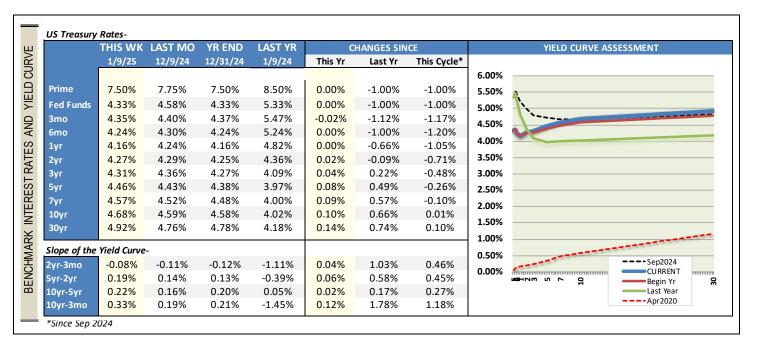
10 January 2025



US ECONOMY ADDED 256K JOBS IN DECEMBER; JOBLESS RATE AT 4.1%

ECONOMIC UPDATE AND ANALYSIS

The U.S. economy added jobs more rapidly than expected in December as Federal Reserve policymakers are keeping close tabs on the strength of the labor market ahead of their meeting later this month.

The Labor Department on Friday reported that employers added 256,000 jobs in December, well above the estimate from LSEG economists. The unemployment rate came in at 4.1%.

The number of jobs added in the prior two months were both revised, with job creation in October revised up by 7,000 from a gain of 36,000 to 43,000; while November was revised down by 15,000 from a gain of 227,000 to 212,000. Taken together, those two months saw 8,000 fewer jobs created than previously reported.

Private sector payrolls added 223,000 jobs in December. Wage growth was largely in line with expectations, with average earnings up 0.3% on a monthly basis and 3.9% from a year ago.

The labor force participation rate was unchanged at 62.5%, unchanged from a month ago, and it has remained in a narrow range of 62.5% to 62.7% since December 2023. The number of people considered to be long-term unemployed, defined as being jobless for 27 weeks or more, was little changed in December at 1.6 million accounting for 22.4% of all unemployed people last month.

| Key Economic Indicators f | or Banks, Th | rifts & Credit | Unions- | |
|---------------------------|--------------|----------------|---------|-------|
| | | LATEST | CURRENT | PREV |
| GDP | QoQ | Q3-24 Final | 3.1% | 2.8% |
| GDP - YTD | Annl | Q3-24 Final | 2.6% | 2.4% |
| Consumer Spending | QoQ | Q3-24 Final | 3.7% | 3.5% |
| Consumer Spending YTD | Annl | Q3-24 Final | 2.9% | 2.6% |
| Line manifes we east Dete | Мо | December | 4.1% | 4.2% |
| Unemployment Rate | | | ,. | ,. |
| Underemployment Rate | Мо | December | 7.5% | 7.8% |
| Participation Rate | Mo | December | 62.5% | 62.5% |
| Wholesale Inflation | YoY | November | 3.0% | 2.6% |
| | | | | |
| Consumer Inflation | YoY | November | 2.7% | 2.6% |
| Core Inflation | YoY | November | 3.3% | 3.8% |
| Consumer Credit | Annual | November | -1.8% | 41.0% |
| Retail Sales | YoY | November | 2.9% | 2.8% |
| Vehicle Sales | Annl (Mil) | November | 17.0 | 16.4 |
| Home Sales | Annl (Mil) | November | 4.760 | 4.698 |
| Home Prices | YoY | October | 3.6% | 3.9% |

| Key Consumer Market Da | Key Consumer Market Data- | | | | | | | | | |
|-----------------------------------|---------------------------|---------------------------|----------------------|-------------------------|--|--|--|--|--|--|
| | THIS WK | YR END | PCT C | HANGES | | | | | | |
| | 1/9/25 | 12/31/24 | YTD | 12Mos | | | | | | |
| DJIA S&P 500 NASDAQ | 42,635 5,918 19,478 | 42,544 5,881 19,310 | 0.2% 0.6% 0.9% | 11.5% 21.7% 27.1% | | | | | | |
| Crude Oil Avg Gasoline Gold | 73.92 3.05 2,690 | 71.72 3.01 2,641 | 3.1% 1.4% 1.9% | 5.6% -0.8% 32.3% | | | | | | |

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AVERAGE CREDIT UNION RATES, RATE SENSITIVITIES AND RELATIVE VALUE

| | THIS WK | CHG IN MI | KT SINCE | RATE SENSI | TIVITY | 0.00% | | |
|------------------|----------------|----------------|------------------|--------------------|---------------|-------------------------------------------------|------------------------|----------------|
| | 1/9/25 | YTD | 2024 High | Bmk Decline | RS | 10070 | | |
| Classic CC | 13.13% | -0.04% | -0.24% | -1.00% | 24% | 3.00% Vehicle Loans | | 30YR |
| Platinum CC | 12.64% | -0.03% | -0.38% | -1.00% | 38% | 7.00% 5YR 6YR | 15YR | 6.99% |
| 48mo Veh | 5.87% | -0.01% | -0.34% | 0.63% | -54% | 4YR 5.98% 6.25% | vestments 6.40% | |
| 60mo Veh | 5.98% | -0.01% | -0.35% | 0.84% | -42% | 5.00% | 5YR | Mortgages |
| 72mo Veh | 6.25% | -0.01% | -0.35% | 0.92% | -38% | 0.00% | 4YR 5.00% | |
| HE LOC | 7.81% | -0.04% | -0.64% | -1.00% | 64% | 4.24%4.18% | 55% | |
| 10yr HE | 7.38% | -0.02% | -0.16% | -1.00% | 16% | 1.00% Borrowir | ng | US TREASURY |
| 15yr FRM | 6.40% | -0.01% | -0.36% | -0.43% | 84% | 3.00% | | (FFds-10Yr) |
| 30yr FRM | 6.99% | 0.11% | -0.77% | -0.30% | 257% | 1YrCD 2YrCD 3YrCD | Deposits | |
| | | | | | | 2.00% 3.18% 2.93% 2.84% | | |
| Sh Drafts | 0.13% | 0.00% | 0.01% | -1.00% | -1% | 00% MoneyMkt. 0.87% | | |
| Reg Svgs | 0.19% | 0.00% | 0.00% | -1.00% | 0% | J | | |
| MMkt-10k | 0.87% | 0.00% | -0.04% | -1.00% | 4% | 7.00% | | |
| MMkt-50k | 1.17% | 0.00% | -0.06% | -1.00% | 6% | F 3 6 1 2 3 | 5 7 | 10 |
| | 0.000/ | 0.000/ | 0.400/ | | / | | ver(Under) US Treasury | |
| 6mo CD | 2.90% 3.18% | 0.00% 0.01% | -0.13% -0.22% | -0.44% 0.07% | 30% -314% | 4Y Vehicle 1.60% 5Y Vehicle 1.67% | 0 0 | 1.14%).98% |
| 1yr CD 2yr CD | 2.93% | 0.01% | -0.22% | 0.63% | -314% -21% | 5Y Vehicle 1.67% 15Y Mortg 1.83% | | 1.34% |
| 3yr CD | 2.84% | 0.00% | -0.13% | 0.84% | -10% | 30Y Mortg 2.31% | | L.47% |

STRATEGICALLY SPEAKING

December's jobs report comes as the Federal Reserve is due to hold its next meeting in late January to discuss a potential rate cut. Fed Chairman Powell signaled after the most recent 25 basis point cut in December that policymakers may slow the pace of rate changes based on incoming labor market and inflation data.

The surprisingly strong jobs report certainly isn't going to make the Fed less hawkish.

All eyes will now turn to next week's inflation data, but even a downside surprise in those numbers probably won't be enough to get the Fed to cut rates any time soon.

The market's expectations that the Fed might hold rates steady at its January meeting were reinforced by the December jobs report.

The probability of the Fed keeping its target for the benchmark federal funds at a range of 4.25% to 4.5% rose to 97.3% on Friday, up from 93.6% a day ago.

Today's report serves as more evidence that the labor market remains steady, providing more cover to the Federal Reserve to take caution in the path of easing rates and more of the same to jot seekers looking for signs of acceleration outside a few sectors which make up the bulk of job gains.

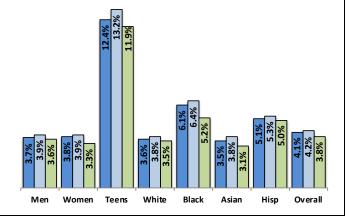
ECONOMIC RELEASES

| RELEASES THIS WEEK: | Current | Projected | Previous |
|---------------------|---------|-----------|----------|
| FOMC Minutes | | | |
| Unemployment (Dec) | 4.1% | 4.3% | 4.2% |

| RELEASES FOR UPCOMING WEEK: | Projected | Previous |
|-------------------------------------------------|-----------|----------|
| Wholesale Inflation (Dec, YoY) | 3.4% | 3.4% |
| Consumer Inflation (Dec, YoY) FRB Beoge Book | 2.7% | 2.9% |
| Retail Sales (Dec, YoY) | 3.8% | 4.0% |

UNEMPLOYMENT BY DEMOGRAPHIC

CURRENT, LAST MONTH and ONE YEAR AGO



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ECONOMIC CALENDAR

| MONDAY | TUESDAY | WEDNESDAY | THURSDAY | FRIDAY | SATURDAY |
|------------------------------|-------------------------------------|------------------------------------|--------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------|------------|
| | | | | | |
| DECEMBER 9 | 10 | 11 Consumer Inflation 2.7% | Jobless Claims 242k Cont'd Claims 1.89M Wholesale Inflation 3.0% | 13 | 14 |
| 16 | 17 Retail Sales +3.8% | FOMC Announcement 4.50% | Jobless Claims 220k Cont'd Claims 1.87M GDP (Q3, Final) +3.1% Existing Home Sales | 20 | 21 |
| Consumer Confidence 104.7 | 24 New Home Sales 664k | 25 CHRISTMAS HOLIDAY | Jobless Claims 219k Cont'd Claims 1.91M | 27 | 28 |
| 30 | 31 Home Prices +3.6% | JANUARY 1 NEW YEAR'S HOLIDAY | Jobless Claims 211k Cont'd Claims 1.84M | 3 | 4 |
| 6 | 7 | 8 FOMC Minutes | 9 Jobless Claims 201l Cont'd Claims 1.86M | 10 Unemployment 4.1% Non-farm Jobs 256k Private Payrolls 223k Participation Rate 62.5% | 11 |
| 13 | 14 Wholesale Inflation | 15 Consumer Inflation | Jobless Claims Cont'd Claims Retail Sales | 17 | 18 |
| 21 MLK HOLIDAY | 21 | 22 Consumer Confidence | Jobless Claims Cont'd Claims | 24 Existing Home Sales | 25 |
| 27 New Home Sales | 28 | 29 FOMC Announcement | Jobless Claims Cont'd Claims GDP (Q4, 1st) Home Prices | 31 | FEBRUARY 1 |
| 3 | 4 | 5 | 6 Jobless Claims Cont'd Claims | 7 Unemployment Non-farm Jobs Private Payrolls Participation Rate | |



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| NOM | 110 | 781 | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | 100 |
|---------|-----|------|-----------------------------------------|-----|
| MILETIN | | Mal' | | 160 |

