ANALYSIS

UPDATE

Market Analysis

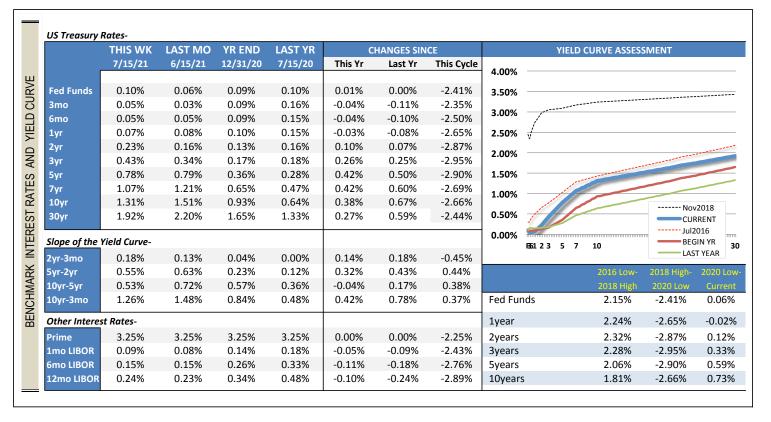
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16 July 2021



INFLATION ACCELERATES AGAIN IN JUNE AS ECONOMY RECOVERY CONTINUES

U.S. inflation continued to accelerate in June at the fastest pace in 13 years as the recovery from the pandemic gained steam and consumer demand drove up prices for autos, airline fares and other items.

The Labor Department said last month's consumer-price index increased 5.4% from a year ago, the highest 12-month rate since August 2008. The so-called core price index, which excludes the often volatile categories of food and energy, rose 4.5% from a year before.

The index measures what consumers pay for goods and services, including clothes, groceries, restaurant meals, recreational activities and vehicles. It increased a seasonally adjusted 0.9% in June from May, the largest one-month change since June 2008.

Prices for used cars and trucks leapt 10.5% from the previous month, driving one-third of the rise in the overall index, the department said, marking the third straight month of big price increases amid a supply shortage of vehicles. The indexes for airline fares and apparel also rose sharply in June.

key Economic indicator	s jor banks, i	nrijis & crea	it Unions-	
		LATEST	CURRENT	PREV
GDP	QoQ	Q1-Final	6.4%	4.3%
GDP - YTD	Annl	Q1-Final	6.4%	0.3%
Consumer Spending	QoQ	Q1-Final	11.3%	2.3%
Consumer Spending	Annl	Q1-Final	11.3%	0.8%
Unemployment	Мо	June	5.9%	5.8%
Consumer Inflation	YoY	June	5.4%	5.0%
Core Inflation	YoY	June	4.5%	3.8%
Consumer Credit	Annual	May	10.0%	5.7%
Retail Sales	YoY	May	23.9%	22.2%
Vehicle Sales	Annl (Mil)	Jun	15.8	17.5
Home Sales	Annl (Mil)	May	6.663	6.785
Home Prices	YoY	Apr	14.9%	13.4%

mic Indicators for Banks, Thrifts & Cradit Unio

	THIS WK	YR END	PCT CI	HANGES
	7/15/21	12/31/20	YTD	12Mos
DJIA	34,987	30,606	14.3%	30.9%
S&P 500	4,360	3,756	16.1%	35.6%
NASDAQ	14,543	12,888	12.8%	38.8%
Crude Oil	71.65	48.52	47.7%	77.0%
Avg Gasoline	3.13	2.24	39.7%	41.8%
Gold	1,829	1,895	-3.5%	0.4%



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AVERAGE CREDIT UNION RATES AND RATE SENSITIVITY

	THIS WK	YTD C	hange	Chg in Curr	ent Cycle*	Rate S	ensitivity
	7/15/21	Rate	Benchmark	Rate	Benchmark	YTD	Cycle
Classic CC	10.87%	0.04%	0.00%	-0.82%	-2.25%	0%	36%
Platinum CC	9.13%	0.03%	0.00%	-1.14%	-2.25%	0%	51%
48mo Veh	2.74%	-0.24%	0.10%	-0.92%	-2.75%	-240%	33%
60mo Veh	2.84%	-0.24%	0.26%	-0.93%	-2.62%	-92%	35%
72mo Veh	3.16%	-0.25%	0.34%	-0.96%	-2.47%	-74%	39%
HE LOC	3.93%	0.10%	0.00%	-1.63%	-2.25%	0%	72%
10yr HE	4.65%	0.27%	0.42%	-0.87%	-2.49%	64%	35%
15yr FRM	2.74%	-0.10%	0.40%	-1.84%	-2.16%	-25%	85%
30yr FRM	3.23%	0.05%	0.38%	-1.83%	-1.93%	13%	95%
Sh Drafts	0.09%	0.00%	0.01%	-0.05%	-2.35%	0%	2%
Reg Svgs	0.18%	0.04%	0.01%	-0.01%	-2.35%	400%	0%
MMkt-10k	0.16%	-0.03%	0.01%	-0.32%	-2.35%	-300%	14%
MMkt-50k	0.22%	-0.05%	0.01%	-0.43%	-2.35%	-500%	18%
6mo CD	0.25%	-0.05%	-0.04%	-0.78%	-2.47%	125%	32%
1yr CD	0.35%	-0.09%	-0.03%	-1.16%	-2.67%	300%	43%
2yr CD	0.50%	-0.07%	0.10%	-1.35%	-2.75%	-70%	49%
3yr CD	0.57%	-0.10%	0.26%	-1.49%	-2.62%	-38%	57%

Bmk Begin	Mkt Begin	Last Top	Last Bottom
12/31/20	12/31/20	Nov-18	Jul-16
3.25%	10.83%	11.69%	11.39%
3.25%	9.10%	10.27%	9.09%
0.13%	2.98%	3.66%	2.58%
0.17%	3.08%	3.77%	2.68%
0.27%	3.41%	4.12%	3.05%
3.25%	3.83%	5.56%	4.01%
0.36%	4.38%	5.52%	4.45%
0.65%	2.84%	4.58%	3.14%
0.93%	3.18%	5.06%	3.69%
0.09%	0.09%	0.14%	0.11%
0.09%	0.14%	0.19%	0.14%
0.09%	0.19%	0.48%	0.22%
0.09%	0.27%	0.65%	0.31%
0.09%	0.30%	1.03%	0.34%
0.10%	0.44%	1.51%	0.53%
0.13%	0.57%	1.85%	0.78%
0.17%	0.67%	2.06%	1.04%

STRATEGICALLY FOR CREDIT UNIONS

Consumers are seeing prices rise for numerous reasons, as the U.S. economic recovery picks up. The main driver of June inflation was booming demand that outpaced the ability of businesses to keep up. Another factor is the recovery in prices for air travel, hotels, rental cars, entertainment and recreation—all services hit hard by the Covid-19 pandemic.

Demand is coming back very rapidly, and businesses are normalizing prices in the sense that they are making up for declines" earlier in the pandemic. Supply shortages and higher shipping costs also continue to drive rapid increases in goods inflation. Prices of goods, excluding food and energy, saw the two biggest monthly increases on record in April and May.

