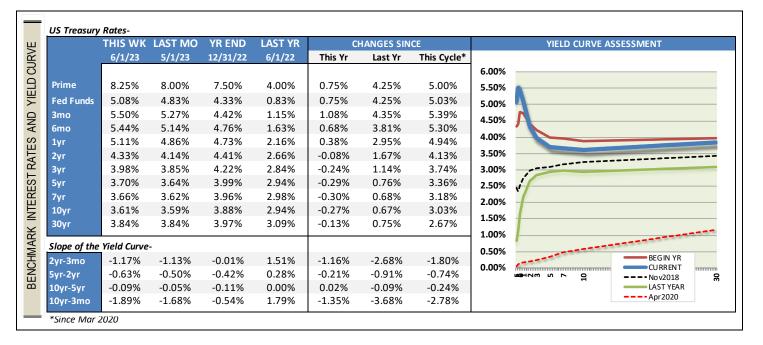
#### 02 June 2023



# UNEMPLOYMENT RATE HAS BIGGEST INCREASE SINCE INITIAL COVID PANDEMIC; HIGHEST IN 8 MONTHS

Employers added 339 thousand jobs in May, the Labor Department reports but at the same time, in a separate report based on a smaller survey of households, the unemployment rate climbed to 3.7% from 3.4% - reaching the highest jobless rate since October 2022 and the biggest increase since the early days of the COVID-19 pandemic.

Wage growth also cooled last month, with average hourly earnings – a key measure of inflation – rising 0.3%, On an annual basis, wages rose 4.3% in May.

**ECONOMIC UPDATE AND ANALYSIS** 

The possibility of unemployment rising has become a question of when, not if.

The central bank previously projected in March that the jobless rate will climb substantially higher to 4.6% and remain elevated in 2024 and 2025 as steeper rates continue to take their toll by pushing up borrowing costs. That could amount to more than 1 million job losses.

Hiking interest rates tends to create higher rates on consumer and business loans, which slow the economy by forcing employers to cut back on spending.

		LATEST	CURRENT	PREV
GDP	QoQ	Q1-1st	1.3%	2.6%
GDP - YTD	Annl	Q1-1st	1.3%	0.9%
Consumer Spending	QoQ	Q1-1st	3.8%	1.0%
Consumer Spending YTD	) Annl	Q1-1st	3.8%	1.7%
Unemployment Rate	Mo	May	3.7%	3.4%
Chg in Non-farm Jobs	Mo (000s)	May	339	253
	` '	,		
Chg in Private Payrolls	Mo (000s)	May	283	230
Wholesale Inflation	YoY	April	2.3%	2.7%
Consumer Inflation	YoY	April	4.9%	5.0%
Core Inflation	YoY	April	5.5%	5.6%
			6.60/	2 = 2/
Consumer Credit	Annual	March	6.6%	3.7%
Retail Sales	YoY	April	3.8%	3.8%
Vehicle Sales	Annl (Mil)	April	16.5	15.3
Home Sales	Annl (Mil)	April	4.963	5.080
Home Prices	YoY	March	0.7%	2.0%

	THIS WK	YR END	PCT CHANGES				
	6/1/23	12/31/22	YTD	12Mos			
DJIA	33,061	33,147	-0.3%	-0.6%			
S&P 500	4,221	3,839	10.0%	1.1%			
NASDAQ	13,100	10,466	25.2%	6.3%			
Crude Oil	71.69	80.26	-10.7%	-40.4%			
Avg Gasoline	3.57	3.22	10.9%	-22.8%			
Gold	1,987	1,826	8.8%	7.2%			



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#### AVERAGE CREDIT UNION RATES, RATE SENSITIVITIES AND RELATIVE VALUE CHANGE IN MARKET RATES SINCE THIS WK Rate Sen 8.00% 6/1/23 YTD Nov18 High 2020 Low 2020Low 30YR Vehicle Loans Classic CC 12.82% 0.76% 1.13% 1.78% 36% 7.00% 5YR 6YR 15YR Platinum CC 12.29% 1.06% 2.02% 2.93% 59% 5.87% 6.00% 2.09% Mortgages 5.75% 0.88% 2.51% 48mo Veh 61% 4YR 5YR 60mo Veh 5.87% 0.88% 2.10% 2.52% 2YR 6.00% 67% 6.13% 5.00% 5.75% 5.70% 2.04% 72mo Veh 6.16% 0.87% 2.49% 67% Investments HE LOC 7.92% 1.12% 2.36% 3.69% 74% 4.00% 10yr HE 6.94% 0.48% 1.42% 1.84% 55% 2YrCD 1YrCD **US TREASURY** 2.73% 3.00% 2.70% 3YrCD 15yr FRM 6.07% 0.35% 1.49% 2.75% 86% (FFds-10Yr) 30yr FRM 6.68% 0.27% 1.62% 2.97% 98% 2.00% -0.03% 0.09% 0.00% -0.05% **Sh Drafts** -1% 1.00% MoneyMkt 0.81% Reg Svgs 0.18% 0.04% -0.01% 0.03% 1% RegSavings. 0.18% 0.00% MMkt-10k 0.73% 0.22% 0.25% 0.41% 8% F36 1 3 5 7 10 MMkt-50k 0.97% 0.30% 0.32% 0.52% 10% Spreads Over(Under) US Treasury 6mo CD 2.05% 0.78% 1.02% 1.46% 28% 4Y Vehicle 1.42% -4.90% **Reg Svgs** 2 70% 0.84% 1 19% 1 85% 37% 1yr CD 5Y Vehicle 1.89% 17 CD -2.41%

15Y Mortg

30Y Mortg

Unemployment (May)

#### STRATEGICALLY FOR CREDIT UNIONS

2.73%

2.67%

2vr CD

3yr CD

Federal Reserve policy-makers indicated it is closely watching the report for evidence the labor market is finally softening after more than a year of interest rate hikes.

0.88%

0.61%

1.69%

1.50%

41%

40%

0.63%

0.48%

Over the past week, some central bank officials have signaled they may skip another rate hike at their meeting that begins June 13 as they examine how tighter monetary policy is affecting the economy. However, some officials have hinted they are open to raising rates for the 11th straight time.

May's job gain, when coupled with the spike in unemployment and the slowdown in wage increases, may provide fodder for both sides of the debate. The tug of war taking place in the economy between growth, employment and inflation keeps pressure on the Fed to remain particularly hawkish, even if it gives them a reason to pause later this month.

The trend in credit tightening further threatens economic growth and hiring by tightening lending standards and making it more difficult to acquire a loan. Borrowers may have to agree to more stringent terms like high interest rates as banks try to reduce the financial risks. Fewer loans, in turn, would lead to less big-ticket spending by consumers and businesses.

There has also been a wave of notable layoffs over the past few months, and the list continues to grow. Amazon, Apple, Meta, Lyft, Facebook, Google, IBM, Morgan Stanley and Twitter are among the companies letting workers go.

