ANALYSIS

ECONOMIC UPDATE

Market Analysis

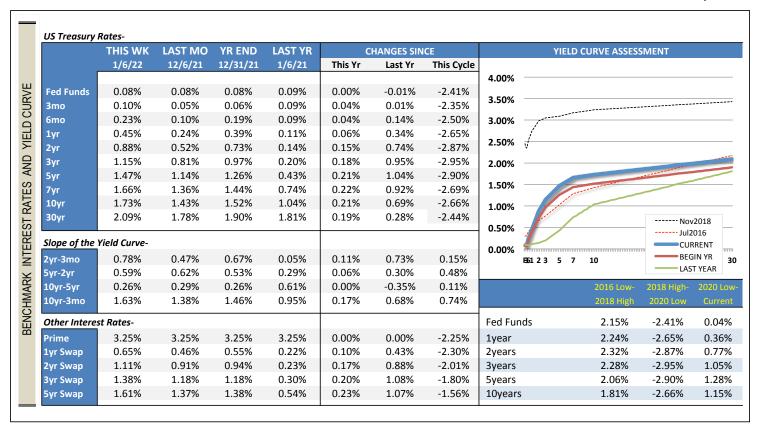
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07 January 2022



US JOBS REPORT DISAPPOINTS AGAIN IN DECEMBER; PAYROLLS INCREASE ONLY 199K

U.S. job growth faltered in December, just before the rapid spread of the new omicron coronavirus variant cast a fresh threat over the economy and its recovery from the pandemic.

The Labor Department reported that payrolls in December rose by 199,000 - the second consecutive month of worse-than-expected growth. The last time job growth was this slow was in December 2020, when employers cut 306,000 positions.

In a separate survey, t nation's unemployment rate dropped to 3.9% from 4.2% — the lowest level since the pandemic began.

The figures suggest that despite high demand for workers, businesses are still struggling to attract new employees as factors like a lack of childcare, virus fears and large stimulus savings persevere.

The labor force participation rate was unchanged at 61.9% as the labor shortage persists, despite the lower-than-expected unemployment drop. The labor force increased only 1.0% in 2021 while jobs increased 6.1 million after declining by 8.9 million in 2020.

		LATEST	CURRENT	PREV
GDP	QoQ	Q3-Final	2.3%	6.7%
GDP - YTD	Annl	Q3-Final	5.1%	6.5%
Consumer Spending	QoQ	Q3-Final	2.0%	12.0%
Consumer Spending	Annl	Q3-Final	8.5%	11.7%
Unemployment	Мо	December	3.9%	4.2%
Consumer Inflation	YoY	November	6.8%	6.2%
Core Inflation	YoY	November	4.9%	4.6%
Consumer Credit	Annual	October	4.6%	7.7%
Retail Sales	YoY	November	19.6%	19.6%
Vehicle Sales	Annl (Mil)	November	13.3	13.4
Home Sales	Annl (Mil)	November	7 205	7 140

October

19.1%

19.5%

Key Economic Indicators for Banks, Thrifts & Credit Unions-

	THIS WK	YR END	PCT CI	HANGES
	1/6/22	12/31/21	YTD	12Mos
DJIA	36,236	36,338	-0.3%	16.4%
S&P 500	4,696	4,766	-1.5%	22.2%
NASDAQ	15,080	15,645	-3.6%	13.1%
Crude Oil	79.46	75.21	5.7%	55.2%
Avg Gasoline	3.28	3.28	0.0%	45.9%
Gold	1,789	1,829	-2.2%	-3.2%



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AVERAGE CREDIT UNION RATES AND RATE SENSITIVITY

	THIS WK	YTD C	hange	Chg in Curr	ent Cycle*	Rate S	Sensitivity
	1/6/22	Rate	Benchmark	Rate	Benchmark	YTD	Cycle
Classic CC	10.96%	-0.02%	0.00%	-0.73%	-2.25%	0%	32%
Platinum CC	9.29%	-0.01%	0.00%	-0.98%	-2.25%	0%	44%
48mo Veh	2.68%	0.00%	0.15%	-0.98%	-2.10%	0%	47%
60mo Veh	2.78%	0.00%	0.18%	-0.99%	-1.90%	0%	52%
72mo Veh	3.09%	0.00%	0.20%	-1.03%	-1.76%	0%	59%
HE LOC	3.76%	0.00%	0.00%	-1.80%	-2.25%	0%	80%
10yr HE	4.59%	-0.01%	0.21%	-0.93%	-1.78%	-5%	52%
15yr FRM	2.74%	0.00%	0.21%	-1.84%	-1.61%	0%	115%
30yr FRM	3.27%	0.01%	0.21%	-1.79%	-1.51%	5%	119%
Sh Drafts	0.05%	0.00%	0.00%	-0.09%	-2.37%	0%	4%
Reg Svgs	0.09%	0.00%	0.00%	-0.10%	-2.37%	0%	4%
MMkt-10k	0.15%	0.00%	0.00%	-0.33%	-2.37%	0%	14%
MMkt-50k	0.22%	0.00%	0.00%	-0.43%	-2.37%	0%	18%
6mo CD	0.24%	0.00%	0.04%	-0.79%	-2.29%	0%	34%
1yr CD	0.35%	0.00%	0.06%	-1.16%	-2.29%	0%	51%
2yr CD	0.46%	-0.01%	0.15%	-1.39%	-2.10%	-7%	66%
3yr CD	0.57%	0.00%	0.18%	-1.49%	-1.90%	0%	78%

Bmk Begin	Mkt Begin	Last Top	Last Bottom
12/31/21	12/31/21	Nov-18	Jul-16
3.25%	10.98%	11.69%	11.39%
3.25%	9.30%	10.27%	9.09%
0.73%	2.68%	3.66%	2.58%
0.97%	2.78%	3.77%	2.68%
1.12%	3.09%	4.12%	3.05%
3.25%	3.76%	5.56%	4.01%
1.26%	4.60%	5.52%	4.45%
1.39%	2.74%	4.58%	3.14%
1.52%	3.26%	5.06%	3.69%
0.08%	0.05%	0.14%	0.11%
0.08%	0.09%	0.19%	0.14%
0.08%	0.15%	0.48%	0.22%
0.08%	0.22%	0.65%	0.31%
0.19%	0.24%	1.03%	0.34%
0.39%	0.35%	1.51%	0.53%
0.73%	0.47%	1.85%	0.78%
0.97%	0.57%	2.06%	1.04%

STRATEGICALLY FOR CREDIT UNIONS

Rising virus cases pose a new risk to the labor market in 2022: The December report only includes data from the first half of the month, before a stunning rise in cases driven by the highly transmissible omicron variant. The U.S. is now reporting a seven-day moving average of more than 540,000 cases.

While it's still unclear what the fast-spreading variant will ultimately mean for the health of the economy, its effects on daily life have already been felt: Thousands of flights have been canceled, Broadway shows are shuttering their doors and a growing number of schools have postponed their reopenings.

In all, the economy gained about 6.4 million jobs over the duration of 2021, or an average of 537,000 per month – more than in any year on record. But the nation remains 3.6 million jobs short of pre-pandemic levels in February 2020. Job growth last month was strongest in the leisure and hospitality sector, which added 53,000 positions, and professional and business services, which saw an increase of 43,000.

The Federal Reserve has been closely tracking the jobs data as it balances its withdrawal of pandemic support for the economy with its dual mandate of stabilizing prices and working toward maximum employment. Hawkish minutes released this week from the Fed's Dec. 14-15 meeting suggest that policymakers are prepared to accelerate the normalization of policy in order to combat the hottest inflation in nearly four decades, including raising interest rates and running down their \$8.8 trillion balance sheet.

