% 23%	\$63,057 \$ 1,020 \$90,826 3.51% \$41,621 1.61% 52% 0.85 1,790 52% \$21,757 0.84% 27% \$16,594 0.64% 21%	\$148,453 3.60% \$58,902 1.43% 48% 0.44 10,530 23% \$33,202 0.81% 27% \$29,650 0.72% 24%	\$19,295 \$165,410 3.79% \$63,023 1.44% 48% 0.37 21,266 16% \$35,306 0.81% 27% \$33,572 0.77% 25%	\$185,3: 4.08% \$70,32 1.55% 50% 0.30 73,538 10% \$36,76 0.81% 26% \$34,31 0.76% 24%
Avg Ops Expense per FTE Net Op Expense per FTE Avg Net Op Return per FTE Revenue/Operating Expense Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp per FTE - Occupancy & Ops Expense - Pct of Total Op Expense - Pct of Total Op Expense Avg All Other Expense per FTE - All Other Expense Ratio - Pct of Total Ops Expense Membership Outreach- Members-to-Potential Mbers	\$33,759 \$ (3,312) e Assessme \$42,520 3.48% \$18,688 1.53% 47% 2.12 254 80% \$13,123 1.08% 33% \$8,247 0.68% 21%	\$67,904 \$ 1,737 Int \$98,817 3.51% \$45,414 1.61% 52% 0.77 1,536 46% \$23,185 0.82% 27% \$17,975 0.64% 21%	\$87,403 \$ 16,137 \$160,252 3.61% \$62,441 1.41% 48% 0.40 8,740 16% \$35,545 0.80% 27% \$32,323 0.73% 25%	\$87,283 \$24,913 \$182,042 3.95% \$67,064 1.45% 47% 0.33 10,736 10% \$37,370 0.81% 26% \$37,419 0.81% 26%	\$83,650 \$ 30,797 \$193,412 4.19% \$73,302 1.59% 50% 0.28 52,273 7% \$37,361 0.81% 26% \$34,623 0.75% 24%	\$91,509 \$73,176 \$285,083 4.39% \$93,588 1.44% 53% 0.18 246,094 5% \$43,382 0.67% 24% \$40,259 0.62% 23%	\$89,812 \$62,657 \$262,128 4.34% \$88,237 1.46% 52% 0.20 319,632 6% \$41,861 0.69% 25% \$38,894 0.64% 23%	\$63,057 \$ 1,020 \$90,826 3.51% \$41,621 1.61% 52% 0.85 1,790 52% \$21,757 0.84% 27% \$16,594 0.64% 21%	\$ 13,567 \$148,453 3.60% \$58,902 1.43% 48% 0.44 10,530 23% \$33,202 0.81% 27% \$29,650 0.72% 24%	\$19,295 \$165,410 3.79% \$63,023 1.44% 48% 0.37 21,266 16% \$35,306 0.81% 27% \$33,572 0.77% 25%	\$27,47 \$185,3: 4.08% \$70,32 1.55% 50% 0.30 73,538 10% \$36,76 0.81% 26% \$34,31 0.76% 24%
Avg Ops Expense per FTE Net Op Expense per FTE Avg Net Op Return per FTE Revenue/Operating Expense Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp per FTE - Occupancy & Ops Expense - Pct of Total Op Expense - Pct of Total Ops Expense Avg All Other Expense per FTE - All Other Expense Ratio - Pct of Total Ops Expense Membership Outreach- Members-to-Potential Mbers Members-to-FTEs	\$33,759 \$ (3,312) e Assessme \$42,520 3.48% \$18,688 1.53% 47% 2.12 254 80% \$13,123 1.08% 33% \$8,247 0.68% 21% 10.0% 370	\$67,904 \$ 1,737 Int \$98,817 3.51% \$45,414 1.61% 52% 0.77 1,536 46% \$23,185 0.82% 27% \$17,975 0.64% 21% 6.9% 414	\$87,403 \$ 16,137 \$160,252 3.61% \$62,441 1.41% 48% 0.40 8,740 16% \$35,545 0.80% 27% \$32,323 0.73% 25%	\$87,283 \$24,913 \$182,042 3.95% \$67,064 1.45% 47% 0.33 10,736 10% \$37,370 0.81% 26% \$37,419 0.81% 26%	\$83,650 \$ 30,797 \$193,412 4.19% \$73,302 1.59% 50% 0.28 52,273 7% \$37,361 0.81% 26% \$34,623 0.75% 24% 346	\$91,509 \$73,176 \$285,083 4.39% \$93,588 1.44% 53% 0.18 246,094 5% \$43,382 0.67% 24% \$40,259 0.62% 23% 3.1% 414	\$89,812 \$62,657 \$262,128 4.34% \$88,237 1.46% 52% 0.20 319,632 6% \$41,861 0.69% 25% \$38,894 0.64% 23%	\$63,057 \$ 1,020 \$90,826 3.51% \$41,621 1.61% 52% 0.85 1,790 52% \$21,757 0.84% 27% \$16,594 0.64% 21%	\$ 13,567 \$148,453 3.60% \$58,902 1.43% 48% 0.44 10,530 23% \$33,202 0.81% 27% \$29,650 0.72% 24%	\$19,295 \$165,410 3.79% \$63,023 1.44% 48% 0.37 21,266 16% \$35,306 0.81% 27% \$33,572 0.77% 25%	\$27,47 \$185,3: 4.08% \$70,32 1.55% 50% 0.30 73,538 10% \$36,76 0.81% 26% \$34,31 0.76% 24%