December 2024
(Updated December 20, 2024)

| | | 2024 | | | | 202 | | | | . 2026 | | |
|-------------------------------------|----------------|--------------|----------------|----------------|--------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | Q3 | Q4 |
| ONOMIC OUT | LOOK | | | | | | | | | | | |
| onomic Grov | vth- | | | | | | | | | | | |
| DP - (QoQ) | 1.6% | 3.0% | 2.8% | 1.9% | 2.1% | 1.9% | 1.9% | 1.7% | 1.7% | 1.6% | 1.6% | 1.6% |
| DP - (YTD) | 1.6% | 2.3% | 2.5% | 2.3% | 2.1% | 2.0% | 2.0% | 1.9% | 1.7% | 1.7% | 1.6% | 1.6% |
| onsumer Spding | 1.9% | 2.8% | 3.5% | 3.0% | 2.9% | 2.0% | 1.7% | 1.4% | 1.9% | 2.1% | 2.2% | 2.1% |
| /TD) | 1.9% | 2.4% | 2.7% | 2.8% | 2.9% | 2.5% | 2.2% | 2.0% | 1.9% | 2.0% | 2.1% | 2.1% |
| • | | | | | | | | | | | | |
| ovt Spending | 1.8% | 3.1% | 5.0% | 0.9% | 0.7% | -0.2% | 0.1% | 0.1% | 0.0% | 0.0% | -0.1% | -0.2% |
| TD) | 1.8% | 2.5% | 3.3% | 2.7% | 0.7% | 0.3% | 0.2% | 0.2% | 0.0% | 0.0% | 0.0% | -0.1% |
| onsumer Wea | lth- | | | | | | | | | | | |
| Inemployment | 3.8% | 4.0% | 4.2% | 4.2% | 4.3% | 4.4% | 4.6% | 4.6% | 4.7% | 4.7% | 4.7% | 4.6% |
| ons Inflation | 3.2% | 3.2% | 2.6% | 2.7% | 2.3% | 2.5% | 2.5% | 2.3% | 2.4% | 2.2% | 2.3% | 2.2% |
| lome Prices | 6.3% | 6.3% | 5.0% | 4.0% | 3.5% | 3.4% | 3.0% | 3.0% | 2.8% | 2.8% | 3.0% | 3.1% |
| | | | | | | | | | | | | |
| | | | | | | | | | | | | |
| INGLE FAMILY H | IOME 9. VI | ELICIE I OAN | I MADVETS | | | | | | | | | |
| _ | | HICLE LOAD | IVIARREIS | | | | | | | | | |
| lome Sales (M | | 4 740 | 4.005 | 4.767 | 4.012 | 4.005 | F 102 | F 20F | F 220 | E 224 | F 220 | F 270 |
| ome Sales | 4.863 | 4.740 | 4.605 | 4.767 | 4.812 | 4.885 | 5.102 | 5.285 | 5.320 | 5.334 | 5.338 | 5.379 |
| xisting Homes | 4.200 0.663 | 4.047 | 3.893 0.712 | 4.044 0.723 | 4.053 | 4.115 0.770 | 4.317 0.785 | 4.495 0.790 | 4.516 0.804 | 4.535 0.799 | 4.552 0.786 | 4.582 0.797 |
| lew Homes | | 0.693 | 0.712 | 0.723 | 0.759 | 0.770 | 0.765 | 0.790 | 0.804 | 0.799 | 0.780 | 0.797 |
| Nortgage Origin | | | | | | | | | | | | |
| ingle Family | 1.076 | 1.203 | 1.343 | 1.426 | 1.171 | 1.470 | 1.592 | 1.551 | 1.535 | 1.731 | 1.686 | 1.569 |
| urchase App | 0.773 | 0.880 | 0.924 | 0.779 | 0.718 | 0.912 | 0.971 | 0.927 | 0.896 | 1.088 | 1.064 | 0.967 |
| efi Apps | 0.303 | 0.323 | 0.419 | 0.647 | 0.453 | 0.558 | 0.621 | 0.624 | 0.639 | 0.643 | 0.622 | 0.602 |
| efi Share | 28% | 27% | 31% | 45% | 39% | 38% | 39% | 40% | 42% | 37% | 37% | 38% |
| ehicle Sales (M | ils)- | | | | | | | | | | | |
| ehicle Sales | 15.6 | 16.0 | 16.3 | 17.0 | 16.8 | 16.9 | 16.7 | 16.4 | 16.9 | 17.0 | 17.1 | 17.0 |
| | | | | | | | | | | | | |
| | | | | | | | | | | | | |
| MARKET RATE O | UTLOOK | | | | | | | | | | | |
| enchmark Rat | | | | | | | | | | | | |
| rime | 8.5% | 8.5% | 8.0% | 7.3% | 7.3% | 7.0% | 7.0% | 6.8% | 6.8% | 6.8% | 6.8% | 6.8% |
| ed Funds | 5.4% | 5.4% | 4.9% | 4.3% | 4.3% | 4.0% | 4.0% | 3.8% | 3.8% | 3.8% | 3.8% | 3.8% |
| yr UST | 4.6% | 4.1% | 4.9% | 4.3% | 4.3% | 4.0% | 4.0% | 4.0% | 4.0% | 4.0% | 4.0% | 4.1% |
| yr UST | 4.6% | 3.8% | 4.0% | 4.2% | 4.2% | 4.1% | 4.1% | 4.0% | 4.0% | 4.0% | 4.0% | 4.1% |
| Oyr UST | 4.4% | 4.4% | 3.9% | 4.5% | 4.5% | 4.4% | 4.4% | 4.4% | 4.5% | 4.5% | 4.5% | 4.5% |
| • | 4.270 | 4.470 | 3.570 | 4.570 | 4.570 | 4.470 | 4.470 | 4.470 | 4.570 | 4.570 | 4.570 | 4.570 |
| <u>Market Rates-</u> yr Veh Loan | 6.6% | 6.5% | 6.3% | 6.3% | 6.2% | 6.2% | 6.1% | 6.1% | 6.2% | 6.1% | 6.1% | 6.0% |
| yr ven Loan 5yr 1st Mortg | | | 6.3% | | | | | | | | 6.0% | |
| Oyr 1st Mortg | 6.5% 6.7% | 6.6% 7.0% | 5.8% 6.5% | 6.3% 6.6% | 6.2% 6.6% | 6.2% 6.5% | 6.2% 6.4% | 6.1% 6.4% | 6.1% 6.3% | 6.1% 6.3% | 6.3% | 6.0% 6.2% |
| Oyl ISt WIDING | 6.7% | 7.070 | 0.5% | 0.070 | 0.070 | 0.5% | 0.4% | 0.470 | 0.5% | 0.5% | 0.5% | 0.2% |
| egular Svgs | 0.2% | 0.2% | 0.2% | 0.2% | 0.2% | 0.2% | 0.2% | 0.2% | 0.2% | 0.2% | 0.2% | 0.2% |
| | 3.4% | 3.4% | 3.3% | 3.2% | 3.1% | 3.1% | 3.0% | 3.0% | 3.1% | 3.0% | 3.0% | 2.9% |
| Yr Term CD | | | | | | | | | | | | |



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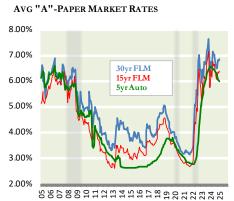
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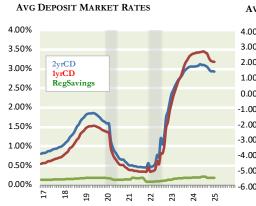
INDICATIVE PRICING SPREADS AND RELATIVE VALUE OF INVESTMENT OPTIONS

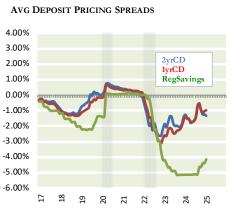
| | 30yr | 15yr | 5yr |
|---------|----------|----------|---------|
| | Mortgage | Mortgage | Vehicle |
| C | 2 200/ | 4.030/ | 4.600/ |
| Current | 2.29% | 1.82% | 1.69% |
| Dec-24 | 2.48% | 2.09% | 1.87% |
| Nov-24 | 2.58% | 2.20% | 1.88% |
| Oct-24 | 2.40% | 2.08% | 2.34% |
| Sep-24 | 2.79% | 2.54% | 2.85% |
| Aug-24 | 2.99% | 2.73% | 2.75% |
| Jul-24 | 2.70% | 2.42% | 2.15% |
| Jun-24 | 2.74% | 2.40% | 1.95% |
| May-24 | 2.50% | 2.03% | 1.72% |
| Apr-24 | 2.45% | 2.05% | 1.64% |
| Mar-24 | 3.03% | 2.57% | 2.68% |
| Feb-24 | 3.03% | 2.57% | 2.68% |
| Jan-24 | 2.35% | 1.94% | 2.60% |
| | | | |





| | Reg Svgs | 1yr CD | 2yr CD |
|---------|-------------|-----------|-----------|
| Current | -4.14% | -0.98% | -1.34% |
| Dec-24 | -4.39% | -1.03% | -1.24% |
| Nov-24 | -4.39% | -1.13% | -1.25% |
| Oct-24 | -4.64% | -0.94% | -0.99% |
| Sep-24 | -4.64% | -0.54% | -0.54% |
| Aug-24 | -5.11% | -0.79% | -0.67% |
| Jul-24 | -5.11% | -1.45% | -1.40% |
| Jun-24 | -5.11% | -1.67% | -1.64% |
| May-24 | -5.13% | -1.73% | -1.74% |
| Apr-24 | -5.13% | -1.72% | -1.79% |
| Mar-24 | -5.13% | -1.57% | -1.52% |
| Feb-24 | -5.13% | -1.52% | -1.48% |
| Jan-24 | -5.13% | -1.40% | -1.26% |





INDICATIVE INTEREST SPREADS AND MATCHED FUNDING VARIABLES

| | | | 1yr | 2yr | 3yr | 4yr | 5yr | 5yr | 5yr | 15yr | 30yr |
|---------------------|-------|--------|--------|--------|--------|--------|--------|---------|----------|----------|----------|
| | | Cash | Agy | Agy | Agy | Agy | Agy | New Veh | Used Veh | Mortgage | Mortgage |
| | | 4.33% | 4.18% | 4.63% | 4.55% | 4.55% | 5.00% | 5.98% | 6.13% | 6.40% | 6.99% |
| Share Draft | 0.13% | 4.20% | 4.05% | 4.50% | 4.42% | 4.42% | 4.87% | 5.85% | 6.00% | 6.27% | 6.86% |
| Regular Savings | 0.19% | 4.14% | 3.99% | 4.44% | 4.36% | 4.36% | 4.81% | 5.79% | 5.94% | 6.21% | 6.80% |
| Money Market | 0.87% | 3.46% | 3.31% | 3.76% | 3.68% | 3.68% | 4.13% | 5.11% | 5.26% | 5.53% | 6.12% |
| FHLB Overnight | 4.27% | 0.06% | -0.09% | 0.36% | 0.28% | 0.28% | 0.73% | 1.71% | 1.86% | 2.13% | 2.72% |
| Catalyst Settlement | 5.50% | -1.17% | -1.32% | -0.87% | -0.95% | -0.95% | -0.50% | 0.48% | 0.63% | 0.90% | 1.49% |
| 6mo Term CD | 3.04% | 1.29% | 1.14% | 1.59% | 1.51% | 1.51% | 1.96% | 2.94% | 3.09% | 3.36% | 3.95% |
| 6mo FHLB Term | 4.24% | 0.09% | -0.06% | 0.39% | 0.31% | 0.31% | 0.76% | 1.74% | 1.89% | 2.16% | 2.75% |
| 6mo Catalyst Term | 4.83% | -0.50% | -0.65% | -0.20% | -0.28% | -0.28% | 0.17% | 1.15% | 1.30% | 1.57% | 2.16% |
| 1yr Term CD | 3.42% | 0.91% | 0.76% | 1.21% | 1.13% | 1.13% | 1.58% | 2.56% | 2.71% | 2.98% | 3.57% |
| 1yr FHLB Term | 4.26% | 0.07% | -0.08% | 0.37% | 0.29% | 0.29% | 0.74% | 1.72% | 1.87% | 2.14% | 2.73% |
| 2yr Term CD | 3.08% | 1.25% | 1.10% | 1.55% | 1.47% | 1.47% | 1.92% | 2.90% | 3.05% | 3.32% | 3.91% |
| 2yr FHLB Term | 4.31% | 0.02% | -0.13% | 0.32% | 0.24% | 0.24% | 0.69% | 1.67% | 1.82% | 2.09% | 2.68% |
| 3yr Term CD | 2.94% | 1.39% | 1.24% | 1.69% | 1.61% | 1.61% | 2.06% | 3.04% | 3.19% | 3.46% | 4.05% |
| 3yr FHLB Term | 4.40% | -0.07% | -0.22% | 0.23% | 0.15% | 0.15% | 0.60% | 1.58% | 1.73% | 2.00% | 2.59% |
| 7yr FHLB Term | 4.75% | -0.42% | -0.57% | -0.12% | -0.20% | -0.20% | 0.25% | 1.23% | 1.38% | 1.65% | 2.24% |
| 10yr FHLB Term | 4.92% | -0.59% | -0.74% | -0.29% | -0.37% | -0.37% | 0.08% | 1.06% | 1.21% | 1.48% | 2.07% |



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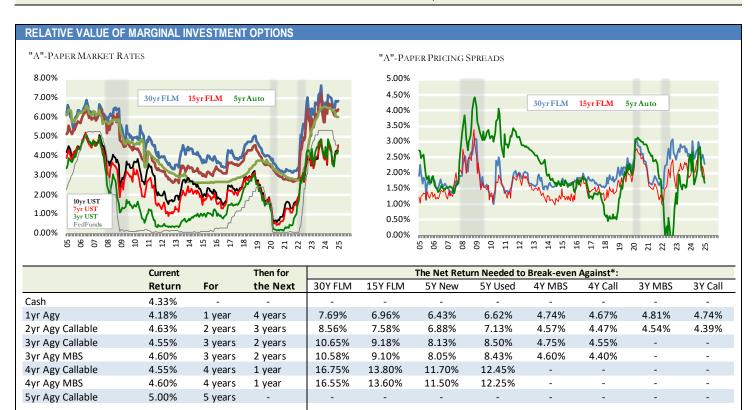
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STRATEGIC ASSESSMENT OF INVESTMENT AND FUNDING OPTIONS, RELATIVE VALUE AND PRICING SPREADS