Rising prices reflect robust consumer demand boosted by widespread vaccinations, the ending of many business restrictions, trillions of dollars in federal pandemic relief and ample household savings. Stronger demand also has pushed employers to seek more workers and pay higher wages, as they struggle to hire.

U.S. gross domestic product rose 6.4% at a seasonally adjusted annual rate in the first quarter. We the Commerce Department to report that the economy grew at a 9.1% annual rate in the second quarter—poised for the GDP's best year since the early 1980s.

ECONOMIC RELEASES

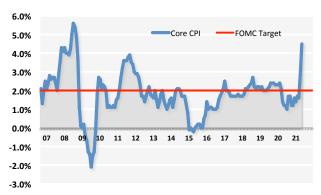
RELEASES THIS WEEK:	Current	Projected	Previous
Consumer Inflation (Jun, YoY)	5.4%	4.9%	5.0%
Wholesale Inflation (Jun, YoY)	7.3%	6.8%	6.6%
Retail Sales (Jun, YoY)	28.1%	14.0%	28.1%

RELEASES FOR UPCOMING WEEK:	Projected	Previous
Existing Home Sales (Jun, AnnIzd)	5.7M	5.8M
Leading Indicators (Jun, MoM)	1.1%	1.3%



CORE CONSUMER INFLATION

CORE INFLATION versus FOMC TARGET, Monthly Year-over-Year



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^{*}Since Nov 2018





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ECONOMIC CALENDAR

SATURDAY	FRIDAY	THURSDAY	WEDNESDAY	TUESDAY	MONDAY
	•				
19	18	Jobless Claims 412k Cont'd Claims 3.52M Leading Ind 1.3%	16 FOMC Announcement	Retail Sales 28.1% Whls Inflation 6.6% Ind Production 16.3%	Jun 14 FLAG DAY
26	Personal Income -2.0% Pers Spending +0.0%	Jobless Claims 411k Cont'd Claims 3.39M GDP (Q1-Final) 6.4%	23 New Home Sales 863k	Exist Home Sales 5.8M	21
3	Unemployment 5.9% Nonfarm Payrolls 850k Private Payrolls 662k	July 1 Jobless Claims 364k Cont'd Claims 3.47M Constr Spending -0.3%	30	Home Prices 14.9% Cons Confidence 127.3	28
10	9	8 Jobless Claims 373k Cont'd Claims 3.39M Cons Credit \$35.2M	7 FOMC Minutes	6	5 INDEPENDENCE DAY HOLIDAY
17	16 Retail Sales 18.0%	Jobless Claims 360k Cont'd Claims 3.2M Ind Production 9.8%	14 Wh Inflation 7.3%	Cons Inflation 4.5%	12
24	23	Jobless Claims Cont'd Claims Existing Home Sales	21	20	19
31	Personal Income Personal Expense	Jobless Claims Cont'd Claims GDP (Q2-First)	28 FOMC Decision	Home Prices Consumer Confidence	26 New Home Sales
7	6 Unemployment Consumer Credit	Jobless Claims Cont'd Claims	4	3	2 Vehicle Sales
14	13	Jobless Claims Cont'd Claims Wholesale Inflation	11 Consumer Inflation	10	9





