SUMMER VILLAGE OF SOUTH VIEW
AGENDA

Regular Council Meeting held at the Municipal Office 2317 Twp Rd 545 LSA County
Public may participate in person or via zoom
Tuesday, November 18, 2025 at 9:30 a.m.

---

1. Call to Order:

2. Treaty 6 Territory Land Acknowledgement

   The Summer Village of South View acknowledges that we are meeting on Treaty 6 Territory and on the homelands of the Metis Nation. We acknowledge all indigenous peoples who have walked these lands for centuries.

3. Agenda: a) November 18, 2025 Regular Council Meeting Agenda

   p 1-6

   (approve agenda as is or with amendments)

4. Minutes: a) October 21, 2025 Regular Council Meeting Minutes

   p 7-10

   (approve minutes as is or with amendments)

5. Appointments: a)

6. Bylaws:

   a) Bylaw 258-2025 – Municipal Borrowing Bylaw.

   p 11-12

   This is the municipality's borrowing bylaw which ATB Financial has requested be approved annually, this bylaw is for the 2026 Operating Year. The borrowing bylaw is in place for interim funding in the event of a local emergency or to cover unforeseen urgent operating expenditures not included in the operating budget, principal sum of $150,000.00. Administration is requesting all readings to this bylaw.

   (that bylaw 258-2025, being a Municipal Borrowing Bylaw for the Summer Village of South View, be given first reading.)

   (that Bylaw 258-2025 be given second reading)

   (that Bylaw 258-2025 be considered for third reading)

   (that Bylaw 258-2025, be given third and final reading)

   Or

(Some other direction as provided by Council.)

7. Business: a) WILD Water Commission

p 13-18

Dwight Moskalyk, CAO of the WILD Water Commission, attended Councils' September meeting to discuss the Commission history and operations as well as the potential for South View to become members. Council requested that this be added to the November meeting for further review and discussion.

(direction as determined at meeting time.)

b) Fire Rescue International

Attached is an invoice for a fire call on July 5, 2025. This fire was in a municipal dumpster and is the responsibility of the municipality to pay.

p 19

(that payment of invoice 1217 from Fire Rescue International in the amount of $1,543.51, for the fire call out near 101 Oscar Wikstrom Drive (municipal property's solid waste bin) be approved.,

Or,

Some other direction as provided by Council at meeting time.)

c) Family and Community Support Services (FCSS) Grant Agreement

Attached is the FCSS 2026-2028 Grant Agreement Highlights, summary of the summer village's FCSS funding and the draft Agreement between His Majesty the King in Right of Alberta and Summer Village of South View.

p 20-39

(that the Family and Community Support Services (FCSS) Agreement between His Majesty the King in Right of Alberta and Summer Village of South View be approved and its execution authorized.,

Or

Some other direction as provided by Council at meeting time.)

d) FireSmart Canada Wildfire Community Preparedness Day Grant

p 40-44

The Wildfire Community Preparedness Day Grant, worth $500, is currently open for applications, which are due by January 31, 2026. More information on the program and grant is attached. Last year, Council used this grant to host a FireSmart Day and to utilize volunteers to clear deadfall, undergrowth, and flammable debris.

(That the Summer Village of South View apply for the FireSmart Wildfire Community Preparedness Day Grant, in the amount of $500, to _____ on _____.

Or,

Some other direction as given by Council at meeting time.)

e) Draft 2026 Operating Budget

p45-51

Attached is our first review of the draft 2026 Operating Budget for the Summer Village of South View. This draft budget will be reviewed at meeting time.

(That the 1st review of the Draft 2026 Operating Budget be accepted for information, and that Administration make changes to this Draft 2026 Operating Budget as directed at meeting time, and that a 2nd review of the updated Draft 2026 Operating Budget take place at a future Council meeting.,

Or,

Some other direction as provided by Council at meeting time.)

f) 2026 Interim Operating Budget

Each year Council must pass an Interim Operating Budget until such time as the final operating budget is passed.

(that an Interim 2026 Operating Budget be passed at ½ the 2025 Approved Operating Budget and that this Interim 2026 Operating Budget cease to have any force and effect once the 2026 Operating Budget is approved.,

Or,

Some other direction as provided by Council at meeting time.)

g) Draft 2026 Capital Budget

The draft 2026 capital budget is included in the same document as the draft operating budget. This draft budget will be reviewed at meeting time. Due to changes to the *Municipal Government Act*, the capital budget must be passed by the end of the year.

(That the 2026 Capital Budget be approved as presented/amended.

Or,

Some other direction as provided by Council at meeting time.)

h) Amended Policy C-COU-REM-1 Council Remuneration and Expense Reimbursement

A red-lined version of this policy, based on Council's recommendations at the October meeting, is included in your meeting package.

p52-53

(That amended Policy C-COU-REM Council Remuneration and Expense Reimbursement be approved as presented/amended and FURTHER that the policy be put into effect as of _____.,

Or,

Some other direction as provided by Council at meeting time.)

i) Tablets for Council Members

Mayor Benford brought forward a request for Administration to look into the viability of the summer village purchasing council members a tablet. Things for council to consider:

a. Should there be a policy around electronic purchases?
b. Who owns them? The council member or the summer village?
c. What type of tablet? Prices can vary from $280-$1,700 and you "get what you pay for".

(direction as provided by Council at meeting time.)

j) December 16, 2025 Regular Council Meeting

Mayor Benford brought forward the idea of cancelling the December 16, 2025 regular council meeting.

(that the December 16, 2025 regular council meeting of the Summer Village of South View be cancelled.,

Or,

that the discussion regarding cancelling the December 16, 2025 Council meeting be accepted for information and FURTHER that the meeting be held as scheduled.)

k)

l)

8. Financial: a) Income and Expense Statement as of October 31, 2025.

p 54 - 59

(that Council accept the Financial Report as of October 31, 2025 for information.)

9. Council Reports:
   a) Mayor Benford
   b) Deputy Mayor Ward
   c) Councillor Richardson

   (that the Council reports be accepted for information.)

10. Chief Administrator's Report:
    1. Active Motions and Things to Do
    2. Administration Meetings and Other Engagements
    3. Reports and Other Items
    4. Attachments

p 60 - 66

(that Council accept the Chief Administrative Officer's Report for information)

SUMMER VILLAGE OF SOUTH VIEW
AGENDA

Regular Council Meeting held at the Municipal Office 2317 Twp Rd 545 LSA County
Public may participate in person or via zoom
Tuesday, November 18, 2025 at 9:30 a.m.

11. Information and Correspondence:

p67-68 a) October 15, 2025 email from SV of Yellowstone: Organizational Chart

p69-70 b) October 15, 2025 email from SV of Sandy Beach: Organizational Chart

p71 c) October 16, 2025 email from Fire Rescue International: delaying dual call out report.

p72-88 d) October 17, 2025 email from Alberta Municipalities: Council Orientation Materials and Updates

p89-90 e) October 23, 2025 email from Village of Alberta Beach: results of Organizational Meeting

p91-92 f) October 30, 2025 email from Assistant Deputy Minister, Water and Circular Economy Division, Alberta Environment and Protected Areas, Kathleen Rich: Bill 7, Water Amendment Act

p93 g) November 5, 2025 email from Alberta Health Services: all recreational water advisories across the province have been lifted

p94 h) November 5, 2025 email from Government of Alberta, Minister of Municipal Affairs, Dan Williams: congratulatory letter.

p95 i) 3rd Quarter Safety Codes Report

p96-103 j) Comparison of the official 2026 equalized assessment to current 2025 EA

(that Council accept the above information items for information.)

12. Open Floor Discussion with Gallery – Total Time Provision of 15 Minutes

(Accept the discussion for information.)

13. Closed Meeting Session:

14. Next meeting: December 16, 2025

15. Adjournment:

SUMMER VILLAGE OF SOUTH VIEW
REGULAR COUNCIL MEETING MINUTES
TUESDAY, OCTOBER 21, 2025
IN PERSON AT 2317 TWP RD 545 LAC STE. ANNE COUNTY & VIA ZOOM

PRESENT:	Council:	Mayor Sandi Benford Deputy Mayor Garth Ward Councillor Colleen Richardson
	Administration:	Angela Duncan, Chief Administrative Officer Sandra Schneider, Administration (10:40 a.m. until 11:45 a.m.) Paul Hanlan, Development Officer (9:30 a.m. until 11:04 a.m.)
	Absent:	
	Appointments:	9:35 a.m. Sergeant Sutherland, Commanding Officer, Evansburg RCMP detachment
	Public at Large:	1 – Via Zoom / 0 – In Person

	MOTION #	
1.	**CALL TO ORDER**	Mayor Benford called the meeting to order at 9:30 a.m.
2.	**TREATY 6 TERRITORY LAND ACKNOWLEDGEMENT**	The Summer Village of South View acknowledges that we are meeting on Treaty 6 Territory and on the homelands of the Metis Nation. We acknowledge all indigenous peoples who have walked these lands for centuries.
3.	**AGENDA** 191-2025	**MOVED** by Mayor Benford that the October 21, 2025 Regular Council Meeting Agenda be approved with the following addition: 7.f – Asset Management Plan - Proposal. **CARRIED**
4.	**MINUTES** 192-2025	**MOVED** by Councillor Richardson that the September 16, 2025 Regular Council Meeting Minutes be approved as presented. **CARRIED**
5.	**APPOINTMENTS**	9:35 a.m. Sergeant Sutherland, Commanding Officer, Evansburg RCMP detachment Sgt. Sutherland was present from 9:30 a.m. until 10:08 a.m. to discuss his policing report and enhanced policing.

7

	193-2025	**MOVED** by Mayor Benford that the discussion with Sergeant Sutherland, Commanding Officer, Evansburg RCMP detachment be accepted for information. **CARRIED**
6.	**BYLAWS**	
7.	**BUSINESS**	
	194-2025	**MOVED** by Deputy Mayor Ward that the joint proposal from Paul Hanlan (operating as SV Planning and Development) and Angela Duncan (operating as Municipal Rising Tides) to complete the Land Use Bylaw review be approved and its execution authorized. **CARRIED**
	195-2025	**MOVED** by Mayor Benford that the Council Land Use Bylaw Planning Workshop be scheduled for December 9, 2025 commencing at 9:00 a.m. **CARRIED**
	196-2025	**MOVED** by Deputy Mayor Ward that amended Policy C-COU-REM Council Remuneration and Expense Reimbursement be amended as discussed and FURTHER that the policy be brought back to the November 18, 2025 Council meeting for further review. **CARRIED**
	197-2025	**MOVED** by Councillor Richardson that the Summer Village of South View supports the German Canadian Recreation Association's (GCRA) application for a Community Facility Enhancement Program (CFEP) grant to complete repairs to their retaining wall. **CARRIED**
	198-2025	**MOVED** by Councillor Richardson that a letter of support be provided to Fire Rescue International, in their capacity as our municipal fire service provider, for their fire training grant application. **CARRIED**
	199-2025	**MOVED** by Deputy Mayor Ward that the Summer Village of South View endorse the Summer Village Regional Emergency Management Partnership's (SVREMP) 2026 Budget as presented. **CARRIED**

8

	200-2025	**MOVED** by Deputy Mayor Ward that the asset management proposal from Matthewson & Co. in cooperation with the Summer Villages of Lac Ste. Anne County East be approved to a maximum cost $1000 for the Summer Village of South View. **CARRIED**
8.	**FINANCIAL** 201-2025	**MOVED** by Mayor Benford that the financial report, as of September 30, 2025, be accepted for information. **CARRIED**
9.	**COUNCIL REPORTS** 202-2025	**MOVED** by Mayor Benford that a letter be sent to the Association of Summer Villages of Alberta congratulating them on a successful conference. **CARRIED**
	203-2025	**MOVED** by Mayor Benford that the Council reports be accepted for information. **CARRIED**
10.	**CAO REPORT** 204-2025	**MOVED** by Mayor Benford that administration request support from MLA Shane Getson regarding the Alberta Community Partnership Grant application in support of the Regional Asset and Land Management Strategy project. **CARRIED**
	205-2025	**MOVED** by Mayor Benford that the Chief Administrative Officers' Report be accepted for information. **CARRIED**
11.	**INFORMATION AND CORRESPONDENCE** 206-2025	**MOVED** by Mayor Benford that the following Information and Correspondence items be received for information: a) September 15, 2025 letter from CLGM: Dedicated CAO Award b) Yellowhead Regional Library: 2026 Budget Overview c) September 18, 2025 email from ABmunis: Notice of 2025 Annual General Meeting (AGM) d) Darwell Lagoon Commission: Environmental Protection and Enhancement Act Notice of Application e) September 22, 2025 New Municipal Affairs Mandate Letter

		f) September 16, 2025 Letter to Alberta Beach from Lac Ste. Anne County: Fire Services Mutual Aid Agreement – Addendum for Highway Dual Call Out g) October 8, 2025 email from Alberta Environment & Protected Areas: Fall Working Well Workshops – Workshop registration is now open! **CARRIED**
12.	**OPEN FLOOR DISCUSSION WITH GALLERY (15 min)**	There was a discussion regarding the various fire ratings for the Summer Village and what they mean.
13.	**CLOSED MEETING**	
14.	**NEXT MEETING**	The next regular Council meeting is scheduled for Tuesday, November 18, 2025 at the municipal office and via Zoom.
15.	**ADJOURNMENT**	As there was no further business, Mayor Benford adjourned the meeting at 11:45 a.m.

Sandi Benford, Mayor

Angela Duncan, Chief Administrative Officer

UNAPPROVED

Municipal Government Act RSA 2000 Chapter M-26
Section 256 Borrowing Bylaw

Municipal Borrowing Bylaw

BEING A BYLAW OF THE SUMMER VILLAGE OF SOUTH VIEW, IN THE PROVINCE OF ALBERTA, FOR THE PURPOSE SPECIFIED IN SECTION 256 OF THE MUNICIPAL GOVERNMENT ACT
BYLAW NO. 258-2025

WHEREAS the Council of the Summer Village of South View (hereinafter called the "Corporation") in the Province of Alberta, considers it necessary to borrow certain sums of money for the purpose of an operating Line of Credit for interim financing in the event of a local emergency or to cover unforeseen urgent operating expenditures not included in the operating budget over the period from the date of this Bylaw through to December 31, 2026.

NOW THEREFORE pursuant to the provisions of the Municipal Government Act, it is hereby enacted by the Council of the Corporation as a Bylaw that:

1. The Corporation is hereby authorized to borrow from ATB Financial, ("ATB") up to the principal sum of $150,000.00 repayable upon demand at a rate of interest per annum from time to time established by ATB, not to exceed 10%, and such interest will be calculated daily and due and payable monthly on the last day of each and every month.

2. The borrowing is a line of credit repayable on demand and the Corporation is required to pay accrued interest monthly.

3. The Chief Elected Official and the Chief Administrative Officer are authorized for and on behalf of the Corporation:

(a) to apply to ATB for the aforesaid loan to the Corporation and to arrange with ATB the amount, terms and conditions of the loan and security or securities to be given to ATB;

(b) as security for any money borrowed from ATB

   (i) to execute promissory notes and other negotiable instruments or evidences of debt for such loans and renewals of all such promissory notes and other negotiable instruments or evidences of debts;

   (ii) to give or furnish to ATB all such securities and promises as ATB may require to secure repayment of such loans and interest thereon; and

   (iii) to execute all security agreements, hypothecations, debentures, charges, pledges, conveyances, assignments and transfers to and in favour of ATB of all or any property, real or personal, moveable or immovable, now or hereafter owned by the Corporation or in which the Corporation may have any interest, and any other documents or contracts necessary to give or to furnish to ATB the security or securities required by it.

11

4. The source or sources of money to be used to repay the principal and interest owing under the borrowing from ATB are: Taxes, Reserves, Grants

5. The amount to be borrowed and the term of the loan will not exceed any restrictions set forth in the Municipal Government Act.

6. In the event that the Municipal Government Act permits extension of the term of the loan and in the event the Council of the Corporation decides to extend the loan and ATB is prepared to extend the loan, any renewal or extension, bill, debenture, promissory note, or other obligation executed by the officers designated in paragraph 3 hereof and delivered to ATB will be valid and conclusive proof as against the Corporation of the decision of the Council to extend the loan in accordance with the terms of such renewal or extension, bill, debenture, promissory note, or other obligation, and ATB will not be bound to inquire into the authority of such officers to execute and deliver any such renewal, extension document or security.

7. This Bylaw comes into force on the final passing thereof.

WE HEREBY CERTIFY that the foregoing Bylaw was duly passed by the Council of the Corporation therein mentioned at a duly and regularly constituted meeting thereof held on the 18th day of November 2025 at which a quorum was present, as entered in the minutes of the said Council, and that the Bylaw has come into force and is still in full force and effect.

THIS Municipal Borrowing Bylaw, inclusive of its Certificate: (a) may be executed electronically; and (b) may be delivered by email, facsimile or other functionally-equivalent means.

READ a first time this 18th day of November, 2025.

READ a second time this 18th day of November, 2025.

UNANIMOUS CONSENT to proceed to third reading this 18th day of November, 2025.

READ a third and final time this 18th day of November, 2025.

SIGNED this 18th day of November, 2025.

WITNESS our hands and the seal of the Corporation this 18th day of November, 2025.

_____
Mayor, Sandi Benford

_____
Chief Administrative Officer, Angela Duncan

WILD WATER COMMISSION

COMMISSION HISTORY AND MEMBERSHIP

SEPT. 9, 2025

WILD WATER COMMISSION

1

AGENDA

- Commission History
- Members and Membership
- Capital Build (and Future Upgrades)
- Governance and Mission
- Operations
- Becoming a Member
- Advantages to Membership
- Questions

2

13

A HISTORY OF WILD WATER

2003
Water for Life Strategy
(New Grant Opportunity)

2005
First Significant Conceptualization
(Regional Priority Water Security)

2008
Commission Formed
(RSA by MO)

2011
First Business Plan

2016
Phase I Complete
(Stony to Wabamun)

2018
Phase II Complete
(North to Onoway/AB/Alexis)

2021
Phase III Complete
(Wabamun to Entwistle)

2023
Phase IV Complete
(Sandy/Naka./RV)

2024
Phase V Started
(AB to Darwell)

Future:
2026 – Ph V Commissioned
2027-30 Upgrades
Expansion and Infill

3

MEMBERS AND MEMBERSHIP

19 Founding Members:

2 Counties
1 Town
2 Villages
14 Summer Villages
2 First Nations

(*Wabamun Dissolution = 2018 Current Members).

Prospective Members:

Alexander FN
Silver Sands
South View

Rights, Duties, and Obligations

"Ownership" in the Regional Service Commission

Obligation to Cover Capital Build (I-V), Other Costs

Right to Appoint Representatives, Engage, Right to Enter Water Supply Agreement.

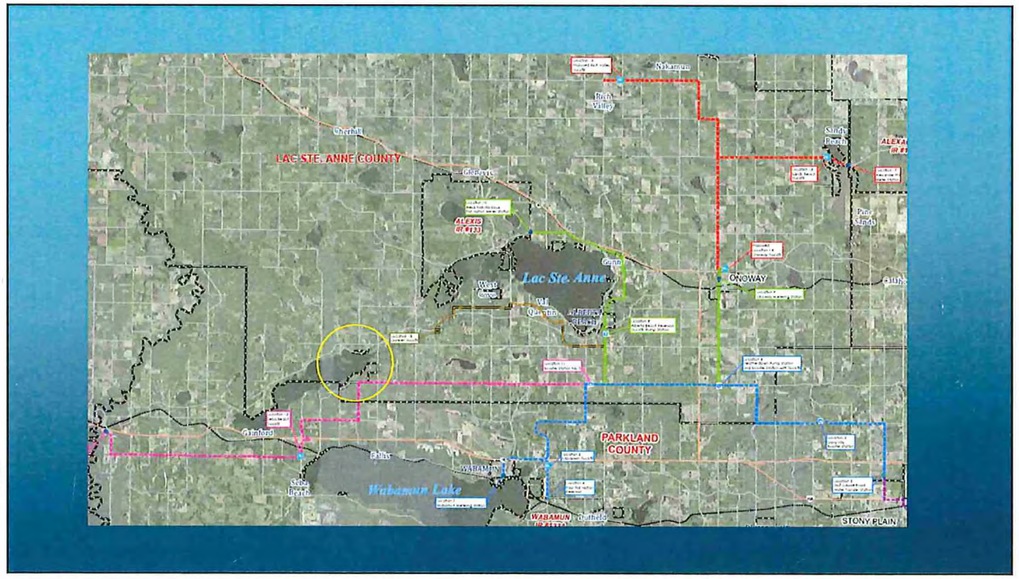
4

14

CAPITAL BUILDS

- "Original Build" – What the Members (via the Business Plan) Agreed to Cost Share
  - Phase I, Phase II, Phase III, Phase IV, Phase IV ~ $82 Million in Capital
  - Transmission Lines, Booster Stations, Mechanical and Truck Fills
  - Member 10%, Debenture/Capital Costs
- "Future Builds" – Expands and Upgrades
  - Envisioned as "Commission Capital Projects" – No New Member Obligations
  - What Upgrades? … Storage, Pumps, Twinning Lines and Mechanical (~$40 Million)

5



6

15

GOVERNANCE AND MISSION

- **Regional Service Commission**
  - Similar to a Municipality, But Different
- **Board of Directors, Administration, Operations**
  - Guided by the (Revised) Business Plan
- **Bylaws, Policies, Agreements, and Regulations**
  - A Utility Service (Not a Political Operation)
- **2025 Business Plan Clarifies the Mission** and Focus to Meet the Mission (Page 30 + Strategic Actions)
  - Capital Build .... Supply Water .... Secure Allocations
- **Member Focused**

7

OPERATIONS: SYSTEM HIGHLIGHTS

- +200KM of Transmission Line (Monitored Daily)
- 8 Truck Fills/Stations, 7 Points of Connection (and Growing)
- Contract Operators, Contract Manager and Admin Staff, Project Managers and Engineering Staff
- ~$3,000,000/year Operating Budget (2025)
- System Capacity – 2,300,000 Cubic Meters (Expected by 2043)

8

16

JOINING THE COMMISSION

- **No Existing Provision for "Customers" – Unless Also Members**
  - Pressure to Join, Secure Water Supply
- **Entry Must Mirror the "Original" Obligations:**
  - Resolutions (Or Bylaw) to:
    - Join the Commission and to Adhere to the Business Plan (Principles and Governance);
    - Payment of Capital Cost Commitment (Retroactive assignment – Buy-in Bylaw)
    - Designation of Appointment to the Board (for SVs this is via SVLSACE)
- **Bylaw 18-2023 – New Members Buy-In Bylaw**
  - Fees for Application and Capital Costs
- Application, Determination of Water Allocation (25-Year), Board Approval, Payment of Fees, Passing of Motions.

9

WHY JOIN?

- Water Security
  - (Current and Future Supply Within a Larger Licence)
- Water Quality
  - (Reliable Delivery, City Water … Better in and Better Out).
- Member Rates (Cash-Needs vs. Utility-Basis Pricing):
  - Economic Incentive to Direct Connection (Rather than Truck Fills, or Private Wells/Supply)
- Engagement and Advocacy Rights:
  - Representation, Influence in Mandate/Strategic Priorities
  - Ex. SVs Reps Tweak Business Plan to Prioritize Water Quality/Watershed Initiatives
- Improve Local Services
  - Preserve Local Assets and Amenities

10

THANK YOU
Questions? Need More Info?
Reach out for More Info:
• www.wildwatercommission@gmail.com
• 780-967-0271
Check Out the Website:
• www.wildrwsc.com
• Also, Request Support for Public Engagement

11

18

Fire Rescue International

Box 1550
Onoway, Alberta T0E 1V0
Canada
accounting@firerescueinternational.net

INVOICE

Invoice No.: 1217
Date: 10/27/2025

Sold to:

Summer Village of South View
Angela Duncan

Business No.: 770543148RT0001

Quantity	Description	Tax	Unit Price	Amount
	JOB: 2025-108 INCIDENT DATE: JULY 5, 2025			
1.75	Charlie 4	G	190.00	332.50
1.75	Pump 4	G	650.00	1,137.50
	TYPE: FIRE CALL ADDRESS: 101-OSCAR WIKSTROM DR, SOUTHVIEW RESPONDING AGENCIES: FIRE RESCUE INTERNATIONAL RCMP FILE# 06375			
	Subtotal:			1,470.00
	G - GST @ 5% GST			73.51
			Total Amount	1,543.51
			Amount Paid	0.00
			Amount Owing	**1,543.51**

19

FCSS 2026-2028 Grant Agreement Highlights

Incorporation of the Accountability Framework

You will see numerous changes based on the new Accountability Framework.

- The definitions make multiple references and provide various linkages.
- The Services listed in Schedule A now outline the preventive purpose of funding, including the definition of prevention.
- Schedule A also lists the provincial prevention priorities and strategies.
- Schedule C refers to the key performance measures (KPMs).
- The Appendix to Schedule C provides a checklist for KPM-related items that are to be reported.

Mirroring of Regulatory Provisions

For ease of reference, important provisions of the FCSS Regulation now appear within the agreement itself. These include the following.

- The responsibilities of the municipality (s. 2.2 of Schedule A).
- The service requirements of the municipality (s.2.3 of Schedule A).
- The service restrictions of the municipality (s.2.4 of Schedule A).
- The regulatory requirements for financial reporting (section 2 of Schedule C).
- The option to withhold funds if annual reports are not submitted within the required 120 days (Article 5(e), Schedule B, and Schedule C).

Technical Changes

Various changes are due to either cross-governmental changes, or requirements stemming from system programming.

- The "total cost of Services" can now be found in the definitions (Article 1)
- All participating municipalities are listed in Article 2(g).
    - Lead municipalities are also participating municipalities, as a result the provisions are now also in single municipality agreements.
- In Article 4(c) there is a new requirement for the parties to notify each other about changes in representative.
- References to the *Freedom of Information and Privacy Act* have been changed to the *Access to Information Act* (Alberta) (Article 8(b)).
- The policy approach regarding amendments for surplus has been added as Article 11(b).
- Provisions clearly allowing for electronic signing have been added as Article 16.