7.03%

6.81%

8.51%

8.28%

3 years

3 years

5 years

5 years

2 years

2 years

RELATIVE VALUE OF MARGINAL FUNDING OPTIONS

5.98%

6.13%

6.40%

6.99%

5yr New Vehicle

5yr Used Vehicle

15yr Mortgage

30yr Mortgage

| | Current | | Then for | The Net Co | st Needed to E | Break-even A | gainst*: |
|---------------------|---------|---------|----------|------------|----------------|--------------|----------|
| | Cost | For | the Next | 3Y CD | 3Y FHLB | 2Y CD | 2Y FHLB |
| Share Draft | 0.13% | 1 year | 2 years | 4.35% | 6.54% | 6.03% | 8.49% |
| Regular Savings | 0.19% | 1 year | 2 years | 4.32% | 6.51% | 5.97% | 8.43% |
| Money Market | 0.87% | 1 year | 2 years | 3.98% | 6.17% | 5.29% | 7.75% |
| FHLB Overnight | 4.27% | 1 year | 2 years | 2.28% | 4.47% | 1.89% | 4.35% |
| Catalyst Settlement | 5.50% | 1 year | 2 years | 1.66% | 3.85% | 0.33% | 3.12% |
| 6mo Term CD | 3.04% | 6 mos | 2.5 yrs | 2.92% | 4.67% | 3.09% | 4.73% |
| 6mo FHLB Term | 4.24% | 6 mos | 2.5 yrs | 2.68% | 4.43% | 2.69% | 4.33% |
| 6mo Catalyst Term | 4.83% | 6 mos | 2.5 yrs | 2.56% | 4.31% | 2.50% | 4.14% |
| 1yr Term CD | 3.42% | 1 year | 2 years | 2.70% | 4.89% | 2.74% | 5.20% |
| 1yr FHLB Term | 4.26% | 1 year | 2 years | 2.28% | 4.47% | 1.90% | 4.36% |
| 2yr Term CD | 3.08% | 2 years | 1 year | 2.66% | 7.04% | - | - |
| 2yr FHLB Term | 4.31% | 2 years | 1 year | 0.20% | 4.58% | - | - |
| 3yr Term CD | 2.94% | 3 years | - | - | - | - | - |
| 3yr FHLB Term | 4.40% | 3 years | - | - | - | - | - |
| 7yr FHLB Term | 4.75% | - | - | - | - | - | - |
| 10yr FHLB Term | 4.92% | - | - | - | - | - | - |

^{*} Highest relative value noted by highest differentials and volatility projections

^{*} Best relative value noted by probabilities of achieving "break-even" returns



RESOURCES

Business & Industry Consulting Market Analysis Strategic Solutions Financial Investments Risk Management Regulatory Expert

| Q3-2024 | <\$2 Million | \$2-10 Million | \$10-50 <million< th=""><th>\$50-100 Million</th><th>\$100-500 Million</th><th>\$500> Million</th><th>TOTAL</th><th><\$10 Million</th><th><\$50 Million</th><th><\$100 Million</th><th><\$500 Million</th></million<> | \$50-100 Million | \$100-500 Million | \$500> Million | TOTAL | <\$10 Million | <\$50 Million | <\$100 Million | <\$500 Million |
|------------------------------------------------------------------------------|-----------------------|--------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-------------------|
| DEMOGRAPHICS | | | | | | | | | | | |
| Number of Credit Unions | 275 | 610 | 1,228 | 619 | 1,048 | 719 | 4,499 | 885 | 2,113 | 2,732 | 3,780 |
| Average Assets (\$Mil) | \$0.905 | \$5.6 | \$26.1 | \$72.3 | \$230.5 | \$2,766.9 | \$513.8 | \$4.2 | \$16.9 | \$29.5 | \$85.2 |
| Pct of Credit Unions | 6% | 14% | 27% | 14% | 23% | 16% | 100% | 20% | 47% | 61% | 84% |
| Pct of Industry Assets | 0.0% | 0.1% | 1% | 2% | 10% | 86% | 100% | 0% | 2% | 3% | 14% |
| GROWTH RATES (YTD) | | | | | | | | | | | |
| Total Assets Total Loans - Direct Loans - Indirect Loans - Real Estate Loans | 1.8% | -9.2% | -5.8% | -2.4% | -0.1% | 4.0% | 3.3% | -8.5% | -6.0% | -4.0% | -1.1% |
| | 2.1% | -11.0% | -7.1% | -4.2% | -2.1% | 3.1% | 2.3% | -10.2% | -7.4% | -5.6% | -2.9% |
| | 2.3% | -11.0% | -7.0% | -3.7% | -0.9% | 4.7% | 3.8% | -10.2% | -7.3% | -5.3% | -1.9% |
| | - | 0.0% | -10.7% | -9.1% | -8.6% | -4.3% | -4.8% | -36.4% | -10.8% | -9.5% | -8.7% |
| | -61% | -6.6% | -72.6% | -1.3% | 12.7% | 6.7% | 6.1% | -7.3% | -71.7% | -37.8% | 0.9% |
| Total Shares | 0.1% | -8.4% | -5.7% | -2.6% | -0.1% | 3.9% | 3.2% | -7.9% | -5.9% | -4.1% | -1.1% |
| - Checking & Savings | -1.2% | -12.2% | -9.5% | -7.4% | -5.5% | -0.7% | -1.8% | -11.4% | -9.7% | -8.5% | -6.4% |
| - Term CDs | 14.8% | 4.5% | 13.1% | 18.2% | 18.9% | 18.5% | 18.5% | 4.4% | 12.4% | 15.8% | 18.3% |
| Net Worth | 12.1% | -3.5% | 0.8% | 2.8% | 2.8% | 6.8% | 6.1% | -2.4% | 0.4% | 1.6% | 2.5% |
| BALANCE SHEET ALLOCATION | | | | | | | | 1 | | | |
| Net Worth-to-Total Assets | 21.2% | 18.3% | 13.8% | 13.1% | 11.6% | 11.0% | 11.1% | 18.5% | 14.2% | 13.6% | 12.1% |
| Cash & Inv-to-Total Assets | 48.1% | 44.8% | 43.2% | 38.7% | 29.2% | 23.2% | 24.4% | 45.0% | 43.4% | 40.8% | 32.1% |
| Loans-to-Total Assets | 48.3% | 52.5% | 52.8% | 56.3% | 64.8% | 71.9% | 70.5% | 52.2% | 52.7% | 54.7% | 62.3% |
| Vehicle-to-Total Loans | 64.2% | 67.2% | 52.6% | 44.3% | 37.0% | 28.4% | 29.8% | 67.0% | 54.0% | 48.5% | 39.5% |
| REL-to-Total Loans | 0.5% | 7.0% | 28.7% | 39.5% | 48.0% | 56.3% | 54.9% | 6.6% | 26.5% | 33.9% | 44.9% |
| REL-to-Net Worth | 1.2% | 20.0% | 110.1% | 169.4% | 268.1% | 367.9% | 347.1% | 18.5% | 97.9% | 136.1% | 231.1% |
| Indirect-to-Total Loans | 0.1% | 0.1% | 3.5% | 9.3% | 15.4% | 16.9% | 16.5% | 0.1% | 3.2% | 6.7% | 13.5% |
| Loans-to-Total Shares | 62.0% | 64.8% | 61.5% | 65.2% | 74.9% | 86.3% | 84.3% | 64.6% | 61.8% | 63.7% | 72.1% |
| Chkg & Svgs-to-Total Shares | 91.8% | 82.0% | 72.6% | 67.2% | 58.1% | 45.7% | 47.9% | 82.7% | 73.6% | 70.0% | 61.0% |
| Nonterm-to-Total Shares | 91.8% | 83.5% | 78.3% | 75.5% | 70.1% | 63.8% | 65.0% | 84.0% | 78.8% | 77.0% | 71.8% |
| Term CDs-to-Total Shares | 5.2% | 12.6% | 16.1% | 17.9% | 23.3% | 29.6% | 28.5% | 12.1% | 15.7% | 16.9% | 21.7% |
| Liquidity Ratio | 26.1% | 13.8% | 9.7% | 9.2% | 8.6% | 7.9% | 8.0% | 14.6% | 10.2% | 9.6% | 8.9% |
| Short-term Funding Ratio | 42.1% | 32.1% | 19.2% | 21.1% | 15.2% | 11.8% | 12.6% | 20.5% | 20.8% | 16.7% | 12.5% |
| Short-term Cash Flow Ratio | 45.6% | 36.1% | 23.3% | 25.5% | 20.3% | 17.4% | 18.1% | 36.8% | 24.7% | 25.1% | 21.5% |
| Net Long-term Asset Ratio | 3.5% | 7.3% | 25.2% | 26.0% | 31.5% | 36.1% | 35.2% | 23.4% | 24.8% | 29.8% | 35.2% |
| LOAN QUALITY | | | | | | | | 1 | | | |
| Loan Delinquency Ratio | 3.27% | 1.49% | 1.08% | 0.90% | 0.79% | 0.92% | 0.91% | 1.12% | 1.00% | 0.84% | 0.91% |
| Net Charge-off Ratio | 1.01% | 0.50% | 0.41% | 0.44% | 0.47% | 0.83% | 0.78% | 0.42% | 0.43% | 0.46% | 0.78% |
| "Misery" Index | 4.28% | 1.99% | 1.49% | 1.34% | 1.26% | 1.75% | 1.69% | 1.54% | 1.43% | 1.30% | 1.69% |
| Core Delinquency Rate | 3.29% | 1.36% | 1.03% | 0.82% | 0.74% | 0.85% | 0.84% | 1.47% | 1.07% | 0.93% | 0.78% |
| Core Net Charge-off Rate | 0.58% | 0.29% | 0.28% | 0.29% | 0.33% | 0.59% | 0.56% | 0.30% | 0.28% | 0.29% | 0.32% |
| Core "Misery" Index | 3.87% | 1.65% | 1.31% | 1.12% | 1.08% | 1.44% | 1.40% | 1.77% | 1.35% | 1.22% | 1.11% |
| RE Loan Delinquency | 17.57% | 1.18% | 0.93% | 0.73% | 0.63% | 0.69% | 0.69% | 1.26% | 0.94% | 0.80% | 0.66% |
| Vehicle Loan Delinquency | 3.18% | 1.36% | 1.05% | 0.86% | 0.85% | 0.90% | 0.90% | 1.47% | 1.10% | 0.98% | 0.88% |
| Direct Loans | 3.19% | 1.36% | 1.04% | 0.82% | 0.77% | 0.77% | 0.81% | 1.47% | 1.10% | 0.97% | 0.84% |
| Indirect Loans | 0.00% | 0.42% | 1.20% | 0.98% | 0.94% | 0.94% | 0.94% | 0.39% | 1.20% | 1.02% | 0.95% |
| Loss Allow as % of Loans | 28.29% | 1.22% | 0.93% | 0.84% | 0.81% | 1.34% | 1.28% | 2.92% | 1.13% | 0.97% | 0.84% |
| Current Loss Exposure | 1.51% | 0.65% | 0.56% | 0.52% | 0.50% | 0.55% | 0.54% | 0.70% | 0.57% | 0.54% | 0.51% |
| Coverage Ratio (Adequacy) | 18.8 | 1.9 | 1.7 | 1.6 | 1.6 | 2.5 | 2.4 | 4.2 | 2.0 | 1.8 | 1.7 |
| EARNINGS | | | | | | | | | | | |
| Cost of Funds Gross Interest Margin | 5.12% | 4.73% | 4.44% | 4.41% | 4.64% | 5.06% | 4.99% | 4.75% | 4.47% | 4.44% | 4.59% |
| | 0.55% | 0.80% | 0.87% | 0.98% | 1.35% | 2.02% | 1.91% | 0.78% | 0.86% | 0.93% | 1.25% |
| | 4.57% | 3.93% | 3.57% | 3.43% | 3.29% | 3.04% | 3.09% | 3.97% | 3.61% | 3.51% | 3.35% |
| Provision Expense Net Interest Margin | 0.54% 4.03% | 0.29% 3.63% 0.51% | 0.26% 3.30% | 0.27% 3.16% | 0.33% 2.97% | 0.62% 2.42% | 0.58% 2.51% | 0.31% 3.66% | 0.27% 3.34% | 0.27% 3.24% | 0.31% 3.03% |
| Non-Interest Income | 1.08% | 0.51% | 0.80% | 0.99% | 1.14% | 1.04% | 1.05% | 0.55% | 0.78% | 0.90% | 1.08% |
| Non-Interest Expense | 5.01% | 3.80% | 3.46% | 3.53% | 3.53% | 2.91% | 3.00% | 3.88% | 3.50% | 3.52% | 3.52% |
| Net Operating Expense | 3.93% | 3.29% | 2.66% | 2.54% | 2.38% | 1.87% | 1.95% | 3.33% | 2.73% | 2.62% | 2.44% |
| Net Operating Return | 0.11% | 0.35% | 0.65% | 0.62% | 0.58% | 0.55% | 0.56% | 0.33% | 0.62% | 0.62% | 0.59% |
| Non-recurring Inc(Exp). Net Income. | 0.40% | 0.15% | 0.04% | 0.04% | 0.05% | 0.11% | 0.10% | 0.16% | 0.05% | 0.05% | 0.05% |
| | 0.51% | 0.49% | 0.69% | 0.66% | 0.63% | 0.66% | 0.66% | 0.49% | 0.67% | 0.66% | 0.64% |
| Return on Net Worth. | 0.5% | 1.9% | 4.8% | 4.8% | 5.1% | 5.1% | 5.1% | 1.8% | 4.4% | 4.6% | 5.0% |





