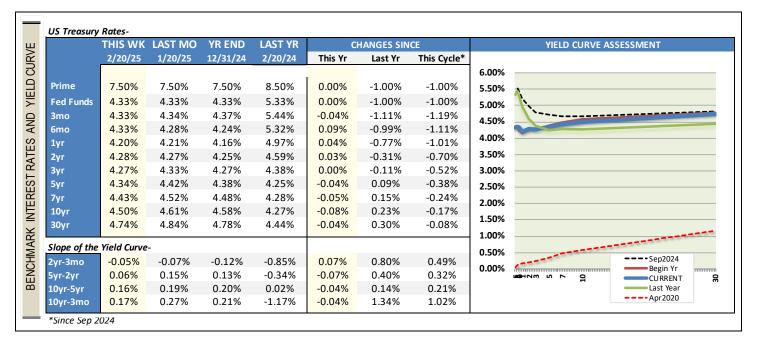
21 February 2025



ACCORDING TO LATEST MINUTES, FED POLICY-MAKERS CONSIDERED TRADE, IMMIGRATION IMPACT ON ECONOMY

Federal Reserve officials discussed the possible effects of potential changes in trade and immigration on the economy and the difficulty in assessing between persistent changes in inflation and temporary ones, according to minutes of the Federal Open Market Committee's Jan. 28-29 meeting released on Wednesday.

Participants pointed to various risks to economic activity and employment, including downside risks associated with an unexpected weakening of the labor market, a weakening of consumers' financial positions, or a tightening of financial conditions, as well as upside risks associated with a potentially more favorable regulatory environment for businesses and continued strength in domestic spending," the minutes said.

The central bank's monetary policy-setting committee held its benchmark interest rate at 4.25%-4.50% at the meeting, pausing its rate-cutting path that started in September and lowered the federal funds rate target range by 100 basis points in three meetings.

In discussing the effects of potential tariffs, "Business contacts in a number of districts had indicated that firms would attempt to pass on to consumers higher input costs arising from potential tariffs," the minutes showed.

		LATEST	CURRENT	PREV
GDP	QoQ	Q4-24 1st	2.3%	3.1%
GDP - YTD	Annl	Q4-24 1st	2.5%	2.6%
Consumer Spending	QoQ	Q4-24 1st	4.2%	3.7%
Consumer Spending YTD	Annl	Q4-24 1st	3.2%	2.8%
			4.00/	4.40/
Unemployment Rate	Mo	January	4.0%	4.1%
Underemployment Rate	Mo	January	7.5%	7.5%
Participation Rate	Mo	January	62.6%	62.5%
Wholesale Inflation	YoY	January	3.5%	3.3%
Consumer Inflation	YoY	January	3.0%	2.9%
Core Inflation	YoY	January	3.3%	3.2%
		5 1	0.60/	4.20/
Consumer Credit	Annual	December	9.6%	-1.3%
Retail Sales	YoY	January	4.8%	3.0%
Vehicle Sales	Annl (Mil)	January	16.1	17.2
Home Sales	Annl (Mil)	December	4.904	4.760
	YoY	November	3.8%	3.6%

•	THIS WK	YR END	PCT C	HANGES
	2/20/25	12/31/24	YTD	12Mos
DJIA	44,176	42,544	3.8%	13.0%
S&P 500	6,117	5,881	4.0%	20.2%
NASDAQ	19,962	19,310	3.4%	24.4%
Crude Oil	72.53	71.72	1.1%	-5.2%
Avg Gasoline	3.15	3.13	0.6%	-3.7%
Gold	2,957	2,641	12.0%	44.5%

Market Analysis

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AVERAGE CREDIT UNION RATES, RATE SENSITIVITIES AND RELATIVE VALUE

	THIS WK	CHCINIA	/T CINCE	DATE CENICI	TIV (IT)/	
	2/20/25	CHG IN MI	2024 High	RATE SENSI Bmk Decline	RS	9.00%
						L 0.000/ Mahiela Looma
Classic CC	13.16%	-0.01%	-0.21%	-1.00%	21%	8.00% Vehicle Loans
Platinum CC	12.58%	-0.09%	-0.44%	-1.00%	44%	7.00% 5YR 6YR 15YR 6.78%
48mo Veh	5.79%	-0.09%	-0.42%	0.64%	-66%	4YR 5.90% 6.17% 6.25%
60mo Veh	5.90%	-0.09%	-0.43%	0.80%	-54%	6.00% Syr Wiortgages
72mo Veh	6.17%	-0.09%	-0.43%	0.84%	-51%	3YR 4YR 5.05% 5.00% 1YR 2YR 4.25% 4.89%
HE LOC	7.65%	-0.20%	-0.80%	-1.00%	80%	4.30%4.30% 4.23% 4.23%
10yr HE	7.39%	-0.01%	-0.15%	-1.00%	15%	4.00% US TREASURY
	6.25%	-0.16%	-0.51%	-0.57%	89%	4.24% (FFdS-1011)
15yr FRM						3.00%
30yr FRM	6.78%	-0.10%	-0.98%	-0.48%	204%	2.00% 2.47% 2.95% 2.88% Deposits
01.00	0.430/	0.000/	0.040/	4.000/	40/	2.00% 3.17% 2.95% 2.88%
Sh Drafts	0.13%	0.00%	0.01%	-1.00%	-1%	1.00% MoneyMkt. 0.87%
Reg Svgs	0.19%	0.00%	0.00%	-1.00%	0%	0.00% RegSavings. 0.19%
MMkt-10k	0.87%	0.00%	-0.04%	-1.00%	4%	0.00%
MMkt-50k	1.17%	0.00%	-0.06%	-1.00%	6%	
		0.040/		l	/	Spreads Over(Under) US Treasury
6mo CD	2.89%	-0.01%	-0.14%	-0.35%	40%	4Y Vehicle 1.51% Reg Svgs -4.14%
1yr CD	3.17%	0.00%	-0.23%	0.11%	-209%	5Y Vehicle 1.63% 1Y CD -1.03%
2yr CD	2.95%	0.02%	-0.11%	0.64%	-17%	15Y Mortg 1.82% 2Y CD -1.33%
3yr CD	2.88%	0.04%	-0.04%	0.80%	-5%	30Y Mortg 2.28% 3Y CD -1.39%

STRATEGICALLY SPEAKING

The minutes released on Wednesday from the Federal Open Market Committee's (FOMC) meeting in January showed that policymakers "generally pointed to upside risks in the inflation outlook."

The Fed said that while it still sees inflation decreasing towards the central bank's 2% target rate, "other factors were cited as having the potential to hinder the disinflation process," including higher costs stemming from potential tariffs.

Policy-makers indicated that "they would want to see further progress on inflation before making" any further cuts. The minutes also cited a "high degree of uncertainty" surrounding the economy, which made it appropriate for the Fed to "take a careful approach" in considering any further changes to its key interest rate.

The unanimity in the latest rate decision comes after signs of a growing disagreement in recent months between those officials who supported further rate reductions and those more worried about stubborn inflation.

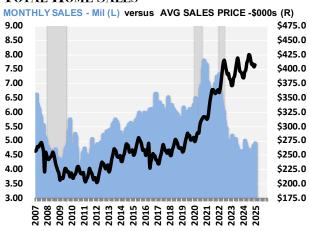
Many Fed officials have indicated they want to see how the President's proposed tariffs and immigration crackdown might affect the economy. We forecast that the tariffs would temporarily push up inflation, but that President Trump's promises to reduce regulation could significantly lower consumer prices over time.