SUMMER VILLAGE OF SOUTH VIEW FCSS FUNDING

EVENT	FUNDING 2026	FUNDING 2025	FUNDING 2024	FUNDING 2023	FUNDING 2022	CHEQUE MADE OUT TO
ALLNET		$ 625.30	$ 588.00	$ 588.00	$ 544.79	S.V. OF SOUTH VIEW
CHRISTMAS IN THE PARK					$ 500.00	ONOWAY CHAMBER OF COMMERCE
DARWELL LIBRARY		$ 500.00	$ 1,656.98	$ 500.00	$ 432.46	DARWELL LIBRARY
DARWELL SCHOOL		$ 500.00			$ 750.00	PO BOX 140, DARWELL, AB T0E 0L0
LSAC HOME SUPPORT					$ 1,000.00	LAC STE ANNE COUNTY
SANTAS HELPERS					$ 500.00	ONOWAY SANTA'S HELPERS
CANADA DAY BBQ/COMMUNITY APPRECIATION						
EAST END BUS		$ 375.00	$ 350.00	$ 350.00		HAND DELIVERED
SOUTH VIEW VOLUNTEER				$ 754.40		
EMERGENCY SERVICES APPRECIATION DINNER				$ 660.65		
FIRESMART DAY & VOLUNTEER APPRECIATION		$ 1,584.75	$ 800.00			
DARWELL BETTERMENT ASSOCIATION (DARWELL SCHOOL)		$ 539.05		$ 1,000.00		TERRY STARKS - PO Box 140, Darwell, AB T0E 0L0
KRONPRINZ (SCREEN RENTAL)			$ 500.00			
TOTAL		**$ 4,124.10**	**$ 3,894.98**	**$ 3,853.05**	**$ 3,727.25**	
FCSS FUNDING	**$4,126.50**	**$ 4,124.10**	**$ 3,894.98**	**$ 3,853.05**	**$ 3,727.25**	
LEFT TO SPEND		**$ -**	**$ -**	**$ -**	**$ -**	

GOVERNMENT FUNDING	**$ 3,668.00**
MUNICIPAL PORTION	**$ 917.00**
TOTAL FCSS	**$ 4,585.00**
ADMINISTRATION FEE	**$ 458.50**

21

Alberta

Funding Agreement

FCFA0002700

THIS AGREEMENT is effective **January 1, 2026**.

BETWEEN:

HIS MAJESTY THE KING IN RIGHT OF ALBERTA
as represented by the Minister of Assisted Living and Social Services
(the "Minister")

~ and ~

SUMMER VILLAGE OF SOUTH VIEW
created pursuant to the laws of Alberta
(the "Municipality")

WHEREAS the Municipality has applied for a grant to be used for the purposes of FCSS Services;

WHEREAS the Minister agrees to provide Funding for said purpose under the Provincial Program and subject to the terms and conditions of this Agreement;

WHEREAS the FCSS Act and the Grants Regulation authorizes such a grant being made;

WHEREAS the Municipality is prepared to perform and enter into certain undertakings relative to the payment of the grant;

NOW THEREFORE the parties agree as follows:

1. DEFINITIONS:

(a) "Agreement" means this document and the attached Schedule A, Schedule B, Schedule C, and Appendix 1 to Schedule C, and including any amendments made in writing by the parties;

(b) "Effective Date" means the date first noted above;

(c) "FCSS Act" means the *Family and Community Support Services Act* (Alberta), as amended from time to time;

(d) "FCSS Framework" means the FCSS Accountability Framework, as amended by the Minister from time to time, a copy of which can be found at https://open.alberta.ca/publications/family-and-community-support-services-accountability-framework.

(e) "FCSS Program Policies" means the collective policies, as implemented and amended from time to time, by the Minister relating to the Provincial Program and any funding provided pursuant to that program;

22

(f) "FCSS Regulation" means the Family and Community Support Services Regulation (Alberta), as amended from time to time;

(g) "FCSS Services" means the activities to be performed by the Municipality as described in Schedule A for the purposes of establishing, administering and operating a local family and community support services program as set out in the FCSS Act, FCSS Regulation, the FCSS Framework, and the FCSS Program Policies;

(h) "FCSS Services' total cost" means **$13,755.00** and is comprised of the Funding provided by the Minister under this Agreement and the Municipality's Contribution as set out in Clause 6 of this Agreement;

(i) "Funding" means the grant monies to be contributed by the Minister pursuant to this Agreement and any interest earned thereon;

(j) "Grants Regulation" means the Ministerial Grants Regulation A.R. 215/2022, as amended from time to time;

(k) "Municipality's Contribution" is the Municipality's financial contribution towards the FCSS Services as set out in Clause 6 of this Agreement;

(l) "Provincial Program" means the Provincial Family and Community Support Services Program administered by the Minister and delivered in accordance with the FCSS Act, FCSS Regulation, and FCSS Framework;

(m) "Provincial Prevention Priorities" means key social issues affecting Albertans as listed in the FCSS Framework and identified in Schedule A;

(n) "Provincial Prevention Strategies" means strategies, as listed in the FCSS Framework and identified in Schedule A, that guide the development and delivery of preventative services to meet the needs of a local community;

(o) "Surplus" means the amount by which payments made by the Minister exceed the Municipality's expenditures to perform the FCSS Services, as determined by the Minister, in consultation with the Municipality;

(p) "Term" means the period from **January 1, 2026** to **December 31, 2028**.

2. RESPONSIBILITIES OF THE MUNICIPALITY:

(a) The Municipality shall perform the FCSS Services as described in Schedule A and in accordance with the FCSS Act, FCSS Regulation, FCSS Program Policies, and the FCSS Framework.

(b) The Municipality shall perform FCSS Services in alignment with the FCSS Framework.

(c) The Municipality may transfer to another municipality all or part of the Funding received pursuant to this Agreement as described in the FCSS Program Policies.

23

(d) The Municipality shall comply with all applicable laws in its performance of the FCSS Services.

(e) The Municipality shall not make any public announcement or issue any press release regarding the entering into this Agreement or the Minister's provision of the Funding, except in consultation with and upon receiving the approval of the Minister as to the contents of the announcement or press release, such approval shall not be unreasonably withheld.

(f) The Municipality warrants that it has entered into an agreement with other municipalities to jointly establish, administer, and operate the FCSS Services and that the Municipality has the authority to enter into this Agreement on the behalf of the other municipalities.

(g) The Municipality warrants that the Funding will be allocated among itself and the other municipalities as follows:

Municipality	Funding Allocation (year 1)	Funding Allocation (year 2)	Funding Allocation (year 3)	Total Funding Allocation (for entire term)
SUMMER VILLAGE OF SOUTH VIEW	$3,668.00	$3,668.00	$3,668.00	$11,004.00

3. TERM:

This Agreement shall be effective for the Term.

4. REPRESENTATIVES:

(a) The Minister designates the **Executive Director of Civil Society and Community Initiatives** to be the Minister's representative to maintain a continuing liaison with the Municipality in matters relating to this Agreement.

(b) The Municipality designates the **CAO** to be the Municipality's representative to maintain a continuing liaison with the Minister in matters relating to this Agreement.

(c) In the event there is a change in either party's representative, notice should be provided to the other party pursuant to Clause 15.

5. FUNDING:

(a) The Minister will provide Funding to the Municipality in the amount of no more than **$11,004.00**, subject to:

i. the appropriation of funds by the Legislature sufficient to provide the Funding under this Agreement, the sufficiency of which shall be determined in the sole discretion of the Minister; and

ii. early termination of this Agreement,

and that there will be no additional funding from the Minister in the case of cost overruns.

(b) The maximum Funding set out in Clause 5(a) will be allocated as follows:

i. **$3,668.00** for the first year of the Term (**2026-01-01** to **2026-12-31**)

ii. **$3,668.00** for the second year of the Term (**2027-01-01** to **2027-12-31**)

iii. **$3,668.00** for the third year of the Term (**2028-01-01** to **2028-12-31**)

(c) The Municipality shall immediately notify the Minister of any overpayment of the Funding and shall repay the amount of any overpayment, unless directed otherwise in writing by the Minister. Any amount of overpayment not repaid to the Minister shall be considered a debt due to the Minister. The Minister may in the Minister's sole discretion cease to make payments under this Agreement or any other agreement made between the Municipality and the Minister if an overpayment is not repaid forthwith.

(d) The Funding shall be released to the Municipality in accordance with Schedule B.

(e) Notwithstanding Schedule B, the Minister may withhold any Funding during the Term of this Agreement:

i. upon failure of the Municipality to provide any reports required by this Agreement or any Schedule to this Agreement; or

ii. upon the Municipality's non-compliance with any term or condition of this Agreement.

(f) Notwithstanding Clause 5(a), (b), and (d) of this Agreement, the total amount of Funding or any scheduled payment of Funding during the Term may be adjusted (including an increase or decrease) in the sole discretion of the Minister.

(g) If the total amount of Funding or any scheduled payment of Funding is to be adjusted pursuant to Clause 5(f):

i. the Minister shall provide the Municipality sixty (60) days' written notice of any proposed adjustment;

ii. upon receipt of the Minister's notice to adjust Funding or adjust a scheduled payment of Funding, the Municipality shall have thirty (30) days to either accept the adjustment or terminate this Agreement, which decision shall be communicated to the Minister in writing pursuant to Clause 15;

iii. if the Municipality chooses to accept the adjustment, the Municipality and the Minister may mutually agree to amend the Services under this Agreement and shall amend the Agreement accordingly;

iv. if the Municipality chooses to terminate this Agreement, termination shall be effective thirty (30) days after the date of the notice of termination by the Municipality.

6. THE MUNICIPALITY'S CONTRIBUTION

(a) In accordance with section 3 of the FCSS Act and section 5(b) of the FCSS Regulation, the Municipality shall provide a financial contribution of no less than twenty percent (20%) of the FCSS Services' total cost. The Municipality shall also demonstrate a financial contribution of at least twenty percent (20%) towards the FCSS Services' annual costs.

(b) In accordance with Clause 6(a), the Municipality's Contribution for the Term is allocated as follows:

i. **$917.00** for the first year of the Term (**2026-01-01** to **2026-12-31**)

ii. **$917.00** for the second year of the Term (**2027-01-01** to **2027-12-31**)

iii. **$917.00** for the third year of the Term (**2028-01-01** to **2028-12-31**)

(c) In the event the total amount of Funding is increased or decreased either during the Term or by any amendment to this Agreement, the Municipality's Contribution may change accordingly, and the Municipality must provide written notice the Minister of any changes to the Municipality's Contribution pursuant to Clause 15.

7. USE OF GRANT FUNDING:

(a) The Municipality covenants and agrees that it is and will be, in relation to the Funding, bound by the provisions of this Agreement, the FCSS Act, FCSS Regulation, and the Grants Regulation.

(b) The Municipality agrees that the Funding shall be used only for the purposes described in Schedule A and the expenditures and costs associated with the purposes as further described in the FCSS Regulation and FCSS Program Policies, and the Municipality shall not use the Funding for any other purpose without the prior written consent of the Minister.

(c) The Minister reserves the right to disallow and recover from the Municipality the amount of any expenditure of the Funding that is contrary to the terms and conditions of this Agreement.

8. PUBLICATION, DISSEMINATION AND RELEASE OF INFORMATION:

(a) The Municipality has the requisite authority to collect and disclose all information contained in any reports and other records submitted to the Minister under this Agreement.

26

(b) The Municipality acknowledges that this Agreement, including the name of the Municipality, and the terms and conditions of the Grant under this Agreement, may be subject to disclosure pursuant to the Access to Information Act (Alberta) ("ATIA Act"), as amended from time to time. The Municipality further acknowledges that the ATIA Act applies to information obtained, related, generated, collected or provided to the Minister under this Agreement, including all reports and other records submitted to the Minister by the Municipality, and that any information in the custody or under the control of the Minister may be disclosed.

(c) Subject to any applicable laws, the Municipality shall allow the Minister access to or provide copies to the Minister of any data or information acquired, collected or produced under this Agreement.

9. FCSS SERVICES REPORTING REQUIREMENTS:

(a) The Municipality shall provide the Minister with a detailed annual report as described in Schedule C within one hundred twenty (120) days after the end of each year of the Term.

(b) The Minister may at any time during the Term of this Agreement request any additional information or ad hoc reports required, in the sole discretion of the Minister, to inform the Minister about the FCSS Services and the Municipality shall comply forthwith.

(c) The Minister shall have the right and ability to use, publish, or distribute reporting as the Minister determines appropriate, subject to any applicable laws.

(d) In the event the total amount of Funding is increased either during the Term or by any amendment to this Agreement, any reporting, financial or otherwise may change accordingly.

10. ACCOUNTING:

The Municipality shall:

(a) deposit and maintain the Funding in a separate bank account used only for the Funding or in the same bank account as other monies provided that the Funding is kept separate from other monies in the books of account, such that the Funding can be accounted for;

(b) maintain adequate financial records relating to the Funding. It shall keep proper books, accounts and records of the cost of the materials, services or resources funded under this Agreement, in accordance with Canadian generally accepted accounting principles, and have them available at all times during the Term of this Agreement and for a period of six (6) years after the termination or expiry of this Agreement; and

(c) during the Term and for six (6) years after the termination or expiry of this Agreement, produce on demand to any representative of the Minister or the Auditor General of Alberta any of the financial records referred to in Clause 10(b) and shall permit such representative to examine and audit these books, accounts and records and take copies and extracts of them.

11. SURPLUS DURING THE TERM AND ON EXPIRY OR TERMINATION:

(a) If the Minister determines there is a Surplus during any year of the Term or at any time following the expiry or termination of this Agreement, the Minister, in the Minister's sole discretion, may:

i. demand repayment of all or part of the Surplus by the Municipality to the Government of Alberta within ninety (90) days of the demand or the expiry or termination of this Agreement;

ii. adjust the total amount of Funding by withholding payment of any portion of Funding equal to the Surplus amount, or by setting-off the Surplus amount against any future scheduled payments of Funding in the Term;

iii. authorize the Municipality to retain the Surplus and redistribute the Surplus amount across the remaining year(s) of the Term; or

iv. apply the Surplus to any payment made by the Minister pursuant to a further grant agreement with the Municipality for the same or similar purpose.

(b) The Municipality acknowledges that the parties may need to amend this Agreement or enter into a new agreement or amend an existing agreement if the Minister determines that there is a Surplus during the Term or at any time following the expiry or termination of this Agreement in accordance with Clause 11(a).

12. GENERAL PROVISIONS:

(a) The parties agree that Schedule A, Schedule B, Schedule C and any appendices to these Schedules form part of the Agreement, but in the event of a conflict between a provision in a Schedule or any appendices and a provision in the body of the Agreement, the provision in the body of the Agreement shall govern.

(b) The Municipality shall indemnify and hold harmless the Minister, the Minister's employees, contractors, agents or volunteers from any and all claims, demands, actions and costs whatsoever that may arise, directly or indirectly, out of any act or omission of the Municipality or its employees, contractors, agents or volunteers with respect to carrying out the purposes of this Agreement. Such indemnification shall survive the termination of this Agreement.

(c) The Minister shall not be liable for any personal or bodily injury or property damage that may be suffered or sustained by the Municipality, its employees, contractors, agents or volunteers in carrying out this Agreement.

(d) The Municipality shall, at its own expense and without limiting its liabilities herein, insure its operations under a contract of general liability insurance, in accordance with Alberta's *Insurance Act*, in an amount not less than $2,000,000.00 inclusive per occurrence, insuring against bodily injury, personal injury and property damage, including loss of use thereof.

(e) This Agreement may be amended when such amendments are reduced to writing and signed by each of the parties hereto, but not otherwise.

28

(f) The Municipality is an independent entity and any persons engaged by the Municipality to provide goods and services in carrying out this Agreement are employees, agents, or contractors of the Municipality and not of the Minister.

(g) The Municipality may not assign this Agreement or any part of it.

(h) Despite any other provision of this Agreement, those clauses which by their nature continue after the conclusion or termination of this Agreement shall continue after such conclusion or termination, including: Clauses 7(c), 8, 9(b), 9(c), 10, 11, 12(b), 12(c) and 12(d).

(i) This Agreement is binding upon the parties and their successors.

(j) The parties agree that this Agreement will be governed and interpreted in accordance with the laws of the Province of Alberta and the parties irrevocably attorn to the exclusive jurisdiction of the courts in Alberta.

(k) This Agreement contains the entire agreement of the parties concerning the subject matter of this Agreement and except as expressed in this Agreement, there are no other understandings or agreements, verbal or otherwise, that exist between the parties.

(l) If any provision of this Agreement is determined to be invalid or unenforceable in whole or in part, such invalidity or unenforceability shall attach only to such provision and everything else in this Agreement shall continue in full force and effect, provided however that this Agreement is not materially altered.

13. BREACH OF AGREEMENT:

Where the Minister, in the Minister's sole discretion, determines that the Municipality has failed to fulfill any term or condition of this Agreement, the Minister may do any one or more of the following:

(a) terminate this Agreement immediately;

(b) withhold payment of all or any portion of the funding under subsequent grant agreements; and

(c) demand repayment of all or any portion of the Funding and the Municipality shall repay forthwith, all or part of the Funding to the Government of Alberta.

14. TERMINATION OF AGREEMENT:

This Agreement may be terminated:

(a) at any time by mutual written agreement of the parties; or

(b) at any time by either party without cause or reason with ninety (90) days written notice to the other party. Upon the Municipality's receipt of a notice of termination from the Minister, the Municipality shall not make or commit any further expenditure of the Funding without the prior written consent of the Minister.

15. NOTICES:

(a) All notices required or permitted to be given or submitted by one party to the other under this Agreement shall be deemed given or submitted to the other party if in writing and either personally delivered to the office of the addressee or sent by registered mail, postage prepaid, or sent by email to the address provided below:

For the Minister:

Executive Director, Civil Society and Community Initiatives [CSCI]
9942 108 Street, Edmonton, Alberta, T5K 2J5
SCSS.FCSSAdmin@gov.ab.ca

For the Municipality:

CAO
Box8, Alberta Beach, Alberta T0E 0A0
payables@wildwillowenterprises.com

(b) The address of either party may be changed by notice in writing to the other party.

(c) Notice personally served or sent by email shall be deemed received when actually delivered between 8:15 am to 4:30 pm in Alberta from Monday through Friday excluding holidays observed by the Minister (a "business day") or if not delivered on a business day on the next following business day, and

i. in the case of notice by email, when actually delivered as indicated by the email delivery receipt or other reasonable forms of confirmation of delivery; or

ii. in the case of notice sent by prepaid registered mail, on the fourth business day following mailing in any post office in Canada, except in the case of postal disruption, then any notice shall be given by email or personally served.

16. ELECTRONIC SIGNING

The Parties may execute this Agreement with the use of electronic signatures so long as:

(a) the electronic signatures are verified by the use of an Alberta approved electronic signature platform;

(b) the electronic signatures are authenticated to confirm the identity of the signing party; and

(c) the electronic signatures as applied are in adherence with Alberta's Electronic Transactions Act, SA 2001, c E-5.5.

THIS SPACE IS INTENTIONALLY LEFT BLANK

17. COUNTERPART:

This Agreement may be executed in counterparts, in which case (i) the counterparts together shall constitute one agreement, and (ii) communication of execution by emailed PDF shall constitute good delivery.

IN WITNESS WHEREOF, notwithstanding the dates of signature below, the parties have made this Agreement to be effective as of the day, month and year first above written.

HIS MAJESTY THE KING IN RIGHT OF ALBERTA
as represented by the Minister of Assisted Living and Social Services

_____ _____
Executive Director, CSCI Date

SUMMER VILLAGE OF SOUTH VIEW

_____ _____
Signature of Authorized Official Date
Angela Duncan

CAO

31

SCHEDULE A

DESCRIPTION OF FCSS SERVICES

Grant Agreement Between
His Majesty the King in Right of Alberta
as represented by the Minister of Assisted Living and Social Services and
SUMMER VILLAGE OF SOUTH VIEW

Term of Agreement: from **January 1, 2026** to **December 31, 2028**

Description of FCSS Services

1. **Purpose of Funding**
Funding is intended to provide for the establishment, administration and operation of a family and community support services program in accordance with the FCSS Act, FCSS Regulation, FCSS Program Policies, and the FCSS Framework.

- Services must be of a preventive nature that enhances the social well-being of individuals and families through promotion or intervention strategies provided at the earliest opportunity.
- Under the FCSS Framework, prevention is defined as a proactive process that strengthens the protective factors of individuals, families, and communities to promote well-being, reduce vulnerabilities, enhance quality of life, and empowers them to meet the challenges of life.

2. **Description of Grant Activities**
2.1 For the purposes of this Agreement, the Municipality shall perform FCSS Services that meet the following minimum requirements:

- comply with the requirements set out in the FCSS Act and FCSS Regulation, in particular the responsibilities set out in section 2 of the FCSS Regulation (described in more detail at 2.2 below);
- comply with the requirements set out in the FCSS Act and FCSS Regulation, in particular the service requirements set out in section 2.1 of the FCSS Regulation (described in more detail at 2.3 below);
- perform FCSS Services in accordance with the FCSS Framework, in particular the Provincial Prevention Priorities and Provincial Prevention Strategies (described in more detail at 2.4 below);
- perform FCSS Services in accordance with the FCSS Program Policies (as defined in this Agreement);
- ensure FCSS Services are of a preventive nature, aligning with the definition of prevention as found in the FCSS Framework.

2.2 **Responsibilities of the Municipality**
The responsibilities of the Municipality are as set out section 2 of the FCSS Regulation and include:

- promote and facilitate the development of stronger communities;
- promote public participation in planning, delivering and governing the program and services provided under the program;
- promote and facilitate the involvement of volunteers;
- promote efficient and effective use of resources; and,
- promote and facilitate co-operation and co-ordination with allied service agencies operating within the municipality.

2.3 **Service requirements of the Municipality**

- The service requirements of the Municipality are as set out in section 2.1(1)(b) of the FCSS Regulation and include:

  - help people to develop independence, strengthen coping skills and become more resistant to crisis;
  - help people to develop an awareness of social needs;
  - help people to develop interpersonal and group skills which enhance constructive relationships among people;
  - help people and communities to assume responsibility for decisions and actions which affect them;
  - provide supports that help sustain people as active participants in the community.

- The Municipality must not include the services set out in section 2.1(2) of the FCSS Regulation. These services include:

  - provide primarily for the recreational needs or leisure time pursuits of individuals,
  - subject to subsection 2.1(3) of the FCSS Regulation, offer direct assistance, including money, food, clothing or shelter, to sustain an individual or family,
  - be primarily rehabilitative in nature, or
  - duplicate services that are ordinarily provided by a government or government agency.

2.4 **FCSS Framework**

The Municipality shall perform FCSS Services in alignment with the FCSS Framework, in particular:

- the following Provincial Prevention Priorities:
  - Homelessness and housing insecurity
  - Mental health and addictions
  - Employment
  - Family and sexual violence across the lifespan
  - Aging well in community

- the following Provincial Prevention Strategies:

  - Promote and encourage active engagement in the community
  - Foster a sense of belonging

- Promote social inclusion
- Develop and maintain healthy relationships
- Enhance access to social supports
- Develop and strengthen skills that build resilience

34

Funding Agreement

FCFA0002700

SCHEDULE B
FUNDING SCHEDULE
Grant Agreement Between
His Majesty the King in Right of Alberta
as represented by the Minister of Assisted Living and Social Services
and
SUMMER VILLAGE OF SOUTH VIEW

Funding shall be paid to the Municipality in accordance with the following table:

Year of Term	Release Date	Funding Amount
Year 1 (from 2026-01-01 to 2026-12-31)	2026-01-01	$917.00
	2026-04-01	$917.00
	2026-07-01	$917.00
	2026-10-01	$917.00
Year 2 (from 2027-01-01 to 2027-12-31)	2027-01-01	$917.00
	2027-04-01	$917.00
	2027-07-01	$917.00
	2027-10-01	$917.00
Year 3 (from 2028-01-01 to 2028-12-31)	2028-01-01	$917.00
	2028-04-01	$917.00
	2028-07-01	$917.00
	2028-10-01	$917.00

35

SCHEDULE C
REPORTING REQUIREMENTS
Grant Agreement Between
His Majesty the King in Right of Alberta
as represented by the Minister of Assisted Living and Social Services
and
SUMMER VILLAGE OF SOUTH VIEW

1. Report Form – All reports must contain the information and be in a format specified by or acceptable to the Minister.

2. Annual Reporting - In accordance with Clause 9 of this Agreement, the Municipality shall provide the Minister with a detailed annual report which contains the following:

   i. An audited financial statement for each year of the Term that complies with sections 6, 6.1 and 6.2 of the FCSS Regulation, outlined below, and any requirements as set out in the FCSS Program Policies.

   Under the FCSS Regulation, an audited financial statement shall include:

   - If the Municipality receives Funding of $250,000 or less (section 6 of the FCSS Regulation applies):

     1. the revenues and expenditures shown in the Schedule to the FCSS Regulation; and,
     2. Municipality's certification containing all of the items found in section 6(b) of the FCSS Regulation (review section 6(b) of the FCSS Regulation for further details of the items to be included in the Municipality's certificate).

   - If the Municipality receives Funding of more than $250,000 but less than $500,000 (section 6.1 of the FCSS Regulation applies):

     1. the revenues and expenditures shown in the Schedule to the FCSS Regulation;
     2. Municipality's certification containing all of the items found in section 6(b) of the FCSS Regulation; and
     3. a review engagement report, prepared in accordance with the standards of the Chartered Professional Accountants of Canada for review engagement reports.

   - If a Municipality received Funding of $500,000 or more (section 6.2 of the FSCC Regulation applies):

     1. the revenues and expenditures shown in the Schedule to the FCSS Regulation;
     2. Municipality's certification containing all of the items found in section 6(b) of the FCSS Regulation.

36

3. an auditor's report, prepared in accordance with the standards of the Chartered Professional Accountants of Canada for auditors' reports.

ii. Non-identifying data and information as identified by the Minister. Such data shall be relevant to the key performance measures as identified by the Minister in the FCSS Framework and in accordance with any applicable FCSS Program Policies.

- This information must include the information listed in the Reporting Framework Checklist attached as Appendix 1 to Schedule C.

3. The Municipality shall submit all annual reporting using the FCSS Portal: https://goaprod.service-now.com/fcss

Note: The Municipality should review section 11(b) of the FCSS Regulation, which, among other things, allows the Minister to withhold funding under any new agreement in the event that the above audited financial statements are not submitted to the Minister within 120 days of the end of the Municipality's fiscal year.