Business & Industry Consulting Market Analysis Strategic Solutions Financial Investments Risk Management Regulatory Expert

| Q3-2024 | <\$2 Million | \$2-10 Million | \$10-50 <million< th=""><th>\$50-100 Million</th><th>\$100-500 Million</th><th>\$500> Million</th><th>TOTAL</th><th><\$10 Million</th><th><\$50 Million</th><th><\$100 Million</th><th><\$500 Million</th></million<> | \$50-100 Million | \$100-500 Million | \$500> Million | TOTAL | <\$10 Million | <\$50 Million | <\$100 Million | <\$500 Million |
|------------------------------------------------------|---------------------|---------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------|----------------------|----------------------|----------------------|---------------------|--------------------|--------------------|----------------------|
| | | | | | | | | | | | |
| PORTFOLIO ANALYTICS | | | | | | | | | | | |
| Cash and Investments | | | | | | | ı | | | | |
| Cash & CE as Pct of Assets | 26% | 14% | 10% | 9% | 9% | 8% | 8% | 15% | 10% | 10% | 9% |
| Investments as Pct of Asset Short-term Funding Ratio | 25% 42.1% | 32% 32.1% | 34% 19.2% | 30% 21.1% | 21% 15.2% | 16% 11.8% | 17% 12.6% | 32% 20.5% | 34% 20.8% | 32% 16.7% | 24% 12.5% |
| Avg Cash & Investment Rat | 2.94% | 3.06% | 3.03% | 2.92% | 3.12% | 3.68% | 3.57% | 3.05% | 3.03% | 2.97% | 3.07% |
| oan Portfolio | | | | | | | | | | | |
| Total Loan Growth-Annl | 2.1% | -11.0% | -7.1% | -4.2% | -2.1% | 3.1% | 2.3% | -10.2% | -7.4% | -5.6% | -2.9% |
| Consumer Loan Growth-Ar | 2.8% | -11.3% | 89.6% | -6.1% | -13.4% | -1.3% | -2.0% | -10.4% | 68.4% | 21.1% | -5.9% |
| Mortgage Loan Growth-An | -60.5% | -6.6% | -72.6% | -1.3% | 12.7% | 6.7% | 6.1% | -7.3% | -71.7% | -37.8% | 0.9% |
| Avg Loan Balance | \$6,777 | \$9,414 | \$4,064 | \$7,052 | \$11,404 | \$21,207 | \$18,299 | \$9,264 | \$4,605 | \$5,989 | \$10,190 |
| Avg Loan Rate Avg Loan Yield, net | 7.49% 6.37% | 6.29% 5.73% | 5.86% 5.36% | 5.78% 5.30% | 5.71% 5.21% | 5.80% 4.94% | 5.79% 4.98% | 6.36% 5.77% | 5.91% 5.41% | 5.83% 5.35% | 5.74% 5.24% |
| | | | | | | | ı | | | | |
| Credit Mitigation- | | | | | | | | | | | |
| Delinquency Rates- | 0.640/ | 2.500/ | 1 720/ | 1.540/ | 1 200/ | 2.220/ | 2.460/ | 2.500/ | 1.700/ | 1.646/ | 4.2004 |
| Credit Cards | 0.61% | 2.59% 0.70% | 1.72% | 1.51% | 1.29% | 2.22% | 2.16% | 2.56% 0.79% | 1.76% | 1.61% | 1.36% |
| New Vehicle Loans Used Vehicle Loans | 2.28% 3.67% | 0.70% 1.80% | 0.53% 1.34% | 0.43% 1.07% | 0.42% 1.03% | 0.54% 1.09% | 0.53% 1.09% | 0.79% | 0.56% 0.09% | 0.49% 0.11% | 0.44% 0.20% |
| Total Vehicle Loans | 3.18% | 1.36% | 1.05% | 0.86% | 0.85% | 0.90% | 0.90% | 1.47% | 1.10% | 0.98% | 0.88% |
| Real Estate Loans | 17.57% | 1.18% | 0.93% | 0.73% | 0.63% | 0.69% | 0.69% | 1.26% | 0.94% | 0.80% | 0.66% |
| Total Loan Delinquency | 3.27% | 1.49% | 1.08% | 0.90% | 0.79% | 0.92% | 0.91% | 1.12% | 1.00% | 0.84% | 0.91% |
| Net Charge-off Rates- | | | | | | | • | | | | |
| Credit Cards | -0.67% | 1.33% | 1.53% | 1.78% | 2.29% | 5.17% | 4.96% | 1.30% | 1.52% | 1.68% | 2.16% |
| New Vehicle Loans | 0.02% | 0.12% | 0.09% | 0.13% | 0.23% | 0.44% | 0.41% | 0.79% | 0.57% | 0.50% | 0.44% |
| Used Vehicle Loans | 0.92% | 0.41% | 0.52% | 0.59% | 0.76% | 1.10% | 1.03% | 1.92% | 1.41% | 1.23% | 1.08% |
| Total Vehicle Loans | 0.59% | 0.30% | 0.37% | 0.44% | 0.60% | 0.87% | 0.81% | 0.32% | 0.36% | 0.40% | 0.55% |
| Non-Comml RE Loans | 0.00% | 0.02% | 0.01% | 0.02% | 0.01% | 0.01% | 0.01% | 0.02% | 0.01% | 0.02% | 0.01% |
| Total Net Charge-offs | 1.01% | 0.50% | 0.41% | 0.44% | 0.47% | 0.83% | 0.78% | 0.42% | 0.43% | 0.46% | 0.78% |
| "Misery" Indices- Credit Cards | -0.06% | 3.92% | 3.25% | 3.29% | 3.58% | 7.39% | 7.12% | 3.86% | 3.28% | 3.28% | 3.52% |
| | | | | | | | | | | | |
| New Vehicle Loans Used Vehicle Loans | 2.30% 4.59% | 0.82% 2.21% | 0.62% 1.86% | 0.56% 1.66% | 0.65% 1.79% | 0.98% 2.19% | 0.94% 2.12% | 1.58% 2.03% | 1.13% 1.50% | 0.99% 1.34% | 0.88% 1.28% |
| Total Vehicle Loans | 3.77% | 1.66% | 1.42% | 1.30% | 1.45% | 1.77% | 1.71% | 1.79% | 1.47% | 1.38% | 1.43% |
| Non-Comml RE Loans | 17.57% | 1.20% | 0.94% | 0.75% | 0.64% | 0.70% | 0.70% | 1.28% | 0.95% | 0.82% | 0.67% |
| Total "Misery" Index | 4.28% | 1.99% | 1.49% | 1.34% | 1.26% | 1.75% | 1.69% | 1.54% | 1.43% | 1.30% | 1.69% |
| Fundng Portfolio | | | | | | | | | | | |
| Share Growth YTD-Annl | 0.1% | -10.3% | -6.6% | -3.0% | -0.1% | 4.7% | 3.8% | -9.6% | -6.9% | -4.7% | -1.3% |
| Chkg & Savings YTD-Annl | -1.2% | -12.2% | -9.5% | -7.4% | -5.5% | -0.7% | -1.8% | -11.4% | -9.7% | -8.5% | -6.4% |
| Term CDs Growth YTD Total Funding Growth YTD | 14.8% -0.2% | 4.5% -10.3% | 13.1% -6.8% | 18.2% -3.3% | 18.9% -3.1% | 18.5% 3.3% | 18.5% 2.3% | 4.4% -9.7% | 12.4% -7.1% | 15.8% -5.0% | 18.3% -3.5% |
| S | | | | | | | | | | | |
| Avg Share Balance per Mbr Avg Share Balance | \$2,508 \$10,927 | \$5,297 \$14,535 | \$8,988 \$6,606 | \$10,614 \$10,823 | \$12,385 \$15,228 | \$14,063 \$24,570 | \$13,627 \$21,715 | \$4,940 \$14,229 | \$8,324 \$6,970 | \$9,465 \$8,700 | \$11,503 \$12,835 |
| Avg Share Rate | 0.70% | 0.98% | 1.01% | 1.14% | 1.56% | 2.43% | 2.28% | 0.96% | 1.01% | 1.08% | 1.44% |
| Core as Pct of Total Shares | 92% | 82% | 73% | 67% | 58% | 46% | 48% | 83% | 74% | 70% | 61% |
| Term CDs as Pct of Shares | 5% | 13% | 16% | 18% | 23% | 30% | 28% | 12% | 16% | 17% | 22% |
| Non-Member Deposit Ratio | 1.8% | 1.4% | 1.1% | 1.5% | 1.5% | 1.3% | 1.4% | 1.4% | 1.2% | 1.4% | 1.4% |
| Borrowings/Total Funding | 0.1% | 0.4% | 0.2% | 0.5% | 2.3% | 6.6% | 5.9% | 0.3% | 0.2% | 0.4% | 1.8% |
| Borrowings Growth YTD | -95.2% | -30.8% | -64.9% | -36.2% | -66.4% | -13.5% | -17.3% | -34.1% | -61.6% | -44.1% | -65.5% |
| Avg Borrowings Rate | 5.93% | 4.64% | 5.82% | 5.54% | 3.79% | 5.17% | 5.10% | 4.69% | 5.69% | 5.58% | 3.87% |



RESOURCES

Business & Industry Consulting Market Analysis Strategic Solutions Financial Investments Risk Management Regulatory Expert