ECONOMIC RELEASES

RELEASES THIS WEEK:	Current	Projected	Previous
Unemployment (Dec)	3.9%	4.0%	4.2%
Construction Spending (Nov, MoM)	0.4%	0.5%	0.4%

RELEASES FOR UPCOMING WEEK:	Projected	Previous
Consumer Inflation (Dec, YoY)	7.1%	6.8%
Wholesale Inflation (Dec, YoY)	9.8%	9.6%
Retail Sales (Dec, YoY)	17.0%	18.2%

MERIDIAN FINANCIAL STRESS INDEX TM



^{*}Since Nov 2018





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ECONOMIC CALENDAR

SATURDAY	FRIDAY	THURSDAY	WEDNESDAY	TUESDAY	MONDAY
11	10 Consumer Inflation 6.8%		8	7 Consumer Credit \$16.9B	Dec 6
18	17 Leading Indicators 1.1%	Jobless Claims 206k Cont'd Claims 1.85M Ind Production 5.3% Cap Utilization 76.8%	15 FOMC Announcement	14 Whis Inflation 9.6%	13
25 CHRISTMAS DAY	24 CHRISTMAS HOLIDAY New Home Sales 744k	Jobless Claims 205k Cont'd Claims 1.86M Personal Income 0.4% Personal Spending 0.6%	GDP (Q3-Final) 2.3% Exist Home Sales 6.46M	21	20 Leading Indicators 1.1%
Jan 1 NEW YEAR'S DAY	31 NEW YEAR'S HOLIDAY	Jobless Claims 198k Cont'd Claims 1.71M	29	Home Prices 19.1% Consumer Confid 115.8	27
8	7 Unemployment 3.9% Nonfarm Payrolls 199k Private Payrolls 211k	6 Jobless Claims 207k Cont'd Claims 1.75M	5 FOMC Minutes	4	3 Constr Spending 0.4%
15	14 Retail Sales Industrial Production Capacity Utilization	Jobless Claims Cont'd Claims Wholesale Inflation	12 Consumer Inflation	11	10
22	21 Leading Indicators	Jobless Claims Cont'd Claims Existing Home Sales	19	18	17 MLK HOLIDAY
29	28 Personal Income Personal Spending	Jobless Claims Cont'd Claims GDP (Q4-1st)	Home Prices New Home Sales FOMC Decision	25 Consumer Confidence	24
5	4 Unemployment Nonfarm Payrolls Private Payrolls	Jobless Claims Cont'd Claims Total Vehicle Sales	2	Feb 1 Construction Spending	31