ECONOMIC RELEASES

KELEASES INIS WEEK.	Current	Projected	Previous
FOMC Minutes	"Hi	igh level of u	incertainty"
Leading Indicators (Jan, MoM)	-0.3%	0.0%	-0.1%
Existing Home Sales (Jan, AnnIzd)		4.16M	4.24M

RELEASES FOR UPCOMING WEEK:	Projected	Previous
Home Prices (Dec, YoY)	4.2%	4.3%
Consumer Confidence (Feb)	103.0	104.1
New Home Sales (Jan, Annl)	.680k	698k
GDP (Q4-24, 2nd)	2.3%	2.3%

TOTAL HOME SALES



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THE ECONOMY AND STRATEGIC ASSESSMENT

CURRENT PROFILE

Growth Outlook

Slower pace nationally with pockets of stronger demand and spending

Inflation

More members living paycheck -to-paycheck. This dilutes purchasing power

Household Wealth

Boosted by improvement in capital market, home values and stable wage growth

IMPACT ON OUTLOOK

Growth

Local demand should be sufficient to satisfy pending loan and deposit growth

Inflation and Household Wealth

Expect pace of inflation to range between 2.3% to 2.9% .. Pace of home prices should slow ... Expect pockets of course correction in credit markets

Credit Risk and Liquidity

Two biggest concerns in mounting delinquency & cash flow mismatch

IMPACT ON DEMAND

Growth and Liquidity

Volatility in core deposits remains thus creating unable share growth and potential mismatch between loan/share growth capacity

Credit Demand

Slight fluctuation between A- and C-quality Ioan applications. Pressure to compromise U/W should be avoided

Share Growth

Volatile core deposits and organic growth will determine permissible loan growth

ENTERPRISE RISK EXPOSURE AND STRATEGIC ASSESSMENT

ASSET & NET WORTH

Growth & Capitalization

Efforts should focus on net worth with growth tied to retaining a well-capitalized net worth (>7%)

Balance Sheet Allocation

Must have limited complexity but capable to adjust due to economic, risk pressure and reallocation

Liquidity

Monitor mismatch between loan and share growth .. Core deposit volatility continues in market ... Loan growth is dependent on share growth

RISK EXPOSURES

Enterprise Risk

To garner best balance between financial and member service, the focus must take into account all risk exposures

Interest Rate Risk

Retain risk-to-ST earnings no greater than -10% to -12% given +/-100bp shift and risk-to-LT earnings no greater than -30% given +/-300bp shift

Liquidity Risk

Retail surplus-to-assets no less than 9%; ST Funding no less than 12%

CREDIT MITIGATION

Credit Risk Exposure

High priority in 2025 ... 87% of new origination must be B+-quality or better ...

Allocation and Average Life

Prime quality must be no less than 92% of portfolio .. Average life must range between 2.7 and 3.1 years

Recommend risk classifications of A+ (730+), A (680-729, B (640-679, C (620-639

Loss exposure of Sub-prime may not dilute net worth below 7%

INTEREST RATES, PRICING SPREADS AND STRATEGIC ASSESSMENT

MARKET RATES

Benchmarks

Downward pressure on most treasury benchmarks with greater volatility on the long-end of the curve

Market Rates

Consumer rates will not experience as great a downward pressure as benchmarks... potential to 25 to 30 bp decline in vehicle loan rates

Greater volatility in mortgage rates with range between 6% to 7%

No change in core deposit rates but lower term CD rates

PRICING SPREADS

Effect on Pricing Spreads

Any downward shift in asset rates will be slower than benchmarks therefore relative value of credit -risk asset should increase.

No exposure in core deposit rates will see increase in relative value of core shares ... Improved liquidity profile and downward pressure on term rates should narrow funding spreads and potentially minimize the impact and neeed of promotional term CDs.

Largest impact from downward pressure comes from overnight cash

ALLOCATION & RETURN

Risk Allocation Metrics

Surplus-to-Assets: >9%
ST Funds-to-Assets: >12%

Vehicle-to-Loans: >60%<75%
RE Loans-to-Loans: >25%<50%
RE Loans-to-Net Worth: <275%

Core-to-Shares: >75% Term-to-Shares: <20%

"Misery" Index: <0.80%

Outlook on Return

Marginal loan rates still higher than portfolio yields so even fewer originations might increase revenue





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ECONOMIC CALENDAR

SATURDAY	FRIDAY	THURSDAY	WEDNESDAY	TUESDAY	MONDAY
25	24 Exist Home Sales 4.24M	Jobless Claims 223k Cont'd Claims 1.9M	Cons Confidence -0.1%	21	JANUARY 21 MLK HOLIDAY
FEBRUARY 1	31	Jobless Claims 207k Cont'd Claims 1.86M GDP (Q4, 1st) 2.3% Home Prices 3.8%	FOMC Announcement	28	New Home Sales
8	7 Unemployment 4.0% Non-farm Jobs +219k Private Payrolls +111k Participation Rate 62.6%	6 Jobless Claims 219k Cont'd Claims 1.88M	5	4	3
15	14 Retail Sales 4.2%	Jobless Claims 213k Cont'd Claims 1.85M Wholesale Inflation 3.5%	Consumer Inflation 3.0%	11	10
22	21 Existing Home Sales	Jobless Claims 219k Cont'd Claims 1.87M Leading Indicators -0.3%	FOMC Minutes	18	17
MARCH 1	28	Jobless Claims Cont'd Claims GDP (Q4, 2nd)	26 New Home Sales	Home Prices Consumer Confidence	24
8	7 Unemployment Non-farm Jobs Private Payrolls Participation Rate	Jobless Claims Cont'd Claims	5 FRB Beige Book	4	2
15	14	Jobless Claims Cont'd Claims Wholesale Inflation	12 Consumer Inflation	11	10
22	21	Jobless Claims Cont'd Claims	19	18	17



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January 2025 (Updated January 19, 2025)

		2024				202				. 2026		
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
ONOMIC OUT	LOOK											
onomic Grow	vth-											
OP - (QoQ)	1.6%	3.0%	3.1%	2.3%	2.1%	2.1%	1.7%	1.8%	1.7%	1.7%	1.4%	1.4%
OP - (YTD)	1.6%	2.3%	2.6%	2.5%	2.1%	2.1%	2.0%	1.9%	1.7%	1.7%	1.6%	1.5%
nsumer Spding	1.9%	2.8%	3.7%	3.9%	2.6%	2.3%	1.5%	1.5%	1.2%	1.7%	1.8%	1.9%
TD)	1.9%	2.4%	2.8%	3.1%	2.6%	2.5%	2.1%	2.0%	1.2%	1.5%	1.6%	1.8%
, n. + Coondina	1.8%	3.1%	E 10/	0.9%	0.7%	-0.2%	0.1%	1.0%	0.0%	0.0%	-0.1%	-0.2%
ovt Spending TD)	1.8%	2.5%	5.1% 3.3%	2.7%	0.7%	0.2%	0.1%	0.4%	0.0%	0.0%	0.0%	-0.2%
וט	1.0/0	2.370	3.370	2.7/0	0.770	0.576	0.270	0.470	0.0%	0.076	0.0%	-0.17
nsumer Wea	<u>lth-</u>											
employment	3.8%	4.0%	4.2%	4.2%	4.3%	4.4%	4.4%	4.4%	4.4%	4.4%	4.5%	4.5%
ns Inflation	3.2%	3.2%	2.6%	2.7%	2.7%	2.6%	2.6%	2.3%	2.4%	2.1%	2.2%	2.2%
me Prices	6.3%	6.3%	5.0%	4.0%	3.5%	3.4%	3.0%	3.0%	2.8%	2.8%	3.0%	3.1%
									l			
NGLE FAMILY F		EHICLE LOAP	I WARKETS									
ome Sales (Mi		4.740	4.605	4.760	4.045	4.022	F 002	F 20F	1 211	F 220	F 222	F 25-
me Sales	4.863	4.740	4.605	4.768	4.815	4.933	5.092	5.305	1.311	5.339	5.333	5.357
isting Homes ew Homes	4.200 0.663	4.047 0.693	3.893 0.712	4.044 0.724	4.065 0.750	4.157 0.776	4.313 0.779	4.505 0.800	0.511 0.800	4.538 0.801	4.544 0.789	4.566 0.792
			0.712	0.724	0.730	0.770	0.773	0.800	0.800	0.801	0.769	0.75
lortgage Origin			1 2 4 2	1 427	1 122	1 400	1 502	1 552	1 520	1 726	1 (00	1 57
ngle Family	1.076	1.203	1.343	1.427	1.123	1.468	1.593 0.972	1.553	1.538	1.736	1.690	1.574 0.970
ırchase App efi Apps	0.773 0.303	0.880 0.323	0.924 0.419	0.780 0.647	0.690 0.433	0.930 0.538	0.621	0.928 0.625	0.898 0.640	1.091 0.645	1.067 0.623	0.604
efi Share	28%	27%	31%	45%	39%	37%	39%	40%	42%	37%	37%	38%
		2770	31/0	4370	3370	3770	3370	4070	4270	3770	3770	3070
ehicle Sales (M ehicle Sales	15.6	16.0	16.3	17.0	17.2	17.3	17.1	17.0	16.9	17.0	17.1	17.0
filicie Sales	13.0	10.0	10.5	17.0	17.2	17.5	17.1	17.0	10.9	17.0	17.1	17.0
					•				•			
ARKET RATE O	UTLOOK				<u> </u>				ı			
enchmark Rat												
ime	8.5%	8.5%	8.0%	7.3%	7.3%	7.0%	7.0%	7.0%	7.0%	7.0%	7.0%	7.0%
ed Funds	5.4%	5.4%	4.9%	4.3%	4.3%	4.1%	4.1%	4.1%	4.1%	4.1%	4.1%	4.1%
yr UST	4.6%	4.1%	4.0%	4.2%	4.2%	4.1%	4.1%	4.0%	4.0%	4.0%	4.0%	4.1%
yr UST	4.4%	3.8%	4.2%	4.2%	4.2%	4.2%	4.2%	4.3%	4.3%	4.3%	4.3%	4.4%
yr UST	4.2%	4.4%	3.9%	4.4%	4.7%	4.7%	4.6%	4.5%	4.4%	4.4%	4.4%	4.4%
arket Rates-												
r Veh Loan	6.6%	6.5%	6.3%	6.3%	6.0%	5.9%	5.9%	5.8%	5.8%	5.8%	5.7%	5.7%
Syr 1st Mortg	6.5%	6.6%	5.8%	6.3%	6.2%	6.2%	6.1%	6.0%	5.9%	5.9%	5.8%	5.8%
yr 1st Mortg	6.7%	7.0%	6.5%	6.7%	7.0%	6.9%	6.7%	6.5%	6.4%	6.4%	6.4%	6.4%
gular Svgs	0.2%	0.2%	0.2%	0.2%	0.2%	0.2%	0.2%	0.2%	0.2%	0.2%	0.2%	0.2%
		3.4%	3.3%	3.2%	3.1%	3.1%	3.0%	3.0%	3.1%	3.0%	3.0%	2.9%
r Term CD	3.4%	3.470	J.J/n									