| Net Operating Profitability Earning Asset/Funding Non-Int Inc-to-Total Revenue Net Op Cash Flow (YTD-\$Mil: Average Loan Balance Average Share Balance Loan Yield (ROA) Investment Yield (ROA) Shares/Funding Net Operating Return per FTE Interest Income per FTE Avg Interest Exp per FTE Gross Interest Inc per FTE Provisions per FTE Net Interest Income per FTE Non-Interest Income per FTE Avg Operating Exp per FTE Net Operating Exp per FTE Avg Net Operating Exp per FTE Net Operating Exp per FTE Avg Net Operating Exp per FTE Avg Net Operating Exp per FTE - Total Revenue Ratio Avg Revenue per FTE - Total Revenue Ratio Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct of Total Op Expense | 55 \$17,884 201 \$87,825 18 \$6,549 13 \$81,276 26 \$11,419 27 \$73,552 20 \$7,725 21 \$117,128 25,24% | \$37,723 \$154,768 \$11,334 \$143,434 \$34,779 \$150,088 \$115,309 | 110% 18% (\$73) \$7,052 \$6,010 3.27% 1.14% 99.5% \$204,479 \$45,587 \$158,891 \$12,591 \$146,301 \$46,011 \$163,654 \$117,643 \$28,658 | \$221,256 \$64,437 \$15,537 \$141,282 \$54,499 \$167,940 \$113,441 \$27,841 | \$24,331 \$21,207 \$6,913 4.19% 0.87% 93.4% \$351,408 \$139,971 \$211,437 \$43,322 \$168,115 \$72,287 \$202,089 \$129,802 \$38,313 | 113% 17% \$26,027 \$18,299 \$6,809 4.10% 0.89% 94.1% \$323,880 \$123,651 \$200,229 \$37,592 \$162,637 \$67,883 \$194,351 \$126,469 \$36,168 | \$10 Million 120% 10% (\$71) \$9,264 \$3,952 3.34% 1.41% 99.7% \$99,413 \$16,388 \$83,025 \$6,461 \$76,564 \$11,454 \$81,116 \$69,662 \$6,902 | \$50 Million 113% 15% (\$543) \$4,605 \$5,305 3.13% 1.34% 99.8% \$174,471 \$33,592 \$140,878 \$10,391 \$130,488 \$30,263 \$136,735 \$106,472 \$24,016 | \$100 Million 111% 17% (\$616) \$5,989 \$5,677 3.21% 1.23% 99.6% \$189,759 \$39,703 \$150,056 \$11,512 \$138,544 \$38,286 \$150,450 \$112,163 \$26,381 | 109% 19% \$1,697 \$10,190 \$6,254 3.60% 0.99% 98.2% \$212,63 \$57,66 \$154,96 \$14,43 \$140,53 \$50,06 \$163,15 \$113,09 |
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| Earning Asset/Funding Non-Int Inc-to-Total Revenu Net Op Cash Flow (YTD-\$Mil: Average Loan Balance Average Share Balance Loan Yield (ROA) Investment Yield (ROA) Shares/Funding Net Operating Return per FTE Interest Income per FTE Avg Interest Exp per FTE Gross Interest Inc per FTE Provisions per FTE Net Interest Income per FTE Avg Operating Exp per FTE Net Operating Exp per FTE Net Operating Exp per FTE Net Operating Exp per FTE Avg Net Operating Exp per FTE Avg Net Operating Exp per FTE Avg Net Operating Exp per FTE - Total Revenue Per FTE - Total Revenue Ratio Avg Revenue per FTE - Total Revenue Ratio Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee Avg Occ & Ops Exp Patio - Pct of Total Op Expense | 10% (\$70) \$9,414 \$4,151 3.33% 1.40% 99.6% 66 \$105,709 55 \$17,884 01 \$87,825 18 \$6,549 13 \$81,276 66 \$11,419 59 \$84,971 73 \$73,552 10 \$7,725 | 15% (\$471) \$4,064 \$5,508 3.11% 1.33% 99.8% \$192,491 \$37,723 \$154,768 \$11,334 \$143,434 \$34,779 \$150,088 \$115,309 \$28,124 | 18% (\$73) \$7,052 \$6,010 3.27% 1.14% 99.5% \$204,479 \$45,587 \$158,891 \$12,591 \$146,301 \$46,011 \$163,654 \$117,643 \$28,658 | \$2,313 \$11,404 \$6,472 3.73% 0.92% 97.7% \$221,256 \$64,437 \$156,819 \$15,537 \$141,282 \$54,499 \$167,940 \$113,441 \$27,841 | 17% \$24,331 \$21,207 \$6,913 4.19% 0.87% 93.4% \$351,408 \$139,971 \$211,437 \$43,322 \$168,115 \$72,287 \$202,089 \$129,802 \$38,313 | 17% \$26,027 \$18,299 \$6,809 4.10% 0.89% 94.1% \$323,880 \$123,651 \$200,229 \$37,592 \$162,637 \$67,883 \$194,351 \$126,469 \$36,168 | 10% (\$71) \$9,264 \$3,952 3.34% 1.41% 99.7% \$99,413 \$16,388 \$83,025 \$6,461 \$76,564 \$11,454 \$81,116 \$69,662 \$6,902 | 15% (\$543) \$4,605 \$5,305 3.13% 1.34% 99.8% \$174,471 \$33,592 \$140,878 \$10,391 \$130,488 \$30,263 \$136,735 \$106,472 \$24,016 | 17% (\$616) \$5,989 \$5,677 3.21% 1.23% 99.6% \$189,759 \$39,703 \$150,056 \$11,512 \$138,544 \$38,286 \$150,450 \$112,163 \$26,381 | 19% \$1,697 \$10,190 \$6,254 3.60% 0.99% 98.2% \$212,63 \$57,66 \$154,96 \$14,43 \$140,53 \$50,06 \$163,15 \$113,09 |
| Earning Asset/Funding Non-Int Inc-to-Total Revenu Net Op Cash Flow (YTD-\$Mil: Average Loan Balance Loan Yield (ROA) Investment Yield (ROA) Shares/Funding Net Operating Return per FTE Interest Income per FTE Avg Interest Exp per FTE Gross Interest Inc per FTE Provisions per FTE Net Interest Income per FTE Avg Operating Exp per FTE Net Operating Exp per FTE Net Operating Exp per FTE Avg Net Operating Exp per FTE Net Operating Exp per FTE Avg Net Operating Exp per FTE Operating Exp per FTE Avg Net Operating Exp per FTE Total Revenue Per FTE - Total Revenue Ratio Avg Revenue per FTE - Total Revenue Ratio Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee Avg Occ & Ops Exp Per FTE - Occup & Ops Exp Ratio - Pct of Total Op Expense | 10% (\$70) \$9,414 \$4,151 3.33% 1.40% 99.6% 66 \$105,709 55 \$17,884 01 \$87,825 18 \$6,549 13 \$81,276 66 \$11,419 59 \$84,971 73 \$73,552 10 \$7,725 | 15% (\$471) \$4,064 \$5,508 3.11% 1.33% 99.8% \$192,491 \$37,723 \$154,768 \$11,334 \$143,434 \$34,779 \$150,088 \$115,309 \$28,124 | 18% (\$73) \$7,052 \$6,010 3.27% 1.14% 99.5% \$204,479 \$45,587 \$158,891 \$12,591 \$146,301 \$46,011 \$163,654 \$117,643 \$28,658 | \$2,313 \$11,404 \$6,472 3.73% 0.92% 97.7% \$221,256 \$64,437 \$156,819 \$15,537 \$141,282 \$54,499 \$167,940 \$113,441 \$27,841 | 17% \$24,331 \$21,207 \$6,913 4.19% 0.87% 93.4% \$351,408 \$139,971 \$211,437 \$43,322 \$168,115 \$72,287 \$202,089 \$129,802 \$38,313 | 17% \$26,027 \$18,299 \$6,809 4.10% 0.89% 94.1% \$323,880 \$123,651 \$200,229 \$37,592 \$162,637 \$67,883 \$194,351 \$126,469 \$36,168 | 10% (\$71) \$9,264 \$3,952 3.34% 1.41% 99.7% \$99,413 \$16,388 \$83,025 \$6,461 \$76,564 \$11,454 \$81,116 \$69,662 \$6,902 | 15% (\$543) \$4,605 \$5,305 3.13% 1.34% 99.8% \$174,471 \$33,592 \$140,878 \$10,391 \$130,488 \$30,263 \$136,735 \$106,472 \$24,016 | 17% (\$616) \$5,989 \$5,677 3.21% 1.23% 99.6% \$189,759 \$39,703 \$150,056 \$11,512 \$138,544 \$38,286 \$150,450 \$112,163 \$26,381 | 19% \$1,697 \$10,190 \$6,254 3.60% 0.99% 98.2% \$212,63 \$57,66 \$154,96 \$14,43 \$140,53 \$50,06 \$163,15 \$113,09 |
| Non-Int Inc-to-Total Revenue Net Op Cash Flow (YTD-\$Mil. (\$2) Average Loan Balance \$6,777 \$2,342 Loan Yield (ROA) 3.61% Investment Yield (ROA) 1.51% 99.9% Net Operating Return per FTE Interest Income per FTE Avg Interest Exp per FTE \$5,91 Gross Interest Income per FTE Provisions per FTE Net Interest Income per FTE \$49,55 Net Operating Exp per FTE \$43,77 Non-Interest Income per FTE Net Operating Exp per FTE \$42,5 Net Operating Exp per FTE \$42,5 Net Operating Exp per FTE \$42,5 Net Operating Exp per FTE \$66,082 Avg Revenue per FTE \$66,082 G.20% Operating Expense Assessing Expense Assessing Expense Avg Revenue Per FTE \$66,082 G.20% Operating Expense Avg Revenue Ratio \$26,777 Avg Revenue Ratio \$26,777 Avg Revenue Ratio \$26,700 Avg Revenue Ra | 10% (\$70) \$9,414 \$4,151 3.33% 1.40% 99.6% 66 \$105,709 55 \$17,884 01 \$87,825 18 \$6,549 13 \$81,276 66 \$11,419 59 \$84,971 73 \$73,552 10 \$7,725 | 15% (\$471) \$4,064 \$5,508 3.11% 1.33% 99.8% \$192,491 \$37,723 \$154,768 \$11,334 \$143,434 \$34,779 \$150,088 \$115,309 \$28,124 | 18% (\$73) \$7,052 \$6,010 3.27% 1.14% 99.5% \$204,479 \$45,587 \$158,891 \$12,591 \$146,301 \$46,011 \$163,654 \$117,643 \$28,658 | \$2,313 \$11,404 \$6,472 3.73% 0.92% 97.7% \$221,256 \$64,437 \$156,819 \$15,537 \$141,282 \$54,499 \$167,940 \$113,441 \$27,841 | 17% \$24,331 \$21,207 \$6,913 4.19% 0.87% 93.4% \$351,408 \$139,971 \$211,437 \$43,322 \$168,115 \$72,287 \$202,089 \$129,802 \$38,313 | 17% \$26,027 \$18,299 \$6,809 4.10% 0.89% 94.1% \$323,880 \$123,651 \$200,229 \$37,592 \$162,637 \$67,883 \$194,351 \$126,469 \$36,168 | 10% (\$71) \$9,264 \$3,952 3.34% 1.41% 99.7% \$99,413 \$16,388 \$83,025 \$6,461 \$76,564 \$11,454 \$81,116 \$69,662 \$6,902 | 15% (\$543) \$4,605 \$5,305 3.13% 1.34% 99.8% \$174,471 \$33,592 \$140,878 \$10,391 \$130,488 \$30,263 \$136,735 \$106,472 \$24,016 | 17% (\$616) \$5,989 \$5,677 3.21% 1.23% 99.6% \$189,759 \$39,703 \$150,056 \$11,512 \$138,544 \$38,286 \$150,450 \$112,163 \$26,381 | 19% \$1,697 \$10,190 \$6,254 3.60% 0.99% 98.2% \$212,63 \$57,66 \$154,96 \$14,43 \$140,53 \$50,06 \$163,15 \$113,09 |
| Net Op Cash Flow (YTD-\$Mil: 42,2) Average Loan Balance Average Share Balance Loan Yield (ROA) 3.61% Investment Yield (ROA) 1.51% Shares/Funding 99.9% Net Operating Return per FTE Interest Income per FTE \$55,5; Avg Interest Exp per FTE \$49,5; Provisions per FTE \$49,5; Net Interest Income per FTE \$43,7. Non-Interest Income per FTE \$43,7. Non-Interest Income per FTE \$42,5; Avg Operating Exp per FTE \$42,5; Avg Net Op Return per FT \$11,6; Avg Operating Exp per FTE \$42,5; Avg Net Op Return per FT \$1,17 Revenue/Operating Expense Assessi Revenue- Avg Revenue per FTE \$66,082 Avg Revenue per FTE \$66,082 - Total Revenue Ratio 6.09% Avg Comp & Benefits per F \$66,082 - C & B Exp Ratio - Pct of Total Op Expense 48% - FTE-to-Ops (Staff Eff) 1.87 - Full-time Equivalents - Pct Part-time Employee 79% Avg Occ & Ops Exp per FTE \$1,574 - Occup & Ops Exp Ratio - Pct of Total Op Expense 79% Avg Occ & Ops Exp Per FTE \$1,51% - Occup & Ops Exp Ratio - Pct of Total Op Expense 79% | (\$70) \$9,414 \$4,151 3.33% 1.40% 99.6% 66 \$105,709 55 \$17,884 91 \$87,825 18 \$6,549 13 \$81,276 96 \$11,419 59 \$84,971 73 \$73,552 0 \$7,725 | (\$471) \$4,064 \$5,508 3.11% 1.33% 99.8% \$192,491 \$37,723 \$154,768 \$11,334 \$143,434 \$34,779 \$150,088 \$115,309 \$28,124 | (\$73) \$7,052 \$6,010 3.27% 1.14% 99.5% \$204,479 \$45,587 \$158,891 \$12,591 \$146,301 \$46,011 \$163,654 \$117,643 \$28,658 | \$2,313 \$11,404 \$6,472 3.73% 0.92% 97.7% \$221,256 \$64,437 \$156,819 \$15,537 \$141,282 \$54,499 \$167,940 \$113,441 \$27,841 | \$24,331 \$21,207 \$6,913 4.19% 0.87% 93.4% \$351,408 \$139,971 \$211,437 \$43,322 \$168,115 \$72,287 \$202,089 \$129,802 \$38,313 | \$26,027 \$18,299 \$6,809 4.10% 0.89% 94.1% \$323,880 \$123,651 \$200,229 \$37,592 \$162,637 \$67,883 \$194,351 \$126,469 \$36,168 | (\$71) \$9,264 \$3,952 3.34% 1.41% 99.7% \$99,413 \$16,388 \$83,025 \$6,461 \$76,564 \$11,454 \$81,116 \$69,662 \$6,902 | \$4,605 \$5,305 3.13% 1.34% 99.8% \$174,471 \$33,592 \$140,878 \$10,391 \$130,488 \$30,263 \$136,735 \$106,472 | \$189,759 \$39,703 \$150,056 \$11,512 \$138,286 \$150,450 \$112,163 \$26,381 | \$1,697 \$10,190 \$6,254 3.60% 0.99% 98.2% \$212,63 \$57,66 \$154,96 \$14,43 \$140,53 \$50,06 \$163,15 \$113,09 |