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		202	21			20	22			2023	
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3
ECONOMIC OUTLOOK											
Economic Growth-											
GDP - (QoQ)	6.3%	6.7%	2.3%	7.1%	4.9%	4.2%	3.9%	3.0%	2.3%	2.2%	2.1%
GDP - (YTD)	6.3%	6.5%	5.1%	5.6%	4.9%	4.6%	4.3%	4.0%	2.3%	2.3%	2.2%
Consumer Spending - (QoQ)	11.4%	12.0%	1.7%	6.1%	4.8%	2.4%	1.8%	1.5%	1.4%	1.8%	2.4%
Consumer Spending - (YTD)	11.4%	11.7%	8.4%	7.8%	4.8%	3.6%	3.0%	2.6%	1.4%	1.6%	1.9%
Goverment Spending - (QoQ)	4.2%	-2.0%	0.9%	-2.1%	3.1%	1.9%	2.7%	1.9%	1.2%	1.1%	0.9%
Government Spending - (YTD)	4.2%	1.1%	1.0%	0.3%	3.1%	2.5%	2.6%	2.4%	1.2%	1.2%	1.1%
, , ,											
Consumer Wealth-											
Unemployment Rate	6.2%	5.9%	5.1%	4.2%	4.0%	3.7%	3.5%	3.5%	3.5%	3.5%	3.5%
Consumer Inflation	1.9%	4.8%	5.3%	6.8%	6.0%	5.6%	4.2%	3.8%	3.0%	2.9%	2.6%
Home Prices	10.8%	15.2%	19.7%	19.1%	18.7%	18.5%	18.3%	18.0%	17.8%	17.5%	17.39
	CLE LOAN N	MARKETS									
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Consumer Demand- Total Home Sales (Mil)	7.199	6.370	6.795	7.090	7.193	7.383	7.408	7.495	7.536	7.650	
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil)	7.199 6.303	6.370 5.633	6.057	6.310	6.361	6.464	6.448	6.511	6.542	6.618	6.62
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil)	7.199	6.370									6.62
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil)	7.199 6.303	6.370 5.633	6.057	6.310	6.361	6.464	6.448	6.511	6.542	6.618	6.624 1.043
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils)	7.199 6.303 0.896	6.370 5.633 0.737	6.057 0.738	6.310 0.780	6.361 0.832	6.464 0.919	6.448 0.960	6.511 0.984	6.542 0.994	6.618 1.032	1.70
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils)	7.199 6.303 0.896 3.146	6.370 5.633 0.737	6.057 0.738 2.714	6.310 0.780 2.325	6.361 0.832 1.806	6.464 0.919 1.880	6.448 0.960 1.755	6.511 0.984 1.714	6.542 0.994 1.500	6.618 1.032 1.867	1.70! 1.24
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils)	7.199 6.303 0.896 3.146 0.974	6.370 5.633 0.737 2.926 1.341	6.057 0.738 2.714 1.302	6.310 0.780 2.325 1.124	6.361 0.832 1.806 0.997	6.464 0.919 1.880 1.302	6.448 0.960 1.755 1.254	6.511 0.984 1.714 1.264	6.542 0.994 1.500 1.043	6.618 1.032 1.867 1.402	1.70 1.24 0.46
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils)	7.199 6.303 0.896 3.146 0.974 2.172	6.370 5.633 0.737 2.926 1.341 1.585	6.057 0.738 2.714 1.302 1.412	6.310 0.780 2.325 1.124 1.201	6.361 0.832 1.806 0.997 0.809	6.464 0.919 1.880 1.302 0.578	6.448 0.960 1.755 1.254 0.501	6.511 0.984 1.714 1.264 0.450	6.542 0.994 1.500 1.043 0.457	6.618 1.032 1.867 1.402 0.465	1.70 1.24 0.46 27%
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share	7.199 6.303 0.896 3.146 0.974 2.172 69%	6.370 5.633 0.737 2.926 1.341 1.585 54%	6.057 0.738 2.714 1.302 1.412 52%	6.310 0.780 2.325 1.124 1.201 52%	6.361 0.832 1.806 0.997 0.809 45%	6.464 0.919 1.880 1.302 0.578 31%	6.448 0.960 1.755 1.254 0.501 29%	6.511 0.984 1.714 1.264 0.450 26%	6.542 0.994 1.500 1.043 0.457 30%	6.618 1.032 1.867 1.402 0.465 25%	1.70 1.24 0.46 27%
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share	7.199 6.303 0.896 3.146 0.974 2.172 69%	6.370 5.633 0.737 2.926 1.341 1.585 54%	6.057 0.738 2.714 1.302 1.412 52%	6.310 0.780 2.325 1.124 1.201 52%	6.361 0.832 1.806 0.997 0.809 45%	6.464 0.919 1.880 1.302 0.578 31%	6.448 0.960 1.755 1.254 0.501 29%	6.511 0.984 1.714 1.264 0.450 26%	6.542 0.994 1.500 1.043 0.457 30%	6.618 1.032 1.867 1.402 0.465 25%	1.70 1.24 0.46 27%
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share Vehicle Sales (Mil) MARKET RATE OUTLOOK Benchmark Rates-	7.199 6.303 0.896 3.146 0.974 2.172 69% 16.7	6.370 5.633 0.737 2.926 1.341 1.585 54% 16.2	6.057 0.738 2.714 1.302 1.412 52% 12.5	6.310 0.780 2.325 1.124 1.201 52% 13.3	6.361 0.832 1.806 0.997 0.809 45% 14.7	6.464 0.919 1.880 1.302 0.578 31% 14.7	6.448 0.960 1.755 1.254 0.501 29% 12.5	6.511 0.984 1.714 1.264 0.450 26% 13.4	6.542 0.994 1.500 1.043 0.457 30% 14.6	6.618 1.032 1.867 1.402 0.465 25% 15.6	6.62 1.04 1.70 1.24 0.46 27% 16.3
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share Vehicle Sales (Mil) MARKET RATE OUTLOOK Benchmark Rates- Prime	7.199 6.303 0.896 3.146 0.974 2.172 69% 16.7	6.370 5.633 0.737 2.926 1.341 1.585 54% 16.2	6.057 0.738 2.714 1.302 1.412 52% 12.5	6.310 0.780 2.325 1.124 1.201 52% 13.3	6.361 0.832 1.806 0.997 0.809 45% 14.7	6.464 0.919 1.880 1.302 0.578 31% 14.7	6.448 0.960 1.755 1.254 0.501 29% 12.5	6.511 0.984 1.714 1.264 0.450 26% 13.4	6.542 0.994 1.500 1.043 0.457 30% 14.6	6.618 1.032 1.867 1.402 0.465 25% 15.6	6.624 1.043 1.709 1.243 0.465 27% 16.3
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share Vehicle Sales (Mil) MARKET RATE OUTLOOK Benchmark Rates- Prime Fed Funds	7.199 6.303 0.896 3.146 0.974 2.172 69% 16.7	6.370 5.633 0.737 2.926 1.341 1.585 54% 16.2	6.057 0.738 2.714 1.302 1.412 52% 12.5	6.310 0.780 2.325 1.124 1.201 52% 13.3	6.361 0.832 1.806 0.997 0.809 45% 14.7	6.464 0.919 1.880 1.302 0.578 31% 14.7	6.448 0.960 1.755 1.254 0.501 29% 12.5	6.511 0.984 1.714 1.264 0.450 26% 13.4	6.542 0.994 1.500 1.043 0.457 30% 14.6	6.618 1.032 1.867 1.402 0.465 25% 15.6	7.666 6.624 1.045 1.709 1.245 0.466 27% 16.3
Consumer Demand- Fotal Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share Vehicle Sales (Mil) MARKET RATE OUTLOOK Benchmark Rates- Prime Fed Funds Byr UST	7.199 6.303 0.896 3.146 0.974 2.172 69% 16.7	6.370 5.633 0.737 2.926 1.341 1.585 54% 16.2	6.057 0.738 2.714 1.302 1.412 52% 12.5	6.310 0.780 2.325 1.124 1.201 52% 13.3	6.361 0.832 1.806 0.997 0.809 45% 14.7	6.464 0.919 1.880 1.302 0.578 31% 14.7	6.448 0.960 1.755 1.254 0.501 29% 12.5	6.511 0.984 1.714 1.264 0.450 26% 13.4 4.0% 0.9% 1.6%	6.542 0.994 1.500 1.043 0.457 30% 14.6	6.618 1.032 1.867 1.402 0.465 25% 15.6	6.624 1.043 1.709 1.243 0.463 27% 16.3
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share Vehicle Sales (Mil) MARKET RATE OUTLOOK Benchmark Rates-	7.199 6.303 0.896 3.146 0.974 2.172 69% 16.7	6.370 5.633 0.737 2.926 1.341 1.585 54% 16.2	6.057 0.738 2.714 1.302 1.412 52% 12.5	6.310 0.780 2.325 1.124 1.201 52% 13.3	6.361 0.832 1.806 0.997 0.809 45% 14.7	6.464 0.919 1.880 1.302 0.578 31% 14.7	6.448 0.960 1.755 1.254 0.501 29% 12.5	6.511 0.984 1.714 1.264 0.450 26% 13.4	6.542 0.994 1.500 1.043 0.457 30% 14.6	6.618 1.032 1.867 1.402 0.465 25% 15.6	6.62- 1.04- 1.70- 1.24- 0.46- 27% 16.3 4.5% 1.4% 1.9%
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share Vehicle Sales (Mil) MARKET RATE OUTLOOK Benchmark Rates- Prime Fed Funds Byr UST	7.199 6.303 0.896 3.146 0.974 2.172 69% 16.7	6.370 5.633 0.737 2.926 1.341 1.585 54% 16.2	6.057 0.738 2.714 1.302 1.412 52% 12.5	6.310 0.780 2.325 1.124 1.201 52% 13.3	6.361 0.832 1.806 0.997 0.809 45% 14.7	6.464 0.919 1.880 1.302 0.578 31% 14.7	6.448 0.960 1.755 1.254 0.501 29% 12.5	6.511 0.984 1.714 1.264 0.450 26% 13.4 4.0% 0.9% 1.6%	6.542 0.994 1.500 1.043 0.457 30% 14.6	6.618 1.032 1.867 1.402 0.465 25% 15.6	6.62- 1.04- 1.70- 1.24- 0.46- 27% 16.3 4.5% 1.4% 1.9%
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share Vehicle Sales (Mil) MARKET RATE OUTLOOK Benchmark Rates- Prime Fed Funds Byr UST	7.199 6.303 0.896 3.146 0.974 2.172 69% 16.7	6.370 5.633 0.737 2.926 1.341 1.585 54% 16.2 3.3% 0.1% 0.5% 1.6%	6.057 0.738 2.714 1.302 1.412 52% 12.5	6.310 0.780 2.325 1.124 1.201 52% 13.3	6.361 0.832 1.806 0.997 0.809 45% 14.7	6.464 0.919 1.880 1.302 0.578 31% 14.7	6.448 0.960 1.755 1.254 0.501 29% 12.5	6.511 0.984 1.714 1.264 0.450 26% 13.4 4.0% 0.9% 1.6% 2.3%	6.542 0.994 1.500 1.043 0.457 30% 14.6	6.618 1.032 1.867 1.402 0.465 25% 15.6	6.62- 1.04: 1.70: 1.24: 0.46: 27% 16.3 4.5% 1.4% 1.9% 2.5%
Consumer Demand- Total Home Sales (Mil) Existing Home (Mil) New Home Sales (Mil) Single Family Homes (Mils) Purchase Apps (Mils) Refinancing Apps (Mils) Refi Apps Share Vehicle Sales (Mil) MARKET RATE OUTLOOK Benchmark Rates- Prime Fed Funds Byr UST 10yr UST Market Rates-	7.199 6.303 0.896 3.146 0.974 2.172 69% 16.7 3.3% 0.1% 0.3% 1.3%	6.370 5.633 0.737 2.926 1.341 1.585 54% 16.2	6.057 0.738 2.714 1.302 1.412 52% 12.5	6.310 0.780 2.325 1.124 1.201 52% 13.3 3.3% 0.1% 1.2% 1.5%	6.361 0.832 1.806 0.997 0.809 45% 14.7	6.464 0.919 1.880 1.302 0.578 31% 14.7	6.448 0.960 1.755 1.254 0.501 29% 12.5 3.7% 0.6% 1.5% 2.1%	6.511 0.984 1.714 1.264 0.450 26% 13.4 4.0% 0.9% 1.6%	6.542 0.994 1.500 1.043 0.457 30% 14.6	6.618 1.032 1.867 1.402 0.465 25% 15.6	6.624 1.043 1.709 1.243 0.463 27% 16.3





Market Analysis

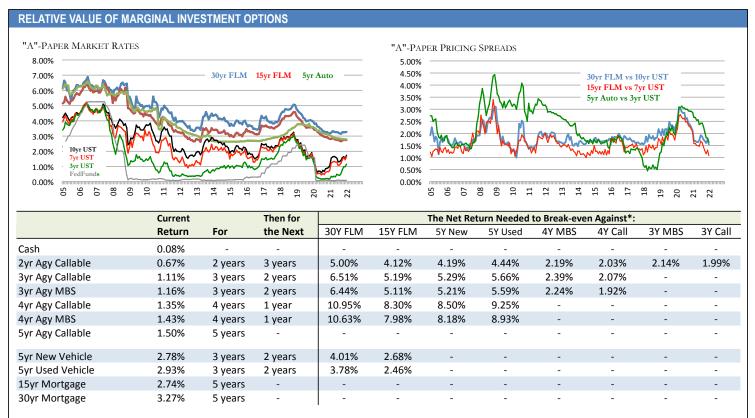
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STRATEGIC ASSESSMENT OF RELATIVE VALUE INVESTMENT AND FUNDING OPTIONS