ECONOMIC RELEASES				
RELEASES THIS WEEK:		Current	Projected	Previous
Home Prices (Mar, YoY)		0.7%	-0.7%	0.4%
Consumer Confidence (May,	100=8!	102.3	101.3	100.0
FRB Beige Book	Conti	nued focu	s on elevate	d inflation

2Y CD

3Y CD

3.7%

-1.60%

-1.31%

3.5%

3.4%%

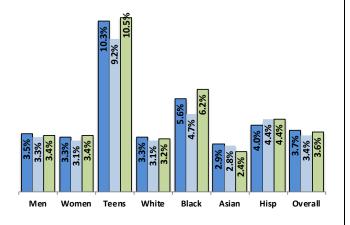
RELEASES FOR UPCOMING WEEK:	Projected	Previous
Consumer Credit (Apr, Mo Chg)	\$22.0B	\$26.6B

# UNEMPLOYMENT BY DEMOGRAPHIC

CURRENT, LAST MONTH and ONE YEAR AGO

2.41%

3.07%



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# **ECONOMIC CALENDAR**

MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
May 1 Construct Spdg 0.3%	2	3 FOMC 5.25%	Jobless Claims 242k Cont'd Claims 1.8M	5 Unemployment 3.4% Nonfarm Payrolls 253k Private Payrolls 230k Consumer Credit 6.6%	6
8	9	10 Consumer Inflation 4.9%	Jobless Claims 264k Cont'd Claims 1.81M Wholesale Inflation 2.3%	12	13
15	16 Retail Sales 3.8%		Jobless Claims 242k Cont'd Claims 1.79M Exist Home Sales 4.28M Leading Indicators -0.6%	19	20
22	23 New Home Sales 683k	FOMC Minutes	Jobless Claims 229k Cont'd Claims 1.79M GDP (Q1-2nd) 1.3%	Personal Spending Personal Income	27
29 MEMORIAL DAY HOLIDAY	Home Prices +0.7% Consumer Conf 102.3	31	<b>June 1</b> Jobless Claims Cont'd Claims	Unemployment 3.7% Nonfarm Payroll 339k Private Payroll 283k Vehicle Sales	3
5	6	7 Consumer Credit	8 Jobless Claims Cont'd Claims	9	10
12	13 Consumer Inflation	14 Wholesale Inflation	15 Jobless Claims Cont'd Claims Retail Sales	16	17
19	20	21	Jobless Claims Cont'd Claims Existing Home Sales Leading Indicators	23	24
26	Home Prices New Home Sales	28	Jobless Claims Cont'd Claims GDP (Q1, Final)	30 Personal Income Personal Spending	July 1





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**MAY 2023** 

		2022			20	)23			20	24	
	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
ONOMIC OUTLOOK											
conomic Growth-											
iDP - (QoQ)	-0.6%	3.2%	2.6%	1.1%	-0.6%	-0.4%	0.5%	1.1%	1.3%	1.8%	1.9%
iDP - (YTD)	-1.1%	0.3%	0.9%	1.1%	0.3%	0.0%	0.2%	1.1%	1.2%	1.4%	1.5%
onsumer Spending - (QoC	2.0%	2.3%	1.0%	3.7%	-0.4%	-0.3%	0.2%	0.9%	1.1%	2.1%	1.9%
consumer Spending - (YTD)	1.7%	1.9%	1.7%	3.7%	1.7%	1.0%	0.8%	0.9%	1.0%	1.4%	1.5%
Government Spending - (Q	-1.6%	3.7%	3.8%	4.7%	0.5%	1.7%	0.8%	1.0%	9.0%	0.7%	0.8%
Government Spending - (YT	-2.0%	-0.1%	0.9%	4.7%	2.6%	2.3%	1.9%	1.0%	5.0%	3.6%	2.9%
Consumer Wealth-											
Inemployment Rate	3.6%	3.5%	3.6%	3.5%	3.5%	4.2%	4.8%	5.0%	5.0%	4.8%	4.6%
Consumer Inflation	8.6%	8.3%	7.1%	5.8%	4.4%	4.2%	3.8%	3.3%	2.9%	2.5%	2.5%
Home Prices (YoY)	15.2%	10.4%	5.8%	2.1%	1.2%	2.5%	3.0%	3.1%	3.6%	4.2%	4.4%
INGLE FAMILY HOME & VE	HICLE LOAN	N MARKETS									
lome Sales-											
otal Home Sales (Mil)	5.982	5.350	4.795	4.979	4.989	4.810	4.875	5.048	5.384	5.543	5.750
existing Home (Mil)	5.373	4.770	4.197	4.328	4.345	4.185	4.239	4.402	4.701	4.835	5.013
New Home Sales (Mil)	0.609	0.580	0.598	0.651	0.644	0.625	0.636	0.646	0.683	0.708	0.737
Mortgage Originations-											
Single Family Homes (Mils)	1.790	1.206	0.972	0.816	1.216	1.202	1.286	1.180	1.505	1.463	1.490
Purchase Apps (Mils)	1.202	0.946	0.790	0.634	0.862	0.857	0.892	0.777	1.077	0.997	1.019
Refinancing Apps (Mils)	0.588	0.260	0.182	0.182	0.263	0.345	0.394	0.403	0.428	0.466	0.471
Refi Apps Share	33%	22%	19%	22%	22%	29%	31%	34%	28%	32%	32%
<u>/ehicle Sales-</u>											
ehicle Sales (Mil)	13.5	14.0	13.9	15.7	16.6	17.0	16.5	16.1	16.3	16.5	16.7
MARKET RATE OUTLOOK											
Benchmark Rates-	2.50/	C 201	7.00/	7.00/	0.20/	0.22/	0.20/	7.50/	7.00/	C F2/	6.001
Prime	3.5%	6.3%	7.3%	7.8%	8.2%	8.2%	8.2%	7.5%	7.0%	6.5%	6.0%
ed Funds Byr UST	1.6%	3.1%	4.4% 4.2%	4.9%	5.1% 4.2%	5.1% 4.1%	5.1%	4.6%	4.1%	3.6%	3.1%
yr UST	3.0% 3.0%	4.2% 4.0%	4.2% 4.0%	3.5% 3.3%	4.2% 3.9%	4.1% 3.8%	4.0% 3.6%	3.5% 3.3%	3.0% 3.0%	2.7% 2.7%	2.7% 2.7%
Oyr UST	2.9%	3.1%	3.8%	3.6%	3.5%	3.4%	3.2%	3.1%	2.9%	2.7%	2.7%
	2.370	3.170	3.070	3.070	3.370	J. <del>T</del> /0	J.Z/0	J.1/0	2.5/0	2.7 /0	2.070
Market Rates-											
yr Vehicle Loan Rate	3.4%	4.5%	5.0%	5.5%	5.8%	5.8%	5.8%	5.7%	5.6%	5.5%	5.5%
5yr First-lien Mortgage	4.8%	5.5%	5.7%	5.5%	6.2%	5.7%	5.3%	5.0%	4.8%	4.5%	4.2%
Oyr First-lien Mortgage	5.3%	5.7%	6.6%	6.4%	6.4%	6.0%	5.6%	5.5%	5.3%	5.0%	4.8%



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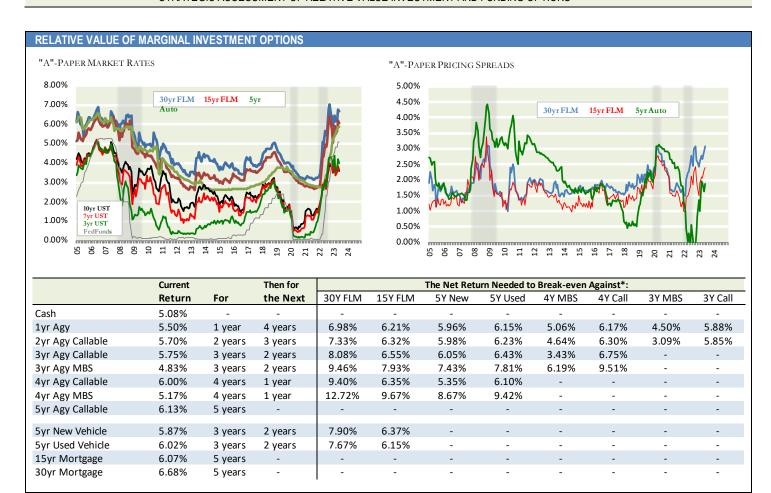
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### STRATEGIC ASSESSMENT OF RELATIVE VALUE INVESTMENT AND FUNDING OPTIONS