RESOURCES **

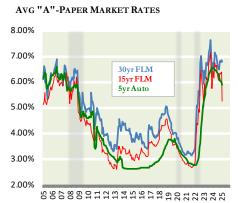
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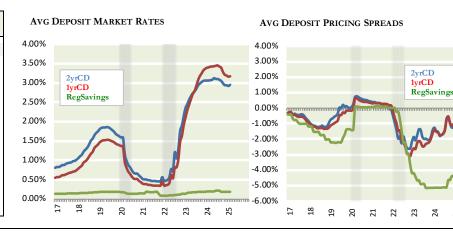
INDICATIVE PRICING SPREADS AND RELATIVE VALUE OF INVESTMENT OPTIONS

	30yr	15yr	5yr
	Mortgage	Mortgage	Vehicle
	2.200/	4.000/	4.740/
Current	2.29%	1.89%	1.71%
Dec-24	2.48%	2.09%	1.87%
Nov-24	2.58%	2.20%	1.88%
Oct-24	2.40%	2.08%	2.34%
Sep-24	2.79%	2.54%	2.85%
Aug-24	2.99%	2.73%	2.75%
Jul-24	2.70%	2.42%	2.15%
Jun-24	2.74%	2.40%	1.95%
May-24	2.50%	2.03%	1.72%
Apr-24	2.45%	2.05%	1.64%
Mar-24	3.03%	2.57%	2.68%
Feb-24	3.03%	2.57%	2.68%
Jan-24	2.35%	1.94%	2.60%





	Reg Svgs	1yr CD	2yr CD
Current	-4.14%	-1.02%	-1.31%
Dec-24	-4.39%	-1.03%	-1.24%
Nov-24	-4.39%	-1.13%	-1.25%
Oct-24	-4.64%	-0.94%	-0.99%
Sep-24	-4.64%	-0.54%	-0.54%
Aug-24	-5.11%	-0.79%	-0.67%
Jul-24	-5.11%	-1.45%	-1.40%
Jun-24	-5.11%	-1.67%	-1.64%
May-24	-5.13%	-1.73%	-1.74%
Apr-24	-5.13%	-1.72%	-1.79%
Mar-24	-5.13%	-1.57%	-1.52%
Feb-24	-5.13%	-1.52%	-1.48%
Jan-24	-5.13%	-1.40%	-1.26%



INDICATIVE INTEREST SPREADS AND MATCHED FUNDING VARIABLES 1yr 2yr 3yr 4yr 5yr 5yr 5yr 15yr 30yr Cash Agy Agy Agy Agy New Veh **Used Veh** Mortgage Mortgage Agy 4.33% 4.30% 4.49% 4.75% 4.89% 5.05% 6.05% 6.25% 6.78% 5.90% 4.20% 4.92% 5.92% Share Draft 0.13% 4.17% 4.36% 4.62% 4.76% 5.77% 6.12% 6.65% **Regular Savings** 0.19% 4.14% 4.11% 4.30% 4.56% 4.70% 4.86% 5.71% 5.86% 6.06% 6.59% 0.87% 3.46% 3.43% 3.88% 4.02% 4.18% 5.18% 5.38% 5.91% Money Market 3.62% 5.03% 0.01% **FHLB Overnight** 4.32% -0.02% 0.17% 0.43% 0.57% 0.73% 1.58% 1.73% 1.93% 2.46% **Catalyst Settlement** 5.50% -1.17% -1.20% -1.01% -0.75% -0.61% -0.45% 0.40% 0.55% 0.75% 1.28% 6mo Term CD 3.04% 1.29% 1.26% 1.45% 1.71% 1.85% 2.01% 2.86% 3.01% 3.21% 3.74% 0.00% 6mo FHLB Term 4.30% 0.03% 0.19% 0.45% 0.59% 0.75% 1.60% 1.75% 1.95% 2.48% **6mo Catalyst Term** 4.86% -0.53% -0.56% -0.37% -0.11% 0.03% 0.19% 1.04% 1.19% 1.39% 1.92% 3.42% 0.91% 0.88% 1.07% 1.47% 2.48% 1yr Term CD 1.33% 1.63% 2.63% 2.83% 3.36% 0.65% 1yr FHLB Term 0.25% 0.81% 2.01% 4.24% 0.09% 0.06% 0.51% 1.66% 1.81% 2.54% 3.08% 1.25% 1.22% 1.41% 1.67% 1.81% 1.97% 2.82% 2.97% 3.17% 3.70% 2vr Term CD 2yr FHLB Term 4.22% 0.11% 0.08% 0.27% 0.53% 0.67% 0.83% 1.68% 1.83% 2.03% 2.56% 3yr Term CD 2.94% 1.39% 1.36% 1.55% 1.81% 1.95% 2.11% 2.96% 3.11% 3.31% 3.84% 3yr FHLB Term 4.23% 0.10% 0.07% 0.26% 0.52% 0.66% 0.82% 1.67% 1.82% 2.02% 2.55% 7yr FHLB Term 4.51% -0.18% -0.21% -0.02% 0.24% 0.38% 0.54% 1.39% 1.54% 1.74% 2.27% 10yr FHLB Term 4.67% -0.34% -0.37% -0.18% 0.08% 0.22% 0.38% 1.23% 1.38% 2.11% 1.58%



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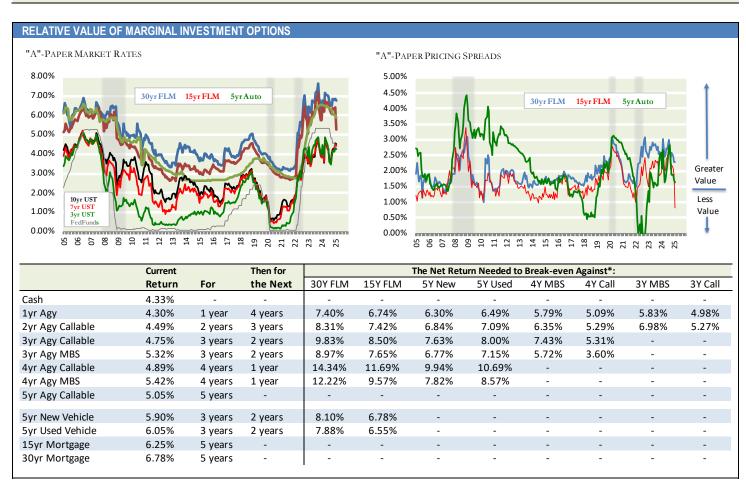
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STRATEGIC ASSESSMENT OF INVESTMENT AND FUNDING OPTIONS, RELATIVE VALUE AND PRICING SPREADS



^{*} Best relative value noted by probabilities of achieving "break-even" returns