| Average Loan Balance Average Share Balance Loan Yield (ROA) Investment Yield (ROA) Shares/Funding Net Operating Return per FTE Interest Income per FTE Avg Interest Exp per FTE Gross Interest Income per FTE Provisions per FTE Net Interest Income per FTE Non-Interest Income per FTE Avg Operating Exp per FTE Net Operating Exp per FTE Net Operating Exp per FTE Net Operating Exp per FTE Avg Net Operating Expense Assessing Revenue- Avg Revenue per FTE - Total Revenue Ratio Avg Revenue per FTE - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee Avg Occ & Ops Exp Patio - Pct of Total Op Expense | \$9,414 \$4,151 3.33% 1.40% 99.6% 66 \$105,709 55 \$17,884 91 \$87,825 88 \$6,549 81 \$81,276 96 \$11,419 99 \$84,971 73 \$73,552 0 \$7,725 | \$4,064 \$5,508 3.11% 1.33% 99.8% \$192,491 \$37,723 \$154,768 \$11,334 \$143,434 \$34,779 \$150,088 \$115,309 \$28,124 | \$7,052 \$6,010 3.27% 1.14% 99.5% \$204,479 \$45,587 \$158,891 \$12,591 \$146,301 \$46,011 \$163,654 \$117,643 \$28,658 | \$11,404 \$6,472 3.73% 0.92% 97.7% \$221,256 \$64,437 \$15,537 \$141,282 \$54,499 \$167,940 \$113,441 \$27,841 | \$21,207 \$6,913 4.19% 0.87% 93.4% \$351,408 \$139,971 \$211,437 \$43,322 \$168,115 \$72,287 \$202,089 \$129,802 \$38,313 | \$18,299 \$6,809 4.10% 0.89% 94.1% \$323,880 \$123,651 \$200,229 \$37,592 \$162,637 \$67,883 \$194,351 \$126,469 \$36,168 | \$9,264 \$3,952 3.34% 1.41% 99.7% \$99,413 \$16,388 \$83,025 \$6,461 \$76,564 \$11,454 \$81,116 \$69,662 \$6,902 | \$4,605 \$5,305 3.13% 1.34% 99.8% \$174,471 \$33,592 \$140,878 \$10,391 \$130,488 \$30,263 \$136,735 \$106,472 \$24,016 | \$5,989 \$5,677 3.21% 1.23% 99.6% \$189,759 \$39,703 \$150,056 \$11,512 \$138,544 \$38,286 \$150,450 \$112,163 | \$10,190 \$6,254 3.60% 0.99% 98.2% \$212,63 \$57,66 \$154,96 \$14,43 \$140,53 \$50,06 \$163,15 \$113,09 |
| Average Share Balance Loan Yield (ROA) Investment Yield (ROA) Shares/Funding Net Operating Return per FTE Interest Income per FTE Avg Interest Exp per FTE Gross Interest Inc per FTE Provisions per FTE Net Interest Income per FTE Avg Operating Exp per FTE Avg Net Operating Exp per FTE Avg Net Operating Expense Assessing Revenue/Operating Expense Assessing Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses Avg Revenue per FTE - Total Revenue Ratio Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee Avg Occ & Ops Exp per FTE - Occup & Ops Exp Ratio - Pct of Total Op Expense Avg Occ & Ops Exp Per FTE - Occup & Ops Exp Ratio - Pct of Total Op Expense - FTE occup & Ops Exp Ratio - Pct of Total Op Expense - FTE occup & Ops Exp Ratio - Pct of Total Op Expense - FTE occup & Ops Exp Ratio - Pct of Total Op Expense - FTE occup & Ops Exp Ratio - Pct of Total Op Expense - FTE occup & Ops Exp Ratio - Pct of Total Op Expense - FTE occup & Ops Exp Ratio - Pct of Total Op Expense - FTE occup & Ops Exp Ratio - Pct of Total Op Expense | \$4,151 3.33% 1.40% 99.6% 66 \$105,709 55 \$17,884 01 \$87,825 18 \$6,549 13 \$81,276 66 \$11,419 69 \$84,971 73 \$73,552 0 \$7,725 | 3.11% 1.33% 99.8% \$192,491 \$37,723 \$154,768 \$11,334 \$143,434 \$34,779 \$150,088 \$115,309 \$28,124 | \$6,010 3.27% 1.14% 99.5% \$204,479 \$45,587 \$158,891 \$12,591 \$146,301 \$46,011 \$163,654 \$117,643 \$28,658 | \$6,472 3.73% 0.92% 97.7% \$221,256 \$64,437 \$156,819 \$15,537 \$141,282 \$54,499 \$167,940 \$113,441 \$27,841 | \$6,913 4.19% 0.87% 93.4% \$351,408 \$139,971 \$211,437 \$43,322 \$168,115 \$72,287 \$202,089 \$129,802 \$38,313 | \$6,809 4.10% 0.89% 94.1% \$323,880 \$123,651 \$200,229 \$37,592 \$162,637 \$67,883 \$194,351 \$126,469 \$36,168 | \$3,952 3.34% 1.41% 99.7% \$99,413 \$16,388 \$83,025 \$6,461 \$76,564 \$11,454 \$81,116 \$69,662 \$6,902 | \$5,305 3.13% 1.34% 99.8% \$174,471 \$33,592 \$140,878 \$10,391 \$130,488 \$30,263 \$136,735 \$106,472 | \$189,759 \$39,703 \$150,056 \$11,512 \$138,544 \$38,286 \$150,450 \$112,163 | \$6,254 3.60% 0.99% 98.2% \$212,63 \$57,66 \$154,96 \$14,43 \$140,53 \$50,06 \$163,15 \$113,09 |
| Investment Yield (ROA) Shares/Funding Net Operating Return per FTE Interest Income per FTE Avg Interest Exp per FTE Gross Interest Inc per FTE Provisions per FTE Net Interest Income per FTE Net Interest Income per FTE Avg Operating Exp per FTE Net Operating Exp per FTE Net Operating Exp per FTE Net Operating Exp per FTE Avg Net Op Return per FT 1,17 Revenue/Operating Expense Assessi Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses Avg Revenue per FTE - Total Revenue Ratio Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee Avg Occ & Ops Exp per FTE - Occup & Ops Exp Ratio - Pct of Total Op Expense Avg Occ & Ops Exp Per FTE - Occup & Ops Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee Avg Occ & Ops Exp Per FTE - Occup & Ops Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee Avg Occ & Ops Exp Per FTE - Occup & Ops Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Pct of Total Op Expense | 1.40% 99.6% 66 \$105,709 55 \$17,884 91 \$87,825 18 \$6,549 13 \$81,276 96 \$11,419 59 \$84,971 73 \$73,552 0 \$7,725 | 1.33% 99.8% \$192,491 \$37,723 \$154,768 \$11,334 \$143,434 \$34,779 \$150,088 \$115,309 \$28,124 | \$204,479 \$45,587 \$158,891 \$12,591 \$146,301 \$46,011 \$163,654 \$117,643 \$28,658 | 0.92% 97.7% \$221,256 \$64,437 \$156,819 \$15,537 \$141,282 \$54,499 \$167,940 \$113,441 \$27,841 | 0.87% 93.4% \$351,408 \$139,971 \$211,437 \$43,322 \$168,115 \$72,287 \$202,089 \$129,802 \$38,313 | 0.89% 94.1% \$323,880 \$123,651 \$200,229 \$37,592 \$162,637 \$67,883 \$194,351 \$126,469 \$36,168 | 1.41% 99.7% \$99,413 \$16,388 \$83,025 \$6,461 \$76,564 \$11,454 \$81,116 \$69,662 \$6,902 | 1.34% 99.8% \$174,471 \$33,592 \$140,878 \$10,391 \$130,488 \$30,263 \$136,735 \$106,472 \$24,016 | 1.23% 99.6% \$189,759 \$39,703 \$150,056 \$11,512 \$138,544 \$38,286 \$150,450 \$112,163 \$26,381 | 0.99% 98.2% \$212,63 \$57,66 \$154,96 \$14,43 \$140,53 \$50,06 \$163,15 \$113,09 |
| Shares/Funding 99.9% Net Operating Return per FTE Interest Income per FTE Avg Interest Exp per FTE Gross Interest Inc per FTE Provisions per FTE Stype Provisions per FTE Stype Sty | 99.6% 66 \$105,709 65 \$17,884 61 \$87,825 88 \$6,549 83 \$81,276 66 \$11,419 69 \$84,971 73 \$73,552 60 \$7,725 61 \$117,128 62 \$117,128 63 \$117,128 | \$192,491 \$37,723 \$154,768 \$11,334 \$143,434 \$34,779 \$150,088 \$115,309 \$28,124 | \$204,479 \$45,587 \$158,891 \$12,591 \$146,301 \$46,011 \$163,654 \$117,643 \$28,658 | \$221,256 \$64,437 \$156,819 \$15,537 \$141,282 \$54,499 \$167,940 \$113,441 \$27,841 | \$351,408 \$139,971 \$211,437 \$43,322 \$168,115 \$72,287 \$202,089 \$129,802 \$38,313 | \$323,880 \$123,651 \$200,229 \$37,592 \$162,637 \$67,883 \$194,351 \$126,469 \$36,168 | \$99,413 \$16,388 \$83,025 \$6,461 \$76,564 \$11,454 \$81,116 \$69,662 \$6,902 | \$174,471 \$33,592 \$140,878 \$10,391 \$130,488 \$30,263 \$136,735 \$106,472 | \$189,759 \$39,703 \$150,056 \$11,512 \$138,544 \$38,286 \$150,450 \$112,163 | \$212,63 \$57,66 \$154,96 \$14,43 \$140,53 \$50,06 \$163,15 \$113,09 |
| Net Operating Return per FTE Interest Income per FTE Avg Interest Exp per FTE Gross Interest Inc per FTE S5,9: Gross Interest Inc per FTE Provisions per FTE S5,8: Net Interest Income per FTE S5,8: Net Interest Income per FTE S43,7: Non-Interest Income per FTE Avg Operating Exp per FTE S42,5: Net Operating Exp per FTE Avg Net Op Return per FT S42,5: Avg Net Op Return per FT S42,5: Avg Revenue/Operating Expense Assessing Revenue- Avg Revenue per FTE Total Revenue Ratio Operating Expenses- Avg Revenue per FTE Total Revenue Ratio Avg Comp & Benefits per F C & B Exp Ratio Pct of Total Op Expense FTE-to-Ops (Staff Eff) Full-time Equivalents Pct Part-time Employee Avg Occ & Ops Exp per FTE Occup & Ops Exp Ratio Pct of Total Op Expense Avg Occ & Ops Exp Ratio Pct of Total Op Expense Avg Occ & Ops Exp Per FTE Occup & Ops Exp Ratio Pct of Total Op Expense Avg Occ & Ops Exp Per FTE Occup & Ops Exp Ratio Pct of Total Op Expense | \$105,709 \$17,884 \$11,887,825 \$8 \$6,549 \$3 \$81,276 \$6 \$11,419 \$9 \$84,971 \$73,552 \$0 \$7,725 \$117,128 \$5,24% | \$192,491 \$37,723 \$154,768 \$11,334 \$143,434 \$34,779 \$150,088 \$115,309 \$28,124 | \$204,479 \$45,587 \$158,891 \$12,591 \$146,301 \$46,011 \$163,654 \$117,643 \$28,658 | \$221,256 \$64,437 \$156,819 \$15,537 \$141,282 \$54,499 \$167,940 \$113,441 \$27,841 | \$351,408 \$139,971 \$211,437 \$43,322 \$168,115 \$72,287 \$202,089 \$129,802 \$38,313 | \$323,880 \$123,651 \$200,229 \$37,592 \$162,637 \$67,883 \$194,351 \$126,469 \$36,168 | \$99,413 \$16,388 \$83,025 \$6,461 \$76,564 \$11,454 \$81,116 \$69,662 \$6,902 | \$174,471 \$33,592 \$140,878 \$10,391 \$130,488 \$30,263 \$136,735 \$106,472 \$24,016 | \$189,759 \$39,703 \$150,056 \$11,512 \$138,544 \$38,286 \$150,450 \$112,163 \$26,381 | \$212,63 \$57,66 \$154,96 \$14,43 \$140,53 \$50,06 \$163,15 \$113,09 |
| Interest Income per FTE Avg Interest Exp per FTE Sys,9: Gross Interest Inc per FTE Frovisions per FTE Net Interest Income per FTE Sys,8: Net Interest Income per FTE Non-Interest Income per FTE Avg Operating Exp per FTE Net Operating Exp per FTE Avg Net Op Return per FT Sys,8: Avg Net Op Return per FT Sys,9: | 55 \$17,884 201 \$87,825 18 \$6,549 13 \$81,276 26 \$11,419 27 \$73,552 20 \$7,725 21 \$117,128 25,24% | \$37,723 \$154,768 \$11,334 \$143,434 \$34,779 \$150,088 \$115,309 \$28,124 | \$45,587 \$158,891 \$12,591 \$146,301 \$46,011 \$163,654 \$117,643 \$28,658 | \$64,437 \$156,819 \$15,537 \$141,282 \$54,499 \$167,940 \$113,441 \$27,841 | \$139,971 \$211,437 \$43,322 \$168,115 \$72,287 \$202,089 \$129,802 \$38,313 | \$123,651 \$200,229 \$37,592 \$162,637 \$67,883 \$194,351 \$126,469 \$36,168 | \$16,388 \$83,025 \$6,461 \$76,564 \$11,454 \$81,116 \$69,662 \$6,902 | \$33,592 \$140,878 \$10,391 \$130,488 \$30,263 \$136,735 \$106,472 \$24,016 | \$39,703 \$150,056 \$11,512 \$138,544 \$38,286 \$150,450 \$112,163 \$26,381 | \$57,66 \$154,96 \$14,43 \$140,53 \$50,06 \$163,15 \$113,09 \$27,44 |
| Avg Interest Exp per FTE \$5,91 Gross Interest Inc per FTE \$49,55 Provisions per FTE \$5,8 Net Interest Income per FTE \$5,8 Net Interest Income per FTE \$43,7 Non-Interest Income per FTE \$43,7 Non-Interest Income per FTE \$42,5 Net Operating Exp per FTE \$42,5 Avg Operating Exp per FTE \$42,5 Avg Net Op Return per FT \$1,17 Revenue/Operating Expense Assessi Revenue- Avg Revenue per FTE \$67,251 - Total Revenue Ratio 6.20% Operating Expenses- Avg Revenue per FTE \$66,082 - Total Revenue Ratio 6.09% Avg Comp & Benefits per F \$26,316 - C & B Exp Ratio 9.243% - Pct of Total Op Expense 48% - FTE-to-Ops (Staff Eff) 1.87 - Full-time Equivalents 9.9% Avg Occ & Ops Exp per FTE 9.9% Avg Occ & Ops Exp per FTE 9.9% Avg Occ & Ops Exp Ratio 9.9% Avg Occ & Ops Exp Ratio 9.9% Avg Occ & Ops Exp Per FTE 9.9% - Occup & Ops Exp Ratio 9.9% - Pct of Total Op Expense 15.51% - Occup & Ops Exp Ratio 9.9% | 55 \$17,884 201 \$87,825 18 \$6,549 13 \$81,276 26 \$11,419 27 \$73,552 20 \$7,725 21 \$117,128 25,24% | \$37,723 \$154,768 \$11,334 \$143,434 \$34,779 \$150,088 \$115,309 \$28,124 | \$45,587 \$158,891 \$12,591 \$146,301 \$46,011 \$163,654 \$117,643 \$28,658 | \$64,437 \$156,819 \$15,537 \$141,282 \$54,499 \$167,940 \$113,441 \$27,841 | \$139,971 \$211,437 \$43,322 \$168,115 \$72,287 \$202,089 \$129,802 \$38,313 | \$123,651 \$200,229 \$37,592 \$162,637 \$67,883 \$194,351 \$126,469 \$36,168 | \$16,388 \$83,025 \$6,461 \$76,564 \$11,454 \$81,116 \$69,662 \$6,902 | \$33,592 \$140,878 \$10,391 \$130,488 \$30,263 \$136,735 \$106,472 \$24,016 | \$39,703 \$150,056 \$11,512 \$138,544 \$38,286 \$150,450 \$112,163 \$26,381 | \$57,66 \$154,96 \$14,43 \$140,53 \$50,06 \$163,15 \$113,09 \$27,44 |