<sup>\*</sup> Best relative value noted by probabilities of achieving "break-even" returns

## RELATIVE VALUE OF MARGINAL FUNDING OPTIONS

	Current		Then for	The Net Co	st Needed to E	Break-even A	gainst*:
	Cost	For	the Next	3Y CD	3Y FHLB	2Y CD	2Y FHLB
Share Draft	0.09%	1 year	2 years	3.96%	6.11%	5.37%	8.95%
Regular Savings	0.18%	1 year	2 years	3.92%	6.06%	5.28%	8.86%
Money Market	0.73%	1 year	2 years	3.64%	5.79%	4.73%	8.31%
FHLB Overnight	5.03%	1 year	2 years	1.49%	3.64%	0.43%	4.01%
Catalyst Settlement	6.65%	1 year	2 years	0.68%	2.83%	-0.60%	2.39%
6mo Term CD	2.05%	6 mos	2.5 yrs	2.79%	4.51%	2.96%	5.34%
6mo FHLB Term	5.43%	6 mos	2.5 yrs	2.12%	3.83%	1.83%	4.22%
6mo Catalyst Term	6.02%	6 mos	2.5 yrs	2.00%	3.72%	1.63%	4.02%
1yr Term CD	2.70%	1 year	2 years	2.66%	4.80%	2.76%	6.34%
1yr FHLB Term	5.33%	1 year	2 years	1.34%	3.49%	0.13%	3.71%
2yr Term CD	2.73%	2 years	1 year	2.55%	6.84%	-	-
2yr FHLB Term	4.52%	2 years	1 year	-1.03%	3.26%	-	-
3yr Term CD	2.67%	3 years	-	-	-	-	-
3yr FHLB Term	4.10%	3 years	-	-	-	-	-

<sup>\*</sup> Highest relative value noted by highest differentials and volatility projections



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Q4-2022	<\$2 Million	\$2-10 Million	\$10-50 <million< th=""><th>\$50-100 Million</th><th>\$100-500 Million</th><th>\$500&gt; Million</th><th>TOTAL</th><th>&lt;\$10 Million</th><th>&lt;\$50 Million</th><th>&lt;\$100 Million</th><th>&lt;\$500 Million</th></million<>	\$50-100 Million	\$100-500 Million	\$500> Million	TOTAL	<\$10 Million	<\$50 Million	<\$100 Million	<\$500 Million
DEMOGRAPHICS											
Number of Credit Unions Average Assets (\$Mil)	294 \$0.905	673 \$5.6	1,357 \$26.4	657 \$72.9	1,070 \$227.1	709 \$2,591.2	4,760 \$455.4	967 \$4.2	2,324 \$17.2	2,981 \$29.4	4,051 \$81.6
Pct of Credit Unions	6%	14%	29%	14%	22%	15%	100%	20%	49%	63%	85%
Pct of Industry Assets	0.0%	0.2%	2%	2%	11%	85%	100%	0%	2%	4%	15%
GROWTH RATES (YTD)											
Total Assets	-9.7%	-5.3%	-4.8%	-3.4%	-1.2%	6.6%	5.2%	-5.6%	-4.9%	-4.1%	-2.0%
Total Loans - Direct Loans	-1.2% -1.6%	4.6% 5.5%	5.9% 5.3%	6.2% 4.8%	10.5% 7.9%	21.8% 19.0%	20.0% 17.2%	4.3% 5.0%	5.7% 5.3%	6.0% 5.0%	9.4% 7.2%
- Indirect Loans	-1.070	-74.6%	21.1%	18.9%	23.8%	32.0%	31.1%	-72.2%	18.4%	18.8%	23.2%
Total Shares	-8.4%	-5.1%	-4.5%	-3.1%	-1.5%	4.0%	3.0%	-5.3%	-4.6%	-3.8%	-2.2%
- Checking & Savings	-9.9%	-5.5%	-4.6%	-3.4%	-2.3%	2.7%	1.6%	-5.8%	-4.7%	-4.0%	-2.8%
Net Worth	-7.0%	-0.7%	-1.7%	1.1%	4.0%	11.6%	10.1%	-1.2%	-1.6%	-0.2%	2.8%
BALANCE SHEET ALLOCATION											
Net Worth-to-Total Assets	18.5%	16.1%	12.1%	11.6%	10.8%	10.7%	10.7%	16.2%	12.5%	12.0%	11.1%
Cash & Inv-to-Total Assets	50%	48%	47%	41%	31%	24%	26%	48%	47%	44%	34%
Loans-to-Total Assets Vehicle-to-Total Loans	43% 63%	47% 67%	49% 52%	54% 44%	63% 39%	71% 31%	69% 32%	47% 66%	48% 53%	52% 48%	60% 41%
REL-to-Total Loans	1%	6%	28%	40%	46%	54%	52%	6%	26%	34%	43%
REL-to-Net Worth Indirect-to-Total Loans	2% 0%	19% 0%	114% 4%	185% 11%	272% 18%	359% 23%	339% 22%	18% 0%	101% 4%	145% 8%	235% 16%
Loans-to-Total Shares	54%	57%	56%	61%	72%	84%	81%	57%	56%	59%	68%
Chkg & Svgs-to-Total Shares	93%	86%	78%	73%	66%	54%	56%	86%	79%	76%	68%
Nonterm-to-Total Shares Term CDs-to-Total Shares	93% 5%	87% 9%	85% 10%	83% 10%	81% 4%	77% 17%	78% 16%	88% 9%	85% 9%	84% 10%	82% 5%
Liquidity Ratio	30.0%	13.5%	8.9%	8.1%	6.7%	5.9%	6.1%	14.6%	9.5%	8.8%	7.3%
Short-term Funding Ratio Net Long-term Asset Ratio	45.5% 3.7%	30.8% 9.5%	23.0% 22.1%	17.9% 29.5%	12.4% 35.6%	9.3% 40.6%	10.1% 39.5%	23.7% 20.9%	20.6% 25.6%	14.6% 32.9%	10.2% 39.4%
LOAN QUALITY											
Loan Delinquency Ratio	2.63%	1.35%	0.91%	0.70%	0.55%	0.61%	0.61%	0.95%	0.81%	0.61%	0.61%
Net Charge-off Ratio	0.61%	0.35%	0.25%	0.24%	0.23%	0.36%	0.34%	0.26%	0.25%	0.23%	0.34%
"Misery" Index	3.24%	1.70%	1.16%	0.94%	0.78%	0.97%	0.95%	1.21%	1.06%	0.84%	0.95%
Core Delinquency Rate	2.27%	1.25%	0.84% 0.23%	0.64%	0.52%	0.55%	0.55%	1.31%	0.88%	0.74%	0.57%
Core Net Charge-off Rate Core "Misery" Index	0.36% 2.63%	0.18% 1.44%	1.07%	0.26% 0.90%	0.31% 0.83%	0.59% 1.15%	0.55% 1.10%	0.19% 1.50%	0.22% 1.11%	0.24% 0.99%	0.29% 0.86%
RE Loan Delinquency	2.74%	1.14%	0.75%	0.53%	0.38%	0.39%	0.39%	1.15%	0.76%	0.61%	0.42%
Vehicle Loan Delinguency	2.28%	1.25%	0.86%	0.71%	0.66%	0.67%	0.67%	1.31%	0.92%	0.81%	0.70%
Direct Loans	2.29%	1.25%	0.80%	0.63%	0.47%	0.48%	0.51%	1.31%	0.87%	0.76%	0.57%
Indirect Loans	0.00%	0.11%	1.54%	0.93%	0.88%	0.73%	0.74%	0.10%	1.53%	1.05%	0.90%
Loss Allow as % of Loans	2.78%	1.17%	0.75%	0.67%	0.61%	0.79%	0.77%	1.27%	0.80%	0.73%	0.63%
Current Loss Exposure	1.19%	0.57%	0.45%	0.41%	0.35%	0.35%	0.36%	0.61%	0.46%	0.43%	0.37%
Coverage Ratio (Adequacy)	2.3	2.1	1.7	1.7	1.7	2.2	2.2	2.1	1.7	1.7	1.7
EARNINGS											
Gross Asset Yield	3.04%	3.10%	2.85%	2.93%	3.11%	3.44%	3.38%	3.09%	2.88%	2.90%	3.05%
Cost of Funds Gross Interest Margin	0.50%	0.30% <b>2.79%</b>	0.24% <b>2.62%</b>	0.25%	0.32% <b>2.79%</b>	0.56% <b>2.89%</b>	0.52%	0.32%	0.24% <b>2.63%</b>	0.25% <b>2.66%</b>	0.30%
Provision Expense	<b>2.54%</b> 0.19%	0.16%	0.12%	<b>2.68%</b> 0.13%	0.15%	<b>2.89%</b> 0.27%	<b>2.86%</b> 0.25%	<b>2.78%</b> 0.17%	0.13%	0.13%	<b>2.75%</b> 0.14%
Net Interest Margin	2.35%	2.63%	2.50%	2.55%	2.64%	2.61%	2.61%	2.61%	2.51%	2.53%	2.61%
Non-Interest Income	0.39%	0.55%	0.88%	1.09%	1.21%	1.10%	1.11%	0.53%	0.84%	0.98%	1.15%
Non-Interest Expense	3.43%	3.30%	3.05%	3.13%	3.19%	2.79%	2.85%	3.30%	3.08%	3.10%	3.17%
Net Operating Expense	3.04%	2.75%	2.18%	2.03%	1.98%	1.69%	1.74%	2.77%	2.24%	2.12%	2.02%
Net Operating Return	-0.69%	-0.12%	0.32%	0.52%	0.66%	0.93%	0.88%	-0.16%	0.27%	0.41%	0.59%
Non-recurring Inc(Exp).	0.90%	0.26%	0.09%	0.10%	0.05%	0.01%	0.02%	0.30%	0.11%	0.10%	0.07%
Net Income.	0.20%	0.13%	0.41%	0.62%	0.71%	0.94%	0.89%	0.14%	0.38%	0.51%	0.66%
Return on Net Worth.	-3.8%	-0.8%	2.7%	4.6%	6.3%	8.9%	8.3%	-1.0%	2.2%	3.4%	5.5%