APPENDIX 1 TO SCHEDULE C

REPORTING CHECKLIST

1. **Overview Information**
   - Report of all revenues and funding sources related to FCSS-funded activities
   - Indication of whether a needs assessment has been conducted to inform programming
   - Report of the number of partnerships
   - Identification of the activity types the local FCSS program is delivering (Programming, Community Events, Information and Referrals, Community Development and Capacity Building)

2. **Programming Information**
   - Descriptive activity name
   - Identification of service delivery type (direct or indirect)
   - Funding breakdown per program
   - Activity categorization
   - Identification of level of prevention (primary or secondary)
   - Participation counts (record of each engagement; not unique participants)
   - Identification of target age group (select up to 2)
   - Identification of target community group (select up to 2)
   - Prevention strategies (select one or more)
   - Prevention priorities (select one)
   - Survey data (for at least one program)
   - Impact narrative (optional)

3. **Community Events**
   Community events are typically one-time events that are open to the broader community. Required reporting components include:
   - Descriptive activity name
   - Identification of service delivery type (direct or indirect)
   - Funding breakdown per event
   - Activity categorization
   - Identification of level of prevention (primary or secondary)
   - Attendee counts
   - Identification of target age group (select up to 2)
   - Identification of target community group (select up to 2)
   - Prevention strategies (select one or more)
   - Prevention priorities (select one)
   - Survey data (optional)
   - Impact narrative (optional)

4. **Information and Referrals**
   - Descriptive activity name
   - Identification of service delivery type (direct or indirect)
   - Funding breakdown per activity

38

- Activity categorization
- Count of total referral interactions
- Impact narrative (optional)

5. **Community Development & Capacity Building**
   - Descriptive activity name
   - Identification of service delivery type (direct or indirect)
   - Funding breakdown per activity
   - Activity categorization
   - Identification of level of prevention (primary or secondary)
   - Prevention strategies (select one or more)
   - Prevention priorities (select one)
   - Survey data (optional)
   - Impact narrative (optional)

6. **Direct Assistance (Emergencies Only)**
   - Descriptive activity name
   - Identification of service delivery type (direct or indirect)
   - Funding breakdown per activity
   - Activity categorization
   - Impact narrative (optional)

FireSmart™ Canada

OFFICIAL RULES

OF THE WILDFIRE COMMUNITY PREPAREDNESS DAY PROMOTION

2026

40

By participating in The FireSmart™ Canada Wildfire Community Preparedness Day Promotion (the "Promotion"), entrants accept and agree to be bound by the following Rules:

1. ADMINISTRATOR AND SPONSORS. This Promotion is administered by the Canadian Interagency Forest Fire Centre Inc. (CIFFC) (the "Administrator"), 1749 Ellice Avenue, Winnipeg, MB R3H 1A6. This Promotion is sponsored by the Co-operators Group Ltd., the Institute for Catastrophic Loss Reduction, and the Provincial and Territorial wildfire agencies (collectively the "Sponsors"), who have contributed funding for the awards.

2. THE ODDS OF WINNING AN AWARD DEPENDON THE NUMBER OF ELIGIBLE ENTRIES RECEIVED. NO PURCHASE OR PAYMENT OF ANY KIND IS NECESSARY TO ENTER THIS PROMOTION AND A PURCHASE OR PAYMENT WILL NOT INCREASE YOUR CHANCES OF RECEIVING AN AWARD.

3. ELIGIBILITY. Eligibility for this Promotion is open to all Canadian Citizens, new immigrants or First Nations residents who are of legal age within the Province or Territory within which they reside. Employees, directors and officers of the Administrator, any of the Sponsors, and any of the affiliates, advertising agencies and contest administrators of the Administrator or any of the Sponsors, and their immediate family (spouse, parents, children, siblings, and their respective spouses) and household members are not eligible to enter this Promotion. For award consideration, applicants need to describe how the proposed project supports the reduction of risk of wildfire or the advancement of wildfire preparedness in the entrant's community.

4. CONDITIONS OF PARTICIPATION. By entering this Promotion, each entrant hereby agrees to be bound by these Official Rules, agrees to accept and abide by all decisions of the Administrator with regard to the interpretation and implementation of the Promotion and these Official Rules, and acknowledges and agrees that no entry form submitted by the entrant shall violate any law or the rights of any third party, contain content that is obscene, offensive, profane, pornographic, violent or derogatory; promote alcohol, illegal drugs, tobacco, firearms/weapons (or the use of any of the foregoing), defame, misrepresent or disparage any third party, communicate messages or images inconsistent with the positive image and/or goodwill to which the Administrator and the Sponsors wish to associate, depict unsafe or illegal behavior; all as determined by the Administrator in its sole discretion.

5. THE APPLICATION PERIOD. The application period for this Promotion begins at 8:00AM Mountain Time (MT) on November 1, 2025 and ends 4:00PM MT on January 31, 2026 (the "Application Period").

Official rules of the the Wildfire Community Preparedness Day Promotion.
FireSmart, Intelli-feu and other associated Marks are trademarks of the Canadian Interagency Forest Fire Centre (CIFFC).

6. HOW TO ENTER. Eligible persons may enter this Promotion by clicking on the application link found at www.firesmartcanada.ca, creating a profile in the FireSmart Canada Program HUB, fully completing the entry form and agreeing to the Terms and Conditions. **All entry form questions, including the question regarding the type of proposed project the entrant or the entrant's group will undertake and complete between Wildfire Community Preparedness Day on May 2, 2026 and October 31, 2026 to reduce the risk of wildfire or advance preparedness for wildfire in their neighbourhood, must be answered in order for an entrant to be considered for an award.** Upon submission, all entries become the property of the Administrator and the Sponsors. The Administrator reserves the right to reject any entry form which, in the sole and absolute discretion of the Administrator, does not meet the criteria set forth in these Official Rules.

7. NUMBER OF ENTRIES. Only one entry per community is permitted for all FireSmart Canada awards and incentives. Any attempt to access any website associated with this Promotion via a bot script or other brute force attack, through the use of automated entry devices or programs, or through any other unauthorized means is prohibited and will result in the voiding of any associated entries and disqualification from and ineligibility for participation in this Promotion.

8. CONDITIONS OF ENTRY. By completing the entry form an entrant hereby represents and warrants to the Administrator that the entrant has obtained any and all required consents, approvals, licenses or permissions.

9. WINNER SELECTION. The Administrator (who may be assisted by other parties if the Administrator, in its sole discretion, so chooses) shall assess all fully completed entry forms submitted by eligible persons during the Application Period for clarity and ease of understanding in the proposed project's description as well as how the proposed project supports the reduction of risk of wildfire or the advancement of wildfire preparedness in the entrant's community. Specifically, does the proposed project focus on fuel removal from within the community, an education event about FireSmart best practices or a combination of such. Following completion of its assessment, the Administrator (with the aid of the Provincial and Territorial FireSmart Liaisons) will select the winning entries. All winning entries selected by the Administrator shall be subject to verification of identity and eligibility.

NOTE THAT THE SELECTION OF A WINNER DOES NOT IN ANY WAY INDICATEAND SHOULD NOT IN ANY WAY BE ASSUMED TO INDICATE OR BE INTERPRETED AS INDICATING THAT THE ADMINISTRATOR OR ANY OF THE SPONSORS HAVE ANY OPINION WHATSOEVER AS TO THE EFFECTIVENESS OF THE PROPOSED PROJECT TO ACHIEVE ITS GOAL OR ANY FIRE SAFETY OR PREPAREDNESS GOAL.

Official rules of the the Wildfire Community Preparedness Day Promotion.
FireSmart, Intelli-feu and other associated Marks are trademarks of the Canadian Interagency Forest Fire Centre (CIFFC).

10. AWARDS. Each winner will receive an award of $500 (in the form of electronic fund transfer, through VoPay), to be used toward implementing the proposed project described in the winner's entry form. Each winner may also receive FireSmart promotional material and information to be used by the winner to support their proposed project. Awards are awarded "as is." All taxes and any costs, associated with the proposed project or otherwise, are the sole responsibility of the winner. Awards may not be transferred or substituted except with the Administrator's written consent, which consent shall be in the Administrator's sole discretion. The Administrator reserves the right to substitute an award of equal or greater value.

11. CLAIMING AN AWARD. The Administrator will notify the winning entrants at the email address provided in the entrant's entry form and via the FireSmart Canada Program HUB. Within the time specified in the notification email, the winner must enter their banking information into VoPay via the link they receive in the FireSmart Canada Program HUB or by email to claim the award. Applicant must also agree to the terms and conditions, when applying for the Award. FAILURE TO CONSENT TO THESE OFFICIAL RULESWILL RESULT IN IMMEDIATE DISQUALIFICATION. In addition, the award will be forfeited if the winner declines to accept the award; the Administrator is unable to contact the winner through the provided email address, or an award notification or award is returned undeliverable. Where an award has been forfeited, the award may, at the Administrator's sole discretion, be awarded to an alternate winner selected from among the remaining eligible entries.

Awards will be sent to verified winners at the Administrator's expense. Winners should allow up to six (6) weeks for verification and shipment of their awards. The Administrator shall not be liable for any delays in issuing the awards.

To accept an award, applicants must submit banking information to a third party vendor, VoPay, who will be administering the awards to successful applicants directly into their bank accounts, on behalf of the Administrator. Recipients are solely responsible for providing accurate banking information and for any errors, delays, or issues arising from incorrect or incomplete details submitted through VoPay.

12. PUBLIC ANNOUNCEMENT. A public announcement of all award recipients will be made on or before May 2, 2026.

13 PHOTOGRAPHS AND OTHER DETAILS. Winners may be requested to share photographs or other likenesses of themselves and/or other project participants, and other details of their project implementation with Administrator and the Sponsors for promotional, publicity or advertising purposes of the Sponsors in any and all media now known or hereinafter developed without territorial or time limitation, except where prohibited by law, in Administrator's or the Sponsors sole discretion.

Official rules of the the Wildfire Community Preparedness Day Promotion.
FireSmart, Intelli-feu and other associated Marks are trademarks of the Canadian Interagency Forest Fire Centre (CIFFC).

14. RELEASE AND LIMITATION OF LIABILITY. By entering this Promotion, each entrant hereby agrees to release, indemnify and hold harmless the Administrator, all Sponsors and all of their respective employees, officers, directors, representatives, agents and affiliates, (collectively, the "released parties") from any claims, actions, causes of action, injuries, losses or damages of any nature or kind whatsoever, including but not limited to, personal injury or death, resulting from participating in this Promotion or from the acceptance, possession, or use or misuse of any award. This limitation of liability is a comprehensive limitation of liability that applies to all damages of any kind including, without limitation, compensatory, direct, indirect or consequential damages.

15. APPLICABLE LAWS. This Promotion is subject to all applicable federal, provincial, municipal and local laws, by-laws, order, rules and regulations. This Promotion is void where prohibited.

Official rules of the the Wildfire Community Preparedness Day Promotion.
FireSmart, Intelli-feu and other associated Marks are trademarks of the Canadian Interagency Forest Fire Centre (CIFFC).

S.V. of South View

Municipal Taxes Collected 2025 (Actual)	$ 237,872	These blue cells will calculate automatically
Municipal Taxes Collected 2026 (Draft)	$ 274,013	as you fill in the budget numbers.
Percentage Increase from prior year:	15.19%	
Each % equates to:	$ 2,379	
Variance from Prior Year	$ 36,141	

Updated October 30, 2025

Income Function	2025 BUDGET	2025 ACTUALS (as at October 31)	Variance	2026 BUDGET	2026 ACTUALS (as at)
Taxation Income					
Municipal Tax	214,045	214,045	0		
School Foundation Tax	56,550	56,550	0		
Minimum Tax ($1,155 - 2025)	23,827	23,827	0		
Senior Foundation Tax	4,997	4,997	0		
Designated Industrial Tax	10	10	0		
Sub-Total Taxation	**$ 299,429**	**$ 299,429**	**$0**	**$ -**	
Grant & Reserve Funding Income					
Operating Grant - LGFF Operating	11,784	11,784	0	11,784	
Operating Grant - FIRESMART Canada	500	500	0	500	
Operating Grant -	-		0		
Capital Grant - MSI-C / LGFF	-		0		
Capital Grant - CCBF	-		0		
Special Projects Funding (from reserves or from grant $ in deferred revenue or from Grant Deposits) - **LUB Completion**	8,000		8,000	8,375	
Capital Projects Funding (from reserves or from grant $ in deferred revenue)	116,143	3,492	112,651	173,000	
Sub-Total Grant & Reserve Funding	**$ 136,427**	**$ 15,776**	**$120,651**	**$ 193,659**	**$ -**
Other Income					
Penalties on Taxes	2,500	2,607	-107	2,500	
Bank (Investment) Income	5,500	4,864	636	4,500	

Sub-Total Other Income	**$ 8,000**	**$ 7,471**	**$529**	**$ 7,000**	**$ -**
Admin/Council Income					
Admin - Sales of Good and Services	-	2,815	-2,815		
Admin - Tax Certificates	250	350	-100	250	
Admin - NSF Fees	-		-		
Admin - Fortis Franchise Fee (3%) (change for 2026 to 5%)	2,500	2,222	278	4,250	
Admin - Other (2024 Court Costs)	-		-		
Admin - Transfer from Reserves (MAP Review)	1,500		1,500		
Admin - Transfer from Reserves (Election)	3,078		3,078		
Admin - Transfer from Reserves (Council Orientation)	1,400		1,400		
Sub-Total Admin Income	**$ 8,728**	**$ 5,387**	**$3,341**	**$ 4,500**	**$ -**
Animal Control / CPO / Bylaw					
Bylaw/Emergency Services - Fines	-	925	-925	-	
Bylaw/Emergency Services - Fire Incident Recovery	-		0	-	
Transfer from Reserves - Provincial Policing	-		0	-	
Sub-Total Animal Control / CPO / Bylaw Income	**$ -**	**$ 925**	**-$925**	**$ -**	**$ -**
Public Works Income					
Public Works - Large Bin (every 3rd year)(from reserves)(2026 IS THE NEXT YEAR)	-		0	4,500	
Public Works - Sale of TCA	-		0	-	
Public Works - Transfer from Reserves	-		0	-	
Sub-Total Public Works Income	**$ -**	**$ -**	**$0**	**$ 4,500.00**	**$ -**
Parks & Recreation Income					
Parks & Recreation - Lake Weeds Cost Recovery	5,900	4,790	1,110	5,900	
Parks & Recreation - Grant FCSS	3,665	3,666	-1	3,668	
Parks & Recreation - Transfer from Reserve (Trees)	4,103		4,103	1,158	
Sub-Total Parks & Recreation	**$ 13,668**	**$ 8,456**	**$ 5,212**	**$ 10,726**	**$ -**
Planning & Development Income					
Planning & Development - Safety Codes Permit Fees	1,250	979	271	1,250	
Planning & Development - Development Permit Fees	1,750	1,250	500	1,500	
Planning & Development - Development Appeal Fees	-		0		
Sub-Total Planning & Development	**$ 3,000**	**$ 2,229**	**$771**	**$ 2,750**	**$ -**
Requisitions Collected by Municipality (offset)		Enter as a negative value			
Requisitions - Senior Foundation	- 4,997	- 4,997	0		

46

Requisitions - Over\Under Utilized Levy	-		0		
Requisitions - School Foundation	- 56,550	- 42,412	-14,138		
Requisitions - Over\Under Utilized Levy	-		0		
Requisitions - Designated Industrial	- 10	- 10	0		
Requisitions - Over\Under Utilized Levy	-		0		
Sub-Total Requisitions	**-$ 61,557**	**-$ 47,419**	**-$ 14,138**	**$ -**	**$ -**
Net Revenue for Municipal Purposes	**$ 407,695**	**$ 292,253**	**$ 115,442**	**$ 223,135**	**$ -**
Expense Function					
Council					
Development	3,650	2,387	1,263	3,000	
Meeting Fees	10,000	6,450	3,550	10,000	
Monthly Reimburse ($325/month)	8,640	6,240	2,400	11,700	
Travel \ Subsistence	6,250	3,349	2,901	8,500	
SVLSACE Membership Fees	625	626	-1	626	
Public Relations & Promo	500		500	500	
Council emails	255	270	-15	285	
Integrity Commissioner	1,061	531	530		
Sub Total Council	**$ 30,981**	**$ 19,853**	**$ 11,128**	**$ 34,611**	**$ -**
Administration					
Election & Census	5,000	4,221	779	-	
Administration Contract	61,594	51,133	10,461	63,442	

Admin Additional Work	1,500	361	1,139	2,000	
Admin Development	1,000	810	190	1,000	
WCB	550	663	-113	683	
Travel & Subsistence	2,300	780	1,520	2,300	
Postage / Phone / Storage	4,600	3,828	772	4,750	
Advertising, Printing, and subscriptions	2,850	1,507	1,343	3,000	
Membership Dues	1,838	1,838	0	1,938	
Auditor (Seniuk & Marcato)	4,300	4,200	100	4,450	
Assessment (MASG)	5,840	4,380	1,460	6,000	
Assessment Review Board	941	941	0	941	
SDAB Agreement / Hearing (Milestone - $300)	2,300	2,148	152	2,300	
Legal Fees	3,000	4,102	-1,102	3,500	
Insurance	5,000	4,989	11	5,250	
Computer Support / Website	2,150	43	2,107	2,150	
Public Relations / Promo	500	-	500	500	
Meeting Room Fees	-	-	0		
Bank Charges / Penalties	100	61	39	150	
Land Title Charges	50	10	40	50	
Tax Rebates Cancellations	-	-	0		
Sub-Total Administration	**$ 105,413**	**$ 86,015**	**$ 19,398**	**$ 104,404**	**$ -**
Public Works					
Contracted Services	1,000	473	527	1,000	
Snow Removal / Grading / Sanding	7,000	5,145	1,855	8,000	
Street Sweeping	1,500	2,600	-1,100	2,600	
Repairs / Potholes / Crackfill	3,500	3,400	100	7,000	
Supplies	250	75	175	250	
Signs	300	-	300	300	
Street Lights	15,200	11,989	3,211	15,500	
Wages	-	-	0		
Payroll Deductions	-	-	0		
Sub-Total Public Works	**$ 28,750**	**$ 23,682**	**$ 5,068**	**$ 34,650**	**$ -**

Drainage					
General Supplies	-	-	0	-	-
Culverts	-	-	0	-	-
Sub-Total Storm Water/Dainage	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Lagoon / Sewer					
Lagoon/Sewer Capital	-	-	0	-	-
Lagoon/Sewer Operating	-	429	-429	-	-
Sub-Total Lagoon / Sewer	**$ -**	**$ 429**	**-$ 429**	**$ -**	**$ -**
Waste Collection					
Collection (E360S)	8,400	7,306	1,094	9,475	
Large Bin (every 3 years) (2026 IS THE NEXT YEAR)	-	-	0	4,500	-
Waste Commission (Hwy 43)	-	-	0	-	-
Sub-Total Waste Collection	**$ 8,400**	**$ 7,306**	**$ 1,094**	**$ 13,975**	**$ -**
Municipal Planning & Development					
Development Officer Contract (Annual)	9,070	7,223	1,847	10,927	
Development Officer Meetings / Mileage	-	-	0		
Development Permits	-	300	-300		
Development Enforcement	1,000	-	1,000	1,000	
Municipal Planning	-	-	0		
Safety Codes Administration	2,121	1,060	1,061	2,185	
Sub-Total Municipal Planning & Development	**$ 12,191**	**$ 8,583**	**$ 3,608**	**$ 14,112**	**$ -**
Libraries					
Library - YRL	342	342	0	350	
Sub-Total Libraries	**$ 342**	**$ 342**	**$ -**	**$ 350**	**$ -**
FCSS					
FCSS ($4,126.50)($458.50 Admin)(2026)	4,583	3,418	1,165	4,585	
Sub-Total FCSS	**$ 4,583**	**$ 3,418**	**$ 1,165**	**$ 4,585**	**$ -**
Recreation & Parks					
Tree Removal	4,103	4,524	-421	8,000	
Grass Cut / Fall & Spring Clean Up	32,000	29,869	2,131	32,320	
Porta Potty (Jun to Oct)	-	-	0		
Equipment & Supply (Fuel)	750	1,006	-256	1,000	
Weed Inspections	330	-	330	330	
Lake Weed Cutting (LIAMS)	6,400	5,080	1,320	6,400	
East End Bus	375	375	0	375	

Boat Launch (NEW)	-	-	0	1,000	
Flowering Rush (M#093-2024)	1,000	1,000	0	1,000	
Sub-Total Receation & Parks	**$ 44,958**	**$ 41,854**	**$ 3,104**	**$ 50,425**	**$ -**
Emergency & Shared Services					
Library (Local)	1,000	1,000	0	1,000	
Recreation (LSA Contribution)	500	500	0	500	
Fire Suppression (2021-2025)	15,400	12,576	2,824	16,136	
Fire Incident Recovery	-	925	-925		
CPO / Enhanced Policing	9,800	3,055	6,745	14,041	
Emergency Relief	-	-	0		
Emergency Management Fees	9,000	5,652	3,348	9,900	
Provincial Policing (Year 5 - $4,882)(Avg over 5 years $3,417)	4,774	4,840	-66	6,776	
Sub-Total Emergency Services	**$ 40,474**	**$ 28,548**	**$ 11,926**	**$ 48,353**	**$ -**
Planned Reserve Contributions (5% Increase Annually)					
Provincial Policing	-	-	0		-
Sustainability Reserve	180	180	0	189	-
Tree Removal Reserve	1,158	1,158	0	1,216	-
Snow Removal Reserve		-	0	500	-
Legal Reserve	1,158	1,158	0	1,216	-
Election Reserve	1,500	1,500	0	1,575	-
Large Bin Reserve	1,389	1,389	0	1,458	-
MAP Review Reserve	525	525	0	551	-
Appeal Reserve	1,050	1,050	0	1,103	-
Sub-Total Planned Reserve Contribution	**$ 6,960**	**$ 6,960**	**$ -**	**$ 7,808**	**$ -**
Year-End Audit Accounts					
Annual Amortization	-	-	0	-	-
Gain\Loss On Sale Of TCA	-	-	0	-	-
Sub-Total Year-End Audit Accounts	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Special Projects			-		
Brush Clearing - Firesmart	500	1,152	-652	2,500	-

50

Land Use Bylaw Review	8,000	-	8,000	8,375	-
Sub-Total Special Project	**$ 8,500**	**$ 1,152**	**$ 7,348**	**$ 10,875**	**$ -**
Capital Projects					
2026 Project - Drainage Design and Implementation	-	-	0	35,000	-
2024/2025 Project - Boat Launch MSI-C (do not close application in 2024)	11,136	-	11,136		-
2026 Project - Gazebo and Park Improvements	-	-	0	135,000	-
2026 Project - Regional Asset and Land Management Project		-	0	-	-
2024/2025 Project - Large Bins (Made application mid-year for $12K - was not budgeted for originally)(do not close app in 2024)	2,007	437	1,570		-
2025 Project - Fire Hazard Signs	3,000	3,055	-55	3,000	-
Sub-Total Capital Projects	**$ 16,143**	**$ 3,492**	**$ 12,651**	**$ 173,000**	**$ -**
TOTAL	**$ 307,695**	**$ 231,634**	**$76,061**	**$ 497,148**	**$ -**
Income Less Expenses - Surplus / (Defecit)	**$ 100,000**	**$ 60,620**		**-$ 274,013**	**$ -**
	2025 Draft Budget	**2025 ACTUALS (as at October 31)**	**Variance**	**2025 Draft Budget**	**2026 ACTUALS (as at)**

51

Summer Village of South View

Council Policy

Number	Title			
C-COU-REM-1	**Council Remuneration and Expense Reimbursement**			
Approval	**Approved**		**Last Revised**	
(CAO initials)	**Resolution No:**	106-20	**Resolution No:**	~~014-2024~~
	Date:	June 17-2020 (retroactive to March 15-2020)	**Date:**	~~January 16, 2024~~

Purpose

To ensure Council Members receive fair compensation for their time and expenses incurred while on Summer Village business.

Policy Statement

Council Members shall be provided with remuneration for their time and reimbursement for the expenses incurred in fulfilling their duties on Summer Village Council.

Standards

1. Remuneration is intended to compensate for official business conducted on behalf of the Council as a whole to benefit the Summer Village of South View.
2. Remuneration is not intended to match or replace employment or professional rates that the Councillors or Mayor may expect in their job or profession.
3. Remuneration rates will be adjusted from time to time based upon comparisons, inflation rates and any other considerations deemed appropriate in a manner agreed upon by Council.
4. Cost of living adjustment will be reviewed by Council on an annual basis and may or may not be applied to Council base pay and/or meeting rates at the discretion of Council.
5. Remuneration, travel and meals shall be paid in accordance with the amounts and rates approved at the annual organizational meeting or as amended by Council motion from time to time and as shown in Schedule "A".
6. Other Items – actual receipted cost. May include incidentals such as parking, use of public transportation, etc.
7. Monthly Incurred Expense Reimbursements – shall be provided with a monthly communications allowance to cover expenses related to personal communications (telephone, internet, smart phone, etc.) as shown in Schedule "A".
8. Reimbursement amounts shall be reviewed annually.

