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The Honorable David L. Norquist
President & CEO
National Defense Industrial Association
2101 Wilson Blvd, Suite 700
Arlington, VA 22201

Subj: Consider Endorsing PMI Standard and Guide for Project Management

Dear Hon. Pres. Norquist:

Instead of trying to salvage and justify approval of EIA-748E, please consider endorsing the Project Management Institute (PMI) standards and guides for project management and earned value management.

As described in the attached white paper, Subj: DOD Acquisition Reform: EVMS-lite and Integrated Program Management, rev. 17:

A PM's needs that are covered by the PMBOK® Guide but are not mentioned in EIA-748 include the artifacts, measures of performance, metrics, Minimum Viable Product, quality, quality metrics, product (including product breakdown structure, product scope), requirements (including requirements baseline, requirements management plan, and requirements traceability matrix), rework, risk (including management plan, risk responses), and technical performance measures. Table 1 includes detailed descriptions of subjects that meet the needs of IPM but are absent from EIA-748.

As an alternative, you could salvage EIA-748E by revising it to reference the PMI documents that describe **minimum performance standards**, **quality**, and **broadly accepted engineering practices** for a product such as the requirements baseline, the requirements traceability matrix, quality metrics, technical performance measures, risk management plan, and risk responses.

In my opinion, the PMI documents are sufficient to meet DOD needs and EIA-748 should be cancelled.

Yours truly,



Paul Solomon

CC:

Hon. Adam Smith, HASC

Hon. Mike Rogers, HASC

Hon. Roger Wicker, SASC

Hon. Troy Meink, Sec. of the Air Force

Hon. Dan Driscoll, Sec. of the Army

Hon. USD (A&S) Duffey

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Jon Sindreu, WSJ

Hon. USD Emil Michael

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Anthony Capaccio, Bloomberg News