Business & Industry Consulting Market Analysis Strategic Solutions Financial Investments Risk Management Regulatory Expert

	<\$2	\$2-10	\$10-50	\$50-100	\$100-500	\$500>		<\$10	<\$50	<\$100	<\$500
Q4-2022	Million	Million	<million< th=""><th>Million</th><th>Million</th><th>Million</th><th>TOTAL</th><th>Million</th><th>Million</th><th>Million</th><th>Million</th></million<>	Million	Million	Million	TOTAL	Million	Million	Million	Million
PORTFOLIO ANALYTICS											
Cash and Investments							T				
Cash & CE as Pct of Assets	30%	14%	9%	8%	7%	6%	6%	15%	9%	9%	7%
Investments as Pct of Asset Short-term Funding Ratio	26% 45.54%	38% 30.78%	39% 22.97%	34% 17.94%	25% 12.36%	19% 9.33%	20% 10.13%	37% 23.72%	39% 20.58%	36% 14.58%	28% 10.19%
Avg Cash & Investment Rat	0.89%	1.47%	1.78%	1.91%	2.08%	2.54%	2.44%	1.42%	1.74%	1.83%	2.00%
Loan Portfolio											
Total Loan Growth-Annl	-1.2%	4.6%	5.9%	6.2%	10.5%	21.8%	20.0%	4.3%	5.7%	6.0%	9.4%
Consumer Loan Growth-Ar	-1.1%	4.5%	7.0%	6.7%	13.0%	21.3%	19.6%	4.1%	6.7%	6.7%	11.2%
Mortgage Loan Growth-An	-20.5%	7.3%	3.1%	5.4%	7.7%	22.2%	20.4%	6.9%	3.2%	4.7%	7.1%
Avg Loan Balance	\$6,333	\$8,075	\$3,850	\$6,497	\$10,735	\$20,169	\$17,141	\$7,965	\$4,265	\$5,541	\$9,516
Avg Loan Rate Avg Loan Yield, net	6.40% 5.93%	5.69% 5.33%	4.95% 4.69%	4.62% 4.37%	4.41% 4.16%	4.44% 4.04%	4.45% 4.07%	5.74% 5.37%	5.03% 4.76%	4.80% 4.53%	4.50% 4.25%
Avg Loan Held, Het	3.33/6	3.33/0	4.05%	4.57/0	4.10%	4.04/0	4.07/6	3.37/0	4.70%	4.33%	4.23/0
Credit Mitigation-							T	ī			
Delinquency Rates-											
Credit Cards	0.05%	2.23%	1.44%	1.15%	0.90%	1.52%	1.48%	2.18%	1.47%	1.28%	0.98%
New Vehicle Loans	1.93%	0.79%	0.48%	0.34%	0.30%	0.38%	0.37%	0.86%	0.53%	0.43%	0.33%
Used Vehicle Loans Total Vehicle Loans	2.48% 1.25%	1.54% 0.86%	1.07% 0.71%	0.88%	0.81% 0.67%	0.84%	0.84% 1.31%	0.08% 0.92%	0.05% 0.81%	0.06%	0.07%
Real Estate Loans	2.74%	1.14%	0.75%	0.53%	0.38%	0.39%	0.39%	1.15%	0.76%	0.61%	0.42%
Total Loan Delinguency	2.63%	1.35%	0.91%	0.70%	0.55%	0.61%	0.61%	0.95%	0.81%	0.61%	0.61%
Net Charge-off Rates-							I	1			
Credit Cards	0.06%	1.02%	0.95%	1.04%	1.24%	2.39%	2.30%	1.00%	0.95%	1.00%	1.19%
New Vehicle Loans	0.22%	0.07%	0.05%	0.06%	0.07%	0.14%	0.13%	0.85%	0.53%	0.44%	0.34%
Used Vehicle Loans	0.44%	0.23%	0.26%	0.28%	0.31%	0.37%	0.36%	1.60%	1.13%	1.00%	0.86%
Total Vehicle Loans	0.36%	0.17%	0.19%	0.21%	0.24%	0.29%	0.28%	0.18%	0.19%	0.20%	0.23%
Non-Comml RE Loans	11.32%	-0.01%	0.38%	0.25%	0.66%	0.58%	0.58%	0.07%	0.37%	0.29%	0.59%
Total Net Charge-offs	0.35%	0.25%	0.24%	0.23%	0.36%	0.34%	0.26%	0.25%	0.23%	0.34%	0.00%
"Misery" Indices-							Ī				
Credit Cards	0.11%	3.25%	2.39%	2.19%	2.14%	3.91%	3.78%	3.18%	2.42%	2.28%	2.17%
New Vehicle Loans	2.15%	0.86%	0.53%	0.40%	0.37%	0.52%	0.50%	1.70%	1.06%	0.86%	0.67%
Used Vehicle Loans	2.92%	1.77%	1.33%	1.16%	1.12%	1.21%	1.20%	1.68%	1.19%	1.05%	0.92%
Total Vehicle Loans	1.61%	1.03%	0.90%	0.87%	0.91%	0.96%	1.59%	1.10%	1.00%	0.90%	0.23%
Non-Comml RE Loans	14.06%	1.13%	1.13%	0.78%	1.04%	0.97%	0.97%	1.22%	1.13%	0.90%	1.01%
Total "Misery" Index	2.98%	1.60%	1.15%	0.93%	0.91%	0.95%	0.87%	1.20%	1.04%	0.95%	0.61%
Fundng Portfolio							T	I			
Share Growth YTD-Annl	-10.5%	-6.1%	-5.2%	-3.6%	-1.7%	4.6%	3.4%	-6.4%	-5.3%	-4.4%	-2.4%
Chkg & Savings YTD-Annl	-9.9%	-5.5%	-4.6%	-3.4%	-2.3%	2.7%	1.6%	-5.8%	-4.7%	-4.0%	-2.8%
Avg Share Balance per Mbr	\$2,584	\$5,589	\$9,231	\$10,713	\$12,391	\$14,172	\$13,677	\$5,209	\$8,585	\$9,635	\$11,521
Avg Share Balance	\$11,711	\$14,184	\$6,932	\$10,578	\$14,986	\$24,037	\$21,047	\$13,998	\$7,291	\$8,789	\$12,635
Avg Share Rate	0.62%	0.36%	0.27%	0.28%	0.36%	0.65%	0.60%	0.38%	0.28%	0.28%	0.34%
Core as Pct of Total Shares	93%	86%	78%	73%	66%	54%	56%	86%	79%	76%	68%
Term CDs as Pct of Shares	5%	9%	10%	10%	13%	17%	16%	9%	9%	10%	12%
Non-Member Deposit Ratio	1.0%	1.0%	0.8%	1.0%	1.0%	1.2%	1.2%	1.0%	0.8%	0.9%	1.0%
Borrowings/Total Funding	0.1%	0.3%	0.3%	0.6%	2.0%	5.7%	5.1%	0.3%	0.3%	0.5%	1.6%
Borrowings Growth YTD	-40.0%	36.8%	458.6%	203.3%	211.6%	125.3%	128.4%	31.5%	326.0%	229.1%	212.9%
Avg Borrowings Rate	-	1.70%	2.62%	2.42%	2.37%	2.97%	2.94%	2.45%	2.60%	2.47%	2.38%