^{*} Best relative value noted by probabilites of achieving "break-even" returns

RELATIVE VALUE OF MARGINAL FUNDING OPTIONS

	Current		Then for	The Net Co	st Needed to	Break-even	Against*:
	Cost	For	the Next	3Y CD	3Y FHLB	2Y CD	2Y FHLB
Share Draft	0.05%	1 year	2 years	0.83%	1.73%	0.87%	1.71%
Regular Savings	0.09%	1 year	2 years	0.81%	1.71%	0.83%	1.67%
Money Market	0.15%	1 year	2 years	0.78%	1.68%	0.77%	1.61%
FHLB Overnight	0.26%	1 year	2 years	0.73%	1.63%	0.66%	1.50%
Catalyst Settlement	1.25%	1 year	2 years	0.23%	1.13%	-0.17%	0.51%
6mo Term CD	0.24%	6 mos	2.5 yrs	0.64%	1.36%	0.53%	1.09%
6mo FHLB Term	0.45%	6 mos	2.5 yrs	0.59%	1.31%	0.46%	1.02%
6mo Catalyst Term	0.54%	6 mos	2.5 yrs	0.58%	1.30%	0.43%	0.99%
1yr Term CD	0.35%	1 year	2 years	0.68%	1.58%	0.57%	1.41%
1yr FHLB Term	0.43%	1 year	2 years	0.64%	1.54%	0.49%	1.33%
2yr Term CD	0.46%	2 years	1 year	0.79%	2.59%	-	-
2yr FHLB Term	0.88%	2 years	1 year	-0.05%	1.75%	-	-
3yr Term CD	0.57%	3 years	-	-	-	-	-
3yr FHLB Term	1.17%	3 years	-	-	-	-	-

st Highest relative value noted by highest differentials and volatility projections



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02 2021	<\$2	\$2-10 Million	\$10-50	\$50-100 Million	\$100-500	\$500>	TOTAL	<\$10 Million	<\$50	<\$100	<\$500
Q3-2021	Million	IVIIIIION	<million< th=""><th>IVIIIIION</th><th>Million</th><th>Million</th><th>TOTAL</th><th>IVIIIION</th><th>Million</th><th>Million</th><th>Million</th></million<>	IVIIIIION	Million	Million	TOTAL	IVIIIION	Million	Million	Million
DEMOGRAPHICS											
Number of Credit Unions	331	737	1,467	687	1,083	685	4,990	1,068	2,535	3,222	4,305
Average Assets (\$Mil)	\$0.9	\$5.6	\$25.9	\$72.3	\$226.2	\$2,454.0	\$404.4	\$4.2	\$16.7	\$28.6	\$78.3
Pct of Credit Unions	7%	15%	29%	14%	22%	14%	100%	21%	51%	65%	86%
Pct of Industry Assets	0%	0%	2%	2%	12%	83%	100%	0%	2%	5%	17%
GROWTH RATES (YTD)											
Total Assets	-6.0%	-9.8%	-5.3%	0.6%	4.2%	14.8%	12.5%	-9.5%	-5.7%	-2.4%	2.3%
Total Loans	-13.0%	-16.6%	-11.3%	-4.8%	-1.7%	8.8%	6.9%	-16.4%	-11.8%	-7.9%	-3.2%
Total Shares	-5.2%	-7.9%	-4.1%	1.0%	4.3%	13.6%	11.6%	-7.7%	-4.5%	-1.6%	2.6%
Net Worth	-5.1%	-12.9%	-9.0%	-2.3%	1.2%	14.2%	11.4%	-12.3%	-9.4%	-5.8%	-1.0%
BALANCE SHEET ALLOCATION											
Net Worth-to-Total Assets	18.3%	15.1%	11.7%	11.1%	10.2%	10.2%	10.2%	15.3%	12.1%	11.6%	10.6%
Cash & Inv-to-Total Assets	60%	56%	53%	47%	38%	34%	35%	56%	54%	50%	41%
Loans-to-Total Assets	39%	43%	44%	49%	57%	62%	61%	43%	44%	47%	54%
Vehicle-to-Total Loans	61%	65%	50%	43%	38%	31%	33%	65%	52%	47%	40%
REL-to-Total Loans	1%	7%	29%	40%	47%	53%	52%	6%	27%	34%	44%
REL-to-Net Worth	2%	19%	109%	176%	262%	325%	308%	17%	96%	137%	225%
Indirect-to-Total Loans	0%	0%	4%	10%	17%	21%	20%	0%	3%	7%	14%
Loans-to-Total Shares	49%	51%	50%	56%	64%	72%	70%	51%	50%	53%	61%
Chkg & Svgs-to-Total Shares	92%	85%	77%	73%	66%	55%	57%	85%	78%	75%	68%
Nonterm-to-Total Shares	92%	86%	84%	83%	81%	79%	79%	87%	84%	84%	82%
Term CDs-to-Total Shares	5%	10%	10%	11%	13%	15%	14%	10%	10%	11%	12%
Short-term Funding Ratio	51.7%	39.2%	31.3%	25.8%	20.0%	17.0%	17.9%	32.1%	28.8%	22.5%	18.0%
Net Long-term Asset Ratio	3.3%	8.5%	20.1%	27.3%	34.6%	40.1%	38.7%	18.9%	23.3%	31.4%	38.5%
LOAN QUALITY											
Loan Delinquency Ratio	2.91%	1.22%	0.72%	0.56%	0.45%	0.45%	0.46%	0.77%	0.65%	0.50%	0.46%
Net Charge-off Ratio	0.38%	0.29%	0.22%	0.19%	0.17%	0.27%	0.26%	0.23%	0.21%	0.18%	0.26%
"Misery" Index	3.29%	1.51%	0.94%	0.75%	0.62%	0.72%	0.72%	1.00%	0.86%	0.68%	0.71%
RE Loan Delinquency	0.55%	1.49%	0.73%	0.50%	0.41%	0.43%	0.43%	1.48%	0.75%	0.58%	0.44%
Vehicle Loan Delinguency	2.41%	1.07%	0.64%	0.48%	0.40%	0.33%	0.35%	1.15%	0.71%	0.59%	0.45%
Direct Loans	2.41%	1.07%	0.61%	0.46%	0.40%	0.35%	0.30%	1.15%	0.69%	0.58%	0.43%
Indirect Loans	0.00%	0.25%	0.96%	0.54%	0.47%	0.37%	0.38%	0.25%	0.95%	0.62%	0.49%
Loss Allow as % of Loans	3.20%	1.39%	0.83%	0.77%	0.71%	0.98%	0.94%	1.50%	0.90%	0.83%	0.74%
Current Loss Exposure	1.40%	0.60%	0.40%	0.77%	0.71%	0.28%	0.29%	0.65%	0.42%	0.37%	0.74%
Coverage Ratio (Adequacy)	2.3	2.3	2.1	2.4	2.5	3.5	3.3	2.3	2.1	2.2	2.4
EARNINGS								•			
Gross Asset Yield	2.97%	2.85%	2.65%	2.76%	2.86%	3.07%	3.03%	2.85%	2.67%	2.72%	2.82%
Cost of Funds	0.30%	0.29%	0.25%	0.26%	0.32%	0.47%	0.44%	0.29%	0.25%	0.25%	0.30%
Gross Interest Margin	2.67%	2.56%	2.40%	2.51%	2.54%	2.60%	2.59%	2.56%	2.42%	2.47%	2.52%
Provision Expense	0.17%	0.08%	0.07%	0.08%	0.06%	0.06%	0.06%	0.09%	0.07%	0.07%	0.06%
Net Interest Margin	2.50%	2.47%	2.34%	2.43%	2.48%	2.54%	2.52%	2.47%	2.35%	2.39%	2.46%
Non-Interest Income	0.52%	0.66%	0.97%	1.18%	1.34%	1.32%	1.31%	0.65%	0.93%	1.07%	1.26%
Non-Interest Expense	3.28%	3.07%	2.94%	3.07%	3.15%	2.73%	2.80%	3.09%	2.96%	3.02%	3.11%
Net Operating Expense	2.77%	2.41%	1.97%	1.89%	1.81%	1.41%	1.49%	2.44%	2.02%	1.95%	1.85%
Net Operating Return	-0.27%	0.06%	0.36%	0.54%	0.67%	1.13%	1.04%	0.04%	0.33%	0.44%	0.60%
Non-recurring Inc(Exp)	0.71%	0.11%	0.09%	0.09%	0.07%	0.05%	0.06%	0.15%	0.09%	0.09%	0.08%
Net Income	0.44%	0.17%	0.45%	0.63%	0.74%	1.18%	1.10%	0.19%	0.42%	0.53%	0.68%
Return on Net Worth	-1.5%	0.4%	3.1%	4.8%	6.5%	11.1%	10.1%	0.3%	2.7%	3.8%	5.6%