RELATIVE VALUE OF MARGINAL FUNDING OPTIONS

	Current		Then for	The Net Co	st Needed to E	Break-even A	gainst*:
	Cost	For	the Next	3Y CD	3Y FHLB	2Y CD	2Y FHLB
Share Draft	0.13%	1 year	2 years	4.35%	6.28%	6.03%	8.31%
Regular Savings	0.19%	1 year	2 years	4.32%	6.25%	5.97%	8.25%
Money Market	0.87%	1 year	2 years	3.98%	5.91%	5.29%	7.57%
FHLB Overnight	4.32%	1 year	2 years	2.25%	4.19%	1.84%	4.12%
Catalyst Settlement	5.50%	1 year	2 years	1.66%	3.60%	0.33%	2.94%
6mo Term CD	3.04%	6 mos	2.5 yrs	2.92%	4.47%	3.09%	4.61%
6mo FHLB Term	4.30%	6 mos	2.5 yrs	2.67%	4.22%	2.67%	4.19%
6mo Catalyst Term	4.86%	6 mos	2.5 yrs	2.56%	4.10%	2.49%	4.01%
1yr Term CD	3.42%	1 year	2 years	2.70%	4.64%	2.74%	5.02%
1yr FHLB Term	4.24%	1 year	2 years	2.29%	4.23%	1.92%	4.20%
2yr Term CD	3.08%	2 years	1 year	2.66%	6.53%	-	-
2yr FHLB Term	4.22%	2 years	1 year	0.38%	4.25%	-	-
3yr Term CD	2.94%	3 years	-	-	-	-	-
3yr FHLB Term	4.23%	3 years	-	-	-	-	-
7yr FHLB Term	4.51%	-	-	-	-	-	-
10yr FHLB Term	4.67%	-	-	-	-	-	-

^{*} Highest relative value noted by highest differentials and volatility projections



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Q3-2024	<\$2 Million	\$2-10 Million	\$10-50 <million< th=""><th>\$50-100 Million</th><th>\$100-500 Million</th><th>\$500> Million</th><th>TOTAL</th><th><\$10 Million</th><th><\$50 Million</th><th><\$100 Million</th><th><\$500 Million</th></million<>	\$50-100 Million	\$100-500 Million	\$500> Million	TOTAL	<\$10 Million	<\$50 Million	<\$100 Million	<\$500 Million
DEMOGRAPHICS											
Number of Credit Unions Average Assets (\$Mil) Pct of Credit Unions Pct of Industry Assets	275 \$0.905 6% 0.0%	610 \$5.6 14% 0.1%	1,228 \$26.1 27% 1%	619 \$72.3 14% 2%	1,048 \$230.5 23% 10%	719 \$2,766.9 16% 86%	4,499 \$513.8 100% 100%	885 \$4.2 20% 0%	2,113 \$16.9 47% 2%	2,732 \$29.5 61% 3%	3,780 \$85.2 84% 14%
GROWTH RATES (YTD)											
Total Assets Total Loans - Direct Loans - Indirect Loans - Real Estate Loans	1.8% 2.1% 2.3% - -61%	-9.2% -11.0% -11.0% 0.0% -6.6%	-5.8% -7.1% -7.0% -10.7% -72.6%	-2.4% -4.2% -3.7% -9.1% -1.3%	-0.1% -2.1% -0.9% -8.6% 12.7%	4.0% 3.1% 4.7% -4.3% 6.7%	3.3% 2.3% 3.8% -4.8% 6.1%	-8.5% -10.2% -10.2% -36.4% -7.3%	-6.0% -7.4% -7.3% -10.8% -71.7%	-4.0% -5.6% -5.3% -9.5% -37.8%	-1.1% -2.9% -1.9% -8.7% 0.9%
Total Shares - Checking & Savings - Term CDs	0.1% -1.2% 14.8%	-8.4% -12.2% 4.5%	-5.7% -9.5% 13.1%	-2.6% -7.4% 18.2%	-0.1% -5.5% 18.9%	3.9% -0.7% 18.5%	3.2% -1.8% 18.5%	-7.9% -11.4% 4.4%	-5.9% -9.7% 12.4%	-4.1% -8.5% 15.8%	-1.1% -6.4% 18.3%
Net Worth	12.1%	-3.5%	0.8%	2.8%	2.8%	6.8%	6.1%	-2.4%	0.4%	1.6%	2.5%
BALANCE SHEET ALLOCATION											
Net Worth-to-Total Assets	21.2%	18.3%	13.8%	13.1%	11.6%	11.0%	11.1%	18.5%	14.2%	13.6%	12.1%
Cash & Inv-to-Total Assets Loans-to-Total Assets Vehicle-to-Total Loans REL-to-Total Loans REL-to-Net Worth Indirect-to-Total Loans	48.1% 48.3% 64.2% 0.5% 1.2% 0.1%	44.8% 52.5% 67.2% 7.0% 20.0% 0.1%	43.2% 52.8% 52.6% 28.7% 110.1% 3.5%	38.7% 56.3% 44.3% 39.5% 169.4% 9.3%	29.2% 64.8% 37.0% 48.0% 268.1% 15.4%	23.2% 71.9% 28.4% 56.3% 367.9% 16.9%	24.4% 70.5% 29.8% 54.9% 347.1% 16.5%	45.0% 52.2% 67.0% 6.6% 18.5% 0.1%	43.4% 52.7% 54.0% 26.5% 97.9% 3.2%	40.8% 54.7% 48.5% 33.9% 136.1% 6.7%	32.1% 62.3% 39.5% 44.9% 231.1% 13.5%
Loans-to-Total Shares Chkg & Svgs-to-Total Shares Nonterm-to-Total Shares Term CDs-to-Total Shares	62.0% 91.8% 91.8% 5.2%	64.8% 82.0% 83.5% 12.6%	61.5% 72.6% 78.3% 16.1%	65.2% 67.2% 75.5% 17.9%	74.9% 58.1% 70.1% 23.3%	86.3% 45.7% 63.8% 29.6%	84.3% 47.9% 65.0% 28.5%	64.6% 82.7% 84.0% 12.1%	61.8% 73.6% 78.8% 15.7%	63.7% 70.0% 77.0% 16.9%	72.1% 61.0% 71.8% 21.7%
Liquidity Ratio Short-term Funding Ratio Short-term Cash Flow Ratio Net Long-term Asset Ratio	26.1% 42.1% 45.6% 3.5%	13.8% 32.1% 36.1% 7.3%	9.7% 19.2% 23.3% 25.2%	9.2% 21.1% 25.5% 26.0%	8.6% 15.2% 20.3% 31.5%	7.9% 11.8% 17.4% 36.1%	8.0% 12.6% 18.1% 35.2%	14.6% 20.5% 36.8% 23.4%	10.2% 20.8% 24.7% 24.8%	9.6% 16.7% 25.1% 29.8%	8.9% 12.5% 21.5% 35.2%
LOAN QUALITY	0.070	7.1070	25.275	201075	01.570	55.1275	33.27	2011/0	2 1.070	23.070	00.270
Loan Delinquency Ratio Net Charge-off Ratio "Misery" Index	3.27% 1.01% 4.28%	1.49% 0.50% 1.99%	1.08% 0.41% 1.49%	0.90% 0.44% 1.34%	0.79% 0.47% 1.26%	0.92% 0.83% 1.75%	0.91% 0.78% 1.69%	1.12% 0.42% 1.54%	1.00% 0.43% 1.43%	0.84% 0.46% 1.30%	0.91% 0.78% 1.69%
Core Delinquency Rate Core Net Charge-off Rate Core "Misery" Index	3.29% 0.58% 3.87%	1.36% 0.29% 1.65%	1.03% 0.28% 1.31%	0.82% 0.29% 1.12%	0.74% 0.33% 1.08%	0.85% 0.59% 1.44%	0.84% 0.56% 1.40%	1.47% 0.30% 1.77%	1.07% 0.28% 1.35%	0.93% 0.29% 1.22%	0.78% 0.32% 1.11%
RE Loan Delinquency Vehicle Loan Delinquency Direct Loans Indirect Loans	17.57% 3.18% 3.19% 0.00%	1.18% 1.36% 1.36% 0.42%	0.93% 1.05% 1.04% 1.20%	0.73% 0.86% 0.82% 0.98%	0.63% 0.85% 0.77% 0.94%	0.69% 0.90% 0.77% 0.94%	0.69% 0.90% 0.81% 0.94%	1.26% 1.47% 1.47% 0.39%	0.94% 1.10% 1.10% 1.20%	0.80% 0.98% 0.97% 1.02%	0.66% 0.88% 0.84% 0.95%
Loss Allow as % of Loans Current Loss Exposure Coverage Ratio (Adequacy)	28.29% 1.51% 18.8	1.22% 0.65% 1.9	0.93% 0.56% 1.7	0.84% 0.52% 1.6	0.81% 0.50% 1.6	1.34% 0.55% 2.5	1.28% 0.54% 2.4	2.92% 0.70% 4.2	1.13% 0.57% 2.0	0.97% 0.54% 1.8	0.84% 0.51% 1.7
EARNINGS		:									
Gross Asset Yield Cost of Funds Gross Interest Margin	5.12% 0.55% 4.57%	4.73% 0.80% 3.93%	4.44% 0.87% 3.57%	4.41% 0.98% 3.43%	4.64% 1.35% 3.29%	5.06% 2.02% 3.04%	4.99% 1.91% 3.09%	4.75% 0.78% 3.97%	4.47% 0.86% 3.61%	4.44% 0.93% 3.51%	4.59% 1.25% 3.35%
Provision Expense Net Interest Margin Non-Interest Income	0.54% 4.03%	0.29% 3.63% 0.51%	0.26% 3.30% 0.80%	0.27% 3.16% 0.99%	0.33% 2.97%	0.62% 2.42%	0.58% 2.51%	0.31% 3.66% 0.55%	0.27% 3.34%	0.27% 3.24% 0.90%	0.31% 3.03%
Non-Interest Income Non-Interest Expense	1.08% 5.01%	0.51% 3.80%	3.46%	3.53%	1.14% 3.53%	1.04% 2.91%	1.05% 3.00%	3.88%	0.78% 3.50%	3.52%	1.08% 3.52%
Net Operating Expense	3.93%	3.29%	2.66%	2.54%	2.38%	1.87%	1.95%	3.33%	2.73%	2.62%	2.44%
Net Operating Return	0.11%	0.35%	0.65%	0.62%	0.58%	0.55%	0.56%	0.33%	0.62%	0.62%	0.59%
Non-recurring Inc(Exp). Net Income.	0.40% 0.51%	0.15% 0.49%	0.04% 0.69%	0.04% 0.66%	0.05% 0.63%	0.11% 0.66%	0.10% 0.66%	0.16% 0.49%	0.05% 0.67%	0.05% 0.66%	0.05% 0.64%
Return on Net Worth.	0.5%	1.9%	4.8%	4.8%	5.1%	5.1%	5.1%	1.8%	4.4%	4.6%	5.0%