52

Summer Village of South View

Council Policy

Schedule "A"

Honorariums

1. Council/Committee/Other Meetings (up to 4 hours in length)	$ 100~~75~~.00
2. Council/Committee/Other Meetings (in excess of 4 hours in length)	$ 150.00
3. Conference Calls/Webinars (up to $105~~75~~.00 maximum)	$ 35~~25~~.00 / hr
4. Electronic Communications/Computer Operation (Monthly)	$ 175~~140~~.00
5. Incurred Expense Recognition (Monthly)	$ 150~~100~~.00
6. Mileage Rate	CRA mileage rate~~$0.60 / km~~
7. Meals	Breakfast (leave home before 7:30 a.m.) - $15.00 Lunch - $20.00 Dinner - $30~~25~~.00

Accommodation Expense

1. When travelling on Summer Village business the actual cost of the accommodation may be claimed.

Other

1. Expense Claim forms must be filled out and signed by each member of Council prior to reimbursement.

53

Analysis: INCOME REPORT - SOUTH VIEW 000000000

Description	2025 BUDGET	2025 ACTUAL	VARIANCE
INCOME REPORT - SOUTH VIEW	(1)	(2)	(3)
Period 1: -|--- Begin	01Jan2025	01Jan2025	01Jan2025
|--- End	31Dec2025	31Oct2025	31Dec2025
|--- Type	B	A	B
(less) |--- Begin	000000000	000000000	01Jan2025
Period 2: -|--- End	000000000	000000000	31Oct2025
|--- Type			A
Ratios: % of Account			
Graphs: # of Columns,Scale	0 0	0 0	0 0

Description	2025 BUDGET	2025 ACTUAL	VARIANCE
REVENUE			
TAXATION			
RESIDENTIAL TAX- (MUNICIPAL)	203,561.30	203,561.34	0.04-
RESIDENTIAL TAX- (SCHOOL)***	53,975.74	53,975.74	0.00
VACANT RES TAX- (MUNICIPAL)	7,624.44	7,624.45	0.01-
VACANT RES TAX- (SCHOOL)***	2,021.68	2,021.68	0.00
LINEAR TAX- (MUNICIPAL)	2,859.43	2,859.43	0.00
LINEAR TAX- (SCHOOL)***	552.40	552.40	0.00
LINEAR TAX-(DIP)	10.19	10.19	0.00
SENIOR'S FOUNDATION	4,996.62	4,996.61	0.01
MINIMUM TAX (2025- $1,155)	23,826.83	23,826.83	0.00
SPECIAL TAX	0.00	0.00	0.00
TOTAL TAXES	299,428.63	299,428.67	0.04-
OTHER INCOME\GRANTS			
PENALTIES & COSTS ON TAXES	2,500.00	2,607.36	107.36-
INVESTMENT INCOME (INTEREST)	5,500.00	4,864.31	635.69
GRANT (MSI-O)\(LGFF-OP)	11,784.00	11,784.00	0.00
GRANT (MSI-C)($291,775)	0.00	0.00	0.00
*MUST SPEND $65,922 MSI-C-'24			
GRANT (LGFF)($68,409 '24)	0.00	0.00	0.00
GRANT (CCBF)($89,361 END'23)	0.00	0.00	0.00
*MUST SPEND $44,474 '24)			
GRANT (FIRESMART)	500.00	500.00	0.00
GRANT-	0.00	0.00	0.00
RESERVES	0.00	0.00	0.00
SPECIAL PROJECTS (LUB)	8,000.00	0.00	8,000.00
CAPITAL PROJECTS INCOME	116,143.00	0.00	116,143.00
UNRESTRICTED	0.00	0.00	0.00
ADMIN\COUNCIL			
SALES OF GOODS & SERVICES	0.00	2,815.25	2,815.25-
TAX CERTIFICATES	250.00	350.00	100.00-
N.S.F. FEES	0.00	0.00	0.00
FORTIS FRANCHISE FEE (3%)	2,500.00	2,221.72	278.28
OTHER (2024 COURT COSTS)	0.00	0.00	0.00
TRANS FR RES (MAP REVIEW)	1,500.00	0.00	1,500.00
TRANS FR RES (ELECTION)	3,078.00	0.00	3,078.00
Description	2025 BUDGET	2025 ACTUAL	VARIANCE

Analysis: INCOME REPORT - SOUTH VIEW 000000000

Description	2025 BUDGET	2025 ACTUAL	VARIANCE
TRANS FR RES (COUNCIL ORIENT)	1,400.00	0.00	1,400.00
ANIMAL CONTROL\CPO\BYLAW			
BY-LAW FINES	0.00	0.00	0.00
FIRE INCIDENT RECOVERY (NEW)	0.00	924.80	924.80-
PROVINCIAL POLICING (FR.RES)	0.00	0.00	0.00
PUBLIC WORKS\COMMON SERVICES			
LARGE BIN (EVERY 2ND YR)(RES)	0.00	0.00	0.00
SALE OF TCA	0.00	0.00	0.00
TRANSFER FROM RESERVE	0.00	0.00	0.00
PARKS & RECREATION			
LAKE WEEDS COST RECOVERY	5,900.00	4,790.00	1,110.00
PROVINCIAL GRANT FCSS	3,665.00	3,665.86	0.86-
GRANT FCSS(VOL.PICNIC\ALLNET)	0.00	0.00	0.00
TRANSFER FROM RESERVE (TREES)	4,103.00	0.00	4,103.00
PLANNING & DEVELOPMENT			
SAFETY CODE PERMIT FEES	1,250.00	979.73	270.27
DEVELOPMENT PERMITS	1,750.00	1,250.00	500.00
DEVELOPMENT APPEAL	0.00	0.00	0.00
TOTAL REVENUE	469,251.63	336,181.70	133,069.93
REQUISITIONS			
SENIOR FOUNDATION	4,996.62	4,996.62	0.00
UNDER\OVER UTILIZED LEVY	0.00	0.00	0.00
SCHOOL	56,549.82	42,412.36	14,137.46
UNDER\OVER UTILIZED LEVY	0.00	0.00	0.00
DIP	10.19	0.00	10.19
UNDER\OVER UTILIZED LEVY	0.00	0.00	0.00
TOTAL REQUISITIONS	61,556.63	47,408.98	14,147.65
NET REVENUE FOR MUN PURPOSES	407,695.00	288,772.72	118,922.28

Analysis: EXPENSE REPORT- SOUTH VIEW 000000000

Description	2025 BUDGET	2025 ACTUAL	VARIANCE
EXPENSE REPORT- SOUTH VIEW	(1)	(2)	(3)
|--- Begin	01Jan2025	01Jan2025	01Jan2025
Period 1: -| End	31Dec2025	31Oct2025	31Dec2025
|--- Type	B	A	B
(less) |--- Begin	000000000	000000000	01Jan2025
Period 2: -| End	000000000	000000000	31Oct2025
|--- Type			A
Ratios: % of Account			
Graphs: # of Columns,Scale	0 0	0 0	0 0

Description	2025 BUDGET	2025 ACTUAL	VARIANCE
COUNCIL			
DEVELOPMENT	3,650.00	2,387.14	1,262.86
MEETING FEES	10,000.00	6,450.00	3,550.00
MONTHLY REIMB ($325\MONTH)	8,640.00	6,240.00	2,400.00
TRAVEL & SUBSISTENCE	6,250.00	3,348.72	2,901.28
SVLSACE COMMITTEE FEES	625.00	626.45	1.45-
PUBLIC RELATIONS & PROMO	500.00	0.00	500.00
COUNCIL EMAILS	255.00	269.97	14.97-
INTEGRITY COMMISSIONER	1,061.00	530.50	530.50
TOTAL	30,981.00	19,852.78	11,128.22
ADMINISTRATION			
ELECTION & CENSUS	5,000.00	4,220.97	779.03
ADMINISTRATOR CONTRACT	61,594.00	51,133.08	10,460.92
ADMIN ADDITIONAL WORK (MAP)	1,500.00	361.25	1,138.75
ADMIN DEVELOPMENT	1,000.00	810.14	189.86
WCB	550.00	663.02	113.02-
TRAVEL & SUBSISTANCE	2,300.00	780.64	1,519.36
POSTAGE\PHONE\STORAGE	4,600.00	3,828.53	771.47
ADVERTISING & PRINTING	2,850.00	1,507.07	1,342.93
MEMBERSHIP DUES	1,838.00	1,837.99	0.01
AUDITOR	4,300.00	4,200.00	100.00
ASSESSMT('25)5520\5680\5840	5,840.00	4,380.00	1,460.00
ASSESSMENT REVIEW BOARD	941.00	940.95	0.05
SDAB AGREEMENT\HEARINGS	2,300.00	2,148.00	152.00
LEGAL FEES	3,000.00	4,102.22	1,102.22-
INSURANCE	5,000.00	4,989.00	11.00
COMPUTER SUPPORT\WEBSITE	2,150.00	42.84	2,107.16
PUBLIC RELATIONS & PROMO	500.00	0.00	500.00
MEETING ROOM FEES	0.00	0.00	0.00
BANK CHARGES\PENALTIES	100.00	60.50	39.50
LAND TITLE CHARGES	50.00	10.00	40.00
TAX REBATES\CANCELLATIONS	0.00	0.00	0.00
INTEGRITY COMMISSIONER	0.00	0.00	0.00
TOTAL	105,413.00	86,016.20	19,396.80
PUBLIC WORKS\ROADS			
CONTRACTED SERVICES	1,000.00	472.50	527.50
SNOW REMOVAL\GRADING\SANDIN	7,000.00	5,145.00	1,855.00
STREET SWEEPING	1,500.00	2,600.00	1,100.00-

Description	2025 BUDGET	2025 ACTUAL	VARIANCE

Analysis: EXPENSE REPORT- SOUTH VIEW 000000000

Description	2025 BUDGET	2025 ACTUAL	VARIANCE
REPAIRS\POTHOLES\CRACKFILL	3,500.00	3,400.00	100.00
SUPPLIES	250.00	75.00	175.00
SIGNS	300.00	0.00	300.00
STREET LIGHTS	15,200.00	11,988.76	3,211.24
WAGES	0.00	0.00	0.00
PAYROLL DEDUCTIONS	0.00	0.00	0.00
TOTAL	28,750.00	23,681.26	5,068.74
DRAINAGE			
GENERAL SUPPLIES	0.00	0.00	0.00
DRAINAGE STUDY	0.00	0.00	0.00
TOTAL	0.00	0.00	0.00
LAGOON\SEWER			
LAGOON\SEWER CAPITAL	0.00	0.00	0.00
LAGOON\SEWER OPERATING	0.00	429.46	429.46-
TOTAL	0.00	429.46	429.46-
SOLID WASTE COLLECTION			
COLLECTION (E360S)	8,400.00	7,306.30	1,093.70
LARGE BIN (EVERY 3 YEARS)	0.00	0.00	0.00
COMMISSION (HWY 43)	0.00	0.00	0.00
TOTAL	8,400.00	7,306.30	1,093.70
PLANNING & DEVELOPMENT			
D.O. CONTRACT (ANNUAL)	9,070.00	7,222.50	1,847.50
D.O. MEETINGS\MILEAGE	0.00	0.00	0.00
DEVELOPMENT PERMITS	0.00	300.00	300.00-
DEVELOPMENT ENFORCEMENT	1,000.00	0.00	1,000.00
MUNICIPAL PLANNING	0.00	0.00	0.00
SAFETY CODES ADMIN	2,121.00	1,060.50	1,060.50
TOTAL	12,191.00	8,583.00	3,608.00
LIBRARIES			
LIBRARY (YRL)	342.00	342.00	0.00
TOTAL	342.00	342.00	0.00
FAMILY & COMMUNITY SUPPORT SER			
FCSS ($3,727)($657 ADMIN)	4,583.00	3,417.80	1,165.20
FCSS	0.00	0.00	0.00
TOTAL	4,583.00	3,417.80	1,165.20
RECREATION & PARKS			
TREE REMOVAL	4,103.00	4,523.68	420.68-
GRASS CUT\CLEAN UP (2026)	32,000.00	29,869.44	2,130.56
PORTA-POTTY (JUN-OCT)	0.00	0.00	0.00
EQUIP & SUPPLY (FUEL)	750.00	1,006.15	256.15-
WEED INSPECTIONS	330.00	0.00	330.00
LAKE WEED CUTTING (LIAMS)	6,400.00	5,080.00	1,320.00
EAST END BUS	375.00	375.00	0.00
BOAT LAUNCH (NEW)	0.00	0.00	0.00
FLOWERING RUSH (M#093-2024)	1,000.00	1,000.00	0.00
Description	2025 BUDGET	2025 ACTUAL	VARIANCE

Analysis: EXPENSE REPORT- SOUTH VIEW 000000000

Description	2025 BUDGET	2025 ACTUAL	VARIANCE
TOTAL	44,958.00	41,854.27	3,103.73
EMERGENCY & SHARED SERVICES			
LIBRARY (LOCAL)	1,000.00	1,000.00	0.00
RECREATION-LSA CONTRIBUTION	500.00	500.00	0.00
FIRE SUPP (2021-2025)	15,400.00	12,575.85	2,824.15
FIRE INCIDENT RECOVERY	0.00	924.80	924.80-
CPO\ENHANCED POLICING	9,800.00	3,055.44	6,744.56
EMERGENCY RELIEF (COVID)	0.00	0.00	0.00
EMERGENCY MANAGEMENT FEES	9,000.00	5,652.46	3,347.54
PROV POLICING(20\21 1ST YR)	4,774.00	4,840.00	66.00-
YR 1 -B 1,626 A(1,621)			
YR 2 -B 2,441 A(2,434)			
YR 3 -B 3,252 A(3,207)			
YR 4 -B 4,881 A(4,512)			
YR 5 -B 4,881			
(AVG OVER 5 YEARS)$3,417			
TOTAL	40,474.00	28,548.55	11,925.45
RESERVE ACCOUNTS (5% INC)			
PROVINCIAL POLICING RESERVE	0.00	0.00	0.00
SUSTAINABILITY RESERVE	180.00	0.00	180.00
TREE REMOVAL RESERVE	1,158.00	0.00	1,158.00
SNOW REMOVAL RESERVE	0.00	0.00	0.00
LEGAL RESERVE	1,158.00	0.00	1,158.00
ELECTIONS RESERVE	1,500.00	0.00	1,500.00
LARGE BIN RESERVE	1,389.00	0.00	1,389.00
MAP REVIEW	525.00	0.00	525.00
APPEAL RESERVE	1,050.00	0.00	1,050.00
TOTAL	6,960.00	0.00	6,960.00
YEAR-END AUDIT ACCOUNTS			
ANNUAL AMORTIZATION	0.00	0.00	0.00
GAIN\LOSS ON SALE OF TCA	0.00	0.00	0.00
TOTAL	0.00	0.00	0.00
SPECIAL PROJECTS			
BRUSH CLEARING (FIRESMART)	500.00	1,152.14	652.14-
LAND USE BYLAW REVIEW	8,000.00	0.00	8,000.00
TOTAL	8,500.00	1,152.14	7,347.86
CAPITAL PROJECTS			
2025 PROJECT- BOAT LAUNCH-MSI	11,136.00	0.00	11,136.00
2025 PROJECT- EAST ACCESS RD	100,000.00	0.00	100,000.00
2025 PROJECT- LARGE BINS-MSI	2,007.00	437.00	1,570.00
2025 PROJECT-FIRE HAZARD SIGNS	3,000.00	3,055.00	55.00-
2026 PROJECT-DRAINAGE DES\IMPL	0.00	0.00	0.00
2026 PROJECT-GAZEBO & PARK IMP	0.00	0.00	0.00
TOTAL	116,143.00	3,492.00	112,651.00
Description	2025 BUDGET	2025 ACTUAL	VARIANCE

Analysis: EXPENSE REPORT- SOUTH VIEW 000000000

Description	2025 BUDGET	2025 ACTUAL	VARIANCE
TOTAL EXPENSES	407,695.00	224,675.76	183,019.24

CHIEF ADMINISTRATIVE OFFICER'S REPORT

November 18, 2025

1. Active Motions and Things to Do

This list was developed so that Council can track the status of motions that have been made and for Council to have an understanding of administration's current workload. The list has been backdated to January 2025. Active motions made before then have not been recorded below.

ADMINISTRATION

ACP Grant Application

029-2025 **MOVED** by Mayor Benford that the core asset condition assessment and plans of survey quotes be accepted for information and further that administration follow up on an Alberta Community Partnership Grant application for an asset condition assessment, asset management plan, and GIS system, as discussed.

Mar 11 25 Regional Partners have been identified and MPE Engineering is in the process of drafting this grant application for us. This is related to motion 005-2025.

180-2025 **MOVED** by Mayor Benford that the Summer Village of South View supports the submission of a 2025-26 Alberta Community Partnership (ACP) grant application in support of the Regional Asset and Land Management Strategy project and is prepared to manage the grant project and related compliance requirements. There is no matching contribution required.

Oct 6 25 Various motions of support have been received and forwarded to MPE.

205-2025 **MOVED** by Mayor Benford that administration request support from MLA Shane Getson regarding the Alberta Community Partnership Grant application in support of the Regional Asset and Land Management Strategy project.

25 10 30 MLA Getson has provided his support for the project.

MCCAC Climate Resilience Capacity Building Program

083-2025 **MOVED** by Mayor Benford that Council approve CAO Duncan's participation in the Climate Resilience Capacity Building Program – Collaborative Learning Stream through the Municipal Climate Change Action Center and further that the Letter of Commitment be signed and its execution authorized.

Jun 11 25 Angela has been attending the sessions and working on a draft business case as part of the program.

Aug 8 25 Module 1 of the program has been completed. The deliverable for module 1 was developing a business case for a climate resilience plan. This business case is Attachment 1 to the August 19, 2025 CAO report.

60

Public Works Liaison Policy

110-2025 **MOVED** by Councillor Richardson that administration draft a Council Public Works Liaison Policy and FURTHER that the policy be brought back to a future Council meeting for review.

Asset Management Plan

200-2025 **MOVED** by Deputy Mayor Ward that the asset management proposal from Matthewson & Co. in cooperation with the Summer Villages of Lac Ste. Anne County East be approved to a maximum cost $1000 for the Summer Village of South View.

25 10 30 Motion has been forwarded as appropriate.

COUNCIL

Intermunicipal Collaboration Framework

046-2025 MOVED by Deputy Mayor Ward that the deadline to review the Intermunicipal Collaboration Framework Agreement between the Summer Village of South View and Lac Ste Anne County be extended to March 31, 2027, as permitted by Ministerial Order MSD:024-23 and FURTHER that Council requests to start discussions following the 2025 municipal election.

Privacy Legislation

049-2025 MOVED by Mayor Benford that the Summer Village of South View partner with the Summer Village of Nakamun Park to engage legal counsel to investigate and prepare the requirements for compliance with the new privacy legislation, Access to Information Act (AIA) and Protection of Privacy Act (POPA), including a comprehensive Privacy Management Plan.

Jul 11 25 CAO completed the online POPA / ATIA Courses and ensure that contact information is up to date.

Land Use Bylaw Review

052-2025 MOVED by Councillor Richardson that administration continue with the drafting and review of the Land Use Bylaw and Public Engagement Plan for Council's review, with the public engagement to commence after the 2025 Municipal Election.

Jun 11 25 This will be picked back up after the election.

Aug 28 25 Administration is discussing next steps with both Dwight Moslakyk (consultant) and the Development Officer. Further information should be available at the October meeting.

Oct 6 25 I met with Paul Hanlan to discuss this and we have put together a proposal.

194-2025 MOVED by Deputy Mayor Ward that the joint proposal from Paul Hanlan (operating as SV Planning and Development) and Angela Duncan (operating as Municipal Rising

Tides) to complete the Land Use Bylaw review be approved and its execution authorized.

195-2025 MOVED by Mayor Benford that the Council Land Use Bylaw Planning Workshop be scheduled for December 9, 2025 commencing at 9:00 a.m.

2025 ASVA Conference

098-2025 MOVED by Mayor Benford that Council and Administration be approved to attend the Association of Summer Villages of Alberta (ASVA) 2025 Annual Conference and AGM on October 16-17 in Edmonton, 2025 and further that registration be completed now with names to be provided after the election.

Jul 02 25 3 Council registrations have been completed with names to be provided after the election. I have also registered with my costs being shared amongst participating summer villages. Hotel rooms have been booked for Council and administration.

Aug 20 25 Names and positions have been provided to the ASVA.

176-2025 **MOVED** by Mayor Benford that $125 be approved to purchase a donation for the 2025 Association of Summer Villages of Alberta (ASVA) 2025 Silent Auction.

202-2025 MOVED by Mayor Benford that a letter be sent to the Association of Summer Villages of Alberta congratulating them on a successful conference.

25 10 30 Letter was sent and an email of appreciate was received back.

Hill Side Park Gazebo

161-2025 **MOVED** by Mayor Benford that the Summer Village gather information to build a gazebo in Hill Side Park with the intention of applying for the 2026 Alberta Blue Cross Built Together Grant.

Nov 6 25 Administration has reached out to 3 companies to gather information and quotes for the project.

WILD Water Commission

174-2025 **MOVED** by Mayor Benford that the discussion with Dwight Moskalyk, Chief Administrative Officer, WILD Water Commission be accepted for information and FURTHER that the WILD Water Commission be placed on the November 2025 Regular Meeting agenda.

Nov 4 25 Has been placed on the November Agenda.

Regional Multi-day Emergency Management Exercise

181-2025 **MOVED** by Mayor Benford that the South View Director of Emergency Management and Deputy Director of Emergency Management be approved to attend the Regional Multi-Day Emergency Management Functional Exercise being held in Lac Ste Anne

County on October 6 to 9, 2025 and FURTHER that any costs that cannot be absorbed in the annual budget be paid for from reserves.

Oct 6 25 This exercise has been postponed to the new year.

Council Remuneration and Expense Reimbursement Policy

184-2025 **MOVED** by Deputy Mayor Ward that administration update the Council Remuneration and Expense Reimbursement Policy C-COU-REM-1 as per Council direction and bring the policy back to a future meeting for review and approval.

Oct 6 25 Amended policy is on the October meeting agenda for review.

196-2025 MOVED by Deputy Mayor Ward that amended Policy C-COU-REM Council Remuneration and Expense Reimbursement be amended as discussed and FURTHER that the policy be brought back to the November 18, 2025 Council meeting for further review.

Nov 6 25 Policy has been amended and added to the November Agenda.

GCRA Letter of Support

197-2025 MOVED by Councillor Richardson that the Summer Village of South View supports the German Canadian Recreation Association's (GCRA) application for a Community Facility Enhancement Program (CFEP) grant to complete repairs to their retaining wall.

25 10 30 Letter has been sent.

FRI Letter of Support

198-2025 MOVED by Councillor Richardson that a letter of support be provided to Fire Rescue International, in their capacity as our municipal fire service provider, for their fire training grant application.

25 10 30 Letter has been sent.

SVREMP Budget

199-2025 **MOVED** by Deputy Mayor Ward that the Summer Village of South View endorse the Summer Village Regional Emergency Management Partnership's (SVREMP) 2026 Budget as presented.

25 10 30 Email has been sent.

PUBLIC WORKS

Darwell Lagoon Commission – Transmission Line Project

Apr 29 25 A mail out for the Darwell Phase A line was sent to Residents April 29 regarding the proposed sewer system and upcoming tank inspections.

Aug 8 25 Darwell Lagoon Commission has completed the tank inspections in the summer village.

East Access Road

Jun 11 25 EAST ACCESS ROAD – numerous emails have been sent to LSAC regarding the East Access Road, with no response. On June 3, Angela had a discussion with Greg Edwards, LSAC, who said that they concerned about the pricing of the quotes that they received for work and are looking to scale back the project to keep it affordable. They are in the process of seeing if they can identify any culverts that may be under the road that could be used to improve drainage. Generally, they are looking to do another temporary fix and have verbally advised administration that we should plan to fix this road every 4 to 5 years. During the discussion, Mr. Edwards said that he would have a follow-up email outlining costs, project scope, and proposed cost share to me by the end of the week (June 6). As of June 11, 2025 no follow-up email has been received. If a response is available at meeting time, it can be added to the agenda.

105-2025 MOVED by Deputy Mayor Ward that a letter be sent from Mayor Benford to Lac Ste Anne County Council regarding South View's East Access Road and further that this letter outline the lack of communication from Lac Ste Anne County regarding the road repair as well as requesting information regarding proposed scope of work, timelines, and their proposed cost sharing agreement.

Jun 20 25 This letter was signed by Mayor Benford and sent to LSAC on June 20, 2025. Confirmation of receipt was received from Interim CAO Court.

July 18 25 An email was received from Greg Edwards (LSAC) that on Monday July 21, LSAC would be having the culvert replaced under the road to help improve the drainage and there would be a temporary gravel patch over the culvert replacement. No information yet regarding pricing or cost share.

Aug 12 25 Scope of work, quotes, and a cost share proposal were received from Lac Ste Anne County. This is on the August 19 agenda for a decision.

158-2025 MOVED by Mayor Benford that South View agrees to proceed with the repair to the East Access Road and FURTHER that South View proposes a 65/35 cost share with South View paying 65 percent and Lac Ste. Anne County paying 35 percent.

Sep 11 25 This road has been paved. Administration was not provided notice regarding when the road would be paved and as a result no message was sent to residents. Deputy Mayor Ward has flagged concerns with the repair.

Sep 16 25 Deputy Mayor Ward has confirmed that the concerns with the repair have been addressed.

25 10 30 Confirmation has been received that the cost share has been agreed to. Waiting on final invoice.

CHIEF ADMINISTRATIVE OFFICER'S REPORT

November 18, 2025

Lake View Avenue Turnaround

088-2025 MOVED Mayor Benford that the Council reports be accepted for information and FURTHER that the turnaround at the end of Lake View Avenue be added to a future meeting agenda.

Oct 21 25 This will be contemplated for Budget 2026.

Fire hazard & other signs

108-2025 MOVED by Mayor Benford that the removal of the current fire hazard signs and the purchase and installation of two new fire level hazard signs be approved FURTHER that the total cost is not to exceed $6000 and FURTHER that an application be made to utilize capital grant funding for the project.

Jun 27 25 2 fire signs have been ordered. The plan is to remove the old signs and utilize the existing structures for the new signs. An LGFF grant application has been opened for this project.

135-2025 MOVED by Deputy Mayor Ward that an additional, smaller, fire level sign be ordered for Hillside Park, along with various road signs as discussed at meeting time and to a maximum expense of $7000 and FURTHER that the costs be applied to the grant for fire and road signs.

Jul 18 25 All three fire signs have been installed.

Oct 11 25 Confirmation has been received that CCBF funding has been approved for this project. Administration is awaiting further direction from Council regarding signage purchase.

Drainage Plan

123-2025 MOVED by Mayor Benford that Jason Madge (Jaymad Contracting) be requested to present to Council options and quotes to do an overlay or otherwise fix part of Lake View Avenue, between 75 Lake View Avenue and 67 Lake View Avenue, to direct the drainage towards the drainage system on the North side of the road and FURTHER that we confirm the location of the road right-of-way and FURTHER that the costs be applied to the drainage grant, if possible.

Aug 12 25 A request for decision has been included in the August 19, 2025 meeting package.