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ECONOMIC FORECAST

		2020			202					22	
	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
CONOMIC OUTLOOK											
Economic Growth-											
GDP - (QoQ)	-31.4%	33.1%	4.1%	6.4%	10.8%	7.5%	6.0%	3.9%	2.8%	2.2%	2.0%
GDP - (YTD)	-18.2%	-1.1%	0.2%	6.4%	8.6%	8.2%	7.7%	3.9%	3.4%	3.0%	2.7%
Consumer Spending - (QoQ)	-33.2%	40.7%	2.3%	11.3%	12.6%	4.4%	3.4%	3.7%	2.6%	2.2%	2.0%
Consumer Spending - (YTD)	-20.1%	0.2%	0.8%	11.3%	12.0%	9.4%	7.9%	3.7%	3.2%	2.8%	2.6%
Goverment Spending - (QoQ)	2.5%	-4.9%	-1.2%	5.8%	9.6%	-0.4%	1.1%	0.0%	0.1%	-1.1%	-0.5%
Government Spending - (YTD)	1.9%	-0.4%	-0.6%	5.8%	7.7%	5.0%	4.0%	0.0%	0.1%	-0.3%	-0.4%
Consumer Wealth-											
Unemployment Rate	13.0%	8.8%	6.7%	6.2%	5.9%	5.2%	4.5%	4.4%	4.3%	4.1%	4.0%
Consumer Inflation	0.4%	1.2%	1.4%	1.9%	4.3%	3.6%	3.4%	3.0%	2.3%	2.2%	2.1%
Home Prices	4.4%	5.9%	9.7%	10.8%	14.0%	14.3%	14.5%	14.5%	14.3%	14.3%	14.29
Consumer Demand-											
Consumer Demand- Total Home Sales (Mil)	5.016	7.100	7.650	7.262	6.889	6.930	7.080	7.201	7.288	7.365	
Total Home Sales (Mil) Existing Home (Mil)	4.313	6.127	6.777	6.303	5.994	6.042	6.172	6.251	6.292	6.325	6.389
											6.389
Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil)	4.313	6.127	6.777	6.303	5.994	6.042	6.172	6.251	6.292	6.325	6.389 1.08
Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils)	4.313 0.703 3.052 1.203	6.127 0.973 3.497 1.427	6.777 0.873 3.578 1.350	6.303 0.959 3.146 0.974	5.994 0.895 3.116 1.428	6.042 0.888 2.162 1.331	6.172 0.908 1.634 1.248	6.251 0.950 1.395 1.002	6.292 0.996 1.732 1.329	6.325 1.040 1.676 1.277	1.08 1.569 1.18
Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils)	4.313 0.703 3.052 1.203 1.849	6.127 0.973 3.497 1.427 2.070	6.777 0.873 3.578 1.350 2.235	6.303 0.959 3.146 0.974 2.172	5.994 0.895 3.116 1.428 1.688	6.042 0.888 2.162 1.331 0.831	6.172 0.908 1.634 1.248 0.385	6.251 0.950 1.395 1.002 0.393	6.292 0.996 1.732 1.329 0.402	6.325 1.040 1.676 1.277 0.399	1.569 1.183 0.383
Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils)	4.313 0.703 3.052 1.203	6.127 0.973 3.497 1.427	6.777 0.873 3.578 1.350	6.303 0.959 3.146 0.974	5.994 0.895 3.116 1.428	6.042 0.888 2.162 1.331	6.172 0.908 1.634 1.248	6.251 0.950 1.395 1.002	6.292 0.996 1.732 1.329	6.325 1.040 1.676 1.277	1.569 1.187 0.383
Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils)	4.313 0.703 3.052 1.203 1.849	6.127 0.973 3.497 1.427 2.070	6.777 0.873 3.578 1.350 2.235	6.303 0.959 3.146 0.974 2.172	5.994 0.895 3.116 1.428 1.688	6.042 0.888 2.162 1.331 0.831	6.172 0.908 1.634 1.248 0.385	6.251 0.950 1.395 1.002 0.393	6.292 0.996 1.732 1.329 0.402	6.325 1.040 1.676 1.277 0.399	7.476 6.389 1.087 1.569 1.187 0.383 24%
Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share	4.313 0.703 3.052 1.203 1.849 61%	6.127 0.973 3.497 1.427 2.070 59%	6.777 0.873 3.578 1.350 2.235 62%	6.303 0.959 3.146 0.974 2.172 69%	5.994 0.895 3.116 1.428 1.688 54%	6.042 0.888 2.162 1.331 0.831 38%	6.172 0.908 1.634 1.248 0.385 24%	6.251 0.950 1.395 1.002 0.393 28%	6.292 0.996 1.732 1.329 0.402 23%	6.325 1.040 1.676 1.277 0.399 24%	1.569 1.187 0.383 24%
Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share	4.313 0.703 3.052 1.203 1.849 61%	6.127 0.973 3.497 1.427 2.070 59%	6.777 0.873 3.578 1.350 2.235 62%	6.303 0.959 3.146 0.974 2.172 69%	5.994 0.895 3.116 1.428 1.688 54%	6.042 0.888 2.162 1.331 0.831 38%	6.172 0.908 1.634 1.248 0.385 24%	6.251 0.950 1.395 1.002 0.393 28%	6.292 0.996 1.732 1.329 0.402 23%	6.325 1.040 1.676 1.277 0.399 24%	1.569 1.187 0.383 24%
Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share Vehicle Sales (Mil)	4.313 0.703 3.052 1.203 1.849 61%	6.127 0.973 3.497 1.427 2.070 59%	6.777 0.873 3.578 1.350 2.235 62%	6.303 0.959 3.146 0.974 2.172 69%	5.994 0.895 3.116 1.428 1.688 54%	6.042 0.888 2.162 1.331 0.831 38%	6.172 0.908 1.634 1.248 0.385 24%	6.251 0.950 1.395 1.002 0.393 28%	6.292 0.996 1.732 1.329 0.402 23%	6.325 1.040 1.676 1.277 0.399 24%	6.389 1.08 1.569 1.18 0.389 24%
Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share Vehicle Sales (Mil) MARKET RATE OUTLOOK Benchmark Rates- Prime	4.313 0.703 3.052 1.203 1.849 61% 11.6	6.127 0.973 3.497 1.427 2.070 59% 15.7	6.777 0.873 3.578 1.350 2.235 62% 15.8	6.303 0.959 3.146 0.974 2.172 69% 16.7	5.994 0.895 3.116 1.428 1.688 54% 17.6	6.042 0.888 2.162 1.331 0.831 38% 16.9	6.172 0.908 1.634 1.248 0.385 24% 16.5	6.251 0.950 1.395 1.002 0.393 28% 16.8	6.292 0.996 1.732 1.329 0.402 23% 17.0	6.325 1.040 1.676 1.277 0.399 24% 17.3	6.384 1.08 1.569 1.18 0.383 24% 17.8
Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refinancing Apps (Mils) Refi Apps Share Vehicle Sales (Mil) MARKET RATE OUTLOOK Benchmark Rates- Prime Fed Funds	4.313 0.703 3.052 1.203 1.849 61% 11.6	6.127 0.973 3.497 1.427 2.070 59% 15.7	6.777 0.873 3.578 1.350 2.235 62% 15.8	6.303 0.959 3.146 0.974 2.172 69% 16.7	5.994 0.895 3.116 1.428 1.688 54% 17.6	6.042 0.888 2.162 1.331 0.831 38% 16.9	6.172 0.908 1.634 1.248 0.385 24% 16.5	6.251 0.950 1.395 1.002 0.393 28% 16.8	6.292 0.996 1.732 1.329 0.402 23% 17.0	6.325 1.040 1.676 1.277 0.399 24% 17.3	6.384 1.085 1.569 1.185 0.385 24% 17.8
Fotal Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share Vehicle Sales (Mil) MARKET RATE OUTLOOK Benchmark Rates- Prime Fed Funds Byr UST	4.313 0.703 3.052 1.203 1.849 61% 11.6	6.127 0.973 3.497 1.427 2.070 59% 15.7	6.777 0.873 3.578 1.350 2.235 62% 15.8	6.303 0.959 3.146 0.974 2.172 69% 16.7	5.994 0.895 3.116 1.428 1.688 54% 17.6	6.042 0.888 2.162 1.331 0.831 38% 16.9	6.172 0.908 1.634 1.248 0.385 24% 16.5	6.251 0.950 1.395 1.002 0.393 28% 16.8	6.292 0.996 1.732 1.329 0.402 23% 17.0	6.325 1.040 1.676 1.277 0.399 24% 17.3	6.384 1.085 1.569 1.185 0.385 24% 17.8 3.3% 0.5% 0.8%
Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share Vehicle Sales (Mil) MARKET RATE OUTLOOK Benchmark Rates- Prime Fed Funds Byr UST	4.313 0.703 3.052 1.203 1.849 61% 11.6	6.127 0.973 3.497 1.427 2.070 59% 15.7	6.777 0.873 3.578 1.350 2.235 62% 15.8	6.303 0.959 3.146 0.974 2.172 69% 16.7	5.994 0.895 3.116 1.428 1.688 54% 17.6	6.042 0.888 2.162 1.331 0.831 38% 16.9	6.172 0.908 1.634 1.248 0.385 24% 16.5	6.251 0.950 1.395 1.002 0.393 28% 16.8	6.292 0.996 1.732 1.329 0.402 23% 17.0	6.325 1.040 1.676 1.277 0.399 24% 17.3	6.384 1.08 1.569 1.18 0.383 24% 17.8 3.3% 0.5% 0.8%
Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share Vehicle Sales (Mil) MARKET RATE OUTLOOK Benchmark Rates- Prime Fed Funds Byr UST LOyr UST	4.313 0.703 3.052 1.203 1.849 61% 11.6	6.127 0.973 3.497 1.427 2.070 59% 15.7	6.777 0.873 3.578 1.350 2.235 62% 15.8	6.303 0.959 3.146 0.974 2.172 69% 16.7	5.994 0.895 3.116 1.428 1.688 54% 17.6	6.042 0.888 2.162 1.331 0.831 38% 16.9	6.172 0.908 1.634 1.248 0.385 24% 16.5	6.251 0.950 1.395 1.002 0.393 28% 16.8	6.292 0.996 1.732 1.329 0.402 23% 17.0	6.325 1.040 1.676 1.277 0.399 24% 17.3	6.384 1.085 1.569 1.185 0.385 24% 17.8 3.3% 0.5% 0.8%
Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share Vehicle Sales (Mil) MARKET RATE OUTLOOK Benchmark Rates- Prime Fed Funds Byr UST 10yr UST Market Rates- Eyr Vehicle Loan Rate	4.313 0.703 3.052 1.203 1.849 61% 11.6 3.3% 0.1% 0.2% 0.7%	6.127 0.973 3.497 1.427 2.070 59% 15.7 3.3% 0.1% 0.2% 0.6%	6.777 0.873 3.578 1.350 2.235 62% 15.8 3.3% 0.1% 0.2% 0.9%	6.303 0.959 3.146 0.974 2.172 69% 16.7 3.3% 0.1% 0.3% 1.3%	5.994 0.895 3.116 1.428 1.688 54% 17.6 3.3% 0.1% 0.5% 1.6%	6.042 0.888 2.162 1.331 0.831 38% 16.9 3.3% 0.1% 0.6% 1.8%	6.172 0.908 1.634 1.248 0.385 24% 16.5	6.251 0.950 1.395 1.002 0.393 28% 16.8 3.3% 0.3% 0.7% 2.1%	6.292 0.996 1.732 1.329 0.402 23% 17.0 3.3% 0.3% 0.8% 2.3%	6.325 1.040 1.676 1.277 0.399 24% 17.3 3.3% 0.5% 0.8% 2.4%	6.385 1.085 1.565 1.185 0.385 24% 17.8 3.3% 0.5% 0.8% 2.5%
Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share Vehicle Sales (Mil) MARKET RATE OUTLOOK Benchmark Rates-	4.313 0.703 3.052 1.203 1.849 61% 11.6	6.127 0.973 3.497 1.427 2.070 59% 15.7 3.3% 0.1% 0.2% 0.6%	6.777 0.873 3.578 1.350 2.235 62% 15.8 3.3% 0.1% 0.2% 0.9%	6.303 0.959 3.146 0.974 2.172 69% 16.7 3.3% 0.1% 0.3% 1.3%	5.994 0.895 3.116 1.428 1.688 54% 17.6 3.3% 0.1% 0.5% 1.6%	6.042 0.888 2.162 1.331 0.831 38% 16.9 3.3% 0.1% 0.6% 1.8%	6.172 0.908 1.634 1.248 0.385 24% 16.5	6.251 0.950 1.395 1.002 0.393 28% 16.8	6.292 0.996 1.732 1.329 0.402 23% 17.0 3.3% 0.3% 0.8% 2.3%	6.325 1.040 1.676 1.277 0.399 24% 17.3 3.3% 0.5% 0.8% 2.4%	1.569 1.187 0.383 24%