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Q3-2024	<\$2 Million	\$2-10 Million	\$10-50 <million< th=""><th>\$50-100 Million</th><th>\$100-500 Million</th><th>\$500> Million</th><th>TOTAL</th><th><\$10 Million</th><th><\$50 Million</th><th><\$100 Million</th><th><\$500 Million</th></million<>	\$50-100 Million	\$100-500 Million	\$500> Million	TOTAL	<\$10 Million	<\$50 Million	<\$100 Million	<\$500 Million
Q3-2024	IVIIIIOII	WIIIIIOII	< IVIIIIIOII	IVIIIIIOII	IVIIIIIOII	IVIIIIIOII	TOTAL	WIIIIOII	WIIIIOH	WIIIIOII	WIIIIOII
PORTFOLIO ANALYTICS											
PURTFULIU ANALYTICS											
Cash and Investments							ı				
Cash & CE as Pct of Assets	26%	14%	10%	9%	9%	8%	8%	15%	10%	10%	9%
Investments as Pct of Asset Short-term Funding Ratio	25% 42.1%	32% 32.1%	34% 19.2%	30% 21.1%	21% 15.2%	16% 11.8%	17% 12.6%	32% 20.5%	34% 20.8%	32% 16.7%	24% 12.5%
Avg Cash & Investment Rat	2.94%	3.06%	3.03%	2.92%	3.12%	3.68%	3.57%	3.05%	3.03%	2.97%	3.07%
Loan Portfolio											
Total Loan Growth-Annl	2.1%	-11.0%	-7.1%	-4.2%	-2.1%	3.1%	2.3%	-10.2%	-7.4%	-5.6%	-2.9%
Consumer Loan Growth-Ar	2.8%	-11.3%	89.6%	-6.1%	-13.4%	-1.3%	-2.0%	-10.4%	68.4%	21.1%	-5.9%
Mortgage Loan Growth-An	-60.5%	-6.6%	-72.6%	-1.3%	12.7%	6.7%	6.1%	-7.3%	-71.7%	-37.8%	0.9%
Avg Loan Balance	\$6,777	\$9,414	\$4,064	\$7,052	\$11,404	\$21,207	\$18,299	\$9,264	\$4,605	\$5,989	\$10,190
Avg Loan Rate Avg Loan Yield, net	7.49% 6.37%	6.29% 5.73%	5.86% 5.36%	5.78% 5.30%	5.71% 5.21%	5.80% 4.94%	5.79% 4.98%	6.36% 5.77%	5.91% 5.41%	5.83% 5.35%	5.74% 5.24%
Avg Loan Held, Het	0.3776	3.73/0	3.30%	3.30%	3.21/0	4.54/0	4.56%	3.7770	5.41/0	3.33%	3.24/0
Credit Mitigation-							1	1			
Delinquency Rates-											
Credit Cards	0.61%	2.59%	1.72%	1.51%	1.29%	2.22%	2.16%	2.56%	1.76%	1.61%	1.36%
New Vehicle Loans	2.28%	0.70%	0.53%	0.43%	0.42%	0.54%	0.53%	0.79%	0.56%	0.49%	0.44%
Used Vehicle Loans Total Vehicle Loans	3.67% 3.18%	1.80% 1.36%	1.34% 1.05%	1.07% 0.86%	1.03% 0.85%	1.09% 0.90%	1.09% 0.90%	0.11% 1.47%	0.09% 1.10%	0.11%	0.20% 0.88%
Real Estate Loans	17.57%	1.18%	0.93%	0.73%	0.63%	0.69%	0.69%	1.26%		0.80%	
						0.69%	0.69%		0.94%		0.66%
Total Loan Delinquency	3.27%	1.49%	1.08%	0.90%	0.79%	0.92%	0.91%	1.12%	1.00%	0.84%	0.91%
Net Charge-off Rates-	0.670/	4 220/	4 520/	4.700/	2 200/	F 470/	1.000/	4 200/	4.520/	4.500/	2.450/
Credit Cards	-0.67%	1.33%	1.53%	1.78%	2.29%	5.17%	4.96%	1.30%	1.52%	1.68%	2.16%
New Vehicle Loans Used Vehicle Loans	0.02% 0.92%	0.12% 0.41%	0.09% 0.52%	0.13% 0.59%	0.23% 0.76%	0.44% 1.10%	0.41% 1.03%	0.79% 1.92%	0.57% 1.41%	0.50% 1.23%	0.44% 1.08%
Total Vehicle Loans	0.59%	0.30%	0.37%	0.44%	0.60%	0.87%	0.81%	0.32%	0.36%	0.40%	0.55%
Non-Comml RE Loans	0.00%	0.02%	0.01%	0.02%	0.01%	0.01%	0.01%	0.02%	0.01%	0.02%	0.01%
Total Net Charge-offs	1.01%	0.50%	0.41%	0.44%	0.47%	0.83%	0.78%	0.42%	0.43%	0.46%	0.78%
"Misery" Indices-											
Credit Cards	-0.06%	3.92%	3.25%	3.29%	3.58%	7.39%	7.12%	3.86%	3.28%	3.28%	3.52%
New Vehicle Loans	2.30%	0.82%	0.62%	0.56%	0.65%	0.98%	0.94%	1.58%	1.13%	0.99%	0.88%
Used Vehicle Loans	4.59%	2.21%	1.86%	1.66%	1.79%	2.19%	2.12%	2.03%	1.50%	1.34%	1.28%
Total Vehicle Loans	3.77%	1.66%	1.42%	1.30%	1.45%	1.77%	1.71%	1.79%	1.47%	1.38%	1.43%
Non-Comml RE Loans	17.57%	1.20%	0.94%	0.75%	0.64%	0.70%	0.70%	1.28%	0.95%	0.82%	0.67%
Total "Misery" Index	4.28%	1.99%	1.49%	1.34%	1.26%	1.75%	1.69%	1.54%	1.43%	1.30%	1.69%
Fundng Portfolio											
Share Growth YTD-Annl	0.1%	-10.3%	-6.6%	-3.0%	-0.1%	4.7%	3.8%	-9.6%	-6.9%	-4.7%	-1.3%
Chkg & Savings YTD-Annl	-1.2%	-12.2%	-9.5%	-7.4%	-5.5%	-0.7%	-1.8%	-11.4%	-9.7%	-8.5%	-6.4%
Term CDs Growth YTD Total Funding Growth YTD	14.8% -0.2%	4.5% -10.3%	13.1% -6.8%	18.2% -3.3%	18.9% -3.1%	18.5% 3.3%	18.5% 2.3%	4.4% -9.7%	12.4% -7.1%	15.8% -5.0%	18.3% -3.5%
Avg Share Balance per Mbr	\$2,508	\$5,297	\$8,988	\$10,614	\$12,385	\$14,063	\$13,627	\$4,940	\$8,324	\$9,465	\$11,503
Avg Share Balance	\$2,508 \$10,927	\$5,297 \$14,535	\$8,988 \$6,606	\$10,814	\$12,385 \$15,228	\$14,063	\$13,627	\$4,940	\$8,324 \$6,970	\$9,465 \$8,700	\$11,503
Avg Share Rate	0.70%	0.98%	1.01%	1.14%	1.56%	2.43%	2.28%	0.96%	1.01%	1.08%	1.44%
Core as Pct of Total Shares	92%	82%	73%	67%	58%	46%	48%	83%	74%	70%	61%
Term CDs as Pct of Shares	5%	13%	16%	18%	23%	30%	28%	12%	16%	17%	22%
Non-Member Deposit Ratio	1.8%	1.4%	1.1%	1.5%	1.5%	1.3%	1.4%	1.4%	1.2%	1.4%	1.4%
Borrowings/Total Funding	0.1%	0.4%	0.2%	0.5%	2.3%	6.6%	5.9%	0.3%	0.2%	0.4%	1.8%
Borrowings Growth YTD	-95.2%	-30.8%	-64.9%	-36.2%	-66.4%	-13.5%	-17.3%	-34.1%	-61.6%	-44.1%	-65.5%
Avg Borrowings Rate	5.93%	4.64%	5.82%	5.54%	3.79%	5.17%	5.10%	4.69%	5.69%	5.58%	3.87%