162-2025 MOVED by Deputy Mayor Ward that Lake View Avenue drainage improvements be considered in conjunction with a potential municipal drainage plan.

163-2025 MOVED by Deputy Mayor Ward that administration obtain engineering quotes for a municipal drainage plan.

Lake View Avenue Brush Pile

185-2025 **MOVED** by Deputy Mayor Ward that Mayor Benford follow up with JRC Contracting regarding the burn pile on Lake View Avenue and FURTHER that once WCB and

liability insurance have been confirmed, JRC contracting be requested to push the burn pile as directed by Council.

Oct 21 25 The Pile has been moved and administration has followed up with the fire department who will confirm if the pile is acceptable for the winter burn.

2. Administration Meetings and Other Engagements

a. ASVA CAO Focus Group, October 28, 2025
b. Alberta Municipalities Conference, November 12-14, 2025

3. Reports and Other Items

a. Much of this month was spent working on the 2026 Operating and Capital Budgets and working on items on the Active Motions list as reported above.
b. We have hired and are training a new Executive Assistant, Sandra Schneider, who will be taking on daily tasks for South View. She will be doing meeting prep and follow-up, answering emails, website changes, and assisting where needed.

4. Attachments

svsouthview@outlook.com

From:	CAO Summer Village <cao.svsandyb@xplornet.ca>
Sent:	October 15, 2025 1:24 PM
To:	office@svyellowstone.ca; 'Summer Village Office'; 'Summer Village of South View'; 'Trista Court'; 'Jennifer Thompson'; 'aboffice'; 'Wendy Wildman'; 'S. V. of Castle Island'; 'Dwight Moskalyk'; 'Tony Sonnleitner'; 'Marlene Walsh'; 'Summer Village of West Cove'; administration@svsunrisebeach.ca; 'Brian Hartman'; summervillage.remp@gmail.com
Cc:	dave.noyes@sandybeach.ca; deb.mayer@sandybeach.ca; nick.pelechytik@sandybeach.ca
Subject:	Sandy Beach Organizational Chart
Attachments:	Sandy Beach Organizational Chart October 2025.pdf

Good afternoon,

Please see the attached Summer Village of Yellowstone Council Organizational Chart as of October 15, 2025.

Best Regards,

Louise Kormos
Interim CAO
Summer Village of Sandy Beach
P: 780-967-2873
C: 587-588-9012

This communication is solely for the use of the intended recipient and is confidential, privileged and personal information. If you are not the intended recipient, any copying, distribution or use of this information is prohibited and protected by law & please delete this communique from your system immediately.

67

Summer Village of Sandy Beach
Council Organizational Chart
Updated October 15, 2025

		Rep	
		Alternate	

Name	David Noyes	Deborah Mayer	Nicolas Pelechytik
Position	Mayor	Deputy Mayor	Councillor
Email	dave.noyes@sandybeach.ca	deb.mayer@sandybeach.ca	nick.pelechytik@sandybeach.ca
Phone	780-975-0156	780-218-7280	780-807-0398
Darwell Wastewater Commission			
Family and Community Support Services (Sun & Sand Community League)			
Highway 43 East Waste Commission			
Ste. Anne Summer Villages Regional Emergency Management			
Subdivision and Development Appeal Board			
Summer Village of Sandy Beach and Summer Village of Sunrise Beach Lagoon Committee			
Summer Villages of Lac Ste. Anne County East (one vote)			
West Inter Lake District Regional Water Services Commission			
Yellowhead Regional Library			
Director or Emergency Management Brian Brady (DEM)	**Phone (780) 915-6539 Email: babrady54@gmail.com**		
Deputy Director or Emergency Management Louise Kormos (DDEM)	**Phone (587) 588-9012 Email: cao@sandybeach.ca**		
ADMINISTRATIVE CONTACTS: Chief Administrative Officer - Louise Kormos Email: cao@sandybeach.ca Phone (780) 967 - 2873 Cell (587) 588 - 9012 **Summer Village of Sandy Beach** RR 1 Site 1 Comp 63 Onoway, AB T0E 1V0			

svsouthview@outlook.com

From:	CAO Summer Village <cao.svsandyb@xplornet.ca>
Sent:	October 15, 2025 2:31 PM
To:	office@svyellowstone.ca; 'Summer Village Office'; 'Summer Village of South View'; 'Trista Court'; 'Jennifer Thompson'; 'aboffice'; 'Wendy Wildman'; 'S. V. of Castle Island'; 'Dwight Moskalyk'; 'Tony Sonnleitner'; 'Marlene Walsh'; 'Summer Village of West Cove'; administration@svsunrisebeach.ca; 'Brian Hartman'; summervillage.remp@gmail.com
Cc:	dave.noyes@sandybeach.ca; deb.mayer@sandybeach.ca; nick.pelechytik@sandybeach.ca
Subject:	Sandy Beach Organizational Chart
Attachments:	Sandy Beach Organizational Chart October 2025.pdf

Good afternoon,

Please see the attached Summer Village of Sandy Beach Council Organizational Chart as of October 15, 2025.

Best Regards,

Louise Kormos
Interim CAO
Summer Village of Sandy Beach
P: 780-967-2873
C: 587-588-9012

This communication is solely for the use of the intended recipient and is confidential, privileged and personal information. If you are not the intended recipient, any copying, distribution or use of this information is prohibited and protected by law & please delete this communique from your system immediately.

Summer Village of Sandy Beach
Council Organizational Chart
Updated October 15, 2025

		Rep	
		Alternate	

Name	David Noyes	Deborah Mayer	Nicolas Pelechytik
Position	Mayor	Deputy Mayor	Councillor
Email	dave.noyes@sandybeach.ca	deb.mayer@sandybeach.ca	nick.pelechytik@sandybeach.ca
Phone	780-975-0156	780-218-7280	780-807-0398
Darwell Wastewater Commission			
Family and Community Support Services (Sun & Sand Community League)			
Highway 43 East Waste Commission			
Ste. Anne Summer Villages Regional Emergency Management			
Subdivision and Development Appeal Board			
Summer Village of Sandy Beach and Summer Village of Sunrise Beach Lagoon Committee			
Summer Villages of Lac Ste. Anne County East (one vote)			
West Inter Lake District Regional Water Services Commission			
Yellowhead Regional Library			
Director or Emergency Management Brian Brady (DEM)	**Phone (780) 915-6539 Email: babrady54@gmail.com**		
Deputy Director or Emergency Management Louise Kormos (DDEM)	**Phone (587) 588-9012 Email: cao@sandybeach.ca**		
ADMINISTRATIVE CONTACTS: Chief Administrative Officer - Louise Kormos Email: cao@sandybeach.ca Phone (780) 967 - 2873 Cell (587) 588 - 9012 **Summer Village of Sandy Beach** RR 1 Site 1 Comp 63 Onoway, AB T0E 1V0			

svsouthview@outlook.com

From:	david.ives@firerescueinternational.net
Sent:	October 16, 2025 10:05 AM
To:	wendy@wildwillowenterprises.com; cao@valquentin.ca; cao@svnakamun.com; 'Wildwillow Enterprises'; 'Marlene Walsh'; svsouthview@outlook.com; administration@wildwillowenterprises.com
Cc:	Shari.ives@firerescueinternational.net; lee.lindstrom@firerescueinternational.net; wes.vaughan@firerescueinternational.net
Subject:	Dual Call Out Report

Good Morning,

At the request of Alberta Beach, for the first-time in eight-years we have not yet posted our dual call out report publicly. As you will see, my concerns about people suffering while others refuse to do the right thing are proving out in the numbers. We have a request in for fresh figures for most of 2025, but know it will only be worse.

It is my understanding that the intent of holding the stats back is to allow LSAC election to wrap up and hopefully some new faces will emerge and be willing to engage in meaningful discussions. In the meantime, please review the link below as we will need to formulate a plan to move forward together very soon on this important mission.

Kind Regards,
Dave Ives

https://www.canva.com/design/DAGvoucx0Dk/9nioPlEoccpOvcC8EncLqQ/view?utm_content=DAGvoucx0Dk&utm_campaign=designshare&utm_medium=link2&utm_source=uniquelinks&utlId=h88c6b725da

71

svsouthview@outlook.com

From: Executive Assistant on Behalf of Dana Mackie <ea_dmackie@abmunis.ca>
Sent: October 17, 2025 8:49 AM
To: Angela Duncan
Subject: Council Orientation Materials and Updates
Attachments: RMA ABmunis-WorkingWellTogether-Toolkit-V4.pdf; Orientation Slides.pdf

Hello CAOs,

I am sure you are all gearing up for a busy election on Monday. I know this will be a stressful day (and week) for many of you, and on behalf of ABmunis, I wanted to wish you luck!

Recently, we have promised you folks a few items which will help you in the orientation phase for your new councillors and hopefully alleviate some pressure off you.

1. **Council Orientation slides** – we have prepared a few short slides you can share with your council on ABmunis, which may help explain our convention and your attendance, as well as demonstrate the benefits they can utilize throughout their term.
2. **CAO-Council Toolkit** – We have developed, in partnership with RMA, a toolkit focused on how to build strong relationships between a new council and the CAO. The toolkit features practical tips, which have been reviewed by LGAA, and we hope will offer everyone a common ground to build from.
3. CAO-Council Toolkit Webinar – we will be hosting a webinar on this toolkit on December 3, from noon to 1:00pm. This webinar will be facilitated by Berlin Communications, the developer of the resource and be a great place to ask questions on the toolkit. Feel free to register yourself and your council!

As well, we have a great offering at convention this year as part of the Elected Officials Education Program (EOEP): Council's Role in the Employment of the CAO. This course focuses on:

- Council's legal and strategic responsibilities in employing a CAO
- Best practices in recruitment, onboarding, and retention
- Setting performance expectations and conducting evaluations
- Supporting long-term success through a healthy council-CAO dynamic

This is a new course offering for EOEP and we encourage CAOs to register new council members. This will be hosted after the Fall 2025 Convention on November 14 and 15. For more information on this course, or other EOEP courses, please email: registration@abmunis.ca

Good luck next week and I look forward to seeing you all at convention!

Dana Mackie MBA | Chief Executive Officer

D: 780.431.4535 | C: 780.271.7251 | E: DanaM@abmunis.ca
300-8616 51 Ave Edmonton, AB T6E 6E6
Toll-Free: 310-MUNI | 877-421-6644 | www.abmunis.ca

Alberta Municipalities
Strength In Members

This email and any files transmitted with it are confidential and intended solely for the use of the individual or entity to whom they are addressed. If you have received this email in error please notify the sender. This message contains confidential information and is intended only for the individual named. If you are not the named addressee, you should not disseminate, distribute or copy this email.

We respectfully acknowledge that we live, work, and play on the traditional and ancestral territories of many Indigenous, First Nations, Métis, and Inuit peoples.

We acknowledge that what we call Alberta is the traditional and ancestral territory of many peoples, presently subject to Treaties 4, 6, 7, 8 and 10 and Six Regions of the Métis Nation of Alberta.

Alberta Municipalities

Your Association

Alberta Municipalities
Strength In Members

Who is ABmunis?

Founded in 1905, ABmunis represents and advocates for summer villages, villages, towns, cities and specialized municipalities—the municipalities in which 85% of Albertans live.

Alberta Municipalities
Strength In Members

74

What does ABmunis do for us?

- Advocates on behalf of members to the provincial and federal governments on key municipal issues.
- Offers member services including insurance , retirement services, group benefits, energy programs, and professional development opportunities.
- Works to strengthen local democracy and municipal autonomy, ensuring local voices shape provincial decision-making.

Alberta Municipalities
Strength In Members

Priority Advocacy Issues

Ongoing initiatives include:

- Policing
- Property Taxes Reimagined
- Family and Child Social Services (FCSS)
- Emergency Management
- Environment
  - Brownfields
  - Water/Wastewater Infrastructure
- Infrastructure
  - Funding
  - Off-site Levies
  - Asset Management

Upcoming events

For details visit ABmunis.ca/Events

- 2025 Convention and Tradeshow
  - November 12-14, 2025, in Calgary
  - Education Sessions
  - Minister Dialogue
  - Resolutions
- Upcoming webinars
- Spring 2026 Municipal Leader's Caucus
- Summer 2026 Municipal Leader's Caucus

Find out more!

- To help you navigate available resources, ABmunis has built a webpage with links to key information.

SCAN ME

Alberta Municipalities
Strength in Members

Alberta Municipalities
Strength In Members

RMA
RURAL MUNICIPALITIES of ALBERTA

WORKING WELL TOGETHER: A TOOLKIT FOR COUNCIL–CAO –ADMINISTRATION RELATIONSHIPS

77

A foundational onboarding resource for elected municipal officials in Alberta

abmunis.ca | rmalberta.com

ABOUT THIS TOOLKIT

When you are elected to municipal office, one of the most important parts of your success is your working relationship with the Chief Administrative Officer (CAO) and the rest of Administration. This relationship influences everything from how smoothly Council meetings run, to how effectively services are delivered in your community, to how your strategic priorities are implemented.

A positive and respectful relationship between Council and Administration is the foundation for a healthy municipal organization.

This toolkit is designed to help you understand what that relationship is, how to make it work, and what to avoid. It is a practical resource for every member of Council, no matter your background, previous experience, or the size of your municipality. Whether you are serving in your first term or returning with experience, this guide provides essential knowledge and tools to navigate your role with clarity and confidence.

The toolkit is not about creating formality or bureaucracy. Instead, it helps answer key questions that often arise during the early days on Council:

- **What is the CAO's role, and what is mine?**
- **What are the best ways to foster a productive team environment?**
- **Who do I talk to if I need information?**
- **How do I bring forward concerns or ideas without crossing the line into operations?**

Built around four key themes, this resource draws on the principles of good governance set out in Alberta's ***Municipal Government Act (MGA)***, and is informed by insights from interviews with current Mayors, CAOs, and Councillors. It includes both foundational concepts and practical advice, so you can build trust, communicate effectively, and stay focused on delivering value to your community.

Your council term is an opportunity to make a lasting difference. This toolkit is here to help you start strong and stay aligned with your colleagues, with Administration, and with the community you serve.

KNOW YOUR ROLE & RESPECT THEIRS

Understanding where your job ends and someone else's begins is one of the most effective ways to prevent confusion, conflict, and frustration. In municipal government, the separation between governance and administration is essential for maintaining clarity, accountability, and professionalism.

This division of responsibilities is not just about process. It is a foundational element of effective local leadership. When elected officials focus on setting direction and approving policies, and Administration is empowered to manage operations, the municipality runs more smoothly. This structure helps ensure that services are delivered consistently, decisions are made strategically, and the public can have confidence in their local government.

When roles are unclear, problems arise. Councillors may unintentionally interfere with day-to-day operations, staff may receive conflicting messages, and the organization may struggle to stay aligned with Council's priorities. These situations can erode trust, create inefficiencies, and even expose the municipality to legal or reputational risk. That is why understanding your role and working in partnership with the CAO and Administration is essential for a productive and respectful term in office.

What Council Does

- Sets long-term vision and priorities for the community
- Passes bylaws, adopts policies, and approves the municipal budget
- Represents residents and advocates on their behalf
- Oversees the performance of the CAO
- Focuses on strategy, not service delivery

What the CAO Does

- Implements Council's direction through programs and services
- Oversees municipal staff and manages day-to-day operations
- Advises Council on policy, legal, financial, and operational matters
- Ensures compliance with legislation and Administration's policy
- Leads the organization internally

Councillors Do Not Manage Staff

Individual Councillors have no authority to direct or evaluate municipal employees. Municipal staff report to the CAO, not to council, or council members individually. Respecting that reporting structure is not only good governance, it also protects staff from undue pressure and keeps you within your legal responsibilities.

> "I always say, I sit on one side of the table and the administration sits on the other... I've definitely seen councillors who think they can just pick up the phone and tell the CAO what to do, and that's not a healthy relationship."
>
> - Reeve, Rural Municipality

Council is a Team

Council is a governing body that makes decisions as a group and works best when it behaves like a team. Council makes decisions as a group. Once a decision is made by the majority, it becomes the decision of Council, even if you personally voted against it. Individual members cannot act on behalf of Council or issue directives to Administration on their own.

> "We work very much as a team of councillors. That doesn't mean we always agree — we have some very divergent viewpoints and debates can be quite active. But it's really rewarding to see how those different perspectives tease out solutions."
>
> - Councillor, Small Municipality

Example

Imagine Council has just voted 4 to 3 to approve a new location for a dog park. You were one of the three who voted against it. You made your concerns clear, you asked thoughtful questions, and you expressed your opposition during the debate. Now that the vote is over, the direction is set. It is no longer your personal position that matters - it is Council's collective decision that must be respected.

This is where things can become difficult.

You might personally disagree with the outcome. You might hear frustration from residents who also opposed the decision. You might even believe that the wrong choice was made. But your role as a member of Council is to uphold the decision of the group, not to continue campaigning against it once the vote has been taken.

Think Like a Board of Directors

You are part of a governing body - you do not manage the municipality. Your role is to:

- Set direction
- Monitor progress and risk
- Represent the public interest
- Hold the CAO accountable for results

Like a Chief Executive Office of a business, the municipality's CAO leads the implementation and manages staff to achieve Council's objectives.

Practical Tips

1. If a resident complains about a service (e.g., garbage pickup, snow removal), acknowledge their concern, then refer them to the CAO or municipal intake system. Do not investigate or intervene directly. It might be natural for you to want to help a resident with a problem, but you may not have all the information and it is important to trust the expertise of staff to either resolve the concern or raise it with council as a whole.
2. Avoid visiting municipal offices or job sites unannounced. Staff may feel pressured to treat your presence as direction.
3. Don't copy (CC) or blind copy (BCC) staff on emails to the CAO unless explicitly agreed upon. It creates confusion about who's in charge.
4. Use Council meetings, strategic planning sessions, or set up a meeting with the CAO to raise operational concerns — not private messages or side conversations with staff.

The key thing to remember is that you were elected to a governing body, not a management position. Think about it like being appointed to the board of directors. Focus on the bigger picture of how to move your community forward and trust and respect the expertise of your CAO and their staff to get the job done.

BUILD THE RELATIONSHIP EARLY AND THEN KEEP AT IT

Strong working relationships do not happen automatically. They are built through trust, consistency, and shared understanding over time. In municipal government, the connection between Council and the CAO is one of the most important working relationships you will have. Starting off on the right foot and continuing to invest in the relationship throughout your term is essential to good governance.

Every newly elected Council brings change, and with it, an opportunity to set a new tone. How you engage with the CAO in the first weeks and months can shape how the entire Council works with Administration for the rest of the term. Clear expectations, respectful communication, and time spent building rapport make it much easier to navigate difficult conversations when they arise.

It is also important to remember that relationships are not one-time efforts. They require ongoing attention. Just like any high-functioning leadership team, Council and the CAO need to check in regularly, revisit shared goals, and have space to talk openly about what is working and what is not.

Plan for Disagreement, Not Just Consensus

Disagreement is a natural and necessary part of governance. Different perspectives, values, and priorities lead to debate and discussion. That is not only expected, it is healthy when managed with respect. Councils that understand how to work through disagreement early in their term are better equipped to make good decisions under pressure later on.

Take time as a new Council to talk about how disagreement and potential conflict will be handled. Discuss your communication preferences, decision-making styles, and how you like to receive feedback. Encourage your CAO to share their approach as well. Having this conversation up front reduces the chance that difficult moments later on will escalate into personal or organizational breakdowns.

What Council Does

- Schedule an initial one-on-one meeting with the CAO after the election
- Ask about their leadership style, communication preferences, and current organizational priorities
- Share how you prefer to receive information and raise questions
- Discuss how concerns should be brought forward and followed up on

Use Structured Tools

- Request your CAO plan a Council orientation session that includes governance training and team-building
- Request your CAO to organize a strategic planning session to align expectations
- Establish an annual CAO performance review process that is collaborative and productive, not punitive
- Use retreats or quarterly check-ins to reflect on how Council and Administration are working together

Practice Humility

- Acknowledge what you do not know and be willing to learn
- Take advantage of formal training opportunities through Rural Municipalities of Alberta, Alberta Municipalities, the Elected Officials Education Program, or your own municipality
- Ask questions early rather than acting on assumptions
- Be open to coaching and advice from peers, your CAO, or experienced Councillors

> "Our CAO is actually very good about this. If we've got a challenging debate coming up, she reaches out to us all on a group email and says, 'Okay, this is coming, be prepared, come in with your material.' And we do... we look into stuff."
>
> - Councillor, Small Municipality

Check In Regularly

- Schedule a recurring check-in between the Mayor and CAO and between the CAO and Council
- Use informal briefings or coffee chats to continue building relationships with one another
- Share updates and feedback in a consistent and respectful way

Practical Tips

1. Participate fully in all orientation sessions. Even experienced Councillors benefit from a shared onboarding experience, and this will be one of your first chances to start building a strong foundation as a team.
2. Set a reminder to revisit your working relationship with the CAO and your council colleagues after six months.
3. Respect your CAO's time and capacity. Avoid overwhelming them with multiple individual requests.
4. Assume good intent. If something seems off, clarify it directly rather than letting tension build.
5. Keep personal conflict separate from professional decisions. Focus on solutions, not personalities.

COMMUNICATE CLEARLY, RESPECTFULLY AND COLLECTIVELY

How Council communicates with the CAO and Administration sets the tone for the entire municipality. Communication is not just about the words used, but also about timing, tone, consistency, and process. When communication is clear and respectful, it builds trust, increases efficiency, and reduces misunderstandings. When it is inconsistent, vague, or emotional, it can quickly lead to conflict or confusion.

Municipal staff take their cues from Council. If council is organized, professional, and aligned in its communication, staff are better able to respond confidently and deliver on expectations. It also helps bolster a positive work culture where staff will be efficient and motivated in their actions. But when individual members go directly to staff, share inconsistent messages, or criticize Administration publicly, it puts staff in an impossible position and damages the relationship.

Communication is a shared responsibility. It works best when both Council and the CAO understand the expectations and norms for how to interact. This means agreeing on who communicates what, how decisions are shared, and how questions and concerns are addressed.

Direction Comes from Council as a Whole

- Only Council as a governing body can give direction to the CAO
- Individual Councillors do not have authority to direct staff or make operational requests
- Avoid one-off conversations with staff that may be interpreted as instructions
- Respect the CAO's role in managing internal communication and follow-up

Set Clear Protocols

- Work with the CAO to define how Councillors should request information or raise concerns
- Use Council meetings and briefing memos for formal updates and direction
- Clarify whether informal check-ins or email summaries will be used for ongoing communication
- Identify how emerging issues will be escalated or responded to between meetings

Be Professional and Respectful

- Give constructive feedback to the CAO in private, not in public meetings or through social media
- Express appreciation publicly when staff go above and beyond
- Avoid using Administration's staff as sources for political messaging or internal strategy - their role is to provide unbiased subject matter expertise and implement Council's official decisions.
- Maintain confidentiality and avoid gossip or speculation

Focus on Patterns, Not Perfection

- Not every message will land perfectly- that is normal in any working relationship
- Look for overall patterns in tone, consistency, and responsiveness- if something feels off, raise it early and directly rather than letting frustration build
- Keep communication open even during disagreement or tension

Example

If you receive a resident concern about a sensitive issue, such as a bylaw enforcement complaint or a planning decision, avoid responding publicly or contacting staff for details. Instead, forward the concern to the CAO and ask that it be reviewed and responded to through the proper process. This protects both you and the staff involved. While your role is to represent the public interest, as an elected official you are responsible for learning and using the proper procedures to do so.

Practical Tips

1. Agree as a Council on a shared communication protocol with your CAO. Make sure everyone understands it.
2. Use the right channel for the right purpose. For emotionally charged or complex issues, start with a phone call or meeting to build understanding. Then, follow up with a short email to document agreements or next steps.
3. Keep your tone respectful, especially in writing. Assume staff and the public may see any message you send.
4. Do not speak on behalf of Council unless formally designated to do so. When in doubt, clarify your role.
5. If you have feedback for Administration, bring it to the CAO directly. Avoid discussing staff performance publicly or with residents.

STAY FOCUSED ON THE PUBLIC INTEREST

As a member of Council, your role is to represent the whole community, not just the people who voted for you, not just the loudest voices, and not your personal preferences. The most effective Councils are those that stay focused on the long-term public interest and make decisions based on what will serve the entire municipality over time.

Working in the public interest requires discipline, especially when issues are politically sensitive or emotionally charged. It means staying out of day-to-day decisions and trusting Administration to implement Council's direction. It means focusing on policy, strategy, and outcomes, not personalities, blame, or popularity.

Being elected gives you influence, but it also gives you responsibility. Residents expect you to rise above personal conflicts, make informed decisions, and model professionalism. This includes how you speak about and to the CAO and Administration, how you respond to criticism, and how you conduct yourself in meetings and in the community.

> "We have some very divergent viewpoints on our council. Debates can be quite active, but we are very respectful... one councillor I often butt heads with has probably been the most influential in making me a better councillor, because she challenges me and makes me think."
>
> - Councillor, Small Municipality

Put the Community First

- Ask yourself whether each decision serves the broader public, not just a specific group
- Let go of personal agendas from the campaign once Council direction has been set
- Recognize that not every issue will be popular, but good decisions are rooted in facts and values
- Lead with empathy, especially during periods of uncertainty or change

Avoid Micromanagement

- Stay focused on the "what" and the "why" - Administration handles the "how"
- Trust Administration to determine how best to implement Council's direction
- Refrain from following up on individual work assignments or requesting operational updates unless agreed upon with the CAO

Expect Disagreement and Handle It Constructively

- Disagreement is not dysfunction - it is part of democratic governance
- Focus on debating ideas, not individuals
- Once a decision is made by Council, support it publicly and support Administration's implementation efforts
- Avoid undermining decisions in the media or in your community. Try to find areas of commonality or alignment, even when you might disagree on the final decision or how you got there.

> "I didn't feel like council was representing the community. There was a lot of fighting — people voting just based on who brought the motion, not on the merits. That's not in the best interest of the community."
>
> - Mayor, Mid-size City

Celebrate Progress Together

- Acknowledge successful projects, strong performance, and positive outcomes
- Recognize the contributions of both Council and administration when milestones are reached
- Find time to reflect on what has gone well — not just what needs fixing

Example

Council approves a contentious rezoning application and residents are upset, your role is to listen and acknowledge their concerns. However, it is also your responsibility to explain the decision respectfully, help residents understand the rationale, and avoid blaming staff or other Council members. This helps preserve trust in the municipality, even when people disagree with the outcome.