Market Analysis

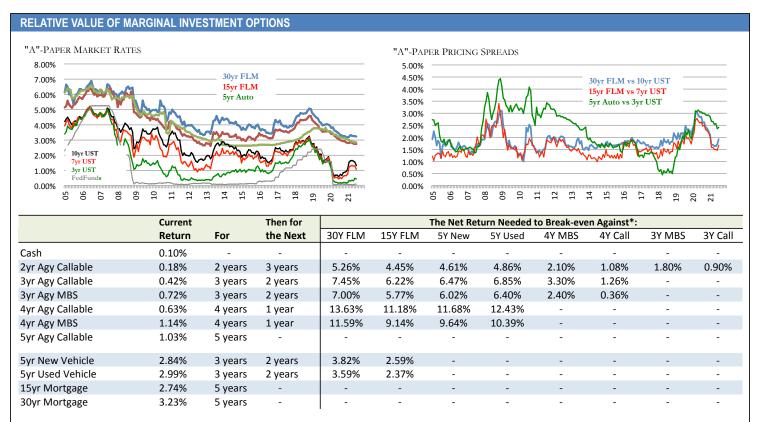
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STRATEGIC ASSESSMENT OF RELATIVE VALUE INVESTMENT AND FUNDING OPTIONS



^{*} Best relative value noted by probabilites of achieving "break-even" returns

RELATIVE VALUE OF MARGINAL FUNDING OPTIONS

	Current		Then for	The Net Co	st Needed to	Break-even	Against*:
	Cost	For	the Next	3Y CD	3Y FHLB	2Y CD	2Y FHLB
Share Draft	0.09%	1 year	2 years	0.81%	0.95%	0.91%	0.83%
Regular Savings	0.18%	1 year	2 years	0.77%	0.90%	0.82%	0.74%
Money Market	0.16%	1 year	2 years	0.78%	0.91%	0.84%	0.76%
FHLB Overnight	0.27%	1 year	2 years	0.72%	0.86%	0.73%	0.65%
Catalyst Settlement	1.25%	1 year	2 years	0.23%	0.37%	-0.13%	-0.33%
6mo Term CD	0.25%	6 mos	2.5 yrs	0.63%	0.74%	0.58%	0.53%
6mo FHLB Term	0.27%	6 mos	2.5 yrs	0.63%	0.74%	0.58%	0.52%
6mo Catalyst Term	0.35%	6 mos	2.5 yrs	0.61%	0.72%	0.55%	0.50%
1yr Term CD	0.35%	1 year	2 years	0.68%	0.82%	0.65%	0.57%
1yr FHLB Term	0.26%	1 year	2 years	0.73%	0.86%	0.74%	0.66%
2yr Term CD	0.50%	2 years	1 year	0.71%	0.98%	-	-
2yr FHLB Term	0.46%	2 years	1 year	0.79%	1.06%	-	-
3yr Term CD	0.57%	3 years	-	-	-	-	-
3yr FHLB Term	0.66%	3 years	-	-	-	-	-

^{*} Highest relative value noted by highest differentials and volatility projections