Business & Industry Consulting Market Analysis Strategic Solutions Financial Investments Risk Management Regulatory Expert

Q4-2022	<\$2 Million	\$2-10 Million	\$10-50 <million< th=""><th>\$50-100 Million</th><th>\$100-500 Million</th><th>\$500&gt; Million</th><th>TOTAL</th><th>&lt;\$10 Million</th><th>&lt;\$50 Million</th><th>&lt;\$100 Million</th><th>&lt;\$500 Million</th></million<>	\$50-100 Million	\$100-500 Million	\$500> Million	TOTAL	<\$10 Million	<\$50 Million	<\$100 Million	<\$500 Million
Net Operating Profitability	V-										
Earning Asset/Funding	117%	115%	109%	108%	107%	112%	112%	115%	110%	109%	107%
Non-Int Inc-to-Total Revenu	11%	15%	24%	27%	28%	24%	25%	15%	23%	25%	27%
Net Op Cash Flow (YTD-\$Mils	\$ (23)	\$ (285)	\$ (2,674)	\$ (3,074)	\$ (18,339)	\$ (165,624)	\$ (190,020)	\$ (309)	\$ (2,982)	\$ (6,056)	\$ (24,395
Average Loan Balance	6,333	8,075	3,850	6,497	10,735	20,169	17,141	7,965	4,265	5,541	9,516
Average Share Balance	2,414	4,436	5,716	6,174	6,630	7,171	7,039	4,214	5,524	5,863	6,408
Net Operating Return per	FTF										
Interest Income per FTE	\$41,369	\$83,999	\$129,264	\$140,607	\$149,217	\$227,985	\$210,483	\$78,665	\$120,718	\$130,859	\$144,06
Avg Int & Prov per FTE	\$9,437	\$12,660	\$16,157	\$18,134	\$22,434	\$54,825	\$47,743	\$12,257	\$15,498	\$16,842	\$20,86
Net Interest Income per FTE	\$31,932	\$71,338	\$113,108	\$122,473	\$126,784	\$173,159	\$162,740	\$66,408	\$105,220	\$114,017	\$123,19
Non-Interest Income per FT	\$5,282	\$14,787	\$39,780	\$52,598	\$58,066	\$72,892	\$68,989	\$13,597	\$35,358	\$44,148	\$54,15
Avg Operating Exp per FTE	\$46,636	\$89,413	\$138,319	\$150,192	\$153,133	\$184,585	\$177,247	\$84,061	\$129,155	\$139,881	\$149,41
Net Operating Exp per FTE	\$41,354	\$74,627	\$98,539	\$97,594	\$95,067	\$111,693	\$108,258	\$70,464	\$93,797	\$95,733	\$95,25
Avg Net Op Return per FT	\$ (9,422)	\$ (3,288)	\$ 14,569	\$24,879	\$ 31,717	\$ 61,466	\$ 54,482	\$ (4,056)	\$ 11,424	\$18,284	\$ 27,944
	se Assessme	nt									
Revenue-			4150.015	4402.205	4207.204	<b>4200.076</b>	4270.472	402.252	<b>4456.076</b>	<b>4475.007</b>	4400 240
Revenue/Operating Expens Revenue- Avg Revenue per FTE	\$46,650	\$98,785	\$169,045			\$300,876	\$279,472	\$92,262	\$156,076		
Revenue-			\$169,045 3.73%	\$193,206 4.02%	\$207,284 4.32%	\$300,876 4.54%	\$279,472 4.49%	\$92,262 3.63%	\$156,076 3.72%	\$175,007 3.88%	\$198,218 4.20%
Revenue- Avg Revenue per FTE	\$46,650	\$98,785									
Revenue- Avg Revenue per FTE - Total Revenue Ratio	\$46,650 3.43%	\$98,785									
Revenue- Avg Revenue per FTE - Total Revenue Ratio  Operating Expenses- Avg Comp & Benefits per F - C & B Exp Ratio	\$46,650 3.43% \$22,184 1.63%	\$98,785 3.64% \$46,720 1.72%	\$65,144 1.44%	\$69,973 1.46%	\$76,409 1.59%	\$96,411 1.46%	\$91,620 1.47%	\$43,650 1.72%	\$61,514 1.47%	\$65,827 1.46%	4.20% \$73,437 1.56%
Revenue- Avg Revenue per FTE - Total Revenue Ratio  Operating Expenses- Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense	\$46,650 3.43% \$22,184 1.63% 48%	\$98,785 3.64% \$46,720 1.72% 52%	\$65,144 1.44% 47%	4.02% \$69,973	4.32% \$76,409	\$96,411	\$91,620	\$43,650 1.72% 52%	3.72% \$61,514	\$65,827 1.46% 47%	\$73,437 1.56% 49%
Revenue- Avg Revenue per FTE - Total Revenue Ratio  Operating Expenses- Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff)	\$46,650 3.43% \$22,184 1.63% 48% 1.76	\$98,785 3.64% \$46,720 1.72% 52% 0.72	\$65,144 1.44% 47% 0.36	\$69,973 1.46% 47% 0.30	\$76,409 1.59% 50% 0.26	\$96,411 1.46% 52% 0.16	\$91,620 1.47% 52% 0.18	\$43,650 1.72% 52% 0.78	\$61,514 1.47% 48% 0.40	\$65,827 1.46% 47% 0.34	4.20% \$73,437 1.56% 49% 0.27
Revenue- Avg Revenue per FTE - Total Revenue Ratio  Operating Expenses- Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents	\$46,650 3.43% \$22,184 1.63% 48% 1.76 206	\$98,785 3.64% \$46,720 1.72% 52% 0.72 1,441	\$65,144 1.44% 47% 0.36 8,102	\$69,973 1.46% 47% 0.30 10,141	\$76,409 1.59% 50% 0.26 50,923	\$96,411 1.46% 52% 0.16 268,744	\$91,620 1.47% 52% 0.18 339,557	\$43,650 1.72% 52% 0.78 1,647	\$61,514 1.47% 48% 0.40 9,749	\$65,827 1.46% 47% 0.34 19,890	\$73,437 1.56% 49% 0.27 70,813
Revenue- Avg Revenue per FTE - Total Revenue Ratio  Operating Expenses- Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff)	\$46,650 3.43% \$22,184 1.63% 48% 1.76 206	\$98,785 3.64% \$46,720 1.72% 52% 0.72	\$65,144 1.44% 47% 0.36	\$69,973 1.46% 47% 0.30	\$76,409 1.59% 50% 0.26	\$96,411 1.46% 52% 0.16	\$91,620 1.47% 52% 0.18	\$43,650 1.72% 52% 0.78	\$61,514 1.47% 48% 0.40	\$65,827 1.46% 47% 0.34	\$73,437 1.56% 49% 0.27
Revenue- Avg Revenue per FTE - Total Revenue Ratio  Operating Expenses- Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee  Avg Occ & Ops Exp per FTE	\$46,650 3.43% \$22,184 1.63% 48% 1.76 206 81% \$15,170	\$98,785 3.64% \$46,720 1.72% 52% 0.72 1,441 46% \$23,742	\$65,144 1.44% 47% 0.36 8,102 16% \$37,467	\$69,973 1.46% 47% 0.30 10,141 9% \$38,990	\$76,409 1.59% 50% 0.26 50,923 7% \$38,725	\$96,411 1.46% 52% 0.16 268,744 5% \$44,049	\$91,620 1.47% 52% 0.18 339,557 6% \$42,835	\$43,650 1.72% 52% 0.78 1,647 51% \$22,669	\$61,514 1.47% 48% 0.40 9,749 23% \$34,968	\$65,827 1.46% 47% 0.34 19,890 16% \$37,019	\$73,437 1.56% 49% 0.27 70,813 10% \$38,246
Revenue- Avg Revenue per FTE - Total Revenue Ratio  Operating Expenses- Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee  Avg Occ & Ops Exp per FTE - Occup & Ops Exp Ratio	\$46,650 3.43% \$22,184 1.63% 48% 1.76 206 81% \$15,170 1.11%	\$98,785 3.64% \$46,720 1.72% 52% 0.72 1,441 46% \$23,742 0.88%	\$65,144 1.44% 47% 0.36 8,102 16% \$37,467 0.83%	\$69,973 1.46% 47% 0.30 10,141 9% \$38,990 0.81%	\$76,409 1.59% 50% 0.26 50,923 7% \$38,725 0.81%	\$96,411 1.46% 52% 0.16 268,744 5% \$44,049 0.67%	\$91,620 1.47% 52% 0.18 339,557 6% \$42,835 0.69%	\$43,650 1.72% 52% 0.78 1,647 51% \$22,669 0.89%	\$61,514 1.47% 48% 0.40 9,749 23% \$34,968 0.83%	\$65,827 1.46% 47% 0.34 19,890 16% \$37,019 0.82%	\$73,437 1.56% 49% 0.27 70,813 10% \$38,246 0.81%
Revenue- Avg Revenue per FTE - Total Revenue Ratio  Operating Expenses- Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee  Avg Occ & Ops Exp per FTE	\$46,650 3.43% \$22,184 1.63% 48% 1.76 206 81% \$15,170 1.11%	\$98,785 3.64% \$46,720 1.72% 52% 0.72 1,441 46% \$23,742	\$65,144 1.44% 47% 0.36 8,102 16% \$37,467	\$69,973 1.46% 47% 0.30 10,141 9% \$38,990	\$76,409 1.59% 50% 0.26 50,923 7% \$38,725	\$96,411 1.46% 52% 0.16 268,744 5% \$44,049	\$91,620 1.47% 52% 0.18 339,557 6% \$42,835	\$43,650 1.72% 52% 0.78 1,647 51% \$22,669	\$61,514 1.47% 48% 0.40 9,749 23% \$34,968	\$65,827 1.46% 47% 0.34 19,890 16% \$37,019	\$73,437 1.56% 49% 0.27 70,813 10% \$38,246
Revenue- Avg Revenue per FTE - Total Revenue Ratio  Operating Expenses- Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee  Avg Occ & Ops Exp per FTE - Occup & Ops Exp Ratio - Pct of Total Op Expense	\$46,650 3.43% \$22,184 1.63% 48% 1.76 206 81% \$15,170 1.11% 33%	\$98,785 3.64% \$46,720 1.72% 52% 0.72 1,441 46% \$23,742 0.88% 27%	\$65,144 1.44% 47% 0.36 8,102 16% \$37,467 0.83% 27%	\$69,973 1.46% 47% 0.30 10,141 9% \$38,990 0.81% 26%	\$76,409 1.59% 50% 0.26 50,923 7% \$38,725 0.81% 25%	\$96,411 1.46% 52% 0.16 268,744 5% \$44,049 0.67% 24%	\$91,620 1.47% 52% 0.18 339,557 6% \$42,835 0.69% 24%	\$43,650 1.72% 52% 0.78 1,647 51% \$22,669 0.89% 27%	\$61,514 1.47% 48% 0.40 9,749 23% \$34,968 0.83% 27%	\$65,827 1.46% 47% 0.34 19,890 16% \$37,019 0.82% 26%	\$73,437 1.56% 49% 0.27 70,813 10% \$38,246 0.81% 26%