Practical Tips

1. Resist the temptation to revisit a decision just because it becomes politically uncomfortable. Stay grounded in the facts.
2. Support staff in public, even if you have private concerns. Raise issues with the CAO or in closed session discussions, not in front of the media.
3. Take time to review your municipality's strategic plan, participate in future opportunities to set strategic direction, and use it as a guide for future decisions.
4. When you feel frustrated, ask whether the issue is about process or outcome. Not every disagreement needs to become a conflict.
5. Celebrate collective wins. Use your platform to lift up the good work happening in your community and within your organization.

RESOURCES

- Political Acumen Toolkit
- CAO Handbook
- What every councillor needs to know: A council member's handbook
- Public Engagement Guide
- ABmunis: Advocacy Resources
- CAO Performance Evaluation Toolkit
- RMA: Advocacy Resources

* This not being a comprehensive list, but a great place to start.

Alberta Beach

Box 278 • Alberta Beach • Alberta • T0E 0A0
Telephone: 780-924-3181 • Fax: 780-924-3313

October 23, 2025

Lac Ste. Anne County
Town of Onoway
Town of Mayerthorpe
Summer Villages of Birch Cove, Castle Island, Nakamun Park, Ross Haven, Sandy Beach, Silver Sands, South View, Sunrise Beach, Sunset Point, Val Quentin, West Cove and Yellowstone

Re: Alberta Beach Organizational Meeting

Alberta Beach Council held their Organizational Meeting on October 21st, 2025. Please be advised that the results of their Organizational Meeting are as follows;

Mayor.....	Tara Elwood	taraelwood@albertabeach.com
Deputy Mayor.....	Debbie Durocher	debbiedurocher@albertabeach.com
Councillor.....	DecolynneJo Burns	decolynnejoburns@albertabeach.com
Councillor.....	Kelly Muir	kellymuir@albertabeach.com
Councillor.....	Daryl Weber	aboffice@albertabeach.com

Please do not hesitate to contact the undersigned if you require any further information, I can be reached at 780-924-3181 or aboffice@albertabeach.com.

Sincerely,

Kathy Skwarchuk

Kathy Skwarchuk,
C.A.O.

Alberta Beach

Box 278 • Alberta Beach • Alberta • T0E 0A0
Telephone: 780-924-3181 • Fax: 780-924-3313

October 23, 2025

Re: Alberta Beach Organizational Meeting

Council of Alberta Beach held their Organizational Meeting on October 21st, 2025. The results of their Organizational Meeting are as follows;

Mayor.....	**Tara Elwood**	taraelwood@albertabeach.com
Deputy Mayor.....	**Debbie Durocher**	debbiedurocher@albertabeach.com
Councillor.....	**DecolynneJo Burns**	decolynnejoburns@albertabeach.com
Councillor.....	**Kelly Muir**	kellymuir@albertabeach.com
Councillor.....	**Daryl Weber**	aboffice@albertabeach.com

Committee Appointments:

Alberta Beach Ag Society Agliplex Operations Committee – Councillor Muir & Councillor Burns as alternate
Alberta Beach Campground Advisory Committee – Mayor Elwood & Councillor Burns
Alberta Beach Inter-municipal Development Plan Steering Committee – Mayor Elwood & Councillor Muir
Alberta Beach Library Board – Mayor Elwood
Alberta Beach Museum & Archives – Deputy Mayor Durocher
Alberta Beach Public Works Advisory Committee – Mayor Elwood & Councillor Burns
Beachwave Park Stakeholders Committee – Deputy Mayor Durocher & Councillor Muir as alternate
Community Futures Yellowhead East – Councillor Burns
Ste. Anne Summer Village Regional Emergency Partnership Advisory Committee – Councillor Burns
FCSS Trivillage Committee – Councillor Muir
Highway 43 East Waste Commission – Councillor Weber & Councillor Burns as alternate
Inter-municipal Collaboration Framework (ICF) Committee – Mayor Elwood & Councillor Weber & Mayor Muir as alternate
Lac Ste. Anne East End Bus – Deputy Mayor Durocher
Lac Ste. Anne Foundation – Councillor Weber
Lake Isle and Lac Ste. Anne Stewardship Society – Deputy Mayor Durocher
Land Use Bylaw Review Committee – Mayor Elwood & Deputy Mayor Durocher
Municipal Planning Commission – All Council members
Fire Services Steering Committee – Mayor Elwood & Councillor Muir
Ste. Anne Recreational Lake Use Committee (SARLUC) – Councillor Muir & Councillor Weber
Sturgeon River Watershed Alliance – Councillor Weber
Trivillage Regional Sewage Service Commission – Councillor Muir & Councillor Weber
Water Distribution Feasibility Study Steering Committee – Councillor Muir & Councillor Burns
West Inter Lake District (WILD) Water Commission – Mayor Elwood & Deputy Mayor Durocher as alternate
Yellowhead Regional Library Board – Mayor Elwood & Councillor Weber as alternate

svsouthview@outlook.com

From: EPA Water <EPA.Water@gov.ab.ca>
Sent: October 30, 2025 4:44 PM
To: EPA Water
Cc: Kate Rich; Gary Sandberg
Subject: Government of Alberta Bill 7 Water Amendment Act

Sent to: all municipal CAOs contacts in the Municipal Officials Directory

I am writing to inform you that a bill to amend the *Water Act* was tabled today in the Alberta Legislature.

Bill 7, the *Water Amendment Act*, follows from the water availability engagement held earlier this year. If passed, the proposed act amendments will:

- streamline regulatory requirements;
- improve water monitoring and transparency;
- allow lower risk inter-basin transfers to be approved by the Minister; and,
- support the use of alternative water sources, including rainwater and wastewater.

Information on the Bill 7 is online, including:

- News release at: Meeting Alberta's rising demand for water | alberta.ca
- Legislation at: https://www.assembly.ab.ca/assembly-business/bills/bills-by-legislature
- The water availability engagement information at: www.alberta.ca/water-availability-engagement

The proposed act changes enable future regulations and policy to be developed to enhance water availability. Continued engagement is planned to inform policy development, such as related to measurement and reporting.

Thank you to those who submitted feedback on the proposed act changes earlier this year, and thank you in advance for your continued involvement in engagement to enhance water availability.

If you have questions on the tabled bill, please let me know or contact epa.water@gov.ab.ca.

Kate
Kathleen Rich
Assistant Deputy Minister, Water and Circular Economy Division, Alberta Environment and Protected Areas
Government of Alberta
Level 12, South Petroleum Plaza, 9915-108 Street, Edmonton, Alberta
E: kate.rich@gov.ab.ca | M: 780-203-0844

Classification: Protected A

From: EPA Water <EPA.Water@gov.ab.ca>
Sent: April-29-25 10:21 AM
To: EPA Water <EPA.Water@gov.ab.ca>
Cc: Kate Rich <Kate.Rich@gov.ab.ca>; Gary Sandberg <gary.sandberg@gov.ab.ca>
Subject: Water Availability Engagement - Phase 2

Sent to: all municipal CAOs contacts in the Municipal Officials Directory

I am writing to inform you that the next phase of water availability engagement launched today. It focusses on proposed changes to the *Water Act* and complementary policy to increase the availability of water licences to Alberta municipalities, businesses, agricultural producers and others, while continuing to protect the aquatic ecosystem.

Please see the attached letter with details. Also, here are the links to the news release and to the engagement website:

- News release: Making every drop of water count | alberta.ca
- Engagement site: Water availability engagement | Alberta.ca

Thank you for your feedback during the first phase to identify opportunities and barriers to enhance water availability, and we appreciate your feedback on these proposals.

Please do not hesitate to contact me or EPA Water with any questions.

Thanks.

Kate
Kathleen Rich
Assistant Deputy Minister, Water and Circular Economy Division, Alberta Environment and Protected Areas
Government of Alberta
Level 12, South Petroleum Plaza, 9915-108 Street, Edmonton, Alberta
E: kate.rich@gov.ab.ca | M: 780-203-0844

Outlook

Recreational Water: Advisory Rescinds

From Hannah Smith <Hannah.Smith4@albertahealthservices.ca>
Date Wed 11/5/2025 8:39 AM
To Hannah Smith <Hannah.Smith4@albertahealthservices.ca>

Good morning,

If you are receiving this message, it is because your location or group was affected by a recreational water advisory during the summer season.

Alberta Health Services has now lifted all recreational water advisories across the province. This means that any signage related to these advisories may be removed at your convenience.
According to the Alberta Safe Beach Protocol, signage should be removed once advisories are no longer in effect to help keep messaging clear for the public.

If you have any questions or require further clarification regarding signage removal or water safety protocols, please feel free to reach out.
Thank you,

Hannah Smith
Environmental/Public Health Inspector
Alberta Health Services - Environmental Public Health, North Zone
Phone Number: (587) 792-0674

Safe Healthy Environments (SHE) / Environmental Public Health (EPH) can now be reached by calling the new SHE Contact Centre at: 1-833-476-4743.
The business hours for the SHE Contact Centre are 8:30 am – 4:00 pm, Monday to Friday, excluding statutory holidays.

Alberta Health Services

This message and any attached documents are only for the use of the intended recipient(s), are confidential and may contain privileged information. Any unauthorized review, use, retransmission, or other disclosure is strictly prohibited. If you have received this message in error, please notify the sender immediately, and then delete the original message. Thank you.

ALBERTA
MUNICIPAL AFFAIRS

Office of the Minister
MLA, Peace River

AR120370

November 4, 2025

Her Worship Sandi Benford
Mayor
Summer Village of South View
PO Box 8
Alberta Beach, AB T0E 0A0

Dear Mayor Benford and Council:

My sincere congratulations on your election to municipal office for the Summer Village of South View. I commend you for stepping forward to represent your community. I am sure you will uphold the trust placed in you by your electorate to serve your community with diligence and to the best of your ability.

Urban municipalities are at the forefront of innovation, economic development, and service delivery. As Alberta's villages, towns, and cities continue to grow and diversify, your leadership will be instrumental in advancing strategic priorities such as sustainable infrastructure, public safety, housing, and inclusive community development.

I look forward to working with you to support the Summer Village of South View's success through funding programs, legislative guidance, and collaborative initiatives that strengthen local infrastructure, public services, and community resilience. Strong, safe, and sustainable municipalities contribute to the success and future of our province.

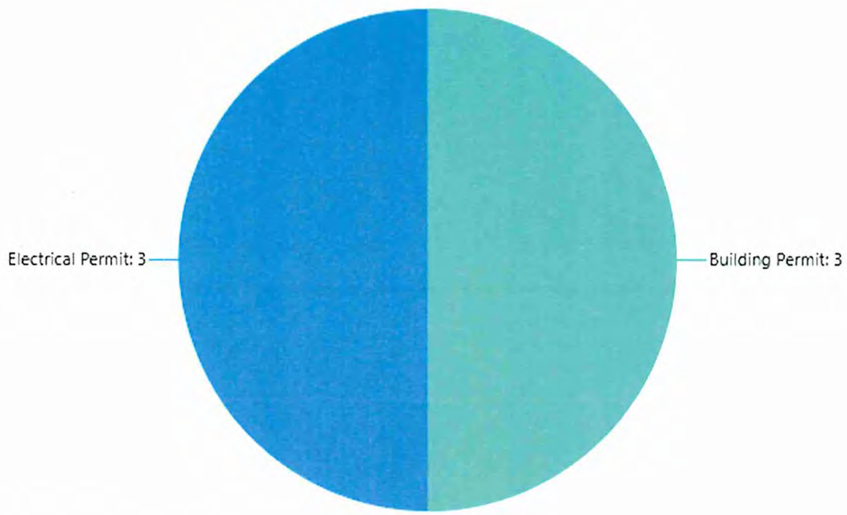
Thank you for your dedication to public service. I look forward to working together.

Sincerely,

Dan Williams, ECA
Minister of Municipal Affairs

320 Legislature Building, 10800 - 97 Avenue, Edmonton, Alberta T5K 2B6 Canada Telephone 780-427-3744 Fax 780-422-9550

Summer Village of South View – 3rd Quarter Safety Codes Report



Building Permit - 50.0% Electrical Permit - 50.0%

Comparison of the Official 2026 Equalized Assessment (EA) to Current 2025 EA

The 2026 equalized assessments reflect the 2024 assessment year data reported and declared to the province as of October 24, 2025.

***The non-residential equalized assessments reflect all non-residential land and improvements, designated industrial property (property assessed by the province), and non-linear power co-generation property.**

**** Clearwater County's 2025 and 2026 EA includes the former Village of Caroline, which amalgamated with the County on December 4, 2024.**

**** County of Paintearth's 2025 and 2026 EA reflects the inclusion of the former Village of Halkirk, which amalgamated wih the County on January 1, 2025.**

This data is formatted according to Education Property Tax Requisition Categories

		RESIDENTIAL / FARM LAND				**NON-RESIDENTIAL*				*MACHINERY AND EQUIPMENT*			
Municipality		2026 Residential/Farmland	2025 Residential/Farmland	$ Diff	% Diff	2026 Non- residential	2025 Non- residential	$ Diff	% Diff	*2026 Mach & Equip*	*2025 Mach & Equip*	$ Diff	% Diff
	Cities												
3	AIRDRIE	17,427,670,630	15,002,188,921	2,425,481,709	16.17%	2,278,044,960	2,227,206,849	50,838,111	2.28%	5,102,010	6,045,290	-943,280	-15.60%
19	BEAUMONT	4,083,089,530	3,779,240,862	303,848,668	8.04%	324,272,387	268,991,106	55,281,281	20.55%	310,780	129,540	181,240	139.91%
43	BROOKS	1,321,794,649	1,175,645,524	146,149,125	12.43%	335,604,460	332,920,050	2,684,410	0.81%	1,111,250	1,071,700	39,550	3.69%
46	CALGARY	343,816,820,026	290,303,159,435	53,513,660,591	18.43%	66,068,913,925	62,629,717,119	3,439,196,806	5.49%	405,060,000	393,270,000	11,790,000	3.00%
48	CAMROSE	2,597,236,541	2,341,641,544	255,594,997	10.92%	707,350,233	650,636,111	56,714,122	8.72%	51,197,610	43,092,630	8,104,980	18.81%
356	CHESTERMERE	7,539,223,304	5,955,599,463	1,583,623,841	26.59%	326,596,842	275,124,415	51,472,427	18.71%	633,880	610,970	22,910	3.75%
525	COLD LAKE	1,873,860,262	1,825,387,253	48,473,009	2.66%	653,359,156	623,538,591	29,820,565	4.78%	911,370	879,160	32,210	3.66%
98	EDMONTON	164,734,010,311	151,143,938,873	13,590,071,438	8.99%	41,246,740,332	41,128,689,979	118,050,353	0.29%	1,012,080,912	909,663,236	102,417,676	11.26%
117	FORT SASKATCHEWAN	4,695,160,859	4,408,552,875	286,607,984	6.50%	1,555,487,296	1,417,203,393	138,283,903	9.76%	2,078,211,500	1,981,565,590	96,645,910	4.88%
132	GRANDE PRAIRIE	7,939,510,064	7,391,174,776	548,335,288	7.42%	3,002,878,199	3,184,314,301	-181,436,102	-5.70%	50,044,320	47,664,840	2,379,480	4.99%
194	LACOMBE	1,881,834,933	1,721,746,027	160,088,906	9.30%	398,453,350	386,512,212	11,941,138	3.09%	2,877,530	2,461,420	416,110	16.91%
200	LEDUC	5,523,286,809	5,101,962,921	421,323,888	8.26%	2,585,195,294	2,391,330,654	193,864,640	8.11%	88,772,000	88,199,000	573,000	0.65%
203	LETHBRIDGE	14,645,621,403	13,429,487,136	1,216,134,267	9.06%	3,542,783,203	3,344,457,169	198,326,034	5.93%	382,903,530	355,003,690	27,899,840	7.86%
206	LLOYDMINSTER	2,317,750,810	2,235,030,693	82,720,117	3.70%	1,213,943,265	1,108,269,740	105,673,525	9.54%	229,888,780	204,579,010	25,309,770	12.37%
217	MEDICINE HAT	8,676,052,544	8,268,954,732	407,097,812	4.92%	2,095,443,942	2,039,116,919	56,327,023	2.76%	592,259,730	564,224,700	28,035,030	4.97%
262	RED DEER	14,052,694,082	12,762,379,187	1,290,314,895	10.11%	3,964,787,668	3,822,754,514	142,033,154	3.72%	31,310,050	31,497,870	-187,820	-0.60%
291	SPRUCE GROVE	6,586,516,842	6,085,685,562	500,831,280	8.23%	1,365,802,798	1,292,899,717	72,903,081	5.64%	15,129,670	13,526,550	1,603,120	11.85%
292	ST. ALBERT	13,272,816,358	12,425,529,663	847,286,695	6.82%	2,215,537,727	2,142,760,188	72,777,539	3.40%	25,625,150	26,271,900	-646,750	-2.46%
347	WETASKIWIN	1,126,764,208	1,075,846,707	50,917,501	4.73%	365,276,173	359,172,088	6,104,085	1.70%	31,079,280	30,083,980	995,300	3.31%
	SUBTOTAL	624,111,714,165	546,433,152,154	77,678,562,011	14.22%	134,246,471,210	129,625,615,115	4,620,856,095	3.56%	5,004,509,352	4,699,841,076	304,668,276	6.48%
	Specialized Municipalities												
361	CROWSNEST PASS, MUNICIPALITY	1,430,414,772	1,255,551,725	174,863,047	13.93%	200,195,609	182,196,194	17,999,415	9.88%	4,462,690	3,713,000	749,690	20.19%
418	JASPER, Municipality of	1,034,687,343	1,192,951,396	-158,264,053	-13.27%	819,395,326	859,355,652	-39,960,326	-4.65%	3,143,190	2,842,530	300,660	10.58%
4353	LAC LA BICHE COUNTY	1,461,846,698	1,378,088,509	83,758,189	6.08%	2,097,245,002	1,900,040,502	197,204,500	10.38%	1,840,976,860	1,771,807,200	69,169,660	3.90%
505	MACKENZIE COUNTY	1,497,365,216	1,370,757,280	126,607,936	9.24%	948,966,942	964,772,505	-15,805,563	-1.64%	342,065,560	337,391,090	4,674,470	1.39%
302	STRATHCONA COUNTY	21,538,318,534	20,332,059,503	1,206,259,031	5.93%	7,301,577,384	7,034,457,913	267,119,471	3.80%	13,001,493,220	12,516,430,810	485,062,410	3.88%
508	WOOD BUFFALO, REGIONAL MUNICIPALITY	9,271,550,527	9,859,686,925	-588,136,398	-5.97%	13,580,000,415	12,758,916,111	821,084,304	6.44%	40,126,826,363	39,254,806,723	872,019,640	2.22%
	SUBTOTAL	36,234,183,090	35,389,095,338	845,087,752	2.39%	24,947,380,678	23,699,738,877	1,247,641,801	5.26%	55,318,967,883	53,886,991,353	1,431,976,530	2.66%
	Municipal Districts												
1	ACADIA NO. 34, M.D. OF	77,961,520	72,832,966	5,128,554	7.04%	12,217,248	11,936,464	280,784	2.35%	445,530	445,690	-160	-0.04%
12	ATHABASCA COUNTY	1,498,038,208	1,218,589,015	279,449,193	22.93%	897,322,615	813,570,549	83,752,066	10.29%	585,201,930	546,712,470	38,489,460	7.04%
15	BARRHEAD NO. 11, COUNTY OF	894,962,597	857,914,984	37,047,613	4.32%	224,818,790	193,762,080	31,056,710	16.03%	48,593,080	47,521,250	1,071,830	2.26%
20	BEAVER COUNTY	916,432,571	870,985,770	45,446,801	5.22%	481,198,199	461,842,444	19,355,755	4.19%	72,240,020	69,166,730	3,073,290	4.44%
506	BIG LAKES COUNTY	683,207,982	668,881,820	14,326,162	2.14%	1,075,276,778	999,749,581	75,527,197	7.55%	490,669,000	299,649,610	191,019,390	63.75%
382	BIGHORN NO. 8, M.D. OF	860,661,671	786,893,025	73,768,646	9.37%	613,787,776	512,877,439	100,910,337	19.68%	447,238,150	436,144,300	11,093,850	2.54%
502	BIRCH HILLS COUNTY	127,188,280	119,960,790	7,227,490	6.02%	123,376,780	119,695,770	3,681,010	3.08%	39,030,690	39,638,910	-608,220	-1.53%
36	BONNYVILLE NO. 87, M.D. OF	2,160,213,629	2,086,923,949	73,289,680	3.51%	3,895,804,497	3,488,724,979	407,079,518	11.67%	3,188,143,460	2,901,579,190	286,564,270	9.88%
383	BRAZEAU COUNTY	1,174,371,042	1,133,331,525	41,039,517	3.62%	2,347,344,604	2,064,704,865	282,639,739	13.69%	746,056,960	705,259,690	40,797,270	5.78%
49	CAMROSE COUNTY	1,650,439,778	1,566,776,004	83,663,774	5.34%	610,391,734	576,239,375	34,152,359	5.93%	200,976,040	191,715,110	9,260,930	4.83%
53	CARDSTON COUNTY	877,375,948	773,859,398	103,516,550	13.38%	166,394,680	119,447,030	46,947,650	39.30%	13,655,760	14,226,860	-571,100	-4.01%
504	CLEAR HILLS COUNTY	242,121,424	230,844,161	11,277,263	4.89%	726,588,742	694,055,412	32,533,330	4.69%	304,179,550	304,538,510	-358,960	-0.12%