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	√¢2	\$2-10	\$10 F0	\$E0 100	\$100 E00	¢E00>		∠¢10	∠¢E0	∠¢100	∠¢E00
Q3-2021	<\$2 Million	\$2-10 Million	\$10-50 <million< th=""><th>\$50-100 Million</th><th>\$100-500 Million</th><th>\$500> Million</th><th>TOTAL</th><th><\$10 Million</th><th><\$50 Million</th><th><\$100 Million</th><th><\$500 Million</th></million<>	\$50-100 Million	\$100-500 Million	\$500> Million	TOTAL	<\$10 Million	<\$50 Million	<\$100 Million	<\$500 Million
OPERATING EFFICIENCIES:											
Loans & Shares-											
Avg Loan Balance	\$5,594	\$7,325	\$5,140	\$7,611	\$11,651	\$18,293	\$16,187	\$7,220	\$5,362	\$6,608	\$10,415
Avg Loan Rate	6.61%	5.62%	4.98%	4.76%	4.43%	4.42%	4.44%	5.68%	5.05%	4.89%	4.54%
Avg Loan Yield, net	6.19%	5.43%	4.83%	4.61%	4.33%	4.32%	4.34%	5.47%	4.90%	4.74%	4.43%
Avg Share Balance	\$2,600	\$5,509	\$9,058	\$10,311	\$11,999	\$14,236	\$13,592	\$5,134	\$8,408	\$9,341	\$11,13
Avg Share Rate	0.37%	0.34%	0.28%	0.29%	0.36%	0.55%	0.51%	0.35%	0.29%	0.29%	0.34%
Non-Member Deposit Ratio	1.2%	0.9%	0.6%	0.6%	0.6%	0.6%	0.6%	0.9%	0.6%	0.6%	0.6%
Net Operating Profitability-											
Earning Asset/Funding	123%	117%	111%	109%	107%	111%	111%	118%	111%	110%	108%
Fee Inc-to-Total Revenue	15%	19%	27%	30%	32%	30%	30%	19%	26%	28%	31%
Net Operating Return per FTE											
Interest Income per FTE	\$36,220	\$80,148	\$117,346	\$127,471	\$131,776	\$199,362	\$182,948	\$73,913	\$109,964	\$118,803	\$128,02
Avg Interest & Prov per FTE	\$5,774	\$10,507	\$13,806	\$15,276	\$17,330	\$34,678	\$30,479	\$9,835	\$13,131	\$14,214	\$16,42
Net Interest Income per FTE	\$30,446	\$69,641	\$103,539	\$112,196	\$114,446	\$164,684	\$152,469	\$64,077	\$96,833	\$104,589	\$111,59
Non-Interest Income per FTE	\$6,299	\$18,669	\$42,906	\$54,570	\$61,636	\$85,721	\$79,180	\$16,913	\$38,489	\$46,608	\$57,29
				\$141,853	\$145,286	\$177,229	\$168,992	\$79,971	\$121,754		\$141,43
·	\$40,058	\$86,573	\$130,309								
Avg Ops Expense per FTE Net Op Expense per FTE	\$40,058 \$33,759	\$86,573 \$67,904	\$130,309 \$87,403	\$87,283	\$83,650	\$91,509	\$89,812	\$63,057	\$83,265	\$85,293	\$84,12
Avg Ops Expense per FTE Net Op Expense per FTE	\$33,759	\$67,904	\$87,403	\$87,283	\$83,650	\$91,509	\$89,812	\$63,057			\$84,125 \$27.47
Avg Ops Expense per FTE		\$67,904							\$83,265 \$ 13,567	\$85,293 \$19,295	
Avg Ops Expense per FTE Net Op Expense per FTE	\$33,759 \$ (3,312)	\$67,904 \$ 1,737	\$87,403	\$87,283	\$83,650	\$91,509	\$89,812	\$63,057			\$84,129 \$27,47
Avg Ops Expense per FTE Net Op Expense per FTE Avg Net Op Return per FTE	\$33,759 \$ (3,312)	\$67,904 \$ 1,737	\$87,403	\$87,283	\$83,650	\$91,509	\$89,812	\$63,057			
Avg Ops Expense per FTE Net Op Expense per FTE Avg Net Op Return per FTE Revenue/Operating Expense	\$33,759 \$ (3,312)	\$67,904 \$ 1,737	\$87,403	\$87,283	\$83,650	\$91,509	\$89,812	\$63,057			\$27,47
Avg Ops Expense per FTE Net Op Expense per FTE Avg Net Op Return per FTE Revenue/Operating Expense Revenue-	\$33,759 \$ (3,312) e Assessme	\$67,904 \$ 1,737	\$87,403 \$ 16,137	\$87,283 \$ 24,913	\$83,650 \$ 30,797	\$91,509 \$73,176	\$89,812 \$62,657	\$63,057 \$ 1,020	\$ 13,567	\$ 19,295	\$27,47 \$185,31
Avg Ops Expense per FTE Net Op Expense per FTE Avg Net Op Return per FTE Revenue/Operating Expense Revenue- Avg Revenue per FTE - Total Revenue Ratio	\$33,759 \$ (3,312) e Assessme \$42,520	\$67,904 \$ 1,737 Int \$98,817	\$87,403 \$ 16,137 \$160,252	\$87,283 \$ 24,913 \$182,042	\$83,650 \$ 30,797 	\$91,509 \$73,176 \$285,083	\$89,812 \$62,657 \$262,128	\$63,057 \$ 1,020 \$ 90,826	\$ 13,567 \$ 148,453	\$ 19,295 \$165,410	\$27,47 \$185,31
Avg Ops Expense per FTE Net Op Expense per FTE Avg Net Op Return per FTE Revenue/Operating Expense Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses-	\$33,759 \$ (3,312) e Assessme \$42,520	\$67,904 \$ 1,737 Int \$98,817	\$87,403 \$ 16,137 \$160,252	\$87,283 \$ 24,913 \$182,042	\$83,650 \$ 30,797 	\$91,509 \$73,176 \$285,083	\$89,812 \$62,657 \$262,128	\$63,057 \$ 1,020 \$ 90,826	\$ 13,567 \$ 148,453	\$ 19,295 \$165,410	\$27,47 \$185,33 4.08%
Avg Ops Expense per FTE Net Op Expense per FTE Avg Net Op Return per FTE Revenue/Operating Expense Revenue- Avg Revenue per FTE	\$33,759 \$ (3,312) e Assessme \$42,520 3.48%	\$67,904 \$ 1,737	\$87,403 \$ 16,137 \$160,252 3.61%	\$87,283 \$ 24,913 \$182,042 3.95%	\$83,650 \$ 30,797 \$193,412 4.19%	\$91,509 \$73,176 \$285,083 4.39%	\$89,812 \$62,657 \$262,128 4.34%	\$63,057 \$ 1,020 \$90,826 3.51%	\$ 13,567 \$148,453 3.60%	\$19,295 \$165,410 3.79%	\$27,47 \$185,3: 4.08% \$70,32
Avg Ops Expense per FTE Net Op Expense per FTE Avg Net Op Return per FTE Revenue/Operating Expense Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE	\$33,759 \$ (3,312) e Assessme \$42,520 3.48% \$18,688	\$67,904 \$ 1,737 Int \$98,817 3.51%	\$87,403 \$ 16,137 \$160,252 3.61%	\$87,283 \$ 24,913 \$182,042 3.95%	\$83,650 \$ 30,797 \$193,412 4.19% \$73,302	\$91,509 \$73,176 \$285,083 4.39% \$93,588	\$89,812 \$62,657 \$262,128 4.34% \$88,237	\$63,057 \$ 1,020 \$90,826 3.51% \$41,621	\$ 13,567 \$148,453 3.60% \$58,902	\$19,295 \$165,410 3.79% \$63,023	\$27,47 \$185,3: 4.08% \$70,32