Revenue- Avg Revenue per FTE - Total Revenue Ratio  Operating Expenses- Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee  Avg Occ & Ops Exp per FTE - Occup & Ops Exp Ratio - Pct of Total Op Expense Avg All Other Exp per FTE - All Other Exp per FTE - All Other Exp pers Ratio	\$46,650 3.43% \$22,184 1.63% 48% 1.76 206 81% \$15,170 1.11% 33% \$9,282 0.68%	\$98,785 3.64% \$46,720 1.72% 52% 0.72 1,441 46% \$23,742 0.88%	\$65,144 1.44% 47% 0.36 8,102 16% \$37,467 0.83%	\$69,973 1.46% 47% 0.30 10,141 9% \$38,990 0.81%	\$76,409 1.59% 50% 0.26 50,923 7% \$38,725 0.81%	\$96,411 1.46% 52% 0.16 268,744 5% \$44,049 0.67%	\$91,620 1.47% 52% 0.18 339,557 6% \$42,835 0.69%	\$43,650 1.72% 52% 0.78 1,647 51% \$22,669 0.89%	\$61,514 1.47% 48% 0.40 9,749 23% \$34,968 0.83%	\$65,827 1.46% 47% 0.34 19,890 16% \$37,019 0.82%	\$73,437 1.56% 49% 0.27 70,813 10% \$38,246 0.81%
Revenue- Avg Revenue per FTE - Total Revenue Ratio  Operating Expenses- Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee  Avg Occ & Ops Exp per FTE - Occup & Ops Exp Ratio - Pct of Total Op Expense	\$46,650 3.43% \$22,184 1.63% 48% 1.76 206 81% \$15,170 1.11% 33% \$9,282 0.68%	\$98,785 3.64% \$46,720 1.72% 52% 0.72 1,441 46% \$23,742 0.88% 27% \$18,952	\$65,144 1.44% 47% 0.36 8,102 16% \$37,467 0.83% 27% \$35,707	\$69,973 1.46% 47% 0.30 10,141 9% \$38,990 0.81% 26%	\$76,409 1.59% 50% 0.26 50,923 7% \$38,725 0.81% 25%	\$96,411 1.46% 52% 0.16 268,744 5% \$44,049 0.67% 24%	\$91,620 1.47% 52% 0.18 339,557 6% \$42,835 0.69% 24%	\$43,650 1.72% 52% 0.78 1,647 51% \$22,669 0.89% 27%	\$61,514 1.47% 48% 0.40 9,749 23% \$34,968 0.83% 27% \$32,673	\$65,827 1.46% 47% 0.34 19,890 16% \$37,019 0.82% 26% \$37,035	\$73,437 1.56% 49% 0.27 70,813 10% \$38,246 0.81% 26%
Revenue- Avg Revenue per FTE - Total Revenue Ratio  Operating Expenses- Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee  Avg Occ & Ops Exp per FTE - Occup & Ops Exp Ratio - Pct of Total Op Expense  Avg All Other Exp per FTE - All Other Expense Ratio - Pct of Total Op Expense	\$46,650 3.43% \$22,184 1.63% 48% 1.76 206 81% \$15,170 1.11% 33% \$9,282 0.68%	\$98,785 3.64% \$46,720 1.72% 52% 0.72 1,441 46% \$23,742 0.88% 27% \$18,952 0.70%	\$65,144 1.44% 47% 0.36 8,102 16% \$37,467 0.83% 27% \$35,707 0.79%	\$69,973 1.46% 47% 0.30 10,141 9% \$38,990 0.81% 26% \$41,229 0.86%	\$76,409 1.59% 50% 0.26 50,923 7% \$38,725 0.81% 25% \$37,999 0.79%	\$96,411 1.46% 52% 0.16 268,744 5% \$44,049 0.67% 24% \$44,124 0.67%	\$91,620 1.47% 52% 0.18 339,557 6% \$42,835 0.69% 24% \$42,792 0.69%	\$43,650 1.72% 52% 0.78 1,647 51% \$22,669 0.89% 27% \$17,742 0.70%	\$61,514 1.47% 48% 0.40 9,749 23% \$34,968 0.83% 27% \$32,673 0.78%	\$65,827 1.46% 47% 0.34 19,890 16% \$37,019 0.82% 26% \$37,035 0.82%	\$73,437 1.56% 49% 0.27 70,813 10% \$38,246 0.81% 26% \$37,728 0.80%
Revenue- Avg Revenue per FTE - Total Revenue Ratio  Operating Expenses- Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee  Avg Occ & Ops Exp per FTE - Occup & Ops Exp Ratio - Pct of Total Op Expense Avg All Other Exp per FTE - All Other Expense Ratio - Pct of Total Op Expense	\$46,650 3.43% \$22,184 1.63% 48% 1.76 206 81% \$15,170 1.11% 33% \$9,282 0.68% 20%	\$98,785 3.64% \$46,720 1.72% 52% 0.72 1,441 46% \$23,742 0.88% 27% \$18,952 0.70% 21%	\$65,144 1.44% 47% 0.36 8,102 16% \$37,467 0.83% 27% \$35,707 0.79% 26%	\$69,973 1.46% 47% 0.30 10,141 9% \$38,990 0.81% 26% \$41,229 0.86% 27%	\$76,409 1.59% 50% 0.26 50,923 7% \$38,725 0.81% 25% \$37,999 0.79% 25%	\$96,411 1.46% 52% 0.16 268,744 5% \$44,049 0.67% 24% \$44,124 0.67% 24%	\$91,620 1.47% 52% 0.18 339,557 6% \$42,835 0.69% 24% \$42,792 0.69% 24%	\$43,650 1.72% 52% 0.78 1,647 51% \$22,669 0.89% 27% \$17,742 0.70% 21%	\$61,514 1.47% 48% 0.40 9,749 23% \$34,968 0.83% 27% \$32,673 0.78% 25%	\$65,827 1.46% 47% 0.34 19,890 16% \$37,019 0.82% 26% \$37,035 0.82% 26%	\$73,437 1.56% 49% 0.27 70,813 10% \$38,246 0.81% 26% \$37,728 0.80% 25%
Revenue- Avg Revenue per FTE - Total Revenue Ratio  Operating Expenses- Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee  Avg Occ & Ops Exp per FTE - Occup & Ops Exp Ratio - Pct of Total Op Expense  Avg All Other Exp per FTE - All Other Expense Ratio - Pct of Total Op Expense  Avg All Other Expense Ratio - Pct of Total Op Expense	\$46,650 3.43% \$22,184 1.63% 48% 1.76 206 81% \$15,170 1.11% 33% \$9,282 0.68% 20%	\$98,785 3.64% \$46,720 1.72% 52% 0.72 1,441 46% \$23,742 0.88% 27% \$18,952 0.70% 21%	\$65,144 1.44% 47% 0.36 8,102 16% \$37,467 0.83% 27% \$35,707 0.79% 26%	\$69,973 1.46% 47% 0.30 10,141 9% \$38,990 0.81% 26% \$41,229 0.86% 27%	\$76,409 1.59% 50% 0.26 50,923 7% \$38,725 0.81% 25% \$37,999 0.79% 25%	\$96,411 1.46% 52% 0.16 268,744 5% \$44,049 0.67% 24% \$44,124 0.67% 24%	\$91,620 1.47% 52% 0.18 339,557 6% \$42,835 0.69% 24% \$42,792 0.69% 24%	\$43,650 1.72% 52% 0.78 1,647 51% \$22,669 0.89% 27% \$17,742 0.70% 21%	\$61,514 1.47% 48% 0.40 9,749 23% \$34,968 0.83% 27% \$32,673 0.78% 25%	\$65,827 1.46% 47% 0.34 19,890 16% \$37,019 0.82% 26% \$37,035 0.82% 26%	\$73,437 1.56% 49% 0.27 70,813 10% \$38,246 0.81% 26% \$37,728 0.80% 25%
Revenue- Avg Revenue per FTE - Total Revenue Ratio  Operating Expenses- Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee  Avg Occ & Ops Exp per FTE - Occup & Ops Exp Ratio - Pct of Total Op Expense Avg All Other Exp per FTE - All Other Expense Ratio - Pct of Total Op Expense	\$46,650 3.43% \$22,184 1.63% 48% 1.76 206 81% \$15,170 1.11% 33% \$9,282 0.68% 20%	\$98,785 3.64% \$46,720 1.72% 52% 0.72 1,441 46% \$23,742 0.88% 27% \$18,952 0.70% 21%	\$65,144 1.44% 47% 0.36 8,102 16% \$37,467 0.83% 27% \$35,707 0.79% 26%	\$69,973 1.46% 47% 0.30 10,141 9% \$38,990 0.81% 26% \$41,229 0.86% 27%	\$76,409 1.59% 50% 0.26 50,923 7% \$38,725 0.81% 25% \$37,999 0.79% 25%	\$96,411 1.46% 52% 0.16 268,744 5% \$44,049 0.67% 24% \$44,124 0.67% 24%	\$91,620 1.47% 52% 0.18 339,557 6% \$42,835 0.69% 24% \$42,792 0.69% 24%	\$43,650 1.72% 52% 0.78 1,647 51% \$22,669 0.89% 27% \$17,742 0.70% 21%	\$61,514 1.47% 48% 0.40 9,749 23% \$34,968 0.83% 27% \$32,673 0.78% 25%	\$65,827 1.46% 47% 0.34 19,890 16% \$37,019 0.82% 26% \$37,035 0.82% 26%	\$73,437 1.56% 49% 0.27 70,813 10% \$38,246 0.81% 26% \$37,728 0.80% 25%
Revenue- Avg Revenue per FTE - Total Revenue Ratio  Operating Expenses- Avg Comp & Benefits per F - C & B Exp Ratio - Pct of Total Op Expense - FTE-to-Ops (Staff Eff) - Full-time Equivalents - Pct Part-time Employee  Avg Occ & Ops Exp per FTE - Occup & Ops Exp Ratio - Pct of Total Op Expense  Avg All Other Exp per FTE - All Other Exp per FTE - All Other Expense Ratio - Pct of Total Op Expense  Membership Outreach-  Membership Outreach-  Members-to-Potential  Members-to-FTEs	\$46,650 3.43% \$22,184 1.63% 48% 1.76 206 81% \$15,170 1.11% 33% \$9,282 0.68% 20%	\$98,785 3.64% \$46,720 1.72% 52% 0.72 1,441 46% \$23,742 0.88% 27% \$18,952 0.70% 21%	3.73% \$65,144 1.44% 47% 0.36 8,102 16% \$37,467 0.83% 27% \$35,707 0.79% 26% 2.3% 419	\$69,973 1.46% 47% 0.30 10,141 9% \$38,990 0.81% 26% \$41,229 0.86% 27%	\$76,409 1.59% 50% 0.26 50,923 7% \$38,725 0.81% 25% \$37,999 0.79% 25%	\$96,411 1.46% 52% 0.16 268,744 5% \$44,049 0.67% 24% \$44,124 0.67% 24%	\$91,620 1.47% 52% 0.18 339,557 6% \$42,835 0.69% 24% \$42,792 0.69% 24%	\$43,650 1.72% 52% 0.78 1,647 51% \$22,669 0.89% 27% \$17,742 0.70% 21%	3.72% \$61,514 1.47% 48% 0.40 9,749 23% \$34,968 0.83% 27% \$32,673 0.78% 25% 414	3.88% \$65,827 1.46% 47% 0.34 19,890 16% \$37,019 0.82% 26% \$37,035 0.82% 26%	\$73,437 1.56% 49% 0.27 70,813 10% \$38,246 0.81% 26% \$37,728 0.80% 25%