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Strategic Solutions

inancial Investments

Risk Management

Regulatory Expert

	<\$2	\$2-10	\$10-50	\$50-100	\$100-500	\$500>		<\$10	<\$50	<\$100	<\$500
Q1-2021	Million	Million	<million< th=""><th>Million</th><th>Million</th><th>Million</th><th>TOTAL</th><th>Million</th><th>Million</th><th>Million</th><th>Million</th></million<>	Million	Million	Million	TOTAL	Million	Million	Million	Million
DEMOGRAPHICS											
Number of Credit Unions	344	762	1,511	694	1,081	677	5,068	1,106	2,617	3,311	4,392
Average Assets (\$Mil)	\$0.9	\$5.6	\$25.7	\$72.1	\$224.8	\$2,382.5	\$384.7	\$4.1	\$16.6	\$28.2	\$76.
Pct of Credit Unions	7%	15%	30%	14%	21%	13%	100%	22%	52%	65%	879
Pct of Industry Assets	0%	0%	2%	3%	12%	83%	100%	0%	2%	5%	17%
GROWTH RATES (YTD)								1			
Total Assets	-3.4%	-21.0%	-6.8%	5.3%	9.3%	26.4%	22.8%	-19.8%	-8.2%	-1.1%	6.49
Total Loans	-24.4%	-41.6%	-30.9%	-19.1%	-16.4%	4.7%	1.0%	-40.5%	-31.9%	-24.8%	-18.59
Total Shares Net Worth	-1.2% -9.7%	-15.8%	-3.7% -23.0%	7.2% -11.0%	10.9% -8.3%	26.3%	23.0% 10.3%	-14.9% -31.4%	-4.9% -24.1%	1.5% -17.5%	8.39
Net Worth	-9.7%	-33.2%	-23.0%	-11.0%	-0.5%	15.3%	10.5%	-31.4%	-24.1%	-17.5%	-11.19
BALANCE SHEET ALLOCATION						T		l			
Net Worth-to-Total Assets	17.9%	15.0%	11.6%	10.9%	10.0%	9.9%	10.0%	15.2%	12.0%	11.4%	10.49
Cash & Inv-to-Total Assets	60%	56%	54%	48%	40%	35%	36%	56%	54%	51%	43%
Loans-to-Total Assets	39%	43%	43%	48%	56%	61%	60%	43%	43%	46%	53%
Vehicle-to-Total Loans	61%	65%	50%	43%	38%	31%	33%	65%	51%	47%	40%
REL-to-Total Loans	1%	7%	29%	40%	46%	53%	52%	7%	27%	34%	43%
REL-to-Net Worth Indirect-to-Total Loans	1% 0%	20% 0%	110% 4%	176% 10%	258% 17%	328% 21%	309% 20%	18% 0%	98% 4%	138% 7%	2219 159
Loans-to-Total Shares	48%	51%	49%	54%	63%	71%	69%	51%	49%	52%	60%
Chkg & Svgs-to-Total Shares	88%	84%	77%	72%	65%	61%	56%	85%	78%	75%	689
Nonterm-to-Total Shares Term CDs-to-Total Shares	88% 5%	86% 10%	84%	82% 12%	80% 14%	84% 16%	78%	86% 10%	84%	83% 11%	819
Termi CDS-10-10tal Shares	3%	10%	11%	12%	14%	10%	16%	10%	11%	11%	13%
Short-term Funding Ratio	52.7%	41.2%	34.8%	29.8%	23.6%	19.2%	20.4%	35.4%	32.4%	26.1%	20.5%
Net Long-term Asset Ratio	2.8%	7.3%	17.9%	24.3%	31.5%	37.6%	36.0%	16.8%	20.8%	28.4%	35.9%
LOAN QUALITY								ı			
Loan Delinquency Ratio	2.65%	1.23%	0.73%	0.55%	0.45%	0.45%	0.46%	0.78%	0.65%	0.50%	0.469
Net Charge-off Ratio	0.22%	0.39%	0.25%	0.23%	0.22%	0.33%	0.32%	0.26%	0.25%	0.23%	0.319
"Misery" Index	2.87%	1.62%	0.98%	0.78%	0.67%	0.78%	0.78%	1.04%	0.90%	0.73%	0.77%
RE Loan Delinquency	0.00%	1.72%	0.69%	0.47%	0.39%	0.45%	0.42%	1.71%	0.72%	0.56%	0.42%
Vehicle Loan Delinquency	2.08%	1.08%	0.65%	0.49%	0.40%	0.32%	0.35%	1.14%	0.71%	0.60%	0.469
Direct Loans	2.08%	1.08%	0.62%	0.48%	0.34%	0.22%	0.30%	1.14%	0.70%	0.59%	0.449
Indirect Loans	0.00%	0.84%	0.95%	0.53%	0.47%	0.37%	0.38%	0.84%	0.95%	0.62%	0.49%
Loss Allow as % of Loans	3.14%	1.48%	0.89%	0.82%	0.78%	1.15%	1.09%	1.58%	0.96%	0.88%	0.809
Current Loss Exposure	1.26%	0.60%	0.39%	0.30%	0.27%	0.24%	0.25%	0.64%	0.42%	0.35%	0.29%
EARNINGS											
Gross Asset Yield	3.17%	2.97%	2.74%	2.81%	2.87%	3.09%	3.04%	2.98%	2.76%	2.79%	2.859
Cost of Funds	0.38%	0.29%	0.27%	0.28%	0.34%	0.51%	0.48%	0.30%	0.27%	0.28%	0.329
Gross Interest Margin	2.79%	2.67%	2.47%	2.53%	2.53%	2.58%	2.57%	2.68%	2.49%	2.51%	2.529
Provision Expense	0.10%	0.17%	0.07%	0.08%	0.08%	0.17%	0.15%	0.17%	0.08%	0.08%	0.089
Net Interest Margin	2.69%	2.50%	2.40%	2.46%	2.45%	2.41%	2.41%	2.51%	2.41%	2.44%	2.449
Non-Interest Income	0.46%	0.49%	0.80%	1.06%	1.25%	1.31%	1.28%	0.48%	0.76%	0.92%	1.159
Non-Interest Expense	3.84%	3.15%	2.98%	3.08%	3.14%	2.68%	2.76%	3.20%	3.00%	3.04%	3.119
Net Operating Expense	3.38%	2.66%	2.18%	2.02%	1.89%	1.37%	1.48%	2.71%	2.24%	2.12%	1.969
Net Operating Return	-0.70%	-0.16%	0.22%	0.44%	0.56%	1.04%	0.94%	-0.20%	0.18%	0.31%	0.49%
Non-recurring Inc(Exp)	0.08%	0.02%	0.02%	0.02%	0.01%	0.03%	0.03%	0.03%	0.02%	0.02%	0.029
Net Income	-0.62%	-0.14%	0.24%	0.45%	0.57%	1.06%	0.97%	-0.17%	0.19%	0.33%	0.50%
Return on Net Worth	-3.9%	-1.1%	1.9%	3.9%	5.5%	10.3%	9.2%	-1.3%	1.4%	2.7%	4.6%