Avg Ops Expense per FTE Net Op Expense per FTE Avg Net Op Return per FTE Revenue/Operating Expense Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp	\$33,759 \$ (3,312) e Assessme \$42,520 3.48% \$18,688 1.53% 47%	\$67,904 \$ 1,737 Int \$98,817 3.51% \$45,414 1.61% 52%	\$87,403 \$ 16,137 \$160,252 3.61% \$62,441 1.41% 48%	\$87,283 \$24,913 \$182,042 3.95% \$67,064 1.45% 47%	\$83,650 \$ 30,797 \$193,412 4.19% \$73,302 1.59% 50%	\$91,509 \$ 73,176 \$285,083 4.39% \$93,588 1.44% 53%	\$89,812 \$62,657 \$262,128 4.34% \$88,237 1.46% 52%	\$63,057 \$ 1,020 \$90,826 3.51% \$41,621 1.61% 52%	\$ 13,567 \$148,453 3.60% \$58,902 1.43% 48%	\$19,295 \$165,410 3.79% \$63,023 1.44% 48%	\$27,47 \$185,3: 4.08% \$70,32 1.55% 50%
Avg Ops Expense per FTE Net Op Expense per FTE Avg Net Op Return per FTE Revenue/Operating Expense Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing)	\$33,759 \$ (3,312) e Assessme \$42,520 3.48% \$18,688 1.53% 47% 2.12	\$67,904 \$ 1,737 Int \$98,817 3.51% \$45,414 1.61% 52% 0.77	\$87,403 \$ 16,137 \$160,252 3.61% \$62,441 1.41% 48% 0.40	\$87,283 \$24,913 \$182,042 3.95% \$67,064 1.45% 47% 0.33	\$83,650 \$ 30,797 \$193,412 4.19% \$73,302 1.59% 50% 0.28	\$91,509 \$ 73,176 \$285,083 4.39% \$93,588 1.44% 53% 0.18	\$89,812 \$62,657 \$262,128 4.34% \$88,237 1.46% 52% 0.20	\$63,057 \$ 1,020 \$90,826 3.51% \$41,621 1.61% 52% 0.85	\$ 13,567 \$148,453 3.60% \$58,902 1.43% 48% 0.44	\$19,295 \$165,410 3.79% \$63,023 1.44% 48% 0.37	\$27,47 \$185,3: 4.08% \$70,32 1.55% 50% 0.30
Avg Ops Expense per FTE Net Op Expense per FTE Avg Net Op Return per FTE Revenue/Operating Expense Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp	\$33,759 \$ (3,312) e Assessme \$42,520 3.48% \$18,688 1.53% 47%	\$67,904 \$ 1,737 Int \$98,817 3.51% \$45,414 1.61% 52%	\$87,403 \$ 16,137 \$160,252 3.61% \$62,441 1.41% 48%	\$87,283 \$24,913 \$182,042 3.95% \$67,064 1.45% 47%	\$83,650 \$ 30,797 \$193,412 4.19% \$73,302 1.59% 50%	\$91,509 \$ 73,176 \$285,083 4.39% \$93,588 1.44% 53%	\$89,812 \$62,657 \$262,128 4.34% \$88,237 1.46% 52%	\$63,057 \$ 1,020 \$90,826 3.51% \$41,621 1.61% 52%	\$ 13,567 \$148,453 3.60% \$58,902 1.43% 48%	\$19,295 \$165,410 3.79% \$63,023 1.44% 48%	\$27,47 \$185,3: 4.08% \$70,32 1.55% 50% 0.30 73,538
Avg Ops Expense per FTE Net Op Expense per FTE Avg Net Op Return per FTE Revenue/Operating Expense Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees	\$33,759 \$ (3,312) e Assessme \$42,520 3.48% \$18,688 1.53% 47% 2.12 254 80%	\$67,904 \$ 1,737 •nt \$98,817 3.51% \$45,414 1.61% 52% 0.77 1,536 46%	\$87,403 \$ 16,137 \$160,252 3.61% \$62,441 1.41% 48% 0.40 8,740 16%	\$87,283 \$24,913 \$182,042 3.95% \$67,064 1.45% 47% 0.33 10,736 10%	\$83,650 \$ 30,797 \$193,412 4.19% \$73,302 1.59% 50% 0.28 52,273	\$91,509 \$73,176 \$285,083 4.39% \$93,588 1.44% 53% 0.18 246,094 5%	\$89,812 \$62,657 \$262,128 4.34% \$88,237 1.46% 52% 0.20 319,632	\$63,057 \$ 1,020 \$90,826 3.51% \$41,621 1.61% 52% 0.85 1,790 52%	\$13,567 \$148,453 3.60% \$58,902 1.43% 48% 0.44 10,530 23%	\$19,295 \$165,410 3.79% \$63,023 1.44% 48% 0.37 21,266 16%	\$185,31 4.08% \$70,32 1.55% 50% 0.30 73,538 10%
Avg Ops Expense per FTE Net Op Expense per FTE Avg Net Op Return per FTE Revenue/Operating Expense Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp per FTE	\$33,759 \$ (3,312) e Assessme \$42,520 3.48% \$18,688 1.53% 47% 2.12 254 80% \$13,123	\$67,904 \$ 1,737 Int \$98,817 3.51% \$45,414 1.61% 52% 0.77 1,536 46% \$23,185	\$87,403 \$ 16,137 \$160,252 3.61% \$62,441 1.41% 48% 0.40 8,740 16% \$35,545	\$87,283 \$24,913 \$182,042 3.95% \$67,064 1.45% 47% 0.33 10,736 10% \$37,370	\$83,650 \$ 30,797 \$193,412 4.19% \$73,302 1.59% 50% 0.28 52,273 7% \$37,361	\$91,509 \$73,176 \$285,083 4.39% \$93,588 1.44% 53% 0.18 246,094 5% \$43,382	\$89,812 \$62,657 \$262,128 4.34% \$88,237 1.46% 52% 0.20 319,632 6% \$41,861	\$63,057 \$ 1,020 \$90,826 3.51% \$41,621 1.61% 52% 0.85 1,790 52% \$21,757	\$ 13,567 \$148,453 3.60% \$58,902 1.43% 48% 0.44 10,530 23% \$33,202	\$19,295 \$165,410 3.79% \$63,023 1.44% 48% 0.37 21,266 16% \$35,306	\$27,47 \$185,3: 4.08% \$70,32 1.55% 50% 0.30 73,538 10% \$36,76
Avg Ops Expense per FTE Net Op Expense per FTE Avg Net Op Return per FTE Revenue/Operating Expense Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents	\$33,759 \$ (3,312) e Assessme \$42,520 3.48% \$18,688 1.53% 47% 2.12 254 80% \$13,123	\$67,904 \$ 1,737 •nt \$98,817 3.51% \$45,414 1.61% 52% 0.77 1,536 46%	\$87,403 \$ 16,137 \$160,252 3.61% \$62,441 1.41% 48% 0.40 8,740 16%	\$87,283 \$24,913 \$182,042 3.95% \$67,064 1.45% 47% 0.33 10,736 10%	\$83,650 \$ 30,797 \$193,412 4.19% \$73,302 1.59% 50% 0.28 52,273 7%	\$91,509 \$73,176 \$285,083 4.39% \$93,588 1.44% 53% 0.18 246,094 5%	\$89,812 \$62,657 \$262,128 4.34% \$88,237 1.46% 52% 0.20 319,632 6%	\$63,057 \$ 1,020 \$90,826 3.51% \$41,621 1.61% 52% 0.85 1,790 52%	\$13,567 \$148,453 3.60% \$58,902 1.43% 48% 0.44 10,530 23%	\$19,295 \$165,410 3.79% \$63,023 1.44% 48% 0.37 21,266 16%	\$185,3: 4.08% \$70,32 1.55% 50% 0.30 73,538 10% \$36,76 0.81%