| Gross Interest Inc per FTE \$49,5: Provisions per FTE \$5,8: Net Interest Income per FTE \$43,7: Non-Interest Income per FTE \$43,7: Non-Interest Income per FTE \$42,5: Net Operating Exp per FTE \$42,5: Avg Net Op Return per FT \$ 1,17 Revenue/Operating Expense Assessi Revenue- Avg Revenue per FTE \$67,251 - Total Revenue Ratio 6.20% Operating Expenses- Avg Revenue per FTE \$66,082 - Total Revenue Ratio 6.09% Avg Comp & Benefits per F \$26,316 - C & B Exp Ratio 9.243% - Pct of Total Op Expense 48% - FTE-to-Ops (Staff Eff) 1.87 - Full-time Equivalents 9.9% Avg Occ & Ops Exp per FTE 9.9% Avg Occ & Ops Exp per FTE 9.9% - Occup & Ops Exp Ratio 9.9% - Pct of Total Op Expense 7.516,374 - Occup & Ops Exp Ratio 9.9% - Pct of Total Op Expense 7.516,374 - Occup & Ops Exp Ratio 9.9% | \$11,419 \$13 \$81,276 \$13 \$81,276 \$13 \$81,276 \$11,419 \$13 \$73,552 \$10 \$7,725 \$117,128 \$5.24% | \$154,768 \$11,334 \$143,434 \$34,779 \$150,088 \$115,309 \$28,124 | \$158,891 \$12,591 \$146,301 \$46,011 \$163,654 \$117,643 \$28,658 | \$156,819 \$15,537 \$141,282 \$54,499 \$167,940 \$113,441 \$27,841 | \$211,437 \$43,322 \$168,115 \$72,287 \$202,089 \$129,802 \$38,313 | \$200,229 \$37,592 \$162,637 \$67,883 \$194,351 \$126,469 \$36,168 \$391,763 | \$83,025 \$6,461 \$76,564 \$11,454 \$81,116 \$69,662 \$6,902 | \$140,878 \$10,391 \$130,488 \$30,263 \$136,735 \$106,472 \$24,016 | \$150,056 \$11,512 \$138,544 \$38,286 \$150,450 \$112,163 \$26,381 | \$154,96 \$14,43 \$140,53 \$50,06 \$163,15 \$113,05 \$27,44 |
| Provisions per FTE \$5,8 Net Interest Income per FTE \$43,7 Non-Interest Income per FTE \$42,5 Avg Operating Exp per FTE \$42,5 Avg Net Op Return per FT \$1,17 Revenue/Operating Expense Assessi Revenue- Avg Revenue per FTE \$67,251 - Total Revenue Ratio 6.20% Operating Expenses- Avg Revenue per FTE \$66,082 - Total Revenue Ratio 6.09% Avg Comp & Benefits per F \$26,316 - C & B Exp Ratio 2.43% - Pct of Total Op Expense 48% - FTE-to-Ops (Staff Eff) 1.87 - Full-time Equivalents 228 - Pct Part-time Employee 79% Avg Occ & Ops Exp per FTE - Occup & Ops Exp Ratio 2.151% - Pct of Total Op Expense 79% | 88 \$6,549 83 \$81,276 96 \$11,419 99 \$84,971 73 \$73,552 90 \$7,725 917,128 5.24% | \$11,334 \$143,434 \$34,779 \$150,088 \$115,309 \$28,124 | \$12,591 \$146,301 \$46,011 \$163,654 \$117,643 \$28,658 | \$15,537 \$141,282 \$54,499 \$167,940 \$113,441 \$27,841 | \$43,322 \$168,115 \$72,287 \$202,089 \$129,802 \$38,313 | \$37,592 \$162,637 \$67,883 \$194,351 \$126,469 \$36,168 | \$6,461 \$76,564 \$11,454 \$81,116 \$69,662 \$6,902 | \$10,391 \$130,488 \$30,263 \$136,735 \$106,472 \$24,016 | \$11,512 \$138,544 \$38,286 \$150,450 \$112,163 \$26,381 | \$14,43 \$140,53 \$50,06 \$163,15 \$113,09 \$27,44 |
| Net Interest Income per FTE \$43,74 Non-Interest Income per FTE \$11,61 Avg Operating Exp per FTE \$42,5 Avg Net Op Return per FT \$1,17 Revenue/Operating Expense Assessi Revenue- Avg Revenue per FTE \$67,251 - Total Revenue Ratio 6.20% Operating Expenses- Avg Revenue per FTE \$66,082 - Total Revenue Ratio 6.09% Avg Comp & Benefits per F \$26,316 - C & B Exp Ratio 2.43% - Pct of Total Op Expense 48% - FTE-to-Ops (Staff Eff) 1.87 - Full-time Equivalents 228 - Pct Part-time Employee 79% Avg Occ & Ops Exp per FTE 0.00% Avg Occ & Ops Exp Ratio 2.6374 - Occup & Ops Exp Ratio 3.0% | \$117,128 513 \$81,276 61 \$11,419 62 \$84,971 73 \$73,552 61 \$7,725 | \$143,434 \$34,779 \$150,088 \$115,309 \$28,124 | \$146,301 \$46,011 \$163,654 \$117,643 \$28,658 \$250,490 | \$141,282 \$54,499 \$167,940 \$113,441 \$27,841 \$275,755 | \$168,115 \$72,287 \$202,089 \$129,802 \$38,313 \$423,695 | \$162,637 \$67,883 \$194,351 \$126,469 \$36,168 \$391,763 | \$76,564 \$11,454 \$81,116 \$69,662 \$6,902 | \$130,488 \$30,263 \$136,735 \$106,472 \$24,016 | \$138,544 \$38,286 \$150,450 \$112,163 \$26,381 | \$140,53 \$50,06 \$163,15 \$113,05 \$27,44 |
| Non-Interest Income per FT Avg Operating Exp per FTE St4,2; Net Operating Exp per FTE Avg Net Op Return per FT \$42,5 Avg Revenue/Operating Expense Assessi Revenue- Avg Revenue per FTE - Total Revenue Ratio 6.20% Operating Expenses- Avg Revenue per FTE - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee Avg Occ & Ops Exp per FTE - Occup & Ops Exp Ratio - Pct of Total Op Expense - St6,374 - 1.51% - Occup & Ops Exp Ratio - Pct of Total Op Expense - St6,374 - Occup & Ops Exp Ratio - Pct of Total Op Expense - St6,374 - Occup & Ops Exp Ratio - Pct of Total Op Expense | 96 \$11,419 99 \$84,971 73 \$73,552 D \$7,725 ment \$117,128 5.24% | \$34,779 \$150,088 \$115,309 \$28,124 \$227,270 | \$46,011 \$163,654 \$117,643 \$28,658 \$250,490 | \$54,499 \$167,940 \$113,441 \$27,841 \$275,755 | \$72,287 \$202,089 \$129,802 \$38,313 \$423,695 | \$67,883 \$194,351 \$126,469 \$36,168 \$391,763 | \$11,454 \$81,116 \$69,662 \$6,902 | \$30,263 \$136,735 \$106,472 \$24,016 | \$38,286 \$150,450 \$112,163 \$26,381 | \$50,00 \$163,1! \$113,09 \$27,4 |
| Avg Operating Exp per FTE \$42,5 Avg Net Op Return per FT \$ 1,17 Revenue/Operating Expense Assessing Revenue- Avg Revenue per FTE \$67,251 - Total Revenue Ratio 6.20% Operating Expenses- Avg Revenue per FTE \$66,082 - Total Revenue Ratio 6.09% Avg Comp & Benefits per F \$26,316 - C & B Exp Ratio 2.43% - Pct of Total Op Expense 48% - FTE-to-Ops (Staff Eff) 1.87 - Full-time Equivalents 228 - Pct Part-time Employee 79% Avg Occ & Ops Exp per FTE 0.00% Avg Occ & Ops Exp Per FTE 1.51% - Occup & Ops Exp Ratio 2.00% - Pct of Total Op Expense 30% | 59 \$84,971 73 \$73,552 0 \$7,725 ment \$117,128 5.24% | \$150,088 \$115,309 \$28,124 \$227,270 | \$163,654 \$117,643 \$28,658 \$250,490 | \$167,940 \$113,441 \$27,841 \$275,755 | \$202,089 \$129,802 \$38,313 \$423,695 | \$194,351 \$126,469 \$36,168 \$391,763 | \$81,116 \$69,662 \$6,902 | \$136,735 \$106,472 \$24,016 | \$150,450 \$112,163 \$26,381 | \$163,15 \$113,05 \$27,44 |
| Net Operating Exp per FTE \$42,5 Avg Net Op Return per FT \$ 1,17 Revenue/Operating Expense Assessi Revenue- Avg Revenue per FTE \$67,251 - Total Revenue Ratio 6.20% Operating Expenses- Avg Revenue per FTE \$66,082 - Total Revenue Ratio 6.09% Avg Comp & Benefits per F \$26,316 - C & B Exp Ratio 2.43% - Pct of Total Op Expense 48% - FTE-to-Ops (Staff Eff) 1.87 - Full-time Equivalents 228 - Pct Part-time Employee 79% Avg Occ & Ops Exp per FTE 0.00% Avg Occ & Ops Exp Ratio 2.151% - Pct of Total Op Expense 30% | 73 \$73,552 0 \$7,725 ment \$117,128 5.24% | \$115,309 \$28,124 \$227,270 | \$117,643 \$28,658 \$250,490 | \$113,441 \$27,841 \$275,755 | \$129,802 \$38,313 \$423,695 | \$126,469 \$36,168 \$391,763 | \$69,662 \$6,902 | \$106,472 \$24,016 | \$112,163 \$26,381 | \$113,09 \$27,4 4 |
| Avg Net Op Return per FT \$ 1,17 Revenue/Operating Expense Assessi Revenue- Avg Revenue per FTE | 9 \$7,725 ment \$117,128 5.24% | \$28,124 \$227,270 | \$28,658 \$250,490 | \$27,841 \$275,755 | \$38,313 \$423,695 | \$36,168 \$391,763 | \$6,902 | \$24,016 | \$26,381 | \$27,44 |
| Revenue/Operating Expense Assessi Revenue- Avg Revenue per FTE | nent \$117,128 5.24% | \$227,270 | \$250,490 | \$275,755 | \$423,695 | \$391,763 | | | | |
| Revenue- Avg Revenue per FTE | \$117,128 5.24% | | | | | | \$110,866 | \$204.733 | \$228.045 | 40.0- |
| - Total Revenue Ratio 6.20% Operating Expenses- Avg Revenue per FTE 566,082 - Total Revenue Ratio 6.09% Avg Comp & Benefits per F C 2.43% - C & B Exp Ratio Pct of Total Op Expense FIE-to-Ops (Staff Eff) 1.87 - Full-time Equivalents Pct Part-time Employee 79% Avg Occ & Ops Exp per FTE Occup & Ops Exp Ratio Pct of Total Op Expense 30% | 5.24% | | | | | | Ψ110,000 | | | 5262.693 |
| Avg Revenue per FTE - Total Revenue Ratio Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee Avg Occ & Ops Exp per FTE - Occup & Ops Exp Ratio - Pct of Total Op Expense 30% | | 5.24% | 5.41% | 5.79% | 6.10% | | | | | \$262,692 |
| Avg Revenue per FTE - Total Revenue Ratio Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee Avg Occ & Ops Exp per FTE - Occup & Ops Exp Ratio - Pct of Total Op Expense 30% | 4 | | | | | 6.04% | 5.30% | 5.24% | 5.33% | 5.67% |
| - Total Revenue Ratio 6.09% Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee Avg Occ & Ops Exp per FTE - Occup & Ops Exp Ratio - Pct of Total Op Expense 30% | 4 | | | | | | | | | |
| Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee Avg Occ & Ops Exp per FTE - Occup & Ops Exp Ratio - Pct of Total Op Expense \$26,316 2.43% 48% 1.87 228 79% \$16,374 1.51% 30% | \$109,404 | \$199,145 | \$221,832 | \$247,914 | \$385,382 | \$355,595 | \$103,965 | \$180,718 | \$201,665 | \$235,251 |
| - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee Avg Occ & Ops Exp per FTE - Occup & Ops Exp Ratio - Pct of Total Op Expense 2.43% 48% 1.87 228 79% \$16,374 1.51% 30% | 4.89% | 4.59% | 4.79% | 5.20% | 5.55% | 5.48% | 4.97% | 4.63% | 4.72% | 5.08% |
| - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee Avg Occ & Ops Exp per FTE - Occup & Ops Exp Ratio - Pct of Total Op Expense 2.43% 48% 1.87 228 79% \$16,374 1.51% 30% | \$43,493 | \$70,333 | \$76,640 | \$83,891 | \$107,107 | \$101,790 | \$41,336 | \$64,719 | \$70,793 | \$80,305 |
| - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee Avg Occ & Ops Exp per FTE - Occup & Ops Exp Ratio - Pct of Total Op Expense 48% 1.87 228 79% \$16,374 1.51% 30% | 1.94% | 1.62% | 1.65% | 1.76% | 1.54% | 1.57% | 1.98% | 1.66% | 1.66% | 1.73% |
| - Full-time Equivalents - Pct Part-time Employee Avg Occ & Ops Exp per FTE - Occup & Ops Exp Ratio - Pct of Total Op Expense 228 79% \$16,374 1.51% 30% | 51% | 47% | 47% | 50% | 53% | 52% | 51% | 47% | 47% | 49% |
| - Full-time Equivalents - Pct Part-time Employee Avg Occ & Ops Exp per FTE - Occup & Ops Exp Ratio - Pct of Total Op Expense 228 79% \$16,374 1.51% 30% | 0.80 | 0.35 | 0.30 | 0.26 | 0.16 | 0.18 | 0.86 | 0.40 | 0.34 | 0.27 |
| Avg Occ & Ops Exp per FTE \$16,374 - Occup & Ops Exp Ratio 1.51% - Pct of Total Op Expense 30% | 1,588 | 7,564 | 9,743 | 50,717 | 282,259 | 352,098 | 1,816 | 9,380 | 19,123 | 69,839 |
| - Occup & Ops Exp Ratio 1.51% - Pct of Total Op Expense 30% | 57% | 16% | 9% | 7% | 4% | 5% | 60% | 26% | 18% | 10% |
| - Occup & Ops Exp Ratio 1.51% - Pct of Total Op Expense 30% | \$22,838 | \$40,367 | \$42,289 | \$41,880 | \$47,885 | \$46,567 | \$22,026 | \$36,816 | \$39,604 | \$41,257 |
| | 1.02% | 0.93% | 0.91% | 0.88% | 0.69% | 0.72% | 1.05% | 0.94% | 0.93% | 0.89% |
| | 27% | 27% | 26% | 25% | 24% | 24% | 27% | 27% | 26% | 25% |
| Avg All Other Exp per FTE \$11,579 | \$18,640 | \$39,388 | \$44,725 | \$42,169 | \$47,096 | \$45,995 | \$17,753 | \$35,200 | \$40,053 | \$41,590 |
| - All Other Expense Ratio 1.07% | 0.83% | 0.91% | 0.97% | 0.89% | 0.68% | 0.71% | 0.85% | 0.90% | 0.94% | 0.90% |
| - Pct of Total Op Expense 21% | 22% | 26% | 27% | 25% | 23% | 24% | 22% | 26% | 27% | 25% |
| Membership Outreach- | | | | | | | | | | |
| Members-to-Potential 0.6% | 5.5% | 2.7% | 2.3% | 2.0% | 3.1% | 2.9% | 2.6% | 2.7% | 2.5% | 2.1% |
| Members-to-FTEs 338 | 330 | 405 | 374 | 333 | 417 | 403 | 331 | 391 | 382 | 346 |
| Borrower-to-Members 23.0% | 36.4% | 136.1% | 98.1% | 81.3% | 57.2% | 62.8% | 34.5% | 111.8% | 100.6% | 81.4% |
| Branches 278 | 661 | 1,719 | 1,428 | 4,634 | 12,605 | 21,323 | 939 | 2,657 | 4,085 | 8,718 |
| Members per Branch 277 | 702 | 1,782 | 2,551 | 3,643 | 9,345 | 6,659 | 640 | 1,379 | 1,788 | 2,774 |
| Avg Accts per Member 1.0 | 793 | 1.5 | 1.5 | 1.6 | 1.7 | 1.7 | 1.1 | 1.4 | 1.4 | 1.5 |
| Avg Loans per Member 0.2 | 793 1.1 | 1.5 | 1.0 | 0.8 | 0.6 | 0.6 | 0.3 | 1.2 | 1.1 | 0.9 |
| Avg 1 Loan for every XX.X I 4.3 | 1.1 0.4 | 1.4 | | | | 4.0 | 2.0 | 0 0 | 0.9 | 1 1 |
| Avg Savings per Member 1.1 | 1.1 | | 1.0 1.8 | 1.2 1.9 | 1.7 2.0 | 1.6 2.0 | 2.9 1.3 | 0.8 1.6 | 1.7 | 1.1 1.8 |





