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October 8, 2025

The Honorable Stephen A. Feinberg
Dep. Secretary of War
1010 Defense Pentagon
Washington, DC 20301-1010

Subj: Major Reforms to Streamline Military Acquisitions

Dear Hon. Dep. Secretary of Defense Feinberg:

During his speech to the generals on September 30, Pres. Trump suggested that Sec. of War Hegseth “will soon be announcing major reforms to streamline military acquisitions.”

Please review recommendations for major reforms that are in the following, previous letters. The recommendation to eliminate the Earned Value Management Systems (EVMS) requirement has already been applied all acquisition pathways except major capability acquisitions. Now, eliminate DFARS EVMS clause completely.

Recipient	Subject	Recommendation	Date
Feinberg	Use Artificial Intelligence (AI) to Manage Cost, Schedule, and Performance	Use AI tools to ensure requirements traceability from the Acquisition Program Baseline to the Integrated Master Schedule.	10/5
Michael	Shortcomings of Draft SAE/EIA-748E EVMS, Part 5	Use metrics that measure progress and achievement of Modular Open Systems Approach (MOSA) objectives, implementation activities, and risk mitigations and using digital engineering (DE) practices necessary to capture, assess, and support MOSA elements. Use DE practices necessary to capture, assess, and support MOSA elements in product development to promote modularity and openness using data and models throughout the life cycle.	9/16
Duffey	Recommendations for Requirements Management Tools in Acquisition Programs	Metrics collection will leverage automated tools. Metrics should address software technical performance and quality (e.g., defects, rework, technical debt) evaluating the software’s ability to meet user needs.	9/10
Michael	Don’t Need No Stinkin’ Statute	Hold parties accountable to develop plans and measure progress in achieving key milestones and events, including Minimum Viable Products, and specific performance metric goals and actuals for new programs.	9/5

		Outcome-based metrics instead of EVMS. Eliminate the requirement for contractors to comply with the SAE/EIA-748 guidelines.	
Feinberg	Re-align the Integrated Program Management Division of Acquisition Policy and Innovation	Re-align the Integrated Program Management Division of Acquisition Policy and Innovation to the USD(R&E).	8/21
Morani	Why Conduct DCMA EVMS Surveillance When Contractors Perform Internal Surveillance?	Terminate counterproductive DCMA EVMS surveillance. Get rid of the DFARS EVMS clause. Buy a Product that Works, not a SOW.	3/20

Yours truly,



Paul J. Solomon

CC:

Hon. Adam Smith, HASC

Hon. Mike Rogers, HASC

Hon. Roger Wicker, SASC

Hon. Dan Driscoll, Sec. of the Army

Hon. SON John Phelan

Hon. Gen. B. Chance Saltzman, U.S. Space Force

Hon. Pete Hegseth, Sec. of War

Jon Sindreu, WSJ

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Hon. USD Michael Duffey

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Anthony Capaccio, Bloomberg News

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