Avg Ops Expense per FTE Net Op Expense per FTE Avg Net Op Return per FTE Revenue/Operating Expense Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp per FTE - Occupancy & Ops Expense - Pct of Total Op Expense	\$33,759 \$ (3,312) e Assessme \$42,520 3.48% \$18,688 1.53% 47% 2.12 254 80% \$13,123 1.08% 33%	\$67,904 \$ 1,737 Int \$98,817 3.51% \$45,414 1.61% 52% 0.77 1,536 46% \$23,185 0.82% 27%	\$87,403 \$ 16,137 \$160,252 3.61% \$62,441 1.41% 48% 0.40 8,740 16% \$35,545 0.80% 27%	\$87,283 \$24,913 \$182,042 3.95% \$67,064 1.45% 47% 0.33 10,736 10% \$37,370 0.81% 26%	\$83,650 \$ 30,797 \$193,412 4.19% \$73,302 1.59% 50% 0.28 52,273 7% \$37,361 0.81% 26%	\$91,509 \$73,176 \$285,083 4.39% \$93,588 1.44% 53% 0.18 246,094 5% \$43,382 0.67% 24%	\$89,812 \$62,657 \$262,128 4.34% \$88,237 1.46% 52% 0.20 319,632 6% \$41,861 0.69% 25%	\$63,057 \$ 1,020 \$90,826 3.51% \$41,621 1.61% 52% 0.85 1,790 52% \$21,757 0.84% 27%	\$148,453 3.60% \$58,902 1.43% 48% 0.44 10,530 23% \$33,202 0.81% 27%	\$19,295 \$165,410 3.79% \$63,023 1.44% 48% 0.37 21,266 16% \$35,306 0.81%	\$185,3: 4.08% \$70,32 1.55% 50% 0.30 73,538 10% \$36,76 0.81% 26%
Avg Ops Expense per FTE Net Op Expense per FTE Avg Net Op Return per FTE Revenue/Operating Expense Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp per FTE - Occupancy & Ops Expense - Pct of Total Op Expense	\$33,759 \$ (3,312) e Assessme \$42,520 3.48% \$18,688 1.53% 47% 2.12 254 80% \$13,123 1.08% 33% \$8,247	\$67,904 \$ 1,737 Int \$98,817 3.51% \$45,414 1.61% 52% 0.77 1,536 46% \$23,185 0.82%	\$87,403 \$ 16,137 \$160,252 3.61% \$62,441 1.41% 48% 0.40 8,740 16% \$35,545 0.80%	\$87,283 \$24,913 \$182,042 3.95% \$67,064 1.45% 47% 0.33 10,736 10% \$37,370 0.81% 26% \$37,419	\$83,650 \$ 30,797 \$193,412 4.19% \$73,302 1.59% 50% 0.28 52,273 7% \$37,361 0.81% 26% \$34,623	\$91,509 \$73,176 \$285,083 4.39% \$93,588 1.44% 53% 0.18 246,094 5% \$43,382 0.67% 24% \$40,259	\$89,812 \$62,657 \$262,128 4.34% \$88,237 1.46% 52% 0.20 319,632 6% \$41,861 0.69% 25% \$38,894	\$63,057 \$ 1,020 \$ 1,020 \$90,826 3.51% \$41,621 1.61% 52% 0.85 1,790 52% \$21,757 0.84% 27% \$16,594	\$ 13,567 \$148,453 3.60% \$58,902 1.43% 48% 0.44 10,530 23% \$33,202 0.81%	\$19,295 \$165,410 3.79% \$63,023 1.44% 48% 0.37 21,266 16% \$35,306 0.81% 27%	\$185,31 4.08% \$70,32 1.55% 50% 0.30 73,538 10% \$36,76 0.81% 26% \$34,31
Avg Ops Expense per FTE Net Op Expense per FTE Avg Net Op Return per FTE Revenue/Operating Expense Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp per FTE - Occupancy & Ops Expense - Pct of Total Op Expense - Pct of Total Op Expense	\$33,759 \$ (3,312) e Assessme \$42,520 3.48% \$18,688 1.53% 47% 2.12 254 80% \$13,123 1.08% 33%	\$67,904 \$ 1,737 Int \$98,817 3.51% \$45,414 1.61% 52% 0.77 1,536 46% \$23,185 0.82% 27% \$17,975	\$87,403 \$ 16,137 \$160,252 3.61% \$62,441 1.41% 48% 0.40 8,740 16% \$35,545 0.80% 27% \$32,323	\$87,283 \$24,913 \$182,042 3.95% \$67,064 1.45% 47% 0.33 10,736 10% \$37,370 0.81% 26%	\$83,650 \$ 30,797 \$193,412 4.19% \$73,302 1.59% 50% 0.28 52,273 7% \$37,361 0.81% 26%	\$91,509 \$73,176 \$285,083 4.39% \$93,588 1.44% 53% 0.18 246,094 5% \$43,382 0.67% 24%	\$89,812 \$62,657 \$262,128 4.34% \$88,237 1.46% 52% 0.20 319,632 6% \$41,861 0.69% 25%	\$63,057 \$ 1,020 \$90,826 3.51% \$41,621 1.61% 52% 0.85 1,790 52% \$21,757 0.84% 27%	\$13,567 \$148,453 3.60% \$58,902 1.43% 48% 0.44 10,530 23% \$33,202 0.81% 27% \$29,650	\$19,295 \$165,410 3.79% \$63,023 1.44% 48% 0.37 21,266 16% \$35,306 0.81% 27% \$33,572	\$185,31 4.08% \$70,32 1.55% 50% 0.30 73,538 10% \$36,76 0.81% 26% \$34,31
Avg Ops Expense per FTE Net Op Expense per FTE Avg Net Op Return per FTE Revenue/Operating Expense Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp per FTE - Occupancy & Ops Expense - Pct of Total Op Expense - Pct of Total Op Expense Avg All Other Expense Ratio - Pct of Total Ops Expense	\$33,759 \$ (3,312) e Assessme \$42,520 3.48% \$18,688 1.53% 47% 2.12 254 80% \$13,123 1.08% 33% \$8,247 0.68%	\$67,904 \$ 1,737 Int \$98,817 3.51% \$45,414 1.61% 52% 0.77 1,536 46% \$23,185 0.82% 27% \$17,975 0.64%	\$87,403 \$ 16,137 \$160,252 3.61% \$62,441 1.41% 48% 0.40 8,740 16% \$35,545 0.80% 27% \$32,323 0.73%	\$87,283 \$24,913 \$182,042 3.95% \$67,064 1.45% 47% 0.33 10,736 10% \$37,370 0.81% 26% \$37,419 0.81%	\$83,650 \$ 30,797 \$193,412 4.19% \$73,302 1.59% 50% 0.28 52,273 7% \$37,361 0.81% 26% \$34,623 0.75%	\$91,509 \$73,176 \$285,083 4.39% \$93,588 1.44% 53% 0.18 246,094 5% \$43,382 0.67% 24% \$40,259 0.62%	\$89,812 \$62,657 \$262,128 4.34% \$88,237 1.46% 52% 0.20 319,632 6% \$41,861 0.69% 25% \$38,894 0.64%	\$63,057 \$ 1,020 \$ 1,020 \$90,826 3.51% \$41,621 1.61% 52% 0.85 1,790 52% \$21,757 0.84% 27% \$16,594 0.64%	\$13,567 \$148,453 3.60% \$58,902 1.43% 48% 0.44 10,530 23% \$33,202 0.81% 27% \$29,650 0.72%	\$19,295 \$165,410 3.79% \$63,023 1.44% 48% 0.37 21,266 16% \$35,306 0.81% 27% \$33,572 0.77%	\$185,31 4.08% \$70,32 1.55% 50% 0.30 73,538 10% \$36,76 0.81% 26% \$34,31 0.76%
Avg Ops Expense per FTE Net Op Expense per FTE Avg Net Op Return per FTE Revenue/Operating Expense Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp per FTE - Occupancy & Ops Expense - Pct of Total Op Expense - Pct of Total Op Expense - Pct of Total Op Expense Avg All Other Expense Per FTE - All Other Expense Ratio	\$33,759 \$ (3,312) e Assessme \$42,520 3.48% \$18,688 1.53% 47% 2.12 254 80% \$13,123 1.08% 33% \$8,247 0.68%	\$67,904 \$ 1,737 Int \$98,817 3.51% \$45,414 1.61% 52% 0.77 1,536 46% \$23,185 0.82% 27% \$17,975 0.64%	\$87,403 \$ 16,137 \$160,252 3.61% \$62,441 1.41% 48% 0.40 8,740 16% \$35,545 0.80% 27% \$32,323 0.73%	\$87,283 \$24,913 \$182,042 3.95% \$67,064 1.45% 47% 0.33 10,736 10% \$37,370 0.81% 26% \$37,419 0.81%	\$83,650 \$ 30,797 \$193,412 4.19% \$73,302 1.59% 50% 0.28 52,273 7% \$37,361 0.81% 26% \$34,623 0.75%	\$91,509 \$73,176 \$285,083 4.39% \$93,588 1.44% 53% 0.18 246,094 5% \$43,382 0.67% 24% \$40,259 0.62%	\$89,812 \$62,657 \$262,128 4.34% \$88,237 1.46% 52% 0.20 319,632 6% \$41,861 0.69% 25% \$38,894 0.64%	\$63,057 \$ 1,020 \$ 1,020 \$90,826 3.51% \$41,621 1.61% 52% 0.85 1,790 52% \$21,757 0.84% 27% \$16,594 0.64%	\$13,567 \$148,453 3.60% \$58,902 1.43% 48% 0.44 10,530 23% \$33,202 0.81% 27% \$29,650 0.72%	\$19,295 \$165,410 3.79% \$63,023 1.44% 48% 0.37 21,266 16% \$35,306 0.81% 27% \$33,572 0.77%	\$185,31 4.08% \$70,32 1.55% 50% 0.30 73,538 10% \$36,76 0.81% 26% \$34,31 0.76%