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Q3-2024	<\$2	\$2-10	\$10-50	\$50-100	\$100-500	\$500>		<\$10	<\$50	<\$100	<\$500
	Million	Million	<million< th=""><th>Million</th><th>Million</th><th>Million</th><th>TOTAL</th><th>Million</th><th>Million</th><th>Million</th><th>Million</th></million<>	Million	Million	Million	TOTAL	Million	Million	Million	Million
Net Operating Profitability-											
Earning Asset/Funding	124%	120%	112%	110%	109%	114%	113%	120%	113%	111%	109%
Non-Int Inc-to-Total Revenu	17%	10%	15%	18%	20%	17%	17%	10%	15%	17%	19%
Net Op Cash Flow (YTD-\$Mils	(\$2)	(\$70)	(\$471)	(\$73)	\$2.313	\$24,331	\$26,027	(\$71)	(\$543)	(\$616)	\$1,697
Average Loan Balance	\$6,777	\$9,414	\$4,064	\$7,052	\$11,404	\$21,207	\$18,299	\$9,264	\$4,605	\$5,989	\$10,190
Average Share Balance	\$2,342	\$4,151	\$5,508	\$6,010	\$6,472	\$6,913	\$6,809	\$3,952	\$5,305	\$5,677	\$6,254
Loan Yield (ROA)	3.61%	3.33%	3.11%	3.27%	3.73%	4.19%	4.10%	3.34%	3.13%	3.21%	3.60%
Investment Yield (ROA)	1.51%	1.40%	1.33%	1.14%	0.92%	0.87%	0.89%	1.41%	1.34%	1.23%	0.99%
Shares/Funding	99.9%	99.6%	99.8%	99.5%	97.7%	93.4%	94.1%	99.7%	99.8%	99.6%	98.2%
Net Operating Return per F		6405 700	Ć402.404	6204.470	6224.256	6354 400	¢222.000	Ć00 442	6474 474	6400 750	¢242.69
Interest Income per FTE	\$55,556	\$105,709	\$192,491	\$204,479	\$221,256	\$351,408	\$323,880	\$99,413	\$174,471	\$189,759	\$212,63
Avg Interest Exp per FTE	\$5,965	\$17,884	\$37,723	\$45,587	\$64,437	\$139,971	\$123,651	\$16,388	\$33,592	\$39,703	\$57,66
Gross Interest Inc per FTE Provisions per FTE	\$49,591 \$5,848	\$87,825 \$6,549	\$154,768 \$11,334	\$158,891 \$12,591	\$156,819 \$15,537	\$211,437 \$43,322	\$200,229 \$37,592	\$83,025 \$6,461	\$140,878 \$10,391	\$150,056 \$11,512	\$154,96 \$14,43
Net Interest Income per FTE	\$43,743	\$81,276	\$11,334	\$12,391	\$13,337	\$168,115	\$162,637	\$76,564	\$130,488	\$11,512	\$140,53
·											
Non-Interest Income per FT	\$11,696	\$11,419	\$34,779	\$46,011	\$54,499	\$72,287	\$67,883	\$11,454	\$30,263	\$38,286	\$50,06
Avg Operating Exp per FTE	\$54,269	\$84,971	\$150,088	\$163,654	\$167,940	\$202,089	\$194,351	\$81,116	\$136,735	\$150,450	\$163,15
Net Operating Exp per FTE	\$42,573	\$73,552	\$115,309	\$117,643	\$113,441	\$129,802	\$126,469	\$69,662	\$106,472	\$112,163	\$113,09
Avg Net Op Return per FT	\$ 1,170	\$7,725	\$28,124	\$28,658	\$27,841	\$38,313	\$36,168	\$6,902	\$24,016	\$26,381	\$27,44
Revenue- Avg Revenue per FTE	\$67 251	\$117 128	\$227 270	\$250,490	\$275 755	\$423 695	\$391,763	\$110,866	\$204 733	\$228 045	\$262 693
	\$67,251	\$117,128	\$227,270	\$250,490	\$275,755	\$423,695			\$204,733	\$228,045	\$262,692
- Total Revenue Ratio	6.20%	5.24%	5.24%	5.41%	5.79%	6.10%	6.04%	5.30%	5.24%	5.33%	5.67%
Operating Expenses-											
Avg Revenue per FTE	\$66,082	\$109,404	\$199,145	\$221,832	\$247,914	\$385,382	\$355,595	\$103,965	\$180,718	\$201,665	\$235,251
- Total Revenue Ratio	6.09%	4.89%	4.59%	4.79%	5.20%	5.55%	5.48%	4.97%	4.63%	4.72%	5.08%
Avg Comp & Benefits per F	\$26,316	\$43,493	\$70,333	\$76,640	\$83,891	\$107,107	\$101,790	\$41,336	\$64,719	\$70,793	\$80,305
- C & B Exp Ratio	2.43%	343,493 1.94%	370,333 1.62%	1.65%	303,091 1.76%	1.54%	1.57%	1.98%	1.66%	1.66%	1.73%
- Pct of Total Op Expense	48%	51%	47%	47%	50%	53%	52%	51%	47%	47%	49%
- FTE-to-Ops (Staff Eff)	1.87	0.80	0.35	0.30	0.26	0.16	0.18	0.86	0.40	0.34	0.27
- Full-time Equivalents	228	1,588	7,564	9,743	50,717	282,259	352,098	1,816	9,380	19,123	69,839
	79%	57%	16%	9%	7%	4%	5%	60%	26%	18%	10%
- Pct Part-time Employee	13/0	37,70		3,0		470					
. ,	\$16,374	\$22,838	\$40,367	\$42,289	\$41,880	\$47,885	\$46,567	\$22,026	\$36,816	\$39,604	\$41,257
Avg Occ & Ops Exp per FTE - Occup & Ops Exp Ratio		\$22,838 1.02%	0.93%	\$42,289 0.91%	0.88%	\$47,885 0.69%	\$46,567 0.72%	\$22,026 1.05%	0.94%	0.93%	0.89%
Avg Occ & Ops Exp per FTE	\$16,374	\$22,838		\$42,289		\$47,885					\$41,257 0.89% 25%
Avg Occ & Ops Exp per FTE - Occup & Ops Exp Ratio - Pct of Total Op Expense	\$16,374 1.51% 30%	\$22,838 1.02% 27%	0.93% 27%	\$42,289 0.91% 26%	0.88% 25%	\$47,885 0.69% 24%	0.72% 24%	1.05% 27%	0.94% 27%	0.93% 26%	0.89% 25%
Avg Occ & Ops Exp per FTE Occup & Ops Exp Ratio Pct of Total Op Expense Avg All Other Exp per FTE All Other Expense Ratio	\$16,374 1.51% 30% \$11,579 1.07%	\$22,838 1.02% 27% \$18,640 0.83%	0.93% 27% \$39,388 0.91%	\$42,289 0.91% 26% \$44,725 0.97%	0.88% 25% \$42,169 0.89%	\$47,885 0.69% 24% \$47,096 0.68%	0.72% 24% \$45,995 0.71%	1.05% 27% \$17,753 0.85%	0.94% 27% \$35,200 0.90%	0.93% 26% \$40,053 0.94%	0.89% 25% \$41,590 0.90%
Avg Occ & Ops Exp per FTE Occup & Ops Exp Ratio Pct of Total Op Expense Avg All Other Exp per FTE	\$16,374 1.51% 30% \$11,579	\$22,838 1.02% 27% \$18,640	0.93% 27% \$39,388	\$42,289 0.91% 26% \$44,725	0.88% 25% \$42,169	\$47,885 0.69% 24% \$47,096	0.72% 24% \$45,995	1.05% 27% \$17,753	0.94% 27% \$35,200	0.93% 26% \$40,053	0.89% 25% \$41,590
Avg Occ & Ops Exp per FTE Occup & Ops Exp Ratio Pct of Total Op Expense Avg All Other Exp per FTE All Other Expense Ratio Pct of Total Op Expense	\$16,374 1.51% 30% \$11,579 1.07%	\$22,838 1.02% 27% \$18,640 0.83%	0.93% 27% \$39,388 0.91%	\$42,289 0.91% 26% \$44,725 0.97%	0.88% 25% \$42,169 0.89%	\$47,885 0.69% 24% \$47,096 0.68%	0.72% 24% \$45,995 0.71%	1.05% 27% \$17,753 0.85%	0.94% 27% \$35,200 0.90%	0.93% 26% \$40,053 0.94%	0.89% 25% \$41,590 0.90%
Avg Occ & Ops Exp per FTE Occup & Ops Exp Ratio Pct of Total Op Expense Avg All Other Exp per FTE All Other Expense Ratio Pct of Total Op Expense	\$16,374 1.51% 30% \$11,579 1.07%	\$22,838 1.02% 27% \$18,640 0.83%	0.93% 27% \$39,388 0.91%	\$42,289 0.91% 26% \$44,725 0.97%	0.88% 25% \$42,169 0.89%	\$47,885 0.69% 24% \$47,096 0.68%	0.72% 24% \$45,995 0.71%	1.05% 27% \$17,753 0.85%	0.94% 27% \$35,200 0.90%	0.93% 26% \$40,053 0.94%	0.89% 25% \$41,590 0.90%