96

		RESIDENTIAL / FARM LAND				*NON-RESIDENTIAL				MACHINERY AND EQUIPMENT			
Municipality		2026 Residential/Farmland	2025 Residential/Farmland	$ Diff	% Diff	2026 Non- residential	2025 Non- residential	$ Diff	% Diff	2026 Mach & Equip	2025 Mach & Equip	$ Diff	% Diff
377	**CLEARWATER COUNTY	2,248,048,199	2,173,258,684	74,789,515	3.44%	4,743,027,721	3,936,281,976	806,745,745	20.50%	2,324,134,260	2,184,778,160	139,356,100	6.38%
376	CYPRESS COUNTY	1,853,352,916	1,748,749,079	104,603,837	5.98%	3,030,317,042	2,902,970,141	127,346,901	4.39%	981,185,920	945,991,290	35,194,630	3.72%
107	FAIRVIEW NO. 136, M.D. OF	222,550,351	201,192,222	21,358,129	10.62%	125,386,320	126,022,400	-636,080	-0.50%	37,473,950	39,095,300	-1,621,350	-4.15%
110	FLAGSTAFF COUNTY	597,151,234	560,553,540	36,597,694	6.53%	646,429,990	621,399,498	25,030,492	4.03%	374,468,920	378,831,220	-4,362,300	-1.15%
111	FOOTHILLS NO. 31, M.D. OF	10,139,512,198	9,123,025,331	1,016,486,867	11.14%	1,306,305,576	1,134,571,549	171,734,027	15.14%	252,931,870	212,577,470	40,354,400	18.98%
118	FORTY MILE NO. 8, COUNTY OF	548,785,458	526,703,851	22,081,607	4.19%	1,089,780,244	1,030,000,090	59,780,154	5.80%	20,447,220	22,223,180	-1,775,960	-7.99%
133	GRANDE PRAIRIE NO. 1, COUNTY OF	4,942,076,520	4,728,444,060	213,632,460	4.52%	4,970,782,758	4,069,591,194	901,191,564	22.14%	2,268,237,040	2,101,194,750	167,042,290	7.95%
481	GREENVIEW NO. 16, M.D. OF	1,293,115,718	1,212,102,628	81,013,090	6.68%	10,471,446,719	8,285,291,343	2,186,155,376	26.39%	7,522,514,210	6,996,413,500	526,100,710	7.52%
191	KNEEHILL COUNTY	885,094,499	821,478,320	63,616,179	7.74%	1,279,742,418	1,127,478,575	152,263,843	13.50%	317,371,110	306,114,610	11,256,500	3.68%
193	LAC STE. ANNE COUNTY	2,060,054,217	1,961,075,185	98,979,032	5.05%	382,568,743	358,957,508	23,611,235	6.58%	64,006,600	61,713,850	2,292,750	3.72%
195	LACOMBE COUNTY	2,546,620,963	2,284,445,161	262,175,802	11.48%	2,245,565,241	2,057,291,971	188,273,270	9.15%	3,360,169,910	3,221,233,480	138,936,430	4.31%
198	LAMONT COUNTY	675,592,482	635,096,216	40,496,266	6.38%	554,578,545	489,538,141	65,040,404	13.29%	159,958,600	166,654,820	-6,696,220	-4.02%
201	LEDUC COUNTY	3,725,770,654	3,467,251,848	258,518,806	7.46%	6,989,910,296	6,424,163,265	565,747,031	8.81%	179,627,980	171,443,610	8,184,370	4.77%
507	LESSER SLAVE RIVER NO. 124, M.D. OF	603,021,119	581,842,640	21,178,479	3.64%	1,111,338,152	754,416,854	356,921,298	47.31%	667,656,630	620,812,490	46,844,140	7.55%
204	LETHBRIDGE COUNTY	1,645,552,137	1,539,540,901	106,011,236	6.89%	927,628,263	878,728,530	48,899,733	5.56%	132,259,740	125,056,270	7,203,470	5.76%
222	MINBURN NO. 27, COUNTY OF	444,813,145	430,645,551	14,167,594	3.29%	605,624,708	574,325,023	31,299,685	5.45%	113,477,210	107,928,630	5,548,580	5.14%
226	MOUNTAIN VIEW COUNTY	3,654,477,510	3,342,455,586	312,021,924	9.34%	1,912,328,891	1,757,177,132	155,151,759	8.83%	610,133,270	568,202,080	41,931,190	7.38%
235	NEWELL, COUNTY OF	1,164,531,412	1,107,222,368	57,309,044	5.18%	2,828,108,841	2,568,690,511	259,418,330	10.10%	669,910,920	610,529,940	59,380,980	9.73%
511	NORTHERN LIGHTS, COUNTY OF	500,808,137	484,683,271	16,124,866	3.33%	685,861,669	642,743,509	43,118,160	6.71%	454,027,010	426,420,380	27,606,630	6.47%
496	NORTHERN SUNRISE COUNTY	238,026,636	250,457,920	-12,431,284	-4.96%	1,341,824,550	1,264,895,200	76,929,350	6.08%	668,008,160	651,932,890	16,075,270	2.47%
512	OPPORTUNITY NO. 17, M.D. OF	275,428,563	270,084,896	5,343,667	1.98%	2,459,781,631	2,324,528,909	135,252,722	5.82%	465,806,670	466,178,040	-371,370	-0.08%
243	** PAINTEARTH NO. 18, COUNTY OF	259,331,563	247,988,340	11,343,223	4.57%	984,881,290	728,201,960	256,679,330	35.25%	133,556,950	124,860,330	8,696,620	6.97%
245	PARKLAND COUNTY	8,143,676,926	7,477,487,923	666,189,003	8.91%	4,515,782,321	4,330,126,319	185,656,002	4.29%	323,794,280	351,821,900	-28,027,620	-7.97%
246	PEACE NO. 135, M.D. OF	219,019,771	202,601,097	16,418,674	8.10%	120,820,118	109,753,252	11,066,866	10.08%	11,175,710	10,591,270	584,440	5.52%
251	PINCHER CREEK NO. 9, M.D. OF	913,079,067	847,996,152	65,082,915	7.67%	820,179,213	812,945,346	7,233,867	0.89%	203,176,970	195,125,220	8,051,750	4.13%
255	PONOKA COUNTY	2,190,201,041	2,063,504,686	126,696,355	6.14%	1,111,069,328	1,036,133,406	74,935,922	7.23%	476,652,110	464,145,950	12,506,160	2.69%
258	PROVOST NO. 52, M.D. OF	309,849,489	311,123,118	-1,273,629	-0.41%	1,327,363,752	1,227,823,738	99,540,014	8.11%	1,437,542,200	1,418,104,170	19,438,030	1.37%
501	RANCHLAND NO. 66, M.D. OF	30,965,340	29,122,290	1,843,050	6.33%	159,938,360	151,752,370	8,185,990	5.39%	76,757,330	72,840,150	3,917,180	5.38%
263	RED DEER COUNTY	4,835,188,173	4,486,426,443	348,761,730	7.77%	2,608,618,196	2,459,961,485	148,656,711	6.04%	262,082,500	253,198,130	8,884,370	3.51%
269	ROCKY VIEW COUNTY	19,294,558,750	17,596,456,379	1,698,102,371	9.65%	8,941,033,617	7,578,528,232	1,362,505,385	17.98%	750,441,530	707,254,340	43,187,190	6.11%
503	SADDLE HILLS COUNTY	312,324,133	242,185,043	70,139,090	28.96%	2,435,728,092	1,912,254,629	523,473,463	27.37%	1,401,298,030	1,278,268,260	123,029,770	9.62%
286	SMOKY LAKE COUNTY	461,423,409	444,559,861	16,863,548	3.79%	316,955,784	295,074,332	21,881,452	7.42%	56,671,210	59,306,000	-2,634,790	-4.44%
287	SMOKY RIVER NO. 130, M.D. OF	276,565,201	260,598,183	15,967,018	6.13%	226,325,360	231,434,093	-5,108,733	-2.21%	70,616,740	70,908,230	-291,490	-0.41%
290	SPIRIT RIVER NO. 133, M.D. OF	96,654,090	90,833,975	5,820,115	6.41%	158,892,670	154,517,310	4,375,360	2.83%	52,564,590	51,507,510	1,057,080	2.05%
294	ST. PAUL NO. 19, COUNTY OF	1,126,255,017	1,111,472,654	14,782,363	1.33%	530,676,470	479,765,881	50,910,589	10.61%	355,416,440	341,246,050	14,170,390	4.15%
296	STARLAND COUNTY	282,437,402	262,151,761	20,285,641	7.74%	557,318,214	492,214,401	65,103,813	13.23%	109,147,650	108,726,860	420,790	0.39%
299	STETTLER NO. 6, COUNTY OF	1,031,244,346	921,501,706	109,742,640	11.91%	537,185,264	538,783,428	-1,598,164	-0.30%	138,723,210	133,471,910	5,251,300	3.93%
305	STURGEON COUNTY	4,699,981,993	4,538,444,334	161,537,659	3.56%	2,668,806,855	2,519,098,099	149,708,756	5.94%	5,189,504,640	5,047,172,310	142,332,330	2.82%
312	TABER, M.D. OF	1,149,295,608	1,080,607,848	68,687,760	6.36%	1,156,123,497	1,067,792,350	88,331,147	8.27%	277,903,090	267,995,980	9,907,110	3.70%
314	THORHILD COUNTY	482,313,149	457,769,029	24,544,120	5.36%	385,820,818	354,074,220	31,746,598	8.97%	49,749,570	44,469,770	5,279,800	11.87%
323	TWO HILLS NO. 21, COUNTY OF	498,209,827	465,920,315	32,289,512	6.93%	147,270,261	143,545,769	3,724,492	2.59%	20,814,830	21,899,150	-1,084,320	-4.95%
329	VERMILION RIVER, COUNTY OF	1,297,052,144	1,288,246,732	8,805,412	0.68%	1,107,318,691	992,450,107	114,868,584	11.57%	286,789,530	255,350,830	31,438,700	12.31%
334	VULCAN COUNTY	962,866,563	898,853,338	64,013,225	7.12%	1,258,212,611	1,223,625,383	34,587,228	2.83%	73,435,950	76,652,790	-3,216,840	-4.20%
336	WAINWRIGHT NO. 61, M.D. OF	768,123,607	748,607,061	19,516,546	2.61%	1,354,894,740	1,263,949,450	90,945,290	7.20%	228,643,880	220,959,860	7,684,020	3.48%
340	WARNER NO. 5, COUNTY OF	655,474,991	579,588,480	75,886,511	13.09%	337,630,470	308,931,860	28,698,610	9.29%	28,397,830	27,882,910	514,920	1.85%
346	WESTLOCK COUNTY	1,017,662,007	939,651,723	78,010,284	8.30%	194,866,053	164,912,424	29,953,629	18.16%	13,161,170	13,281,310	-120,140	-0.90%
348	WETASKIWIN NO. 10, COUNTY OF	2,485,457,916	2,338,933,796	146,524,120	6.26%	792,018,307	674,412,643	117,605,664	17.44%	182,819,900	168,051,320	14,768,580	8.79%
349	WHEATLAND COUNTY	1,924,525,574	1,775,323,565	149,202,009	8.40%	2,297,093,898	2,128,282,975	168,810,923	7.93%	902,869,380	855,516,930	47,352,450	5.53%
353	WILLOW CREEK NO. 26, M.D. OF	1,174,491,666	1,109,913,725	64,577,941	5.82%	1,086,797,670	1,039,380,756	47,416,914	4.56%	66,057,700	63,580,050	2,477,650	3.90%

97

		RESIDENTIAL / FARM LAND				*NON-RESIDENTIAL				MACHINERY AND EQUIPMENT			
Municipality		2026 Residential/Farmland	2025 Residential/Farmland	$ Diff	% Diff	2026 Non- residential	2025 Non- residential	$ Diff	% Diff	2026 Mach & Equip	2025 Mach & Equip	$ Diff	% Diff
480	WOODLANDS COUNTY	896,251,124	849,095,973	47,155,151	5.55%	1,063,070,600	1,017,314,259	45,756,341	4.50%	663,826,660	647,151,760	16,674,900	2.58%
482	YELLOWHEAD COUNTY	1,853,335,974	1,786,456,801	66,879,173	3.74%	8,045,896,008	6,341,193,224	1,704,702,784	26.88%	3,318,860,350	3,117,093,860	201,766,490	6.47%
	SUBTOTAL	111,075,174,579	103,291,524,996	7,783,649,583	7.54%	108,131,449,289	95,163,903,008	12,967,546,281	13.63%	44,942,689,300	42,410,359,390	2,532,329,910	5.97%
	Towns												
11	ATHABASCA	283,709,087	271,151,720	12,557,367	4.63%	129,043,486	106,948,091	22,095,395	20.66%	461,330	451,640	9,690	2.15%
387	BANFF	2,431,296,471	2,257,246,464	174,050,007	7.71%	2,110,730,220	1,809,920,154	300,810,066	16.62%	0	0	0	0.00%
14	BARRHEAD	423,333,542	400,409,098	22,924,444	5.73%	138,395,634	123,972,410	14,423,224	11.63%	5,145,750	4,952,380	193,370	3.90%
16	BASHAW	69,326,622	66,693,880	2,632,742	3.95%	20,238,175	20,117,252	120,923	0.60%	2,019,180	1,863,340	155,840	8.36%
17	BASSANO	105,367,128	96,999,660	8,367,468	8.63%	38,249,883	34,653,783	3,596,100	10.38%	3,479,950	3,340,940	139,010	4.16%
21	BEAVERLODGE	251,475,661	238,295,124	13,180,537	5.53%	66,734,113	68,149,386	-1,415,273	-2.08%	685,160	661,430	23,730	3.59%
24	BENTLEY	104,151,432	101,630,170	2,521,262	2.48%	15,742,722	14,840,780	901,942	6.08%	383,000	376,000	7,000	1.86%
31	BLACKFALDS	1,496,039,020	1,364,863,200	131,175,820	9.61%	191,135,037	176,689,041	14,445,996	8.18%	8,073,580	7,678,400	395,180	5.15%
34	BON ACCORD	156,358,131	150,097,705	6,260,426	4.17%	8,300,394	8,185,315	115,079	1.41%	49,470	47,740	1,730	3.62%
35	BONNYVILLE	575,329,583	578,884,703	-3,555,120	-0.61%	351,649,817	341,992,947	9,656,870	2.82%	214,160	212,960	1,200	0.56%
39	BOW ISLAND	167,751,074	148,653,699	19,097,375	12.85%	57,596,368	51,624,397	5,971,971	11.57%	3,176,370	2,425,100	751,270	30.98%
40	BOWDEN	121,878,871	112,237,835	9,641,036	8.59%	17,430,258	16,044,971	1,385,287	8.63%	2,220,890	2,220,220	670	0.03%
44	BRUDERHEIM	148,308,933	146,419,510	1,889,423	1.29%	20,136,610	19,630,330	506,280	2.58%	455,860	444,300	11,560	2.60%
47	CALMAR	274,211,615	247,290,745	26,920,870	10.89%	53,583,677	52,596,775	986,902	1.88%	52,000	46,000	6,000	13.04%
50	CANMORE	11,136,040,982	10,212,667,333	923,373,649	9.04%	2,282,380,139	2,012,161,967	270,218,172	13.43%	431,030	415,480	15,550	3.74%
52	CARDSTON	388,059,202	366,896,199	21,163,003	5.77%	61,327,535	53,747,256	7,580,279	14.10%	402,530	381,960	20,570	5.39%
56	CARSTAIRS	945,767,608	821,813,476	123,954,132	15.08%	78,991,762	71,173,180	7,818,582	10.99%	113,690	108,330	5,360	4.95%
58	CASTOR	71,443,513	66,548,233	4,895,280	7.36%	15,946,995	15,231,894	715,101	4.69%	95,000	90,150	4,850	5.38%
65	CLARESHOLM	538,633,362	458,125,106	80,508,256	17.57%	112,139,843	105,787,075	6,352,768	6.01%	1,369,040	1,318,700	50,340	3.82%
69	COALDALE	1,278,760,535	1,198,560,289	80,200,246	6.69%	304,521,432	209,458,221	95,063,211	45.39%	2,861,680	2,785,320	76,360	2.74%
360	COALHURST	349,600,532	336,145,453	13,455,079	4.00%	14,871,295	15,418,733	-547,438	-3.55%	21,260	20,160	1,100	5.46%
70	COCHRANE	9,060,242,903	7,840,427,344	1,219,815,559	15.56%	782,946,926	720,174,635	62,772,291	8.72%	14,881,270	14,336,060	545,210	3.80%
75	CORONATION	59,736,854	58,130,864	1,605,990	2.76%	23,102,202	23,147,982	-45,780	-0.20%	111,380	107,320	4,060	3.78%
79	CROSSFIELD	713,244,589	623,967,757	89,276,832	14.31%	212,245,230	208,530,617	3,714,613	1.78%	6,360,540	6,133,950	226,590	3.69%
82	DAYSLAND	80,282,820	79,667,399	615,421	0.77%	7,698,550	7,475,893	222,657	2.98%	0	0	0	0.00%
86	DEVON	915,153,531	875,187,190	39,966,341	4.57%	134,525,830	131,124,118	3,401,712	2.59%	389,620	377,240	12,380	3.28%
7662	DIAMOND VALLEY	1,128,139,587	1,016,210,145	111,929,442	11.01%	97,662,624	91,172,215	6,490,409	7.12%	2,855,790	2,713,910	141,880	5.23%
88	DIDSBURY	688,525,015	638,771,317	49,753,698	7.79%	95,044,267	89,244,647	5,799,620	6.50%	192,600	183,600	9,000	4.90%
91	DRAYTON VALLEY	775,696,813	744,770,973	30,925,840	4.15%	494,146,680	478,542,100	15,604,580	3.26%	37,564,210	36,232,750	1,331,460	3.67%
532	DRUMHELLER	842,275,270	758,358,824	83,916,446	11.07%	293,605,214	248,766,509	44,838,705	18.02%	4,527,080	2,741,740	1,785,340	65.12%
95	ECKVILLE	105,147,440	98,395,424	6,752,016	6.86%	24,556,207	23,071,262	1,484,945	6.44%	0	0	0	0.00%
100	EDSON	915,569,408	897,444,076	18,125,332	2.02%	462,239,966	417,398,204	44,841,762	10.74%	61,648,170	45,867,120	15,781,050	34.41%
101	ELK POINT	99,860,758	103,392,240	-3,531,482	-3.42%	41,234,166	42,673,076	-1,438,910	-3.37%	222,160	101,220	120,940	119.48%
106	FAIRVIEW	233,415,455	222,129,516	11,285,939	5.08%	74,657,847	68,919,438	5,738,409	8.33%	0	0	0	0.00%
108	FALHER	54,974,738	57,812,931	-2,838,193	-4.91%	26,086,013	27,814,313	-1,728,300	-6.21%	299,600	284,660	14,940	5.25%
115	FORT MACLEOD	418,674,129	373,926,690	44,747,439	11.97%	159,900,040	152,042,743	7,857,297	5.17%	2,564,660	1,945,290	619,370	31.84%
119	FOX CREEK	174,825,398	185,142,522	-10,317,124	-5.57%	146,948,369	143,940,359	3,008,010	2.09%	129,270	122,640	6,630	5.41%
124	GIBBONS	374,811,726	366,313,477	8,498,249	2.32%	44,582,701	36,730,985	7,851,716	21.38%	652,530	651,400	1,130	0.17%
137	GRIMSHAW	184,579,479	209,407,412	-24,827,933	-11.86%	39,613,067	45,422,585	-5,809,518	-12.79%	194,500	185,360	9,140	4.93%
141	HANNA	196,191,383	181,145,179	15,046,204	8.31%	64,889,851	63,093,010	1,796,841	2.85%	1,415,310	1,373,690	41,620	3.03%
143	HARDISTY	70,599,734	69,789,429	810,305	1.16%	29,850,325	29,382,677	467,648	1.59%	13,900	13,180	720	5.46%
146	HIGH LEVEL	281,829,292	274,051,759	7,777,533	2.84%	218,759,867	217,447,114	1,312,753	0.60%	112,919,250	101,698,910	11,220,340	11.03%
147	HIGH PRAIRIE	202,700,476	186,601,947	16,098,529	8.63%	119,108,521	112,613,733	6,494,788	5.77%	27,602,780	27,431,650	171,130	0.62%
148	HIGH RIVER	2,691,995,478	2,302,524,585	389,470,893	16.91%	356,649,304	356,383,326	265,978	0.07%	131,090	124,990	6,100	4.88%
151	HINTON	1,238,124,762	1,194,478,428	43,646,334	3.65%	489,821,525	475,641,900	14,179,625	2.98%	305,445,540	300,975,070	4,470,470	1.49%

98

		RESIDENTIAL / FARM LAND				*NON-RESIDENTIAL				MACHINERY AND EQUIPMENT			
Municipality		2026 Residential/Farmland	2025 Residential/Farmland	$ Diff	% Diff	2026 Non- residential	2025 Non- residential	$ Diff	% Diff	2026 Mach & Equip	2025 Mach & Equip	$ Diff	% Diff
180	INNISFAIL	993,208,522	902,337,244	90,871,278	10.07%	301,620,220	289,476,586	12,143,634	4.20%	68,014,320	65,084,690	2,929,630	4.50%
183	IRRICANA	174,329,428	147,357,251	26,972,177	18.30%	9,076,451	8,450,040	626,411	7.41%	0	0	0	0.00%
188	KILLAM	77,732,406	74,192,768	3,539,638	4.77%	23,323,664	22,682,304	641,360	2.83%	0	0	0	0.00%
197	LAMONT	153,106,423	144,355,827	8,750,596	6.06%	27,737,486	27,361,864	375,622	1.37%	220,780	213,930	6,850	3.20%
202	LEGAL	131,963,017	122,698,165	9,264,852	7.55%	9,503,360	9,202,877	300,483	3.27%	125,490	121,010	4,480	3.70%
211	MAGRATH	292,089,457	273,685,047	18,404,410	6.72%	19,540,522	18,413,841	1,126,681	6.12%	1,552,310	1,519,980	32,330	2.13%
212	MANNING	90,612,375	90,400,997	211,378	0.23%	29,832,387	29,476,089	356,298	1.21%	0	0	0	0.00%
215	MAYERTHORPE	75,261,709	77,826,875	-2,565,166	-3.30%	26,372,865	26,469,963	-97,098	-0.37%	122,780	118,020	4,760	4.03%
216	MCLENNAN	33,648,766	31,665,003	1,983,763	6.26%	11,196,468	10,954,479	241,989	2.21%	69,660	67,040	2,620	3.91%
218	MILK RIVER	77,464,851	73,254,386	4,210,465	5.75%	12,707,973	12,189,773	518,200	4.25%	25,260	24,080	1,180	4.90%
219	MILLET	219,367,430	208,981,225	10,386,205	4.97%	51,530,068	42,238,677	9,291,391	22.00%	131,590	128,600	2,990	2.33%
224	MORINVILLE	1,357,985,985	1,286,969,362	71,016,623	5.52%	207,564,174	188,292,158	19,272,016	10.24%	2,048,520	820,270	1,228,250	149.74%
227	MUNDARE	86,780,247	87,408,362	-628,115	-0.72%	13,387,529	13,960,866	-573,337	-4.11%	1,538,470	1,434,810	103,660	7.22%
232	NANTON	366,297,193	311,648,206	54,648,987	17.54%	73,191,740	68,499,582	4,692,158	6.85%	5,540,670	5,474,140	66,530	1.22%
236	NOBLEFORD	163,782,664	152,356,386	11,426,278	7.50%	44,777,751	44,648,129	129,622	0.29%	7,915,390	7,701,270	214,120	2.78%
238	OKOTOKS	7,151,335,173	6,253,738,088	897,597,085	14.35%	978,620,195	890,226,066	88,394,129	9.93%	0	0	0	0.00%
239	OLDS	1,502,365,861	1,378,921,207	123,444,654	8.95%	360,738,855	367,224,410	-6,485,555	-1.77%	11,633,560	10,750,340	883,220	8.22%
240	ONOWAY	94,669,525	87,967,423	6,702,102	7.62%	38,869,522	33,573,695	5,295,827	15.77%	723,210	695,020	28,190	4.06%
241	OYEN	76,615,633	73,411,864	3,203,769	4.36%	30,234,031	25,375,866	4,858,165	19.14%	3,082,710	79,390	3,003,320	3783.00%
247	PEACE RIVER	651,713,249	643,340,498	8,372,751	1.30%	260,848,493	258,205,369	2,643,124	1.02%	388,030	368,160	19,870	5.40%
248	PENHOLD	465,586,205	420,505,270	45,080,935	10.72%	47,757,206	45,043,806	2,713,400	6.02%	2,903,900	2,824,960	78,940	2.79%
249	PICTURE BUTTE	217,908,377	205,098,725	12,809,652	6.25%	47,038,578	44,272,106	2,766,472	6.25%	2,095,640	1,809,920	285,720	15.79%
250	PINCHER CREEK	499,781,560	437,457,153	62,324,407	14.25%	161,243,843	140,325,352	20,918,491	14.91%	111,250	171,160	-59,910	-35.00%
254	PONOKA	785,888,986	730,309,626	55,579,360	7.61%	205,059,907	196,555,435	8,504,472	4.33%	3,671,170	3,650,060	21,110	0.58%
257	PROVOST	140,451,428	143,931,752	-3,480,324	-2.42%	68,158,363	67,420,401	737,962	1.09%	41,220	40,060	1,160	2.90%
260	RAINBOW LAKE	17,282,349	16,502,731	779,618	4.72%	14,265,458	13,145,841	1,119,617	8.52%	0	0	0	0.00%
261	RAYMOND	475,626,859	431,645,790	43,981,069	10.19%	30,347,967	30,262,699	85,268	0.28%	69,250	69,990	-740	-1.06%
264	REDCLIFF	662,554,982	637,426,661	25,128,321	3.94%	235,078,356	217,138,372	17,939,984	8.26%	9,207,410	8,976,120	231,290	2.58%
265	REDWATER	226,978,960	212,099,208	14,879,752	7.02%	84,062,032	88,371,889	-4,309,857	-4.88%	19,805,420	19,157,650	647,770	3.38%
266	RIMBEY	264,953,935	249,811,726	15,142,209	6.06%	89,444,306	88,815,896	628,410	0.71%	1,576,770	1,549,150	27,620	1.78%
268	ROCKY MOUNTAIN HOUSE	783,059,889	752,650,839	30,409,050	4.04%	291,429,456	291,856,402	-426,946	-0.15%	865,940	235,390	630,550	267.87%
280	SEDGEWICK	72,855,113	72,894,136	-39,023	-0.05%	19,134,598	18,921,900	212,698	1.12%	0	0	0	0.00%
281	SEXSMITH	280,832,432	275,320,008	5,512,424	2.00%	53,677,886	50,793,113	2,884,773	5.68%	605,510	581,000	24,510	4.22%
284	SLAVE LAKE	678,625,845	660,554,077	18,071,768	2.74%	271,231,363	254,709,859	16,521,504	6.49%	0	0	0	0.00%
285	SMOKY LAKE	84,638,829	82,043,129	2,595,700	3.16%	22,115,969	21,177,028	938,941	4.43%	37,300	35,300	2,000	5.67%
289	SPIRIT RIVER	64,687,462	64,867,864	-180,402	-0.28%	19,257,039	20,260,072	-1,003,033	-4.95%	15,100	14,330	770	5.37%
293	ST. PAUL	495,075,178	493,241,137	1,834,041	0.37%	178,839,061	173,515,993	5,323,068	3.07%	599,230	582,330	16,900	2.90%
297	STAVELY	72,823,623	62,125,662	10,697,961	17.22%	11,028,953	10,498,144	530,809	5.06%	898,720	873,450	25,270	2.89%
298	STETTLER	628,718,056	600,514,237	28,203,819	4.70%	265,320,939	258,616,106	6,704,833	2.59%	99,900	106,760	-6,860	-6.43%
301	STONY PLAIN	2,768,673,266	2,675,195,174	93,478,092	3.49%	593,199,032	552,677,334	40,521,698	7.33%	980,250	729,910	250,340	34.30%
303	STRATHMORE	2,452,074,353	2,150,356,225	301,718,128	14.03%	433,901,775	386,913,449	46,988,326	12.14%	668,160	634,490	33,670	5.31%
307	SUNDRE	366,916,923	348,948,473	17,968,450	5.15%	101,728,763	96,209,397	5,519,366	5.74%	83,530	79,260	4,270	5.39%
309	SWAN HILLS	48,350,835	50,595,495	-2,244,660	-4.44%	26,495,611	26,224,121	271,490	1.04%	938,560	891,100	47,460	5.33%
310	SYLVAN LAKE	2,859,854,898	2,503,391,476	356,463,422	14.24%	388,597,886	357,920,009	30,677,877	8.57%	2,606,490	2,256,740	349,750	15.50%
311	TABER	991,853,597	907,135,099	84,718,498	9.34%	338,255,931	297,598,478	40,657,453	13.66%	77,238,330	74,268,670	2,969,660	4.00%
315	THORSBY	84,725,751	82,069,601	2,656,150	3.24%	20,193,647	20,316,532	-122,885	-0.60%	1,050,790	998,930	51,860	5.19%
316	THREE HILLS	318,678,586	296,876,380	21,802,206	7.34%	72,509,855	69,687,172	2,822,683	4.05%	2,253,570	2,197,250	56,320	2.56%
318	TOFIELD	201,358,005	200,935,682	422,323	0.21%	55,573,641	55,182,942	390,699	0.71%	1,763,790	1,739,420	24,370	1.40%
320	TROCHU	87,337,781	80,555,835	6,781,946	8.42%	19,601,132	18,651,888	949,244	5.09%	36,140	269,600	-233,460	-86.59%