Avg Ops Expense per FTE Net Op Expense per FTE Avg Net Op Return per FTE Revenue/Operating Expense Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp per FTE - Occupancy & Ops Expense - Pct of Total Op Expense - Pct of Total Op Expense Avg All Other Expense Per FTE - All Other Expense Ratio - Pct of Total Ops Expense	\$33,759 \$ (3,312) e Assessme \$42,520 3.48% \$18,688 1.53% 47% 2.12 254 80% \$13,123 1.08% 33% \$8,247 0.68% 21%	\$67,904 \$ 1,737 Int \$98,817 3.51% \$45,414 1.61% 52% 0.77 1,536 46% \$23,185 0.82% 27% \$17,975 0.64% 21%	\$87,403 \$ 16,137 \$160,252 3.61% \$62,441 1.41% 48% 0.40 8,740 16% \$35,545 0.80% 27% \$32,323 0.73% 25%	\$87,283 \$24,913 \$182,042 3.95% \$67,064 1.45% 47% 0.33 10,736 10% \$37,370 0.81% 26% \$37,419 0.81% 26%	\$83,650 \$ 30,797 \$193,412 4.19% \$73,302 1.59% 50% 0.28 52,273 7% \$37,361 0.81% 26% \$34,623 0.75% 24%	\$91,509 \$73,176 \$285,083 4.39% \$93,588 1.44% 53% 0.18 246,094 5% \$43,382 0.67% 24% \$40,259 0.62% 23%	\$89,812 \$62,657 \$262,128 4.34% \$88,237 1.46% 52% 0.20 319,632 6% \$41,861 0.69% 25% \$38,894 0.64% 23%	\$63,057 \$ 1,020 \$90,826 3.51% \$41,621 1.61% 52% 0.85 1,790 52% \$21,757 0.84% 27% \$16,594 0.64% 21%	\$148,453 3.60% \$58,902 1.43% 48% 0.44 10,530 23% \$33,202 0.81% 27% \$29,650 0.72% 24%	\$19,295 \$165,410 3.79% \$63,023 1.44% 48% 0.37 21,266 16% \$35,306 0.81% 27% \$33,572 0.77% 25%	\$185,3: 4.08% \$70,32 1.55% 50% 0.30 73,538 10% \$36,76 0.81% 26% \$34,31 0.76% 24%
Avg Ops Expense per FTE Net Op Expense per FTE Avg Net Op Return per FTE Revenue/Operating Expense Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp per FTE - Occupancy & Ops Expense - Pct of Total Op Expense - Pct of Total Op Expense Avg All Other Expense per FTE - All Other Expense Ratio - Pct of Total Ops Expense Membership Outreach- Members-to-Potential Mbers	\$33,759 \$ (3,312) e Assessme \$42,520 3.48% \$18,688 1.53% 47% 2.12 254 80% \$13,123 1.08% 33% \$8,247 0.68% 21%	\$67,904 \$ 1,737 Int \$98,817 3.51% \$45,414 1.61% 52% 0.77 1,536 46% \$23,185 0.82% 27% \$17,975 0.64% 21%	\$87,403 \$ 16,137 \$160,252 3.61% \$62,441 1.41% 48% 0.40 8,740 16% \$35,545 0.80% 27% \$32,323 0.73% 25%	\$87,283 \$24,913 \$182,042 3.95% \$67,064 1.45% 47% 0.33 10,736 10% \$37,370 0.81% 26% \$37,419 0.81% 26%	\$83,650 \$ 30,797 \$193,412 4.19% \$73,302 1.59% 50% 0.28 52,273 7% \$37,361 0.81% 26% \$34,623 0.75% 24%	\$91,509 \$73,176 \$285,083 4.39% \$93,588 1.44% 53% 0.18 246,094 5% \$43,382 0.67% 24% \$40,259 0.62% 23%	\$89,812 \$62,657 \$262,128 4.34% \$88,237 1.46% 52% 0.20 319,632 6% \$41,861 0.69% 25% \$38,894 0.64% 23%	\$63,057 \$ 1,020 \$90,826 3.51% \$41,621 1.61% 52% 0.85 1,790 52% \$21,757 0.84% 27% \$16,594 0.64% 21%	\$ 13,567 \$148,453 3.60% \$58,902 1.43% 48% 0.44 10,530 23% \$33,202 0.81% 27% \$29,650 0.72% 24%	\$19,295 \$165,410 3.79% \$63,023 1.44% 48% 0.37 21,266 16% \$35,306 0.81% 27% \$33,572 0.77% 25%	\$27,47 \$185,3: 4.08% \$70,32 1.55% 50% 0.30 73,538 10% \$36,76 0.81% 26% \$34,31 0.76% 24%
Avg Ops Expense per FTE Net Op Expense per FTE Avg Net Op Return per FTE Revenue/Operating Expense Revenue- Avg Revenue per FTE - Total Revenue Ratio Operating Expenses- Avg Comp & Benefits per FTE - Comp & Benefits Ratio - Pct of Total Operating Exp - FTE-to-Ops (Staffing) - Full-time Equivalents - Pct Part-time Employees Avg Occ & Ops Exp per FTE - Occupancy & Ops Expense - Pct of Total Op Expense - Pct of Total Ops Expense Avg All Other Expense per FTE - All Other Expense Ratio - Pct of Total Ops Expense Membership Outreach- Members-to-Potential Mbers Members-to-FTEs	\$33,759 \$ (3,312) e Assessme \$42,520 3.48% \$18,688 1.53% 47% 2.12 254 80% \$13,123 1.08% 33% \$8,247 0.68% 21% 10.0% 370	\$67,904 \$ 1,737 Int \$98,817 3.51% \$45,414 1.61% 52% 0.77 1,536 46% \$23,185 0.82% 27% \$17,975 0.64% 21% 6.9% 414	\$87,403 \$ 16,137 \$160,252 3.61% \$62,441 1.41% 48% 0.40 8,740 16% \$35,545 0.80% 27% \$32,323 0.73% 25%	\$87,283 \$24,913 \$182,042 3.95% \$67,064 1.45% 47% 0.33 10,736 10% \$37,370 0.81% 26% \$37,419 0.81% 26%	\$83,650 \$ 30,797 \$193,412 4.19% \$73,302 1.59% 50% 0.28 52,273 7% \$37,361 0.81% 26% \$34,623 0.75% 24% 346	\$91,509 \$73,176 \$285,083 4.39% \$93,588 1.44% 53% 0.18 246,094 5% \$43,382 0.67% 24% \$40,259 0.62% 23% 3.1% 414	\$89,812 \$62,657 \$262,128 4.34% \$88,237 1.46% 52% 0.20 319,632 6% \$41,861 0.69% 25% \$38,894 0.64% 23%	\$63,057 \$ 1,020 \$90,826 3.51% \$41,621 1.61% 52% 0.85 1,790 52% \$21,757 0.84% 27% \$16,594 0.64% 21%	\$ 13,567 \$148,453 3.60% \$58,902 1.43% 48% 0.44 10,530 23% \$33,202 0.81% 27% \$29,650 0.72% 24%	\$19,295 \$165,410 3.79% \$63,023 1.44% 48% 0.37 21,266 16% \$35,306 0.81% 27% \$33,572 0.77% 25%	\$27,47 \$185,3: 4.08% \$70,32 1.55% 50% 0.30 73,538 10% \$36,76 0.81% 26% \$34,31 0.76% 24%