Avg Occ & Ops Exp per FTE Occup & Ops Exp Ratio Pct of Total Op Expense Avg All Other Exp per FTE All Other Expense Ratio Pct of Total Op Expense Membership Outreach Members-to-Potential Members-to-FTEs	\$16,374 1.51% 30% \$11,579 1.07% 21%	\$22,838 1.02% 27% \$18,640 0.83% 22%	0.93% 27% \$39,388 0.91% 26% 2.7% 405	\$42,289 0.91% 26% \$44,725 0.97% 27%	0.88% 25% \$42,169 0.89% 25% 2.0% 333	\$47,885 0.69% 24% \$47,096 0.68% 23%	0.72% 24% \$45,995 0.71% 24%	1.05% 27% \$17,753 0.85% 22% 2.6% 331	0.94% 27% \$35,200 0.90% 26%	0.93% 26% \$40,053 0.94% 27% 2.5% 382	0.89% 25% \$41,590 0.90% 25% 2.1% 346
Avg Occ & Ops Exp per FTE Occup & Ops Exp Ratio Pct of Total Op Expense Avg All Other Exp per FTE All Other Expense Ratio Pct of Total Op Expense Membership Outreach Members-to-Potential Members-to-FTEs Borrower-to-Members	\$16,374 1.51% 30% \$11,579 1.07% 21% 0.6% 338 23.0%	\$22,838 1.02% 27% \$18,640 0.83% 22% 5.5% 330 36.4%	0.93% 27% \$39,388 0.91% 26% 2.7% 405 136.1%	\$42,289 0.91% 26% \$44,725 0.97% 27% 2.3% 374 98.1%	0.88% 25% \$42,169 0.89% 25% 2.0% 333 81.3%	\$47,885 0.69% 24% \$47,096 0.68% 23% 3.1% 417 57.2%	0.72% 24% \$45,995 0.71% 24% 2.9% 403 62.8%	1.05% 27% \$17,753 0.85% 22% 2.6% 331 34.5%	0.94% 27% \$35,200 0.90% 26% 2.7% 391 111.8%	0.93% 26% \$40,053 0.94% 27% 2.5% 382 100.6%	0.89% 25% \$41,590 0.90% 25% 2.1% 346 81.4%
Avg Occ & Ops Exp per FTE Occup & Ops Exp Ratio Pct of Total Op Expense Avg All Other Exp per FTE All Other Expense Ratio Pct of Total Op Expense Membership Outreach Members-to-Potential Members-to-FTEs Borrower-to-Members Branches	\$16,374 1.51% 30% \$11,579 1.07% 21% 0.6% 338 23.0% 278	\$22,838 1.02% 27% \$18,640 0.83% 22% 5.5% 330 36.4% 661	0.93% 27% \$39,388 0.91% 26% 2.7% 405 136.1% 1,719	\$42,289 0.91% 26% \$44,725 0.97% 27% 2.3% 374 98.1% 1,428	0.88% 25% \$42,169 0.89% 25% 2.0% 333 81.3% 4,634	\$47,885 0.69% 24% \$47,096 0.68% 23% 3.1% 417 57.2% 12,605	0.72% 24% \$45,995 0.71% 24% 2.9% 403 62.8% 21,323	1.05% 27% \$17,753 0.85% 22% 2.6% 331 34.5% 939	0.94% 27% \$35,200 0.90% 26% 2.7% 391 111.8% 2,657	0.93% 26% \$40,053 0.94% 27% 2.5% 382 100.6% 4,085	0.89% 25% \$41,590 0.90% 25% 2.1% 346 81.4% 8,718
Avg Occ & Ops Exp per FTE Occup & Ops Exp Ratio Pct of Total Op Expense Avg All Other Exp per FTE All Other Expense Ratio Pct of Total Op Expense Membership Outreach Members-to-Potential Members-to-FTEs Borrower-to-Members Branches	\$16,374 1.51% 30% \$11,579 1.07% 21% 0.6% 338 23.0% 278 277	\$22,838 1.02% 27% \$18,640 0.83% 22% 5.5% 330 36.4% 661 793	0.93% 27% \$39,388 0.91% 26% 2.7% 405 136.1% 1,719 1,782	\$42,289 0.91% 26% \$44,725 0.97% 27% 2.3% 374 98.1% 1,428 2,551	0.88% 25% \$42,169 0.89% 25% 2.0% 333 81.3% 4,634 3,643	\$47,885 0.69% 24% \$47,096 0.68% 23% 3.1% 417 57.2% 12,605 9,345	0.72% 24% \$45,995 0.71% 24% 2.9% 403 62.8% 21,323 6,659	1.05% 27% \$17,753 0.85% 22% 2.6% 331 34.5% 939 640	0.94% 27% \$35,200 0.90% 26% 2.7% 391 111.8% 2,657 1,379	0.93% 26% \$40,053 0.94% 27% 2.5% 382 100.6% 4,085 1,788	0.89% 25% \$41,590 0.90% 25% 2.1% 346 81.4% 8,718 2,774
Avg Occ & Ops Exp per FTE - Occup & Ops Exp Ratio - Pct of Total Op Expense Avg All Other Exp per FTE - All Other Expense Ratio - Pct of Total Op Expense Membership Outreach- Members-to-Potential Members-to-FTEs Borrower-to-Members Branches Members per Branch	\$16,374 1.51% 30% \$11,579 1.07% 21% 0.6% 338 23.0% 278 277 1.0	\$22,838 1.02% 27% \$18,640 0.83% 22% 5.5% 330 36.4% 661 793 1.1	0.93% 27% \$39,388 0.91% 26% 2.7% 405 136.1% 1,719 1,782	\$42,289 0.91% 26% \$44,725 0.97% 27% 2.3% 374 98.1% 1,428 2,551 1.5	0.88% 25% \$42,169 0.89% 25% 2.0% 333 81.3% 4,634 3,643	\$47,885 0.69% 24% \$47,096 0.68% 23% 3.1% 417 57.2% 12,605 9,345 1.7	0.72% 24% \$45,995 0.71% 24% 2.9% 403 62.8% 21,323 6,659 1.7	1.05% 27% \$17,753 0.85% 22% 2.6% 331 34.5% 939 640 1.1	0.94% 27% \$35,200 0.90% 26% 2.7% 391 111.8% 2,657 1,379	0.93% 26% \$40,053 0.94% 27% 2.5% 382 100.6% 4,085 1,788	0.89% 25% \$41,590 0.90% 25% 2.1% 346 81.4% 8,718 2,774
Avg Occ & Ops Exp per FTE Occup & Ops Exp Ratio Pct of Total Op Expense Avg All Other Exp per FTE All Other Expense Ratio Pct of Total Op Expense Membership Outreach Members-to-Potential Members-to-FTEs Borrower-to-Members Branches Members per Branch Avg Accts per Member Avg Loans per Member	\$16,374 1.51% 30% \$11,579 1.07% 21% 0.6% 338 23.0% 278 277 1.0 0.2	\$22,838 1.02% 27% \$18,640 0.83% 22% 5.5% 330 36.4% 661 793 1.1 0.4	0.93% 27% \$39,388 0.91% 26% 2.7% 405 136.1% 1,719 1,782 1.5 1.4	\$42,289 0.91% 26% \$44,725 0.97% 27% 2.3% 374 98.1% 1,428 2,551 1.5 1.0	0.88% 25% \$42,169 0.89% 25% 2.0% 333 81.3% 4,634 3,643 1.6 0.8	\$47,885 0.69% 24% \$47,096 0.68% 23% 3.1% 417 57.2% 12,605 9,345 1.7 0.6	0.72% 24% \$45,995 0.71% 24% 2.9% 403 62.8% 21,323 6,659 1.7 0.6	1.05% 27% \$17,753 0.85% 22% 2.6% 331 34.5% 939 640 1.1 0.3	0.94% 27% \$35,200 0.90% 26% 2.7% 391 111.8% 2,657 1,379 1.4 1.2	0.93% 26% \$40,053 0.94% 27% 2.5% 382 100.6% 4,085 1,788 1.4 1.1	0.89% 25% \$41,590 0.90% 25% 2.1% 346 81.4% 8,718 2,774 1.5
Avg Occ & Ops Exp per FTE Occup & Ops Exp Ratio Pct of Total Op Expense Avg All Other Exp per FTE All Other Expense Ratio	\$16,374 1.51% 30% \$11,579 1.07% 21% 0.6% 338 23.0% 278 277 1.0	\$22,838 1.02% 27% \$18,640 0.83% 22% 5.5% 330 36.4% 661 793 1.1	0.93% 27% \$39,388 0.91% 26% 2.7% 405 136.1% 1,719 1,782	\$42,289 0.91% 26% \$44,725 0.97% 27% 2.3% 374 98.1% 1,428 2,551 1.5	0.88% 25% \$42,169 0.89% 25% 2.0% 333 81.3% 4,634 3,643	\$47,885 0.69% 24% \$47,096 0.68% 23% 3.1% 417 57.2% 12,605 9,345 1.7	0.72% 24% \$45,995 0.71% 24% 2.9% 403 62.8% 21,323 6,659 1.7	1.05% 27% \$17,753 0.85% 22% 2.6% 331 34.5% 939 640 1.1	0.94% 27% \$35,200 0.90% 26% 2.7% 391 111.8% 2,657 1,379	0.93% 26% \$40,053 0.94% 27% 2.5% 382 100.6% 4,085 1,788	0.89% 25% \$41,590 0.90% 25% 2.1% 346 81.4% 8,718 2,774