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NET INFRASTRUCTURE COS	iT:										
Fee Income	0.39%	0.55%	0.88%	1.09%	1.21%	1.10%	1.11%	0.53%	0.84%	0.98%	1.15%
Compensation & Benefits	1.63%	1.72%	1.44%	1.46%	1.59%	1.46%	1.47%	1.72%	1.47%	1.46%	1.56%
Travel & Conference	0.02%	0.02%	0.02%	0.03%	0.03%	0.02%	0.02%	0.02%	0.02%	0.03%	0.03%
Office Occupancy	0.21%	0.15%	0.18%	0.20%	0.21%	0.17%	0.17%	0.15%	0.18%	0.19%	0.20%
Office Operations	0.90%	0.73%	0.65%	0.61%	0.60%	0.50%	0.52%	0.74%	0.66%	0.63%	0.61%
Educational & Promo	0.05%	0.03%	0.06%	0.08%	0.10%	0.11%	0.11%	0.03%	0.06%	0.07%	0.09%
Loan Servicing	0.11%	0.12%	0.17%	0.22%	0.23%	0.19%	0.20%	0.11%	0.16%	0.19%	0.22%
Professional & Outside Sv	0.28%	0.38%	0.43%	0.44%	0.35%	0.23%	0.25%	0.37%	0.42%	0.43%	0.37%
Member Insurance	0.02%	0.01%	0.00%	0.00%	0.00%	0.00%	0.00%	0.01%	0.00%	0.00%	0.00%
Operating Fees	0.05%	0.03%	0.02%	0.02%	0.01%	0.01%	0.01%	0.03%	0.02%	0.02%	0.02%
Miscellaneous	0.15%	0.11%	0.09%	0.07%	0.07%	0.10%	0.09%	0.12%	0.09%	0.08%	0.07%
Total Ops Expense	3.43%	3.30%	3.05%	3.13%	3.19%	2.79%	2.85%	3.30%	3.08%	3.10%	3.17%
Net Operating Expense	3.04%	2.75%	2.18%	2.03%	1.98%	1.69%	1.74%	2.77%	2.24%	2.12%	2.02%