		RESIDENTIAL / FARM LAND				*NON-RESIDENTIAL				MACHINERY AND EQUIPMENT			
Municipality		2026 Residential/Farmland	2025 Residential/Farmland	$ Diff	% Diff	2026 Non- residential	2025 Non- residential	$ Diff	% Diff	2026 Mach & Equip	2025 Mach & Equip	$ Diff	% Diff
322	TWO HILLS	67,221,705	63,822,840	3,398,865	5.33%	14,936,449	14,150,463	785,986	5.55%	29,310	27,810	1,500	5.39%
325	VALLEYVIEW	147,038,283	145,628,060	1,410,223	0.97%	88,874,498	85,562,622	3,311,876	3.87%	505,000	508,000	-3,000	-0.59%
326	VAUXHALL	101,039,200	89,052,424	11,986,776	13.46%	22,269,481	20,131,972	2,137,509	10.62%	646,980	444,630	202,350	45.51%
327	VEGREVILLE	558,542,014	514,123,178	44,418,836	8.64%	201,856,242	195,978,519	5,877,723	3.00%	9,809,700	1,577,180	8,232,520	521.98%
328	VERMILION	424,491,440	422,205,693	2,285,747	0.54%	186,198,165	180,553,726	5,644,439	3.13%	1,675,280	1,625,920	49,360	3.04%
331	VIKING	72,954,248	73,253,266	-299,018	-0.41%	23,073,610	21,851,858	1,221,752	5.59%	772,370	766,580	5,790	0.76%
333	VULCAN	246,276,709	213,844,339	32,432,370	15.17%	47,416,448	44,086,971	3,329,477	7.55%	964,330	919,050	45,280	4.93%
335	WAINWRIGHT	662,679,542	651,958,863	10,720,679	1.64%	265,651,199	257,079,286	8,571,913	3.33%	9,640,120	9,175,550	464,570	5.06%
343	WEMBLEY	155,793,818	148,879,114	6,914,704	4.64%	44,390,323	40,175,550	4,214,773	10.49%	3,187,030	1,102,220	2,084,810	189.15%
345	WESTLOCK	447,580,639	432,061,586	15,519,053	3.59%	188,856,391	181,797,602	7,058,789	3.88%	3,359,540	3,094,370	265,170	8.57%
350	WHITECOURT	1,122,601,136	1,088,118,487	34,482,649	3.17%	653,754,348	633,763,636	19,990,712	3.15%	213,374,130	198,337,640	15,036,490	7.58%
	SUBTOTAL	77,698,142,653	71,110,200,235	6,587,942,418	9.26%	18,961,520,148	17,514,233,974	1,447,286,174	8.26%	1,089,152,060	1,010,365,000	78,787,060	7.80%
	Villages												
2	ACME	66,242,694	61,387,300	4,855,394	7.91%	15,102,577	12,065,369	3,037,208	25.17%	0	0	0	0.00%
4	ALBERTA BEACH	190,746,951	181,559,476	9,187,475	5.06%	13,135,513	12,666,133	469,380	3.71%	166,910	159,930	6,980	4.36%
5	ALIX	72,187,614	67,837,689	4,349,925	6.41%	17,722,260	17,387,436	334,824	1.93%	31,682,400	30,157,600	1,524,800	5.06%
6	ALLIANCE	7,177,947	6,908,775	269,172	3.90%	3,038,419	2,847,760	190,659	6.70%	111,800	111,580	220	0.20%
7	AMISK	11,285,955	11,213,065	72,890	0.65%	1,760,280	1,704,880	55,400	3.25%	0	0	0	0.00%
8	ANDREW	27,644,931	25,555,976	2,088,955	8.17%	5,828,911	5,811,984	16,927	0.29%	11,280	10,700	580	5.42%
10	ARROWWOOD	19,395,768	15,689,259	3,706,509	23.62%	3,558,331	3,589,406	-31,075	-0.87%	0	0	0	0.00%
363	BARNWELL	119,687,276	107,793,926	11,893,350	11.03%	5,354,230	4,824,790	529,440	10.97%	10,150	9,630	520	5.40%
13	BARONS	25,447,414	24,206,287	1,241,127	5.13%	3,654,525	3,457,326	197,199	5.70%	48,340	46,650	1,690	3.62%
18	BAWLF	35,876,759	33,962,507	1,914,252	5.64%	1,915,780	1,846,720	69,060	3.74%	0	0	0	0.00%
22	BEISEKER	104,034,909	90,177,868	13,857,041	15.37%	30,552,926	29,576,088	976,838	3.30%	785,410	731,990	53,420	7.30%
25	BERWYN	26,624,198	27,843,857	-1,219,659	-4.38%	3,364,208	3,270,019	94,189	2.88%	48,480	48,460	20	0.04%
27	BIG VALLEY	24,745,899	23,670,417	1,075,482	4.54%	5,497,881	5,641,158	-143,277	-2.54%	62,180	60,020	2,160	3.60%
29	BITTERN LAKE	22,098,043	23,043,159	-945,116	-4.10%	2,760,682	2,339,365	421,317	18.01%	255,110	245,290	9,820	4.00%
41	BOYLE	62,141,164	61,801,401	339,763	0.55%	26,292,640	26,322,363	-29,723	-0.11%	615,720	618,330	-2,610	-0.42%
42	BRETON	46,796,334	44,595,135	2,201,199	4.94%	11,551,016	11,105,497	445,519	4.01%	104,190	103,140	1,050	1.02%
51	CARBON	48,885,433	43,342,980	5,542,453	12.79%	3,123,787	3,055,063	68,724	2.25%	0	0	0	0.00%
54	CARMANGAY	25,423,221	21,673,884	3,749,337	17.30%	3,080,957	2,995,639	85,318	2.85%	27,650	26,240	1,410	5.37%
61	CHAMPION	37,384,221	32,065,761	5,318,460	16.59%	4,257,594	4,269,175	-11,581	-0.27%	131,280	130,050	1,230	0.95%
62	CHAUVIN	16,419,048	15,741,183	677,865	4.31%	7,172,011	6,059,264	1,112,747	18.36%	300,540	285,440	15,100	5.29%
64	CHIPMAN	19,695,563	19,085,444	610,119	3.20%	4,580,010	4,467,741	112,269	2.51%	154,050	0	154,050	100.00%
66	CLIVE	81,770,051	78,694,820	3,075,231	3.91%	3,471,350	3,409,015	62,335	1.83%	65,590	62,800	2,790	4.44%
68	CLYDE	32,073,820	31,982,721	91,099	0.28%	2,548,649	2,455,415	93,234	3.80%	83,940	79,650	4,290	5.39%
73	CONSORT	42,673,463	42,747,702	-74,239	-0.17%	17,105,815	17,529,144	-423,329	-2.42%	122,020	116,020	6,000	5.17%
76	COUTTS	17,305,694	15,455,917	1,849,777	11.97%	10,593,454	10,502,759	90,695	0.86%	0	0	0	0.00%
77	COWLEY	22,907,187	19,906,771	3,000,416	15.07%	4,729,298	4,272,303	456,995	10.70%	0	0	0	0.00%
78	CREMONA	49,183,893	44,860,143	4,323,750	9.64%	7,568,874	7,349,192	219,682	2.99%	0	0	0	0.00%
81	CZAR	10,499,637	10,556,368	-56,731	-0.54%	3,199,180	2,741,630	457,550	16.69%	0	0	0	0.00%
83	DELBURNE	87,678,033	80,889,649	6,788,384	8.39%	10,834,185	10,720,708	113,477	1.06%	0	0	0	0.00%
84	DELIA	15,039,916	14,501,744	538,172	3.71%	3,374,452	3,409,192	-34,740	-1.02%	0	63,670	-63,670	-100.00%
89	DONALDA	13,737,794	12,899,335	838,459	6.50%	1,763,610	1,644,687	118,923	7.23%	0	0	0	0.00%
90	DONNELLY	20,068,251	20,208,248	-139,997	-0.69%	2,323,154	2,199,080	124,074	5.64%	42,200	40,040	2,160	5.39%
93	DUCHESS	105,908,660	99,599,770	6,308,890	6.33%	10,630,820	10,243,020	387,800	3.79%	357,040	341,400	15,640	4.58%
96	EDBERG	9,253,232	8,514,811	738,421	8.67%	391,064	378,508	12,556	3.32%	0	0	0	0.00%
97	EDGERTON	25,822,685	24,772,317	1,050,368	4.24%	4,037,704	3,972,574	65,130	1.64%	148,780	144,480	4,300	2.98%
102	ELNORA	23,552,169	22,084,930	1,467,239	6.64%	2,890,451	2,661,753	228,698	8.59%	90,540	154,930	-64,390	-41.56%

100

Municipality		RESIDENTIAL / FARM LAND 2026 Residential/Farmland	2025 Residential/Farmland	$ Diff	% Diff	*NON-RESIDENTIAL 2026 Non- residential	2025 Non- residential	$ Diff	% Diff	MACHINERY AND EQUIPMENT 2026 Mach & Equip	2025 Mach & Equip	$ Diff	% Diff
103	EMPRESS	7,874,210	7,198,875	675,335	9.38%	1,705,490	1,642,766	62,724	3.82%	0	0	0	0.00%
112	FOREMOST	59,001,058	48,691,789	10,309,269	21.17%	13,482,023	12,636,311	845,712	6.69%	157,410	152,860	4,550	2.98%
113	FORESTBURG	63,305,715	59,844,608	3,461,107	5.78%	9,927,450	9,669,757	257,693	2.66%	43,390	41,180	2,210	5.37%
125	GIROUXVILLE	14,364,630	13,394,656	969,974	7.24%	2,994,016	2,581,860	412,156	15.96%	27,590	26,590	1,000	3.76%
127	GLENDON	35,332,660	36,428,057	-1,095,397	-3.01%	4,672,227	4,822,579	-150,352	-3.12%	147,190	147,650	-460	-0.31%
128	GLENWOOD	36,064,458	33,132,738	2,931,720	8.85%	2,454,211	2,433,013	21,198	0.87%	0	0	0	0.00%
144	HAY LAKES	51,049,869	51,124,912	-75,043	-0.15%	2,718,116	2,311,977	406,139	17.57%	0	0	0	0.00%
145	HEISLER	7,406,992	7,166,018	240,974	3.36%	1,773,987	1,456,150	317,837	21.83%	0	0	0	0.00%
149	HILL SPRING	25,083,623	22,098,541	2,985,082	13.51%	1,191,395	1,187,584	3,811	0.32%	0	0	0	0.00%
150	HINES CREEK	13,937,471	12,989,560	947,911	7.30%	5,306,120	5,410,000	-103,880	-1.92%	3,476,000	3,356,500	119,500	3.56%
152	HOLDEN	18,861,012	18,535,615	325,397	1.76%	8,963,619	8,723,995	239,624	2.75%	934,680	931,020	3,660	0.39%
153	HUGHENDEN	10,880,549	10,325,089	555,460	5.38%	1,741,464	1,660,278	81,186	4.89%	0	0	0	0.00%
154	HUSSAR	14,711,666	12,908,696	1,802,970	13.97%	3,299,472	2,945,990	353,482	12.00%	2,247,540	2,202,310	45,230	2.05%
181	INNISFREE	10,834,163	10,337,026	497,137	4.81%	4,020,692	3,401,962	618,730	18.19%	59,840	56,790	3,050	5.37%
182	IRMA	37,638,216	37,925,745	-287,529	-0.76%	7,769,861	7,667,896	101,965	1.33%	465,190	446,470	18,720	4.19%
190	KITSCOTY	81,487,044	82,297,818	-810,774	-0.99%	7,483,505	7,258,545	224,960	3.10%	156,330	153,030	3,300	2.16%
205	LINDEN	80,106,263	73,539,969	6,566,294	8.93%	18,360,605	17,840,704	519,901	2.91%	3,710,010	3,656,320	53,690	1.47%
207	LOMOND	11,458,735	11,426,957	31,778	0.28%	2,643,233	2,460,662	182,571	7.42%	97,930	94,110	3,820	4.06%
208	LONGVIEW	64,867,940	57,782,977	7,084,963	12.26%	13,590,585	13,067,787	522,798	4.00%	1,129,440	1,071,700	57,740	5.39%
209	LOUGHEED	12,869,838	12,836,863	32,975	0.26%	5,210,699	4,902,152	308,547	6.29%	405,300	397,590	7,710	1.94%
213	MANNVILLE	44,693,826	43,272,640	1,421,186	3.28%	8,894,332	8,794,744	99,588	1.13%	381,610	364,440	17,170	4.71%
214	MARWAYNE	38,868,358	37,946,327	922,031	2.43%	4,858,253	4,851,881	6,372	0.13%	108,710	104,810	3,900	3.72%
220	MILO	11,783,528	10,933,693	849,835	7.77%	4,076,632	3,656,842	419,790	11.48%	15,080	15,150	-70	-0.46%
225	MORRIN	15,610,958	14,401,027	1,209,931	8.40%	1,345,544	1,339,991	5,553	0.41%	0	0	0	0.00%
228	MUNSON	18,890,255	17,720,187	1,170,068	6.60%	1,496,930	1,383,450	113,480	8.20%	269,040	258,640	10,400	4.02%
229	MYRNAM	15,297,463	14,695,018	602,445	4.10%	1,686,896	1,646,767	40,129	2.44%	52,690	49,980	2,710	5.42%
231	NAMPA	22,160,088	22,043,113	116,975	0.53%	17,631,750	17,820,440	-188,690	-1.06%	3,030,060	3,012,300	17,760	0.59%
244	PARADISE VALLEY	8,712,827	8,737,847	-25,020	-0.29%	1,587,906	1,436,050	151,856	10.57%	48,290	40,680	7,610	18.71%
270	ROCKYFORD	29,937,682	26,573,568	3,364,114	12.66%	6,506,424	6,521,980	-15,556	-0.24%	258,020	244,820	13,200	5.39%
271	ROSALIND	13,136,684	12,972,866	163,818	1.26%	2,608,000	2,572,920	35,080	1.36%	333,300	316,270	17,030	5.38%
272	ROSEMARY	30,944,480	28,646,504	2,297,976	8.02%	2,632,140	2,502,630	129,510	5.17%	103,740	100,170	3,570	3.56%
275	RYCROFT	34,586,162	33,564,213	1,021,949	3.04%	25,571,957	24,806,420	765,537	3.09%	0	0	0	0.00%
276	RYLEY	27,164,255	26,280,915	883,340	3.36%	12,037,289	12,225,980	-188,691	-1.54%	765,820	735,880	29,940	4.07%
99	SPRING LAKE	153,232,227	156,240,777	-3,008,550	-1.93%	3,464,270	3,409,410	54,860	1.61%	0	0	0	0.00%
295	STANDARD	37,799,224	34,255,372	3,543,852	10.35%	14,526,156	13,809,143	717,013	5.19%	1,267,400	1,240,460	26,940	2.17%
300	STIRLING	131,720,478	127,300,783	4,419,695	3.47%	4,161,596	4,097,260	64,336	1.57%	0	0	0	0.00%
330	VETERAN	10,568,487	9,568,583	999,904	10.45%	2,543,112	2,592,542	-49,430	-1.91%	75,060	72,170	2,890	4.00%
332	VILNA	11,193,614	11,325,714	-132,100	-1.17%	2,230,847	2,223,812	7,035	0.32%	0	0	0	0.00%
338	WARBURG	49,270,814	49,944,619	-673,805	-1.35%	11,721,278	11,198,116	523,162	4.67%	204,740	179,370	25,370	14.14%
339	WARNER	32,708,425	29,539,022	3,169,403	10.73%	5,189,056	5,102,670	86,386	1.69%	752,410	713,960	38,450	5.39%
342	WASKATENAU	16,192,454	16,128,723	63,731	0.40%	1,854,842	1,936,623	-81,781	-4.22%	0	0	0	0.00%
355	YOUNGSTOWN	9,641,305	9,118,491	522,814	5.73%	2,340,620	2,175,140	165,480	7.61%	0	0	0	0.00%
	SUBTOTAL	2,988,665,533	2,828,027,106	160,638,427	5.68%	517,041,198	498,978,935	18,062,263	3.62%	56,149,410	53,931,260	2,218,150	4.11%
	Summer Villages												
9	ARGENTIA BEACH	99,022,718	98,127,010	895,708	0.91%	347,240	331,580	15,660	4.72%	0	0	0	0.00%
26	BETULA BEACH	37,878,535	35,642,462	2,236,073	6.27%	63,160	59,850	3,310	5.53%	0	0	0	0.00%
384	BIRCH COVE	17,829,980	15,418,082	2,411,898	15.64%	60,770	57,380	3,390	5.91%	0	0	0	0.00%
28	BIRCHCLIFF	220,846,763	210,371,868	10,474,895	4.98%	1,940,450	1,918,460	21,990	1.15%	21,050	19,980	1,070	5.36%
367	BONDISS	76,821,287	71,497,373	5,323,914	7.45%	883,030	850,550	32,480	3.82%	14,650	13,910	740	5.32%

101

Municipality		RESIDENTIAL / FARM LAND 2026 Residential/Farmland	2025 Residential/Farmland	$ Diff	% Diff	*NON-RESIDENTIAL 2026 Non- residential	2025 Non- residential	$ Diff	% Diff	MACHINERY AND EQUIPMENT 2026 Mach & Equip	2025 Mach & Equip	$ Diff	% Diff
37	BONNYVILLE BEACH	27,332,330	26,804,093	528,237	1.97%	189,170	183,370	5,800	3.16%	0	0	0	0.00%
414	BURNSTICK LAKE	28,941,000	28,046,924	894,076	3.19%	39,640	37,450	2,190	5.85%	0	0	0	0.00%
57	CASTLE ISLAND	13,417,810	13,644,235	-226,425	-1.66%	18,410	17,380	1,030	5.93%	0	0	0	0.00%
80	CRYSTAL SPRINGS	99,450,685	98,279,632	1,171,053	1.19%	353,080	335,280	17,800	5.31%	0	0	0	0.00%
123	GHOST LAKE	62,668,744	57,454,742	5,214,002	9.07%	74,640	70,420	4,220	5.99%	0	0	0	0.00%
129	GOLDEN DAYS	158,328,429	154,199,361	4,129,068	2.68%	886,850	814,490	72,360	8.88%	83,110	78,870	4,240	5.38%
134	GRANDVIEW	121,336,932	118,684,727	2,652,205	2.23%	322,180	305,610	16,570	5.42%	0	0	0	0.00%
138	GULL LAKE	123,088,110	115,455,361	7,632,749	6.61%	1,428,360	1,352,920	75,440	5.58%	0	0	0	0.00%
358	HALF MOON BAY	50,095,679	47,977,934	2,117,745	4.41%	48,060	44,890	3,170	7.06%	0	0	0	0.00%
375	HORSESHOE BAY	17,577,927	16,733,494	844,433	5.05%	214,960	201,900	13,060	6.47%	0	0	0	0.00%
185	ISLAND LAKE	138,724,923	128,545,992	10,178,931	7.92%	840,150	809,300	30,850	3.81%	13,070	13,160	-90	-0.68%
368	ISLAND LAKE SOUTH	36,835,759	33,675,996	3,159,763	9.38%	120,030	113,980	6,050	5.31%	0	0	0	0.00%
186	ITASKA BEACH	52,913,821	50,525,306	2,388,515	4.73%	171,740	160,410	11,330	7.06%	0	0	0	0.00%
379	JARVIS BAY	223,343,237	211,593,589	11,749,648	5.55%	407,300	389,400	17,900	4.60%	0	0	0	0.00%
187	KAPASIWIN	38,006,067	34,831,702	3,174,365	9.11%	91,580	86,750	4,830	5.57%	0	0	0	0.00%
196	LAKEVIEW	21,346,804	20,320,715	1,026,089	5.05%	76,670	72,930	3,740	5.13%	0	0	0	0.00%
378	LARKSPUR	42,102,733	36,068,622	6,034,111	16.73%	63,510	59,930	3,580	5.97%	0	0	0	0.00%
210	MA-ME-O BEACH	108,543,195	105,722,253	2,820,942	2.67%	2,053,840	2,061,640	-7,800	-0.38%	0	0	0	0.00%
359	MEWATHA BEACH	66,937,624	64,818,075	2,119,549	3.27%	302,510	287,900	14,610	5.07%	14,650	13,910	740	5.32%
230	NAKAMUN PARK	48,148,420	45,987,515	2,160,905	4.70%	168,400	159,260	9,140	5.74%	0	0	0	0.00%
237	NORGLENWOLD	279,593,814	258,215,606	21,378,208	8.28%	650,960	621,140	29,820	4.80%	0	0	0	0.00%
385	NORRIS BEACH	38,790,974	39,123,256	-332,282	-0.85%	190,250	180,540	9,710	5.38%	0	0	0	0.00%
374	PARKLAND BEACH	85,945,935	84,135,744	1,810,191	2.15%	2,758,710	2,583,120	175,590	6.80%	0	0	0	0.00%
362	PELICAN NARROWS	57,676,227	56,633,552	1,042,675	1.84%	335,180	319,730	15,450	4.83%	0	0	0	0.00%
253	POINT ALISON	23,084,269	25,394,657	-2,310,388	-9.10%	84,220	80,180	4,040	5.04%	0	0	0	0.00%
256	POPLAR BAY	111,500,414	105,151,193	6,349,221	6.04%	432,310	411,030	21,280	5.18%	0	0	0	0.00%
267	ROCHON SANDS	67,479,209	64,734,726	2,744,483	4.24%	488,580	461,860	26,720	5.79%	0	0	0	0.00%
273	ROSS HAVEN	68,357,940	66,839,653	1,518,287	2.27%	247,100	233,730	13,370	5.72%	0	0	0	0.00%
277	SANDY BEACH	51,870,489	51,319,345	551,144	1.07%	708,230	676,877	31,353	4.63%	0	0	0	0.00%
279	SEBA BEACH	233,463,457	204,944,372	28,519,085	13.92%	4,243,520	3,886,530	356,990	9.19%	0	0	0	0.00%
282	SILVER BEACH	98,892,630	97,557,868	1,334,762	1.37%	224,000	209,800	14,200	6.77%	0	0	0	0.00%
283	SILVER SANDS	76,720,356	70,050,286	6,670,070	9.52%	1,426,840	1,343,960	82,880	6.17%	0	0	0	0.00%
369	SOUTH BAPTISTE	23,966,643	23,136,355	830,288	3.59%	1,544,168	778,690	765,478	98.30%	0	0	0	0.00%
288	SOUTH VIEW	24,314,534	20,587,286	3,727,248	18.10%	145,370	138,100	7,270	5.26%	0	0	0	0.00%
388	SUNBREAKER COVE	167,389,796	160,094,129	7,295,667	4.56%	180,900	170,210	10,690	6.28%	0	0	0	0.00%
306	SUNDANCE BEACH	72,249,119	68,984,227	3,264,892	4.73%	97,060	91,760	5,300	5.78%	0	0	0	0.00%
386	SUNRISE BEACH	33,068,092	31,296,281	1,771,811	5.66%	161,720	153,020	8,700	5.69%	0	0	0	0.00%
357	SUNSET BEACH	40,178,221	38,403,430	1,774,791	4.62%	168,980	161,590	7,390	4.57%	0	0	0	0.00%
308	SUNSET POINT	89,395,021	74,367,798	15,027,223	20.21%	210,740	202,640	8,100	4.00%	0	0	0	0.00%
324	VAL QUENTIN	52,948,609	54,487,298	-1,538,689	-2.82%	316,800	305,690	11,110	3.63%	0	0	0	0.00%
380	WAIPAROUS	49,067,531	46,141,482	2,926,049	6.34%	54,450	50,890	3,560	7.00%	0	0	0	0.00%
370	WEST BAPTISTE	42,003,761	42,854,372	-850,611	-1.98%	147,270	140,540	6,730	4.79%	0	0	0	0.00%
344	WEST COVE	61,695,503	59,945,733	1,749,770	2.92%	233,780	221,540	12,240	5.52%	0	0	0	0.00%
371	WHISPERING HILLS	59,531,572	56,867,667	2,663,905	4.68%	357,430	337,550	19,880	5.89%	12,480	12,410	70	0.56%
365	WHITE SANDS	134,893,006	126,923,437	7,969,569	6.28%	659,960	628,050	31,910	5.08%	0	0	0	0.00%
354	YELLOWSTONE	44,363,078	40,605,537	3,757,541	9.25%	187,520	176,710	10,810	6.12%	0	0	0	0.00%
	SUBTOTAL	4,019,979,712	3,809,222,353	210,757,359	5.53%	27,421,778	25,348,507	2,073,271	8.18%	159,010	152,240	6,770	4.45%
	Improvement Districts												
159	I.D. NO. 04 (WATERTON)	210,125,302	204,914,379	5,210,923	2.54%	81,413,810	75,230,780	6,183,030	8.22%	0	0	0	0.00%

Municipality		RESIDENTIAL / FARM LAND 2026 Residential/Farmland	2025 Residential/Farmland	$ Diff	% Diff	*NON-RESIDENTIAL 2026 Non- residential	2025 Non- residential	$ Diff	% Diff	MACHINERY AND EQUIPMENT 2026 Mach & Equip	2025 Mach & Equip	$ Diff	% Diff
164	I.D. NO. 09 (BANFF)	155,174,800	139,521,790	15,653,010	11.22%	1,054,482,330	885,137,783	169,344,547	19.13%	0	0	0	0.00%
167	I.D. NO. 12 (JASPER NATIONAL PARK)	6,715,910	6,635,090	80,820	1.22%	69,745,340	57,818,840	11,926,500	20.63%	0	0	0	0.00%
168	I.D. NO. 13 (ELK ISLAND)	377,210	374,130	3,080	0.82%	5,823,100	5,863,570	-40,470	-0.69%	0	0	0	0.00%
179	I.D. NO. 24 (WOOD BUFFALO)	2,458,890	2,439,830	19,060	0.78%	1,288,820	1,309,420	-20,600	-1.57%	0	0	0	0.00%
373	KANANASKIS IMPROVEMENT DISTRICT	86,958,978	76,495,915	10,463,063	13.68%	160,918,140	139,161,230	21,756,910	15.63%	25,100,350	24,293,160	807,190	3.32%
	SUBTOTAL	461,811,090	430,381,134	31,429,956	7.30%	1,373,671,540	1,164,521,623	209,149,917	17.96%	25,100,350	24,293,160	807,190	3.32%
	Special Areas												
142	SPECIAL AREAS BOARD	695,149,421	663,161,873	31,987,548	4.82%	3,996,589,434	2,946,191,665	1,050,397,769	35.65%	471,948,890	467,701,670	4,247,220	0.91%
	SUBTOTAL	695,149,421	663,161,873	31,987,548	4.82%	3,996,589,434	2,946,191,665	1,050,397,769	35.65%	471,948,890	467,701,670	4,247,220	0.91%
462	TOWNSITE OF REDWOOD MEADOWS	264,648,033	249,648,091	14,999,942	6.01%	0	0	0	0.00%	0	0	0	0.00%
	SUBTOTAL	264,648,033	249,648,091	14,999,942	6.01%	0	0	0	0.00%	0	0	0	0.00%
	GRAND TOTAL	857,549,468,276	764,204,413,280	93,345,054,996	12.21%	292,201,545,275	270,638,531,704	21,563,013,571	7.97%	106,908,676,255	102,553,635,149	4,355,041,106	4.25%