Business & Industry Consulting <\$2 \$2-10 \$10-50 \$50-100 \$100-500 \$500> <\$10 <\$50 <\$100 <\$500 03-2024 Million Million <Million Million Million Million TOTAL Million Million Million Million **NET INFRASTRUCTURE COST:** Fee Income 1.08% 0.51% 0.80% 0.99% 1.14% 1.04% 1.05% 0.55% 0.78% 0.90% 1.08% 1.62% 1.66% 2.43% 1.94% 1.65% 1.76% 1.54% 1.57% 1.98% 1.66% Compensation & Benefits 1.73% Travel & Conference 0.05% 0.03% 0.03% 0.04% 0.04% 0.02% 0.02% 0.03% 0.03% 0.03% 0.04% Office Occupancy 0.22% 0.17% 0.20% 0.22% 0.22% 0.17% 0.17% 0.17% 0.20% 0.21% 0.22% 0.52% 0.74% 1.29% 0.86% 0.73% 0.69% 0.66% 0.54% 0.88% 0.72% 0.67% Office Operations **Educational & Promo** 0.05% 0.03% 0.07% 0.09% 0.11% 0.11% 0.11% 0.04% 0.07% 0.08% 0.10% 0.19% 0.19% 0.20% 0.13% 0.18% Loan Servicing 0.13% 0.13% 0.23% 0.24% 0.21% 0.23% Professional & Outside Sv 0.54% 0.47% 0.49% 0.50% 0.40% 0.24% 0.27% 0.48% 0.49% 0.50% 0.42% 0.02% 0.01% 0.00% 0.00% 0.00% 0.00% 0.00% 0.01% 0.01% Member Insurance 0.00% 0.00% 0.03% 0.02% 0.01% Operating Fees 0.05% 0.02% 0.02% 0.01% 0.04% 0.02% 0.02% 0.02% Miscellaneous 0.22% 0.13% 0.10% 0.09% 0.07% 0.10% 0.10% 0.13% 0.10% 0.09% 0.08% **Total Ops Expense** 5.01% 3.80% 3.46% 3.53% 3.53% 2.91% 3.00% 3.88% 3.50% 3.52% 3.52% **Net Operating Expense** 3.93% 3.29% 2.66% 2.54% 2.38% 1.87% 1.95% 3.33% 2.73% 2.62% 2.44% NET INFRASTRUCTURE COST PER FULL-TIME EQUIVALENT Fee Income \$11,696 \$11,419 \$34,779 \$46,011 \$54,499 \$72,287 \$67,883 \$11,454 \$30,263 \$38,286 \$50,060 \$43,493 \$70,333 \$76,640 \$83,891 \$107,107 \$101,790 \$41,336 \$64,719 \$70,793 Compensation & Benefits \$26,316 \$80,305 \$1,404 \$526 \$588 \$1,296 \$1,642 \$1,709 \$1,450 \$1,484 \$580 \$1,157 \$1,625 Travel & Conference \$3,524 Office Occupancy \$2,339 \$3,694 \$8,814 \$10,127 \$10,437 \$11,573 \$11,266 \$7,790 \$8,981 \$10,038 \$14,035 \$19,144 \$18,502 \$29,026 Office Operations \$31,553 \$32,161 \$31,443 \$36,312 \$35,301 \$30,624 \$31,218 \$756 \$3,173 \$4,106 \$5,337 \$7,771 \$734 \$2,701 \$3,417 \$4,811 Educational & Promo \$585 \$7,187 Loan Servicing \$1,462 \$2,855 \$8,179 \$10,812 \$11,568 \$13,099 \$12,656 \$2,680 \$7,114 \$8,998 \$10,864 Professional & Outside Sv \$5,848 \$10,579 \$21,329 \$23,129 \$19,086 \$16,821 \$17,389 \$9,985 \$19,133 \$21,169 \$19,657 \$194 \$82 \$105 \$205 Member Insurance \$234 \$252 \$57 \$66 \$250 \$142 \$115 **Operating Fees** \$585 \$756 \$1,005 \$931 \$815 \$619 \$668 \$734 \$952 \$941 \$850 Miscellaneous \$2,339 \$2,855 \$4,213 \$4,024 \$3,549 \$7,279 \$6,544 \$2,790 \$3,937 \$3,981 \$3,667 **Total Ops Expense** \$54,269 \$84,971 \$150,088 \$163,654 \$167,940 \$202,089 \$194,351 \$81,116 \$136,735 \$150,450 \$163,151 **Net Operating Expense** \$129,802 \$42,573 \$73,552 \$115,309 \$117,643 \$113,441 \$126,469 \$69,662 \$106,472 \$112,163 \$113,091 **ALL ALLOCATION OF OPERATING EXPENSES** Compensation & Benefits 48.5% 51.2% 46.9% 46.8% 50.0% 53.0% 52.4% 51.0% 47.3% 47.1% 49.2% Travel & Conference 1.0% 0.7% 0.9% 1.0% 1.0% 0.7% 0.8% 0.7% 0.8% 0.9% 1.0% 4.3% 4.3% 5.9% 6.2% 6.2% 5.7% 5.8% 4.3% 6.0% 6.2% Office Occupancy 5.7% Office Operations 25.9% 22.5% 21.0% 19.7% 18.7% 18.0% 18.2% 22.8% 21.2% 20.4% 19.1% **Educational & Promo** 1.1% 0.9% 2.1% 2.5% 3.2% 3.8% 3.7% 0.9% 2.0% 2.3% 2.9% Loan Servicing 2.7% 3.4% 5.4% 6.6% 6.9% 6.5% 6.5% 3.3% 5.2% 6.0% 6.7% 14.2% 11.4% 12.3% 14.0% Professional & Outside Sv 10.8% 12.5% 14.1% 8.3% 8.9% 14.1% 12.0% 0.4% 0.3% 0.1% 0.1% 0.0% 0.3% 0.1% 0.1% 0.1% Member Insurance 0.1% 0.0% Operating Fees 1.1% 0.9% 0.7% 0.6% 0.5% 0.3% 0.3% 0.9% 0.7% 0.6% 0.5% Miscellaneous 4.3% 3.4% 2.8% 2.5% 2.1% 3.6% 3.4% 3.4% 2.9% 2.6% 2.2% **Total Ops Expense** 100.0% 100.0% 100.0% 100.0% 100.0% 100.0% 100.0% 100.0% 100.0% 100.0% 100.0%