NET INFRASTRUCTURE COST PER FULL-TIME EQUIVALENT											
Fee Income	\$5,282	\$14,787	\$39,780	\$52,598	\$58,066	\$72,892	\$68,989	\$13,597	\$35,358	\$44,148	\$54,157
Compensation & Benefits	\$22,184	\$46,720	\$65,144	\$69,973	\$76,409	\$96,411	\$91,620	\$43,650	\$61,514	\$65,827	\$73,437
Travel & Conference	\$233	\$555	\$1,037	\$1,321	\$1,414	\$1,306	\$1,311	\$515	\$949	\$1,139	\$1,337
Office Occupancy	\$2,888	\$3,957	\$8,220	\$9,674	\$9,858	\$11,018	\$10,699	\$3,823	\$7,478	\$8,597	\$9,504
Office Operations	\$12,282	\$19,785	\$29,247	\$29,317	\$28,867	\$33,031	\$32,136	\$18,846	\$27,490	\$28,422	\$28,742
Educational & Promo	\$665	\$902	\$2,814	\$3,826	\$4,929	\$7,539	\$6,891	\$873	\$2,486	\$3,169	\$4,435
Loan Servicing	\$1,471	\$3,124	\$7,517	\$10,403	\$10,840	\$12,800	\$12,262	\$2,917	\$6,740	\$8,608	\$10,213
Professional & Outside Sv	\$3,791	\$10,205	\$19,267	\$21,171	\$16,908	\$15,349	\$15,824	\$9,402	\$17,601	\$19,421	\$17,614
Member Insurance	\$325	\$278	\$160	\$89	\$79	\$56	\$63	\$284	\$181	\$134	\$94
Operating Fees	\$689	\$833	\$950	\$907	\$707	\$540	\$588	\$815	\$928	\$917	\$766
Miscellaneous	\$2,107	\$3,054	\$3,962	\$3,511	\$3,122	\$6,534	\$5,853	\$2,936	\$3,789	\$3,647	\$3,270
Total Ops Expense	\$46,636	\$89,413	\$138,319	\$150,192	\$153,133	\$184,585	\$177,247	\$84,061	\$129,155	\$139,881	\$149,411
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Net Operating Expense	\$41,354	\$74,627	\$98,539	\$97,594	\$95,067	\$111,693	\$108,258	\$70,464	\$93,797	\$95,733	\$95,254