Business & Industry Consulting <\$2 \$2-10 \$10-50 \$50-100 \$100-500 \$500> <\$10 <\$50 <\$100 <\$500 03-2024 Million Million <Million Million Million Million TOTAL Million Million Million Million **NET INFRASTRUCTURE COST:** Fee Income 1.08% 0.51% 0.80% 0.99% 1.14% 1.04% 1.05% 0.55% 0.78% 0.90% 1.08% 1.62% 1.66% 2.43% 1.94% 1.65% 1.76% 1.54% 1.57% 1.98% 1.66% Compensation & Benefits 1.73% Travel & Conference 0.05% 0.03% 0.03% 0.04% 0.04% 0.02% 0.02% 0.03% 0.03% 0.03% 0.04% Office Occupancy 0.22% 0.17% 0.20% 0.22% 0.22% 0.17% 0.17% 0.17% 0.20% 0.21% 0.22% 0.52% 0.74% 1.29% 0.86% 0.73% 0.69% 0.66% 0.54% 0.88% 0.72% 0.67% Office Operations **Educational & Promo** 0.05% 0.03% 0.07% 0.09% 0.11% 0.11% 0.11% 0.04% 0.07% 0.08% 0.10% 0.13% 0.19% 0.19% 0.20% 0.13% 0.18% Loan Servicing 0.13% 0.23% 0.24% 0.21% 0.23% Professional & Outside Sv 0.54% 0.47% 0.49% 0.50% 0.40% 0.24% 0.27% 0.48% 0.49% 0.50% 0.42% 0.02% 0.01% 0.00% 0.00% 0.00% 0.00% 0.00% 0.01% 0.01% Member Insurance 0.00% 0.00% 0.03% 0.02% 0.01% Operating Fees 0.05% 0.02% 0.02% 0.01% 0.04% 0.02% 0.02% 0.02% Miscellaneous 0.22% 0.13% 0.10% 0.09% 0.07% 0.10% 0.10% 0.13% 0.10% 0.09% 0.08% **Total Ops Expense** 5.01% 3.80% 3.46% 3.53% 3.53% 2.91% 3.00% 3.88% 3.50% 3.52% 3.52% **Net Operating Expense** 3.93% 3.29% 2.66% 2.54% 2.38% 1.87% 1.95% 3.33% 2.73% 2.62% 2.44% NET INFRASTRUCTURE COST PER FULL-TIME EQUIVALENT Fee Income \$11,696 \$11,419 \$34,779 \$46,011 \$54,499 \$72,287 \$67,883 \$11,454 \$30,263 \$38,286 \$50,060 \$43,493 \$70,333 \$76,640 \$83,891 \$107,107 \$101,790 \$41,336 \$64,719 \$70,793 Compensation & Benefits \$26,316 \$80,305 \$1,404 \$526 \$588 \$1,296 \$1,642 \$1,709 \$1,450 \$1,484 \$580 \$1,157 \$1,625 Travel & Conference \$3,524 Office Occupancy \$2,339 \$3,694 \$8,814 \$10,127 \$10,437 \$11,573 \$11,266 \$7,790 \$8,981 \$10,038 \$14,035 \$19,144 \$18,502 \$29,026 Office Operations \$31,553 \$32,161 \$31,443 \$36,312 \$35,301 \$30,624 \$31,218 \$756 \$3,173 \$4,106 \$5,337 \$7,771 \$734 \$2,701 \$3,417 \$4,811 Educational & Promo \$585 \$7,187 Loan Servicing \$1,462 \$2,855 \$8,179 \$10,812 \$11,568 \$13,099 \$12,656 \$2,680 \$7,114 \$8,998 \$10,864 Professional & Outside Sv \$5,848 \$10,579 \$21,329 \$23,129 \$19,086 \$16,821 \$17,389 \$9,985 \$19,133 \$21,169 \$19,657 \$194 \$82 \$105 \$205 Member Insurance \$234 \$252 \$57 \$66 \$250 \$142 \$115 **Operating Fees** \$585 \$756 \$1,005 \$931 \$815 \$619 \$668 \$734 \$952 \$941 \$850 Miscellaneous \$2,339 \$2,855 \$4,213 \$4,024 \$3,549 \$7,279 \$6,544 \$2,790 \$3,937 \$3,981 \$3,667 **Total Ops Expense** \$54,269 \$84,971 \$150,088 \$163,654 \$167,940 \$202,089 \$194,351 \$81,116 \$136,735 \$150,450 \$163,151 **Net Operating Expense** \$129,802 \$42,573 \$73,552 \$115,309 \$117,643 \$113,441 \$126,469 \$69,662 \$106,472 \$112,163 \$113,091 **ALL ALLOCATION OF OPERATING EXPENSES** Compensation & Benefits 48.5% 51.2% 46.9% 46.8% 50.0% 53.0% 52.4% 51.0% 47.3% 47.1% 49.2% Travel & Conference 1.0% 0.7% 0.9% 1.0% 1.0% 0.7% 0.8% 0.7% 0.8% 0.9% 1.0% 4.3% 4.3% 5.9% 6.2% 6.2% 5.7% 5.8% 4.3% 6.0% 6.2% Office Occupancy 5.7% Office Operations 25.9% 22.5% 21.0% 19.7% 18.7% 18.0% 18.2% 22.8% 21.2% 20.4% 19.1% **Educational & Promo** 1.1% 0.9% 2.1% 2.5% 3.2% 3.8% 3.7% 0.9% 2.0% 2.3% 2.9% Loan Servicing 2.7% 3.4% 5.4% 6.6% 6.9% 6.5% 6.5% 3.3% 5.2% 6.0% 6.7% 14.2% 11.4% 12.3% 14.0% Professional & Outside Sv 10.8% 12.5% 14.1% 8.3% 8.9% 14.1% 12.0% 0.4% 0.3% 0.1% 0.1% 0.0% 0.3% 0.1% 0.1% 0.1% Member Insurance 0.1% 0.0% Operating Fees 1.1% 0.9% 0.7% 0.6% 0.5% 0.3% 0.3% 0.9% 0.7% 0.6% 0.5% Miscellaneous 4.3% 3.4% 2.8% 2.5% 2.1% 3.6% 3.4% 3.4% 2.9% 2.6% 2.2% **Total Ops Expense** 100.0% 100.0% 100.0% 100.0% 100.0% 100.0% 100.0% 100.0% 100.0% 100.0% 100.0%