RESOURCESTM

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04 0004	<\$2	\$2-10	\$10-50	\$50-100	\$100-500	\$500>	T0741	<\$10	<\$50	<\$100	<\$500
Q1-2021	Million	Million	<million< th=""><th>Million</th><th>Million</th><th>Million</th><th>TOTAL</th><th>Million</th><th>Million</th><th>Million</th><th>Million</th></million<>	Million	Million	Million	TOTAL	Million	Million	Million	Million
OPERATING EFFICIENCIES:											
Loans & Shares-											
	¢E 206	¢6.074	\$6.206	¢0 124	\$12.400	¢17 071	¢16 162	¢6 072	¢6 277	\$7.200	¢11 1E1
Avg Loan Balance Avg Loan Rate	\$5,286 6.91%	\$6,974 5.80%	\$6,206 5.14%	\$8,124 4.90%	\$12,400 4.52%	\$17,871 4.49%	\$16,163 4.52%	\$6,872 5.87%	\$6,277 5.22%	\$7,300 5.04%	\$11,151 4.65%
Avg Loan Yield, net	6.66%	5.41%	5.00%	4.75%	4.32%	4.49%	4.32%	5.49%	5.05%	4.88%	4.51%
Avg Loan Held, Het	0.0076	3.41/0	3.0070	4.73/0	4.30/0	4.23/0	4.27/0	3.4370	3.0370	4.00/0	4.51/0
Avg Share Balance	\$2,600	\$5,369	\$8,906	\$10,261	\$11,819	\$14,160	\$13,471	\$5,015	\$8,258	\$9,227	\$10,968
Avg Share Rate	0.47%	0.35%	0.31%	0.32%	0.39%	0.59%	0.55%	0.36%	0.31%	0.32%	0.37%
Non-Member Deposit Ratio	1.1%	1.0%	0.7%	0.7%	0.6%	0.7%	0.7%	1.0%	0.7%	0.7%	0.6%
Net Operating Profitability-											
Earning Asset/Funding	122%	117%	110%	109%	107%	111%	110%	117%	111%	110%	108%
Fee Inc-to-Total Revenue	13%	14%	23%	27%	30%	30%	30%	14%	22%	25%	29%
Net Operating Return per FTE											
Interest Income per FTE	\$36,900	\$78,904	\$116,532	\$126,607	\$131,072	\$200,703	\$183,246	\$72,955	\$109,035	\$117,793	\$127,13
Avg Interest & Prov per FTE	\$5,609	\$12,420	\$14,333	\$16,106	\$19,305	\$44,029	\$37,868	\$11,455	\$13,838	\$14,969	\$18,020
Net Interest Income per FTE	\$31,292	\$66,484	\$102,199	\$110,501	\$111,767	\$156,674	\$145,379	\$61,500	\$95,197	\$102,824	\$109,11
Non-Interest Income per FTE	\$5,314	\$12,907	\$33,921	\$47,595	\$56,890	\$85,095	\$77,129	\$11,832	\$30,121	\$38,830	\$51,537
Avg Ops Expense per FTE	\$44,723	\$83,775	\$126,739	\$138,515	\$143,210	\$174,374	\$165,932	\$78,244	\$118,396	\$128,423	. ,
Net Op Expense per FTE	\$39,410	\$70,868	\$92,817	\$90,920	\$86,320	\$89,278	\$88,803	\$66,412	\$88,275	\$89,593	\$87,290
Avg Net Op Return per FTE	\$ (8,118)	\$ (4,384)	\$ 9,382	\$ 19,581	\$ 25,447	\$ 67,396	\$56,576	\$ (4,912)	\$ 6,923	\$ 13,231	\$21,826
<u> </u>	1 (-, -,	. (/ /	,	/	<u> </u>	, , , , , , , ,	1 7	, , , , , ,	, -,-	-, -, -	
Revenue/Operating Expense	e Assessme	nt									
Revenue/Operating Expense	e Assessme	nt									
	e Assessme \$42,214	\$91,811	\$150,453	\$174,203	\$187,963	\$285,799	\$260,376	\$84,787	\$139,157	\$156,623	\$178,67
Revenue-			\$150,453 3.54%	\$174,203 3.87%	\$187,963 4.12%	\$285,799 4.39%	\$260,376 4.32%	\$84,787 3.46%	\$139,157 3.53%	\$156,623 3.71%	\$178,673 4.00%
Revenue- Avg Revenue per FTE	\$42,214	\$91,811									
Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses-	\$42,214 3.62%	\$91,811 3.45%	3.54%	3.87%	4.12%	4.39%	4.32%	3.46%	3.53%	3.71%	4.00%
Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE	\$42,214 3.62% \$20,664	\$91,811 3.45% \$44,323	3.54% \$61,285	3.87% \$66,670	4.12% \$73,118	4.39% \$93,801	4.32% \$88,125	\$40,972	3.53% \$57,790	3.71% \$62,216	4.00% \$69,886
Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio	\$42,214 3.62% \$20,664 1.77%	\$91,811 3.45% \$44,323 1.67%	\$61,285 1.44%	\$66,670 1.48%	\$73,118 1.60%	\$93,801 1.44%	\$88,125 1.46%	\$40,972 1.67%	\$57,790 1.46%	\$62,216 1.47%	\$69,886 1.57%
Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp	\$42,214 3.62% \$20,664 1.77% 46%	\$91,811 3.45% \$44,323 1.67% 53%	\$61,285 1.44% 48%	\$66,670 1.48% 48%	\$73,118 1.60% 51%	\$93,801 1.44% 54%	\$88,125 1.46% 53%	\$40,972 1.67% 52%	\$57,790 1.46% 49%	\$62,216 1.47% 48%	\$69,886 1.57% 50%
Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing)	\$42,214 3.62% \$20,664 1.77% 46% 2.17	\$91,811 3.45% \$44,323 1.67% 53% 0.79	\$61,285 1.44% 48% 0.41	\$66,670 1.48% 48% 0.34	\$73,118 1.60% 51% 0.29	\$93,801 1.44% 54% 0.18	\$88,125 1.46% 53% 0.21	\$40,972 1.67% 52% 0.87	\$57,790 1.46% 49% 0.45	\$62,216 1.47% 48% 0.38	\$69,886 1.57% 50% 0.31
Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents	\$42,214 3.62% \$20,664 1.77% 46% 2.17 271	\$91,811 3.45% \$44,323 1.67% 53% 0.79 1,643	\$61,285 1.44% 48% 0.41 9,210	\$66,670 1.48% 48% 0.34 11,052	\$73,118 1.60% 51% 0.29 52,628	\$93,801 1.44% 54% 0.18 240,295	\$88,125 1.46% 53% 0.21 315,097	\$40,972 1.67% 52% 0.87 1,914	\$57,790 1.46% 49% 0.45 11,123	\$62,216 1.47% 48% 0.38 22,175	\$69,886 1.57% 50% 0.31 74,802
Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing)	\$42,214 3.62% \$20,664 1.77% 46% 2.17	\$91,811 3.45% \$44,323 1.67% 53% 0.79	\$61,285 1.44% 48% 0.41	\$66,670 1.48% 48% 0.34	\$73,118 1.60% 51% 0.29	\$93,801 1.44% 54% 0.18	\$88,125 1.46% 53% 0.21	\$40,972 1.67% 52% 0.87	\$57,790 1.46% 49% 0.45	\$62,216 1.47% 48% 0.38	\$69,886 1.57% 50% 0.31
Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees	\$42,214 3.62% \$20,664 1.77% 46% 2.17 271	\$91,811 3.45% \$44,323 1.67% 53% 0.79 1,643	\$61,285 1.44% 48% 0.41 9,210	\$66,670 1.48% 48% 0.34 11,052	\$73,118 1.60% 51% 0.29 52,628	\$93,801 1.44% 54% 0.18 240,295	\$88,125 1.46% 53% 0.21 315,097	\$40,972 1.67% 52% 0.87 1,914	\$57,790 1.46% 49% 0.45 11,123	\$62,216 1.47% 48% 0.38 22,175	\$69,886 1.57% 50% 0.31 74,802 10%
Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees	\$42,214 3.62% \$20,664 1.77% 46% 2.17 271 78% \$14,760	\$91,811 3.45% \$44,323 1.67% 53% 0.79 1,643 46%	\$61,285 1.44% 48% 0.41 9,210 15%	\$66,670 1.48% 48% 0.34 11,052 10%	\$73,118 1.60% 51% 0.29 52,628 7%	\$93,801 1.44% 54% 0.18 240,295 5%	\$88,125 1.46% 53% 0.21 315,097 6%	\$40,972 1.67% 52% 0.87 1,914 51%	\$57,790 1.46% 49% 0.45 11,123 23%	\$62,216 1.47% 48% 0.38 22,175 17%	\$69,886 1.57% 50% 0.31 74,802 10% \$36,090
Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp per FTE	\$42,214 3.62% \$20,664 1.77% 46% 2.17 271 78% \$14,760	\$91,811 3.45% \$44,323 1.67% 53% 0.79 1,643 46% \$22,892	\$61,285 1.44% 48% 0.41 9,210 15% \$34,573	\$66,670 1.48% 48% 0.34 11,052 10% \$36,158	\$73,118 1.60% 51% 0.29 52,628 7% \$36,863	\$93,801 1.44% 54% 0.18 240,295 5% \$43,080	\$88,125 1.46% 53% 0.21 315,097 6% \$41,422	\$40,972 1.67% 52% 0.87 1,914 51% \$21,740	\$57,790 1.46% 49% 0.45 11,123 23% \$32,365	\$62,216 1.47% 48% 0.38 22,175 17% \$34,256	\$69,886 1.57% 50% 0.31 74,802 10% \$36,090
Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp per FTE - Occupancy & Ops Expense - Pct of Total Op Expense	\$42,214 3.62% \$20,664 1.77% 46% 2.17 271 78% \$14,760 1.27% 33%	\$91,811 3.45% \$44,323 1.67% 53% 0.79 1,643 46% \$22,892 0.86% 27%	\$61,285 1.44% 48% 0.41 9,210 15% \$34,573 0.81% 27%	\$66,670 1.48% 48% 0.34 11,052 10% \$36,158 0.80% 26%	\$73,118 1.60% 51% 0.29 52,628 7% \$36,863 0.81% 26%	\$93,801 1.44% 54% 0.18 240,295 5% \$43,080 0.66% 25%	\$88,125 1.46% 53% 0.21 315,097 6% \$41,422 0.69% 25%	\$40,972 1.67% 52% 0.87 1,914 51% \$21,740 0.89% 28%	\$57,790 1.46% 49% 0.45 11,123 23% \$32,365 0.82% 27%	\$62,216 1.47% 48% 0.38 22,175 17% \$34,256 0.81% 27%	4.00% \$69,886 1.57% 50% 0.31 74,802 10% \$36,090 0.81% 26%
Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp per FTE - Occupancy & Ops Expense - Pct of Total Op Expense Avg All Other Expense per FTE	\$42,214 3.62% \$20,664 1.77% 46% 2.17 271 78% \$14,760 1.27% 33% \$9,299	\$91,811 3.45% \$44,323 1.67% 53% 0.79 1,643 46% \$22,892 0.86% 27% \$16,560	\$61,285 1.44% 48% 0.41 9,210 15% \$34,573 0.81% 27% \$30,881	\$66,670 1.48% 48% 0.34 11,052 10% \$36,158 0.80% 26% \$35,687	\$73,118 1.60% 51% 0.29 52,628 7% \$36,863 0.81% 26% \$33,230	\$93,801 1.44% 54% 0.18 240,295 5% \$43,080 0.66% 25% \$37,492	\$88,125 1.46% 53% 0.21 315,097 6% \$41,422 0.69% 25% \$36,385	\$40,972 1.67% 52% 0.87 1,914 51% \$21,740 0.89% 28% \$15,532	3.53% \$57,790 1.46% 49% 0.45 11,123 23% \$32,365 0.82% 27% \$28,241	\$62,216 1.47% 48% 0.38 22,175 17% \$34,256 0.81% 27% \$31,952	\$69,886 1.57% 50% 0.31 74,802 10% \$36,090 0.81% 26% \$32,851
Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp per FTE - Occupancy & Ops Expense	\$42,214 3.62% \$20,664 1.77% 46% 2.17 271 78% \$14,760 1.27% 33%	\$91,811 3.45% \$44,323 1.67% 53% 0.79 1,643 46% \$22,892 0.86% 27%	\$61,285 1.44% 48% 0.41 9,210 15% \$34,573 0.81% 27%	\$66,670 1.48% 48% 0.34 11,052 10% \$36,158 0.80% 26%	\$73,118 1.60% 51% 0.29 52,628 7% \$36,863 0.81% 26%	\$93,801 1.44% 54% 0.18 240,295 5% \$43,080 0.66% 25%	\$88,125 1.46% 53% 0.21 315,097 6% \$41,422 0.69% 25%	\$40,972 1.67% 52% 0.87 1,914 51% \$21,740 0.89% 28%	\$57,790 1.46% 49% 0.45 11,123 23% \$32,365 0.82% 27%	\$62,216 1.47% 48% 0.38 22,175 17% \$34,256 0.81% 27%	\$69,886 1.57% 50% 0.31 74,802 10% \$36,090 0.81% 26%
Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp per FTE - Occupancy & Ops Expense - Pct of Total Op Expense Avg All Other Expense Patio - Pct of Total Ops Expense	\$42,214 3.62% \$20,664 1.77% 46% 2.17 271 78% \$14,760 1.27% 33% \$9,299 0.80%	\$91,811 3.45% \$44,323 1.67% 53% 0.79 1,643 46% \$22,892 0.86% 27% \$16,560 0.62%	\$61,285 1.44% 48% 0.41 9,210 15% \$34,573 0.81% 27% \$30,881 0.73%	\$66,670 1.48% 48% 0.34 11,052 10% \$36,158 0.80% 26% \$35,687 0.79%	\$73,118 1.60% 51% 0.29 52,628 7% \$36,863 0.81% 26% \$33,230 0.73%	\$93,801 1.44% 54% 0.18 240,295 5% \$43,080 0.66% 25% \$37,492 0.58%	\$88,125 1.46% 53% 0.21 315,097 6% \$41,422 0.69% 25% \$36,385 0.60%	\$40,972 1.67% 52% 0.87 1,914 51% \$21,740 0.89% 28% \$15,532 0.63%	3.53% \$57,790 1.46% 49% 0.45 11,123 23% \$32,365 0.82% 27% \$28,241 0.72%	\$62,216 1.47% 48% 0.38 22,175 17% \$34,256 0.81% 27% \$31,952 0.76%	\$69,886 1.57% 50% 0.31 74,802 10% \$36,090 0.81% 26% \$32,851 0.74%
Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp per FTE - Occupancy & Ops Expense - Pct of Total Op Expense - Pct of Total Op Expense Avg All Other Expense per FTE - All Other Expense Ratio - Pct of Total Ops Expense	\$42,214 3.62% \$20,664 1.77% 46% 2.17 271 78% \$14,760 1.27% 33% \$9,299 0.80% 21%	\$91,811 3.45% \$44,323 1.67% 53% 0.79 1,643 46% \$22,892 0.86% 27% \$16,560 0.62% 20%	\$61,285 1.44% 48% 0.41 9,210 15% \$34,573 0.81% 27% \$30,881 0.73% 24%	\$66,670 1.48% 48% 0.34 11,052 10% \$36,158 0.80% 26% \$35,687 0.79% 26%	\$73,118 1.60% 51% 0.29 52,628 7% \$36,863 0.81% 26% \$33,230 0.73% 23%	\$93,801 1.44% 54% 0.18 240,295 5% \$43,080 0.66% 25% \$37,492 0.58% 22%	\$88,125 1.46% 53% 0.21 315,097 6% \$41,422 0.69% 25% \$36,385 0.60% 22%	\$40,972 1.67% 52% 0.87 1,914 51% \$21,740 0.89% 28% \$15,532 0.63% 20%	\$57,790 1.46% 49% 0.45 11,123 23% \$32,365 0.82% 27% \$28,241 0.72% 24%	\$62,216 1.47% 48% 0.38 22,175 17% \$34,256 0.81% 27% \$31,952 0.76% 25%	\$69,886 1.57% 50% 0.31 74,802 10% \$36,090 0.81% 26% \$32,851 0.74% 24%
Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp per FTE - Occupancy & Ops Expense - Pct of Total Op Expense - Pct of Total Op Expense Avg All Other Expense per FTE - All Other Expense Ratio - Pct of Total Ops Expense Membership Outreach- Membership Outreach-	\$42,214 3.62% \$20,664 1.77% 46% 2.17 271 78% \$14,760 1.27% 33% \$9,299 0.80% 21%	\$91,811 3.45% \$44,323 1.67% 53% 0.79 1,643 46% \$22,892 0.86% 27% \$16,560 0.62% 20%	\$61,285 1.44% 48% 0.41 9,210 15% \$34,573 0.81% 27% \$30,881 0.73% 24%	\$66,670 1.48% 48% 0.34 11,052 10% \$36,158 0.80% 26% \$35,687 0.79% 26%	\$73,118 1.60% 51% 0.29 52,628 7% \$36,863 0.81% 26% \$33,230 0.73% 23%	\$93,801 1.44% 54% 0.18 240,295 5% \$43,080 0.66% 25% \$37,492 0.58% 22%	\$88,125 1.46% 53% 0.21 315,097 6% \$41,422 0.69% 25% \$36,385 0.60% 22%	\$40,972 1.67% 52% 0.87 1,914 51% \$21,740 0.89% 28% \$15,532 0.63% 20%	3.53% \$57,790 1.46% 49% 0.45 11,123 23% \$32,365 0.82% 27% \$28,241 0.72% 24%	\$62,216 1.47% 48% 0.38 22,175 17% \$34,256 0.81% 27% \$31,952 0.76% 25%	\$69,886 1.57% 50% 0.31 74,802 10% \$36,090 0.81% 26% \$32,851 0.74% 24%
Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp per FTE - Occupancy & Ops Expense - Pct of Total Op Expense - Pct of Total Op Expense Avg All Other Expense per FTE - All Other Expense Ratio - Pct of Total Ops Expense Membership Outreach- Members-to-Potential Mbers Members-to-FTEs	\$42,214 3.62% \$20,664 1.77% 46% 2.17 271 78% \$14,760 1.27% 33% \$9,299 0.80% 21%	\$91,811 3.45% \$44,323 1.67% 53% 0.79 1,643 46% \$22,892 0.86% 27% \$16,560 0.62% 20%	\$61,285 1.44% 48% 0.41 9,210 15% \$34,573 0.81% 27% \$30,881 0.73% 24%	3.87% \$66,670 1.48% 48% 0.34 11,052 10% \$36,158 0.80% 26% \$35,687 0.79% 26%	\$73,118 1.60% 51% 0.29 52,628 7% \$36,863 0.81% 26% \$33,230 0.73% 23%	\$93,801 1.44% 54% 0.18 240,295 5% \$43,080 0.66% 25% \$37,492 0.58% 22%	\$88,125 1.46% 53% 0.21 315,097 6% \$41,422 0.69% 25% \$36,385 0.60% 22%	\$40,972 1.67% 52% 0.87 1,914 51% \$21,740 0.89% 28% \$15,532 0.63% 20%	3.53% \$57,790 1.46% 49% 0.45 11,123 23% \$32,365 0.82% 27% \$28,241 0.72% 24% 3.8% 414	\$62,216 1.47% 48% 0.38 22,175 17% \$34,256 0.81% 27% \$31,952 0.76% 25%	\$69,886 1.57% 50% 0.31 74,802 10% \$36,090 0.81% 26% \$32,851 0.74% 24%
Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp per FTE - Occupancy & Ops Expense - Pct of Total Op Expense - Pct of Total Op Expense Avg All Other Expense per FTE - All Other Expense Ratio - Pct of Total Ops Expense Membership Outreach- Members-to-Potential Mbers Members-to-FTEs Borrower-to-Members	\$42,214 3.62% \$20,664 1.77% 46% 2.17 271 78% \$14,760 1.27% 33% \$9,299 0.80% 21% 3.7% 362 24%	\$91,811 3.45% \$44,323 1.67% 53% 0.79 1,643 46% \$22,892 0.86% 27% \$16,560 0.62% 20%	\$61,285 1.44% 48% 0.41 9,210 15% \$34,573 0.81% 27% \$30,881 0.73% 24%	3.87% \$66,670 1.48% 48% 0.34 11,052 10% \$36,158 0.80% 26% \$35,687 0.79% 26% 2.2% 390 69%	\$73,118 1.60% 51% 0.29 52,628 7% \$36,863 0.81% 26% \$33,230 0.73% 23%	\$93,801 1.44% 54% 0.18 240,295 5% \$43,080 0.66% 25% \$37,492 0.58% 22%	\$88,125 1.46% 53% 0.21 315,097 6% \$41,422 0.69% 25% \$36,385 0.60% 22% 3.0% 399 57%	\$40,972 1.67% 52% 0.87 1,914 51% \$21,740 0.89% 28% \$15,532 0.63% 20%	3.53% \$57,790 1.46% 49% 0.45 11,123 23% \$32,365 0.82% 27% \$28,241 0.72% 24% 3.8% 414 65%	\$62,216 1.47% 48% 0.38 22,175 17% \$34,256 0.81% 27% \$31,952 0.76% 25% 2.8% 402 66%	\$69,886 1.57% 50% 0.31 74,802 10% \$36,090 0.81% 26% \$32,851 0.74% 24%
Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp per FTE - Occupancy & Ops Expense - Pct of Total Op Expense - Pct of Total Op Expense Avg All Other Expense per FTE - All Other Expense Ratio - Pct of Total Ops Expense Membership Outreach- Members-to-Potential Mbers Members-to-FTEs	\$42,214 3.62% \$20,664 1.77% 46% 2.17 271 78% \$14,760 1.27% 33% \$9,299 0.80% 21%	\$91,811 3.45% \$44,323 1.67% 53% 0.79 1,643 46% \$22,892 0.86% 27% \$16,560 0.62% 20%	\$61,285 1.44% 48% 0.41 9,210 15% \$34,573 0.81% 27% \$30,881 0.73% 24%	3.87% \$66,670 1.48% 48% 0.34 11,052 10% \$36,158 0.80% 26% \$35,687 0.79% 26%	\$73,118 1.60% 51% 0.29 52,628 7% \$36,863 0.81% 26% \$33,230 0.73% 23%	\$93,801 1.44% 54% 0.18 240,295 5% \$43,080 0.66% 25% \$37,492 0.58% 22%	\$88,125 1.46% 53% 0.21 315,097 6% \$41,422 0.69% 25% \$36,385 0.60% 22%	\$40,972 1.67% 52% 0.87 1,914 51% \$21,740 0.89% 28% \$15,532 0.63% 20%	3.53% \$57,790 1.46% 49% 0.45 11,123 23% \$32,365 0.82% 27% \$28,241 0.72% 24% 3.8% 414	\$62,216 1.47% 48% 0.38 22,175 17% \$34,256 0.81% 27% \$31,952 0.76% 25%	\$69,886 1.57% 50% 0.31 74,802 10% \$36,090 0.81% 26% \$32,851 0.74% 24%